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). No. i.सi.	Max. Marks अधिकतम अंक	Marks Obtained 1.	. Please do furnish Nan heet. जपया उत्तर-पुस्तिका में नाम,			
		2	. There are TWELVE of uestions are compulsory उत्तर पुस्तिका में अंग्रेजी / हिं 3. The number of marks	questions pri v. दी में बीस प्रश्न	nted in ENG दिए गए हैं, स	GLISH & HINDI, all ामी प्रश्न अनिवार्य हैं।
7			it. पत्येक प्रश्न / भाग के लिए निर्धारित अंक उसके सामने अंकित किए गए हैं।			
8 9 10 11 12 13 14 15 16 17 18 19			4. Answers must be written in the medium authorized in the admission Certificate, which must be stated clearly on the cover of this Question Cum-Answer (QCA) Booklet in the space provided. उत्तर प्रवेश पत्र में अधिकृत माध्यम में लिखे जाने चाहिए, जो कि दिए गए स्थान के इस प्रश्न-सह-उत्तर (क्यूसीए) पुस्तिका के कवर पर स्पष्ट रूप से लिखा जान चाहिए! 5. Word limit in questions, if specified, should be adhered to. Any pag or portion of the page left blank in the Question-Cum Answer Booklet must be clearly Struck off. प्रश्नों में शब्द सीमा, यदि निर्दिष्ट हो, का पालन किया जाए! प्रश्न-सह-उत्त पुस्तिका में खाली छोड़े गये किसी मी पृष्ठ या पृष्ठ के माग को स्पष्ट रूप से का दें। For Student Only / केवल परीक्षार्थी प्रयोग हेतु			
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		Mode Of Examinati परीक्षा की विधि :		Online/ऑन Offline/ऑप	क्लाइन	
*Evaluator's Discretion is the marks awarded at the discretion of the evaluator based on your overall impression, on the basis of (but not limited to) your handwriting, presentation, use of diagrams, flowcharts, facts and figures or absolutely anything that he/she liked in your copy. मूल्यांकन कर्त्ता का विवेक अंक, आपकी लिखावट, प्रस्तुति, आरेखों के उपयोग, पुलोचार्ट, तथ्यों और आंकड़ों या समग्र रूप किसी अन्य विषय वस्तु, जो मूल्यांकन कर्त्ता को आपकी कॉपी में पसंद आयी के आधार पर (लेकिन इन्हीं तक सीनित नहीं) पर दिए गए अंक हैं।		For Office	Use Only	/ केवल काय	र्गलय प्रयोग हेतु	
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Section - A

Q.1) a) Ethical governance is the foundation of a welfare state Identify essential ethical traits of a welfare state. Discuss ways and means to promote ethics in governance. (10 marks, 150 words)

नैतिक शासन एक कल्याणकारी राज्य की नींव है। एक कल्याणकारी राज्य के आवश्यक नैतिक लक्षणों की पहचान करें। (10 अंक, 150 शब्द) शासन में नैतिकता को बढ़ावा देने के तरीकों और साधनों पर चर्चा करें।

Ethical governance means a model of governance led by ethics and morality

Righteous in the foundation stone of ethical governmence." — Buddhe

Accountability to citizens

Eg. CITIZEN CHARTERS ETHICAL - laur against foraful TRAITS to transgender protection

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(Don't Write anything in this Area

moral consciournes overtakes elligions

Eg Abortion law abolition in USA =

WAYS AND MEANS TO PROMOTE

- 1) Through CODE OF ETHICS like N-olan Rules of untegrity, readership etc.
- to ensure transferring & openness
- rudge to promote fourses in tender procurements, dealings etc.
 - (4) compaision unitiatives like "compassionale Kozhikode" to promote collaborative

Ethical governance must be an end. .

Kants categorical imperative selwant
here.

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Structure/ Presentation

Question Interpretation

Content

Value Addition

Total

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b) Effective public service delivery requires a citizen centric system. Citizen's Charter is seen as an important tool to ensure such a system, but it is not achieving its objectives) Why? Discuss measures to make it more effective? (10 marks, 150 words)

प्रभावी सार्वजनिक सेवा वितरण के लिए नागरिक केंद्रित प्रणाली की आवश्यकता होती है। इस तरह की व्यवस्था को सुनिश्चित करने के लिए सिटीजन चार्टर को एक महत्वपूर्ण उपकरण के रूप में देखा जाता है, लेकिन यह अपने उद्देश्यों को प्राप्त नहीं कर पा रहा है। क्यों? इसे और अधिक प्रभावी बनाने के उपायों पर चर्चा करें? (10 अंक, 150 शब्द)

of declaration of duties and responsibilities by private, government and authoristics.

transparency (CC)
Accountability

Important took to promote above abjectues

GOVERNANCE

NOT ACHIEVING OBJECTIVES

GOOD

1 St is not legal, herce non-responsiveness Eg No sanitation in punchayats even when commitment.

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Design is interpreted to poor people. (3) ARC: Design is inreflective since promotes completives. (4) More than 30% government ministries still not fromed: - NON-compliance. But, SENOTTAM model suggested by ARO is a success.	
(4) more train 30%, government minutives Still not framed: - NON-compliance But, SEVOTTAM model suggested by ARD is a success.	
(4) more train 30%, government minutives Still not framed: - NON-compliance But, SEVOTTAM model suggested by ARD is a success.	
But, SEVOTTAM model suggested by ARO is a success. Of Clearly set objectives & Jime	
is a secrece. Of Clearly set objectives & Time	
is a secrece. Of Clearly set objectives & Irina	,
Clearly set objectives & Ivne	
frame set objectives & Time	
Eg gudian Post - delivery Feed (For OFFICE	
MEASURES Ouse sumple language Structure Presenta	
3 Reducal mechanism must be	
Strong	
Eg Dinbudsman for RE!	
retizen charters movements -	
Overall, citizen dravter empowers extizens	
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Q.2) a) Conscience keeps ethics from fading when faced with a tough decision. Discuss in context (10 marks, 150 words) of civil servants.

जब किसी कठिन निर्णय का सामना करना पड़ता है तो अंतरात्मा की आवाज़ नैतिकता को लुप्त होने से बचाती है। सिविल (10 अंक, 150 शब्द) सेवकों के संदर्भ में चर्चा कीजिए।

in the inner voice or making of a civil sowant.

Unlike , laws and sules, it maintains unner check and self-accountability

Viedrisham in Ramayana sted and support brother Ravana sunce othical conscience

CIVIL SERVANTS CONTEXT OF

Helps deal with thical delemmas Andian High communioner to UK left a book lowner event when vyay mallya attended

@ 1 Enables IMPARTIAL decision make

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during challenging events.	
Ity Noon Boura, I'm did not shy away	- 1.11
from carrying rice bage during floods	
(3) Maintain consistency in actions	
involving value judgements.	2 100
Eg Ashak Khunka: fought cornection	
Eg Arnok Khunka: fought corruption wer when political pressure.	
(4) Promotes INNOVATIVE SOLUTIONS during	
tough choire.	
Eg Saurabh Kumar Its - "hundr with pollector" to counted extremien in	
Dantaveda	
(5) ETHICAL SUPERIORITY when law become	Feedback
perdrau.	(For OFFICE use only
eg sc judges fought for Sabarmala	Structure/ Presentation
@ gives strength of characters To	Question Interpretation
umplement tough deusions.	Content
Fg GST by government.	
and when unethical	Value Addition
But, CRISIS OF CONSCIENCE , staling.	
- 0	Total
Overall, Gardin gi - There is a higher court	
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concience	

b) What are the various conflicts of values that civil servants face while performing their duty! How can such conflicts be resolved? Discuss with illustrations (10 marks, 150 words)

सिविल सेवकों को अपने कर्तव्य का पालन करते समय मूल्यों के विभिन्न संघर्षों का सामना करना पड़ता है? ऐसे संघर्षों को कैसे सुलझाया जा सकता है? दृष्टांतों के साथ चर्चा करें। (10 अंक, 150 शब्द)

conflict of values aires when personal values came values and professional duties come in conflict leading to ETHICAL DILEMMAS

CONFLICTS OF VALUES

- 1 Personal integrity us Profusional integrity
 - for but internally confect ,
- Rule of east.

 Rule of east.

 Aromstrong Rame, namifur Declined funds
 out empettatie standards people
- 3 confect of interest during tenders, promotions.
- face requests from family for favourilism

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(Don't Write anything in this Are:

(4) Internal conjucts consience: Prefor non-violence ent terture for national unterest 1) Maintain OBJECTIVITY in all situations Eg J. L. Nehru afformled Ambedhar as CM even if differences How @ Pre-scripting actions torsough Rusdie visualisation Eg of unterview of relative -remove from board torrough duclosure 3) Maintain non-partisonship Feedback (For OFFICE use only towards all sections Structure/ floor when disabled not able to Presentation Question Interpretation given phonly. Content Ig Petitical rentrality. Value Addition According to desontological school, Duty must Total be priority if confect

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Q.3) a) Differentiate between accountability and responsibility. Do you think responsibility without accountability is meaningful? (10 marks, 150 words)

जवाबदेही और जिम्मेदारी के बीच अंतर कीजिए। क्या आपको लगता है कि जवाबदेही के बिना जिम्मेदारी सार्थक है? (10 अंक, 150 शब्द)

Accountability is the answerability of public officials for their duties and actions. Responsibility is the moral obligation of people towards others.

Effective ethical standards

Accountability +

DIFFERENCE

A countainly Responsibility

- 1) Entornal standards (2) Anternal to undividual undividual Eq. Mrs welfare
 - electron Eg mrs welfare respons
- Eg Social audits

 Destrice attitude

 promoteol.

 Eg Succentra as

 responsibility

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ACCOUNTABILITY	RESPONSIBILITY	
3 can be delegated to subordinates	Or can't be delegated	
(4) Organisational level	(y) Individual level	
Eg NOt accountable as	responsibility of how accidents	
Responsivenus and		
sine-quar non of les	idership	
. 0. 110	cherks & balances	
Eg>	Taliforn held responsible	
Respondibly	for violence but no acc.	
	creater GAP in governeme	Feedback (For OFFICE use only
sinc	e no sleak hierarchy	Structure/ Presentation
	uld lead to failure of	Question Interpretation
Eq.	NGOS: Not accountable here money laundering	Content
Sog-16 calls for den	doping effective,	Value Addition
	emsparent institutions	Total
at all sunds.		

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b) Many examples of 'living the values' can be drawn from Swami Vivekananda's life, which are important for any civil servant. Highlight such values and illustrate how they can help in achieving civil services' objectives.

(10 marks, 150 words)

स्वामी विवेकानंद के जीवन से 'मूल्यों को जीने' के कई उदाहरण लिए जा सकते हैं, जो किसी भी सिविल सेवक के लिए महत्वपूर्ण हैं। ऐसे मूल्यों पर प्रकाश डालें और बताएं कि वे सिविल सेवाओं के उद्देश्यों को प्राप्त करने में कैसे मदद कर सकते हैं।

Swarni vivekananda was one of the biggest 'moral architects' of som century.

The lived so famoinately' that his values and principles are still exemplary.

VALUES

1) There must be winnered tolerance of all religions, 1893

parliament of

Rain , water up and peep working hard till tet goal is

CIVIL SERVICE

Decularism and non-partiamship towards all religions.

(Eg During sharren pagh hiots

Dedication to fullie service

(Eg) U. Sugaryann jought
against miners
with all might

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VALUES

COBJECTIVES

- (3) Vedanta value on equality
- 4) The greatest religion in the world is to be true
- Leadership values Kamakruhna mussion

- and (3) Empathy compaision weaker sections
- Selfie with Dalighter
- Deal with etimeal whe delemmas bubury, conflict of interest.
 - Eg APJ Abdul Kalam ed to revolution of India

Overall, mindfulness and meditation be effectively used by civil servants beace and montal health to duelob

covid - fear & annuly

Swami Vwekomanda also gave a touch of Nishkanna Kamma' philosophy through

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his

ideals

Total

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Value Addition Q.4) a) Civil servants should work for a cause and not for applause. In light of this statement, examine why bureaucratic anonymity is considered a foundational value for a civil servant. How far do you agree that the principle of bureaucratic anonymity has been diluted in the age of social media?

(10 marks, 150 words)

नौकरशाहों को सराहना के लिए नहीं बल्कि मकसद के लिए काम करना चाहिए। इस कथन के आलोक में, परीक्षण करें कि नौकरशाही अनामिता को एक सिविल सेवक के लिए एक मूलमूत मूल्य क्यों माना जाता है। आप कहाँ तक सहमत हैं कि सोशल मीडिया के युग में नौकरशाही अनामिता के सिद्धांत को कमजोर कर दिया गया है? (10 अंक, 150 शब्द)

Bureaucratic anonymity means browned duties and actions must be performed as a means to promote aligen uniface, rather than an end to earn fame.

why anonymity foundational

(2) ARC2- to reduce correttion sence important portions held.

The Myapann scann: Rale of directors in fromoting challing

given by constitution

given by constitution

chanda koover - IcicI used for

favouritism

3 Avoid nexus between Politicions

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Bureaucrae

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overall, ananymity helps to develop journess and avoid political partisanship. Code of conduct Rules, 1964 lay down strict quidelines for anonymity along with balance independence of speech 4 enforcesion (1) Individualism for followers, toppus - tammer by ZAS social Media delution 2) create confeit of interest Promote political rallies of a Feedback 3) Red to sive of SHOW OF (For OFFICE use only EMPATHY for competition extenses Structure/ Presentation bureaucrats Question Eg Public display of Schemes Interpretation unflemented. Content But, also led to showdfunding compagns Value like flomstrong Parne, easy accessibility Addition and cilizen - bureaucrat releaboration Total Leg. compassionale Kozhikade 7 online

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b) The recent Covid 19 pandemic has reinvigorated the debate about 'compassionate capitalism'.

Define the concept and explain its importance in the present times. (10 marks, 150 words)

हाल ही में कोविड—19 महामारी ने 'दयालु पूंजीवाद' के बारे में बहस को फिर से मजबूत कर दिया है। इस अवधारणा को परिभाषित करें और वर्तमान समय में इसके महत्व की व्याख्या करें। (10 अंक, 150 शब्द)

COVID-19 pandemic led to an unfreedented 'CRISIS OF GOVERNANCE' where private sector came forward to collaborate on government efforts.

Of letrical economics. It means use of capitalist processes, people and proposes for furthering welfare agenda.

manindras areygen en wheels enetialise in Kerala.

IMPORTANCE

1) to deal with systemic inequalities by reaching the end ferron in the quem. (gandri gis Taluman)

-> eg Tata Teurs provide education at subsidired voirs to poor.

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2 utilitariamits: emportant role in	ficer y
manumium social advantage	
Eg Vaccines by serum during COVID-19	
3 Deal with unprecedented issues like	
climate change etc 'ruman' health	
gus by 2030. Pudged to go net	-
Better utilisation of Junds through corporate social responsibility initialists.	
ty Birla Temples.	
(5) (collaboration)	
Effectivenese Efficiency	Feedback (For OFFICE use only
ig some sood foundation by meals to poor through Tralis	Structure/ Presentation
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But, each of etries, here sometimes , promote personal interests. Eg Donations to	Content
promote personal interests. Eg Donations to get tan venefits only.	Value Addition
comballismalt cabitalism can be used to.	Total
a tool to develop & actrieve 'digroly for all'	

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Q.5) What does each of the following quotation mean to you?

a) "Individuals should cultivate noble traits so that socio-political organizations are free from highly despicable men." – Thirukkural
 (10 marks, 150 words)

निम्नलिखित में से प्रत्येक उद्धरण आपके लिए क्या मायने रखता है?

a) "व्यक्तियों को महान गुणों का विकास करना चाहिए ताकि सामाजिक-राजनीतिक संगठन अत्यधिक निंदनीय पुरुषों से मुक्त हो सकें।" — तिरुक्कुरल (10 अंक, 150 शब्द)

Thrukepual brought a social herrousance therough his ideas. Here it is his focus to preach umportance of etrics and mobility to all.

Individuals should cultivate noble traits

1 mother Teresa influenced mellions buy performing noble actions of sharity, compassion

A creation of a noble society

Eg Ki Putin - Leef rentred traits hence Rusia - Ukraine was.

2) It helps to develop a society where writtens hold significance and not materialism.

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Swarochish - umania, MP DC removed office Ace for shild nutrition centers.

SOCIO-CULTURAL ORGANISATIONS) promote an important role in social inquena and persuarion of citizens.

(g) Farm procomente on call of anion leaders.

But if lack of nobility, fromdien of natural interests 'sike communation,

Eg molo hynching on call of thindu leaders

example of failure & dispotism since abolished workers right and sonscience.

Similarly, another leader SADH GURU promoting equality terrough save sail

thence, men form organisations. A strong character will lead to accountable undetections leading to welfare state.

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b) "Integrity is the choice between what is convenient and what is right."

(10 marks, 150 words)

b) "सत्यनिष्ठा क्या सुविधाजनक है और क्या सही है, के बीच का चुनाव है।"

(10 अंक, 150 शब्द)

Enouring that novedy is going to knowing that novedy is going to know whether you did it or not

consultent to morall, ethics and values even

Action Speech
Harmony between all were

in non-violence street did not shy away from concelling movement

WHAT IS CONVENIENT

convenient is <u>EASY</u>, and EASY is what heart and mind wants one to achieve!

Eq ASI based on minutus order (based on religious babas advice) went for golds hunting

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-> convenience involves compromise on	
high ethical standards sweren faced	
personal delemma.	
[E9] Lalu Prasad yodan - 900 or fodder scam	
WHAT IS RIGHT	
As Buddha said, being righteous and	All In-
taking moral decisions requires	
sacrifiers and mindfulness.	2 15 11
[Eg] er During Pakistans interrogation, Vartamana Abstraction [IAF] did not give security details	
Vartamana Abstrumandon [IAF] did not give	
seming abacca	
limitarly, APT Abdul Kalam bore the	Feedback (For OFFICE use only
going for just outh - Ist was his	Structure/ Presentation
i personal commetment to personal integrity.	Question Interpretation
	Content
Bouger chaires make tough men. As	
Muckananda said, when conflict go for	Value Addition
what you heart says is signi ever of	Total
at personal costs.	

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Q.6) a) Ethics in international relations is a myth, only national interest determines the foreign policy. How far do you agree with this statement? Discuss with suitable illustrations.

(10 marks, 150 words)

a) अंतरराष्ट्रीय संबंधों में नैतिकता एक मिथक है, केवल राष्ट्रीय हित ही विदेश नीति को निर्धारित करता है। आप इस कथन से कितना सहमत हैं? उपयुक्त दृष्टांतों के साथ चर्चा करें। (10 अंक, 150 शब्द)

a complex ethical delemma since what is right for one sould be wrong for another. And judgement matters!

thanakya had held that a ruler must always look just towards his/ her own Interests.

Eg USA bombed gaban for war.

NATIONAL

Eq Russics - Ulbrains was for

DETERMINE

(2) consequentialist school looks

at maximum advantage of maximum people.

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(3) further, vaccine vationalism was instantial to boor countries but disproved

LBUT, NOT A MYTH

- 1 Adealut: moral signts l'obligations supreme (Eg) Robingyas sufrigues allowed to settle in West belli
- Equality of life approach forms on Edjectivity an einternational dealings here International scremant on sind and Political Rights

3 signity is same for all hince for all hince and grants to its hanks etc.

Notion-states much go for geobal
etnics like unconditional funding to
marginalised rations like Lyria, absolute
non-tolerance of war, malence, threats like
yernen. Live by VASUDHEVA KUTUMBAKAM'
Tworld is one big femily)

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Value Addition

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(Don't Write anything in this Area)

b) It is not power, but fear that corrupts. Fear of losing power corrupts those who wield it and fear of the scourge of power corrupts those who are subject to it. Examine the statement in context of political corruption. (10 marks, 150 words)

यह सत्ता नहीं है, बल्कि भय है जो भ्रष्ट करता है। सत्ता खोने का डर उन्हें भ्रष्ट कर देता है जो इसे इस्तेमाल करते हैं और सत्ता के संकट का डर उन्हें भ्रष्ट कर देता है जो इसके अधीन हैं। राजनीतिक भ्रष्टाचार के संदर्भ में इस कथन का परीक्षण करें।

paver and resources for justicing our personal intuits.

- Funding

conflict of

POLITICAL CORRUPTION FORMS

FREEBIES

crimalization

FEAR OF LOSING POWER

of equation collected with British against Indian Endependence.

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-> Attachment to political fositions leads	1
one to compronise on others sights	
Eg 26 Rajir Gandhi assassination.	
-> It creates anxiety within minds &	1 1 1 E E
madness / rat race of using evel means	
Eg Myanmar killing affaution Readers -	
SCOURGE OF POWER reflects bearness in	
political dealings to ensure "continuity".	may III
Eg 29 1 cam to further corporate interest	
Free alcohol, during elections	
et leads to lack of political governance	Feedback
values like moral code of conducts on	Structure/ Presentation
respect for each other as loaders.	Question Interpretation
Political corruption was addressed by	Content
thical men' at top to lead in an	Value Addition
accountable and transporent nammer (like	Total
Atal Beran Vajpayce.)	

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c) Ethical work culture increases employee job satisfaction and ensures organizational success. Elaborate. In what ways can ethical culture be incorporated in an organization?

(10 marks, 150 words)

नैतिक कार्य संस्कृति कर्मचारी की नौकरी की संतुष्टि को बढ़ाती है और संगठनात्मक सफलता सुनिश्चित करती है। सविस्तार वर्णन करें । एक संगठन में नैतिक संस्कृति को किन तरीकों से शामिल किया जा सकता है?

(10 अंक, 150 शब्द)

Positive attitude un work Dedication to organisational EMPLOYEE JOB SATISFACTION Remuneration Personal happiness

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p (1) Effective accountability	
Eg Satish Dhawan took	
ORGANICATIONAL responsibility for failure, gave	AM 8 M J F
EUCLESS motivated team	
Deal with civil setuation	
as strong team bonding	
Eg Kolleagur supportering servial	
harrasement metins	
13 Leadership - enample.	W 1 3
eg Rotor Tater.	
HOW CAN ETHICAL CULTURE BE INCORPORATED	2
1 creating voluntary code of etnice its	Feedback
deal with delemmas.	(For OFFICE use only
Eq RBI's	Structure/ Presentation
allocation of work	Question Interpretation
Ly merit molivates	Content
(3) compassionate and supporting 'TEAM	
CULTURE! _ + 96 pregnant colleague after	Value Addition
delivery, help by other.	Total
Estreal work culture can lead to SABKA	
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Section - B

Q.7) Mayank, a young government servant, joined the office with great enthusiasm and desire to serve the public. Soon after getting a government job, Mayank got married with Sunita. Sunita is also a government servant who works as a junior engineer in electricity department. But both of them have different postings and work from two different cities, living separately. Mayank has applied for his transfer at times, but, in vain.

Mayank, with his work, is making a great image of himself and is getting appreciation from his peers and seniors. Because of his great performance, he got an important task of auditing the performance of "Housing for all" scheme. The scheme aims to provide affordable housing to the urban poor population. However, his study and research led to some shocking results. He found out that most of the houses are being acquired by relatives of local politicians and government servants.

The deserving urban poor population is still deprived of shelter and this has been the case from past few years. With further investigation, he realized that there is a massive scam involved in it and the poor are being lured and looted. The government is not allotting the completed houses to the beneficiaries. Mayank prepared a file of all the required documents and evidence and went to discuss it with the SDM.

The SDM, a relative of the central government minister, was fully involved in the corruption. Now, to save himself, SDM offers Mayank a deal that if he does not reveal the details of study, Mayank will get a job at the same location as his wife. He is also offered a house from the scheme itself. On the other hand, he was warned that refusal to accept this proposal may entail retaliatory action by SDM against him.

As you are a very good friend of Mayank. He discusses the matter with you, as he is trying for transfer from a long time. In this case answer the following:"

- a) Why such instance of corruption in government programmes are common across the country? How can they be prevented?
- b) Enumerate various interests involved in this case from the perspective of different stakeholders.

 What advice will you give to Mayank? (20 marks, 250 words)

एक युवा सरकारी कर्मचारी मयंक बड़े उत्साह और जनता की सेवा करने की इच्छा के साथ कार्यालय में नियुक्त होते हैं। सरकारी नौकरी मिलने के तुरंत बाद मयंक ने सुनीता से शादी कर ली। सुनीता भी एक सरकारी कर्मचारी हैं जो बिजली विभाग में जूनियर इंजीनियर के पद पर कार्यरत हैं। लेकिन दोनों की अलग—अलग पोस्टिंग है और दो अलग—अलग शहरों से अलग—अलग रहकर काम करते हैं। मयंक ने कई बार अपने स्थानांतरण के लिए आवेदन किया, लेकिन सारी कवायद व्यर्थ ही रही।

मयंक अपने काम से अपनी एक अच्छी छवि बना रहे हैं और अपने साथियों और वरिष्ठों से सराहना प्राप्त कर रहे हैं। उनके शानदार प्रदर्शन के कारण, उन्हें "सभी के लिए आवास" योजना के प्रदर्शन के ऑडिट का एक महत्वपूर्ण कार्य मिला। इस योजना का उद्देश्य शहरी गरीब आबादी को किफायती आवास प्रदान करना है। हालांकि, उनके अध्ययन और शोध से कुछ चौंकाने वाले परिणाम सामने आए। उन्होंने पाया कि अधिकांश घरों को स्थानीय राजनेताओं और सरकारी कर्मचारियों के रिश्तेदारों द्वारा अधिग्रहित किया जा रहा है।

पात्र शहरी गरीब आबादी अभी भी आश्रय से वंचित है और पिछले कुछ वर्षों से ऐसा ही हो रहा है। आगे की जांच के साथ, उन्होंने महसूस किया कि इसमें बहुत बड़ा घोटाला शामिल है और गरीबों को बहकाया और लूटा जा रहा है।

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सरकार लाभार्थियों को पूर्ण मकान आवंटित नहीं कर रही है। मयंक ने सभी जरूरी दस्तावेजों और सबूतों की एक फाइल तैयार की और SDM से इस पर चर्चा करने गए.

केंद्र सरकार के मंत्री के रिश्तेदार SDM पूरी तरह से भ्रष्टाचार में लिप्त थे। अब, खुद को बचाने के लिए, SDM ने मयंक के सामने एक डील पेश की कि यदि वह अध्ययन के विवरण का खुलासा नहीं करते हैं, तो मयंक का स्थानांतरण उसी शहर में कर दिया जायेगा जहाँ उसकी पत्नी कार्यरत है। उन्हें योजना से ही एक घर भी ऑफर किया जाता है। दूसरी ओर, उन्हें चेतावनी भी दी गई है कि इस प्रस्ताव को स्वीकार करने से इनकार करने पर उनके खिलाफ SDM द्वारा जवाबी कार्रवाई की जा सकती है।

क्योंकि आप मयंक के बहुत अच्छे दोस्त हैं। वह आपसे इस मामले पर चर्चा करता है, क्योंकि वह लंबे समय से स्थानांतरण की कोशिश कर रहा है। इस मामले में निम्नलिखित का उत्तर दें :

£ सरकारी कार्यक्रमों में भ्रष्टाचार के ऐसे उदाहरण पूरे देश में आम क्यों हैं? उन्हें कैसे रोका जा सकता है?

विभिन्न हितधारकों के दृष्टिकोण से इस मामले में शामिल विभिन्न हितों की गणना कीजिये। साथ ही, आप मयंक को क्या सलाह देंगे?
(20 अंक, 250 शब्द)

this case study reflects the clausic strictly delemma of personal interest ve fullic interests. corruption often breeds at institutional levels.

(A) corruption cases like remnommealth games scann, 2010 or sendian red cons society econs, 2016 give a wind and continous picture of lack of preferional instigrity of confuers of

WHY COMMON

1 tack of empathy and compassion towards venequeuris. [In Adown Housen

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society ecann, people lost their lifelong carrings)

- Political nerus with support of bucquerato for common interests is silence for malual benefits.
- (3) lack of OBJECTIVITY in dealing with fullic junds.

 (Eg) Positical manifestos of Electricity Por Ace' -> But no funds.
- 4) Against PRINCIPLES OF FAIRNESS since culture of nepotenn and favourition?

 —) Allotment to heldings—.

PREVENTION | Social audit mechanismi

eike MNREGA .

(3) Develop Accountability of

officials responsible

Amendment to PCA, 1988

welcome step - ARC

O Promote Nolan Values through

serisdisation - selfleurers.

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This case involves various stakeholders B and their interests: INTERESTS STAKEHOLDERS 1) Empathy towards mayante 1 g (as a friend) @ care for friend this reputation 3 my personal removement Top honesty (1) Transfer apportunity Image Nettreen servor pelsonal time + tiduse for myself (1) Relative hund favourition (3) SDM Preofits surce part o corruption. 1 muitelisation of funds (A) hourment for personal under munisters @ colluing bureaucracy 1 Lack of house & right Urban Poor (5) (2) social and economic deprusion

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ADVICE

- 1 9 will suggest him to honestly display the result of his findings of scheme.
- complaint to his seniors telling about his detailed unwitigation and corrupt result.
- 3 He should focus on his RESPONCIBILITY
 as a young remark by huting
 bublic interests of depliced as fore-
- resistance on temptation to SDM.

 He should inform Lakpal cuithoritie
 as under PLA, 2018: Brice information
 - gandhi using how model approach

 like sankaran to emplain that this

 is not a sainfee but a duly

 countin according to ARC is like

 tarmite, will eat up all of the system.

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Question Interpretation

Content

Value Addition

Total



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Q.8) You are an IFS officer who heads a diplomatic mission in a European country. You live there with your wife and children. Your parents and few of your relatives are also visiting you for vacation. The country is known for its scenic mountains and it is a popular destination for tourists. In an unexpected turn of events, the country in which you are posted has been attacked by its neighbour due to some unresolved bilateral issues. All the major transportation channels have been adversely impacted by the attack. Flights have been cancelled and airspace above the country has been declared unsafe for commercial aircrafts. You have received an urgent communication from New Delhi asking you to prepare a plan for evacuation of Indians from the besieged country. You have been informed that a friendly neighbouring country of India has sought India's help to evacuate its citizens. Due to war only a limited number of people can be evacuated in one go and multiple rounds would be required for evacuating everyone. You have identified following groups of people who are to be evacuated:

- i. You, your wife, children, parents and relatives.
- ii. Diplomatic staff at the mission. 0
- iii. Indian tourists visiting the country. 3
- iv. Indian students studying in the country (3)
- v. A film crew and actors who were shooting a film in the country. These include some of the biggest names of Bollywood.
- vi. Citizens of the friendly neighbouring country that has requested India's help.

As a civil services officer of the state, what would be the order in which you would evacuate these people and why? Give Justifications. (20 marks, 250 words)

आप एक IFS अधिकारी हैं जो किसी यूरोपीय देश में एक राजनियक मिशन के प्रमुख हैं। आप वहां अपनी पत्नी और बच्चों के साथ रहते हैं। आपके माता—पिता और आपके कुछ रिश्तेदार भी छुट्टी पर आपसे मिलने आ रहे हैं। देश अपने सुंदर पहाड़ों के लिए जाना जाता है और यह पर्यटकों के लिए एक लोकप्रिय गंतव्य है। घटनाओं के एक अप्रत्याशित मोड़ में,

जिस देश में आप तैनात हैं, उस पर उसके पड़ोसी देश }ारा कुछ अनसुलझे द्विपक्षीय मुद्दों के कारण हमला कर दिया कर दिया गया है। हमले से सभी प्रमुख परिवहन चैनलों पर प्रतिकूल प्रभाव पड़ा है। उड़ानें रद्द कर दी गई हैं और देश के ऊपर के हवाई क्षेत्र को वाणिज्यिक विमानों के लिए असुरक्षित घोषित कर दिया गया है। आपको नई दिल्ली से एक तत्काल संदेश प्राप्त हुआ है जिसमें आपसे घिरे हुए देश से भारतीयों को निकालने की योजना तैयार करने के लिए कहा गया है। आपको बताया गया है कि भारत के एक मित्र पड़ोसी देश ने अपने नागरिकों को निकालने के लिए भारत की मदद मांगी है। युद्ध के कारण, एक बार में सीमित संख्या में ही लोगों को निकाला जा सकता है और सभी को निकालने के लिए कई चक्कर लगाने होंगे। आपने लोगों के निम्नलिखित समूहों की पहचान की है जिन्हें निकाला जाना है:

- i. आप, आपकी पत्नी, बच्चे, माता-पिता और रिश्तेदार।
- ii. मिशन में राजनयिक कर्मचारी।
- iii. देश का दौरा करने वाले भारतीय पर्यटक!
- iv. देश में पढ़ रहे भारतीय छात्र
- v. एक फिल्म क्रू और अभिनेता जो देश में एक फिल्म की शूटिंग कर रहे थे। इनमें बॉलीवुड के कुछ बड़े नाम शामिल हैं।
- vi. मित्र पड़ोसी देश के नागरिक जिन्होंने भारत से मदद का अनुरोध किया है।
- देश के एक सिविल सेवा अधिकारी के रूप में आप किस क्रम में इन लोगों को निकालेंगे और क्यों? औचित्य दीजिए। (20 अंक, 250 शब्द)

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countries during was

IRS officer, it is my utmost responsibility to ensure sa security of all Indians a

deletromas:

- emotions since wor is EMOTIONAL INTELLIGENCE

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ORDER OF EVACUATION

GROUP

JUSTIFICATION

1 Diplomatic staff at the musicin my responsibility as a leader.

communicate with others in med by setting up temporary musions outside.

- Dendian students studying in the country
- State as state rules

 are kinship / father.

 [chanakya]
- 12 marginalised group hence priority over ethirs who are able.
- 3 Andian tourists
- a priority since andrin cilizens

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Important AS Forum | AS

(2) Andian toursts ence officer & government Indians

A film crew and (1) Right to more outude a constitutional

towards Bollywood OBJECTIVITY

1 India beleins in Valudhera Kutumbaham

complaitanist approuch looks at behave and like you would like attres to ad.

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6 you, your wife,

me (IFC officer) as a part. I can not sun away from duty and battlefield without evacuating others

taken to deide on order.

Jaking unification from Kargil heaves,
g would not fear to sacrifice my
rights for the larger interest of the

preferent of responsibilities will give me self-contentment. Further, in time of ourse your intention (Assistable) of doing right matters.

Feedback

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Q.9) Rashmi is a young IPS officer who is posted as the SP law and order in a district that has a history of communal clashes. During a cultural event, a political leader made certain controversial comments regarding the religion of another community that can potentially harm communal harmony in the district. The representatives of the aggrieved community met Rashmi with their complaint. An FIR was registered in the matter and the police department promptly started an investigation. During questioning, the accused political leader denied the charges. He claimed that he was exercising his right to freedom of expression and had no intention of hurting anyone's feelings. He even offered to tender an apology if his statement had hurt someone's religious feelings. However, the aggrieved community was not satisfied with this apology and demanded strict action against the accused.

The next day, a video went viral on social media in which the accused political leader can be seen making derogatory statements against another religious faith. However, Rashmi suspects that the video going viral on the internet is a doctored video and someone has mischievously edited it to make it more vitriolic and inflammatory. The video has ignited communal tensions in the district. The accused political leader belongs to an influential community and his community has put their support behind him. Local intelligence has warned that some anti-social elements are trying to use this opportunity to create communal riot in the district. The entire matter has been politicized and is being covered by the national media. In this situation answer the following:

- a) What differentiates a hate speech from a free speech?
- b) Why does social media have a very strong influence over the actions and thoughts of its users?
- c) What is the most suitable course of action for Rashmi in this situation? Justify.

(20 marks, 250 words)

रिम एक यवा आईपीएस अधिकारी हैं, जो एक ऐसे जिले में एसपी कानून-व्यवस्था के रूप में तैनात हैं, जहां सांप्रदायिक झडपों का इतिहास रहा है। एक सांस्कृतिक कार्यक्रम के दौरान, एक राजनीतिक नेता ने दूसरे समुदाय के धर्म के बारे में कुछ विवादास्पद टिप्पणियां कीं जो जिले में सांप्रदायिक सदभाव को संभावित रूप से नुकसान पहुंचा सकती हैं। पीड़ित समुदाय के प्रतिनिधियों ने अपनी शिकायत लेकर रश्मि से मुलाकात की। इस मामले में प्राथमिकी दर्ज कर पुलिस विभाग ने तत्काल जांच शुरू कर दी है। पूछताछ के दौरान आरोपी राजनीतिक नेता ने आरोपों से इनकार किया। उन्होंने दावा किया कि वह अभिव्यक्ति की स्वतंत्रता के अपने अधिकार का प्रयोग कर रहे थे और किसी की भावनाओं को ठेस पहुंचाने का उनका कोई इरादा नहीं था। अगर उनके बयान से किसी की धार्मिक भावनाओं को ठेस पहुंची हो तो उन्होंने माफी मांगने की भी पेशकश की। हालांकि, पीड़ित समुदाय इस माफी से संतुष्ट नहीं था और आरोपी के खिलाफ सख्त कार्रवाई की मांग

अगले दिन, सोशल मीडिया पर एक वीडियो वायरल हुआ जिसमें आरोपी राजनीतिक नेता को एक और धार्मिक आस्था के ि खलाफ अपमानजनक बयान देते देखा जा सकता है। हालांकि, रिंग को संदेह है कि इंटरनेट पर वायरल हो रहा वीडियो एक छेड़छाड़ वाला वीडियो है और इसे और अधिक कटु और भड़काऊ बनाने के लिए किसी ने इसे शरारतपूर्ण तरीके से संपादित किया है। वीडियो ने जिले में सांप्रदायिक तनाव को हवा दे दी है। आरोपी राजनीतिक नेता एक प्रभावश. ाली समुदाय से ताल्लुक रखता है और उसके समुदाय ने उसे अपना समर्थन दिया है। स्थानीय खुफिया विभाग ने चेतावनी दी है कि कुछ असामाजिक तत्व इस अवसर का उपयोग जिले में सांप्रदायिक दंगा भड़काने के लिए कर रहे हैं। पूरे मामले का राजनीतिकरण किया गया और राष्ट्रीय मीडिया द्वारा इसे कवर किया जा रहा है। इस स्थिति में निम्नलिखित का उत्तर दें :

- a) एक स्वतंत्र भाषण से घृणास्पद भाषण / हेट स्पीच को क्या अलग करता है?
- b) अपने उपयोगकर्ताओं के कार्यों और विचारों पर सोशल मीडिया का बहुत मजबूत प्रभाव क्यों है?
- c) इस स्थिति में रश्मि के लिए सबसे उपयुक्त कार्यवाही का तरीका क्या होगा \ औचित्य सिद्ध करें। (20 अंक, 250 शब्द)

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As a young IPS officer, it is my duty
to uphold legal laws and avoid any
conflicts and violence. Promoting law
and order are my priority.

(A) Hate speech means using your freedom of speech and enforcement to bull down derogate another person or his openions.

Free speech is a constitutional right which quies power of expressing ordicism and dissent in a lawful manner.

How different Balvi marjid

WISDOM to speaking to ensurer RIGHTS of all.

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(3) Hate speech gives UNEBUAL domination sights our another roup with no restraints Majority Hindus against minduty comes with restrictions (4) Free speech puelic order, friendly relations et. at is often politically malvaled to ensure voter support communation Deke (b) SOCIAL MEDIA Develops sense of community leading women rommunt movement mes NUDGE THEORY to develop

is easy as words and pictures

Lave powerful impact

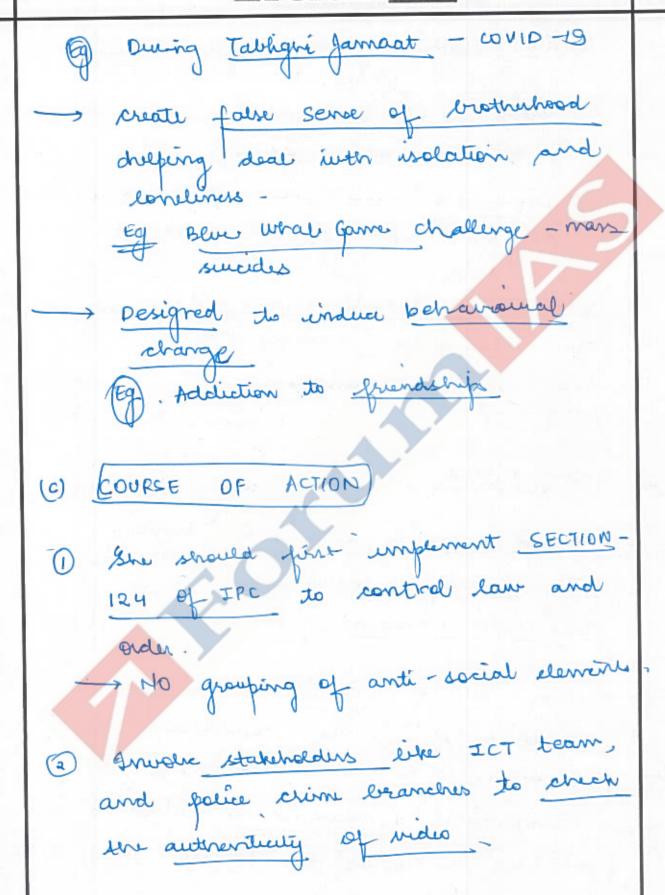
a strong opinion by resurfacing

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(3) If video edited — Apology by leader must be accepted given to remainity. Ly use purvasion to ensure tolerance and peace vetween communities. (4) If not edited — frame charge against	
poethied leader under SECTION - 295 (Hate speech) 5 meanwhile, un earle for dialogue	
motivate them to further non-	
(6) egin a statement to media about details and recette a fouthir allitude	Feedback (For OFFICE use only) Structure/ Presentation Question
in the city. This affroach helps fulfill my duty (Deontological) as law is same for all	Content
forther, "It is my NISHBAMA KARMA to frotect rights of all religens and	Value Addition Total

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Q.10) You are the district magistrate of Kasigunj. The state government is pushing for digital solutions to improve health care delivery in remote areas. Government has introduced a digital patient registration and management system that can record disease history, prescribed treatment regimen, lab reports etc. The system can be accessed and operated through smart phones connected with the internet.

ASHA workers form the backbone of health and nutrition interventions in rural areas. To ensure that they can buy smart phones and assess the patient registration and monitoring system, the state government has provided a one-time grant of six thousand to them. Government is also providing 1 GB/day high speed data to ASHA workers. However, the new phone and internet is used more for streaming videos or browsing social network sites and after the lockdown, for attending online classes by their children.

To ensure that the phone and internet is being used for its intended purpose, the government has made it mandatory for every ASHA worker to download a new mobile application. The new mobile application allows officials to directly manage devices of ground-level public health workers. The application tracks daily work and provides insights on how a person uses the handset. The ASHA workers have gone on strike against this directive. They allege that the application violates the privacy of women and can monitor their personal conversations, access photographs, and record audio or video through remote access.

The new dispute and strike threaten to derail not only the digitization drive in public health services but also the recruitment of women as ASHA due to misgivings about invasion of privacy and misuse of technology. In this situation, following choices are available to you for resolving the crisis:

- a) Abandon the requirement for mandatory downloading of the new application on smartphones.
- b) Stop providing free data to ASHA workers to avoid misuse of government resources.
- c) Take strict action against ASHA workers who are on strike. Suggest any other possible option(s). Evaluate all of them and suggest the best course of action, giving your reasons for it.

(20 marks, 250 words)

आप काशीगंज के जिलाधिकारी हैं। राज्य सरकार दूर-दराज के इलाकों में स्वास्थ्य सेवाओं को बेहतर बनाने के लिए डिजिटल समाधानों पर जोर दे रही है। सरकार ने एक डिजिटल रोगी पंजीकरण और प्रबंधन प्रणाली शुरू की है जो बीमारी के इतिहास, निर्धारित उपचार व्यवहार, प्रयोगशाला रिपोर्ट आदि को रिकॉर्ड कर सके। प्रणाली को इंटरनेट से जुड़े स्मार्ट फोन के माध्यम से एक्सेस और संचालित किया जा सकता है।

आशा कार्यकर्ता ग्रामीण क्षेत्रों में स्वास्थ्य और पोषण प्रयासों की रीढ़ हैं। यह सुनिश्चित करने के लिए कि वे स्मार्ट फोन खरीद सकें और रोगी पंजीकरण और निगरानी प्रणाली का आकलन कर सकें, राज्य सरकार ने उन्हें छह हजार का एकमुश्त अनुदान प्रदान किया है। सरकार आशा कार्यकर्ताओं को 1 जीबी/दिन हाई स्पीड डेटा भी उपलब्ध करा रही है। हालाँकि, नए फोन और इंटरनेट का उपयोग वीडियो स्ट्रीमिंग या सोशल नेटवर्क साइटों को ब्राउज़ करने और लॉकडाउन के बाद, अपने बच्चों द्वारा ऑनलाइन कक्षाओं में भाग लेने के लिए अधिक किया जा रहा है।

यह सुनिश्चित करने के लिए कि फोन और इंटरनेट का उपयोग अपने इच्छित उद्देश्य के लिए किया जा रहा है, सरकार ने प्रत्येक आशा कार्यकर्ता के लिए एक नया मोबाइल एप्लिकेशन डाउनलोड करना अनिवार्य कर दिया है। नया मोबाइल एप्लिकेशन अधिकारियों को जमीनी स्तर के सार्वजिनक स्वास्थ्य कार्यकर्ताओं के उपकरणों को सीधे प्रबंधित करने की अनुमित देता है। एप्लिकेशन दैनिक कार्य को ट्रैक करता है और इस बारे में अंतर्वृष्टि प्रदान करता है कि कोई व्यक्ति हैंडसेट का उपयोग कैसे करता है। इस निर्देश के विरोध में आशा कार्यकर्ता हड़ताल पर चली गई हैं।

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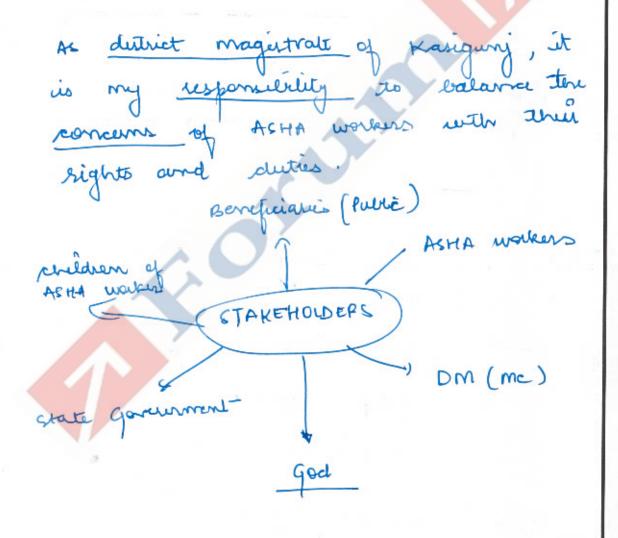
उनका आरोप है कि एप्लिकेशन महिलाओं की गोपनीयता का उल्लंघन करता है और उनकी व्यक्तिगत बातचीत की निगरानी कर सकता है, तस्वीरों तक पहुंच सकता है, और रिमोट एक्सेस के माध्यम से ऑडियो या वीडियो रिकॉर्ड कर सकता है।

नए विवाद और हड़ताल से न केवल सार्वजनिक स्वास्थ्य सेवाओं में डिजिटलीकरण अभियान के पटरी से उतरने का खतरा है, बल्कि निजता के हनन और प्रौद्योगिकी के दुरुपयोग के बारे में गलतफहमी के कारण आशा के रूप में महिलाओं की भर्ती भी रुक सकती है।

इस स्थिति में, संकट के समाधान के लिए आपके पास निम्नलिखित विकल्प उपलब्ध हैं :

- a) स्मार्टफोन पर नए एप्लिकेशन को अनिवार्य रूप से डाउनलोड करने की आवश्यकता को छोड़ दें।
- b) सरकारी संसाधनों के दुरुपयोग से बचने के लिए आशा कार्यकर्ताओं को मुफ्त डेटा देना बंद करें।
- c) हडताल पर रहने वाली आशा कार्यकर्ताओं के खिलाफ सख्त कार्रवाई करें।

कोई अन्य संभावित विकल्प सुझाएं। इन सभी विकल्पों का मूल्यांकन करें और अपने कारण बताते हुए सर्वोत्तम कार्रवाई का सुझाव दें। (20 अंक, 250 शब्द)

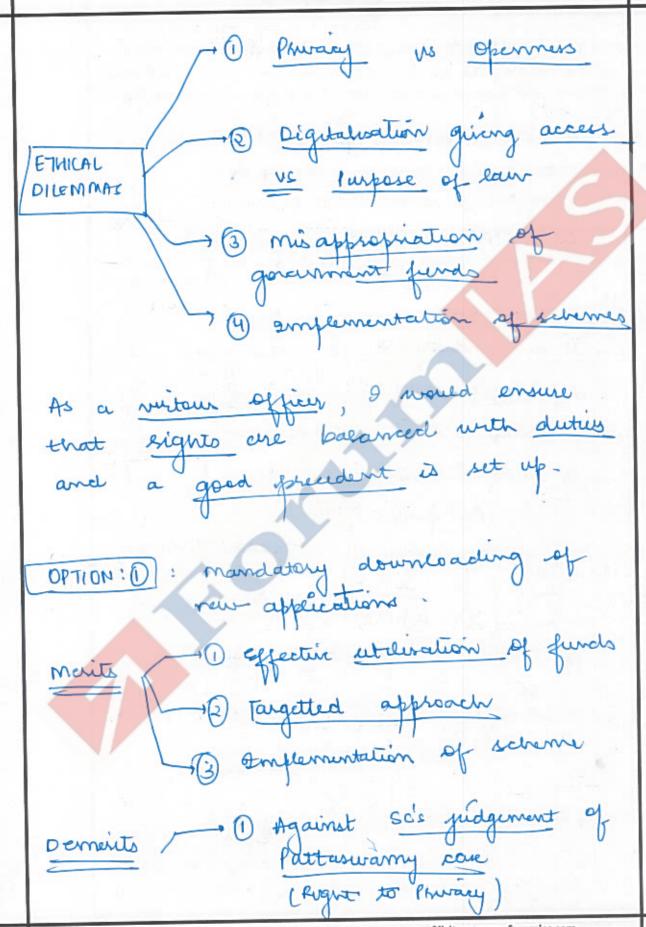


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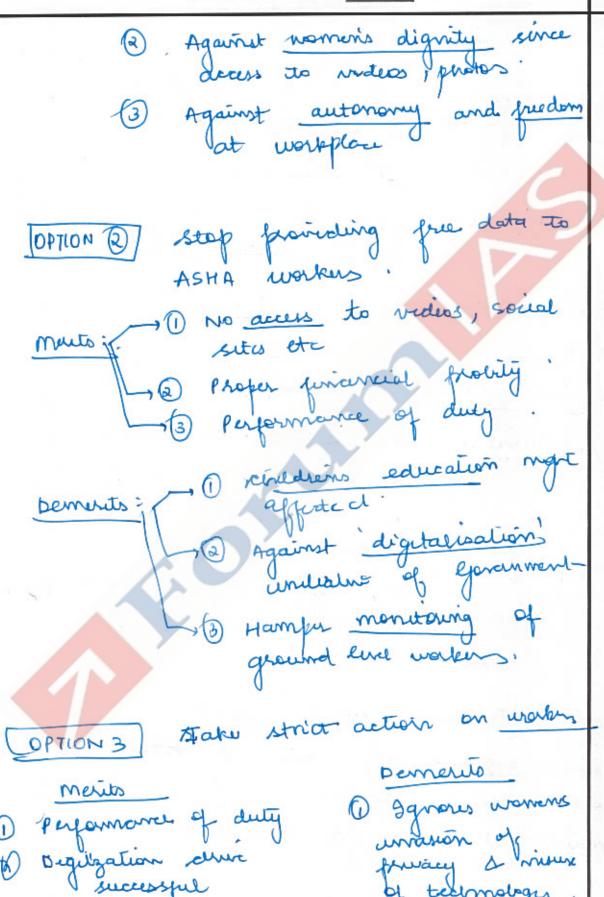
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POSSIBLE OPTION	
1 smoothe multi-stakeholder meeting with government officials and ACHA workers ito stop strike.	
perdet a mechanism using e- gorumanne where separate dashboard for monitoring - transaule	
(3) Rest, phone must be enclipted since equal right to privary. (4) Senictivation and permanen tools	
bernove fromded.	Feedback
5 study examples from other schemes eike free mobiles for education and performance:	Structure/ Presentation Question Interpretation
reverse development. women reffere	Content
maintain self - accountability.	Addition

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Q.11) The farmer unions in one of the states has called for mass protest owing to large number of arrears/their dues not being paid by the private sugar factories for the last two years. On the day of mass protest, farmers turned up in huge numbers and at several places the protest turned violent. There were instances of stone pelting, vehicle burning etc. The police were not able to control the violent protesters at some places and had to resort to lathi charge. But at one of the places, police resorted to firing in which four farmers were killed. This further aggravated the situation as farmers at other places also resorted to violence to protest against police action.

Looking at the intensity of the situation, under opposition pressure, one of the Minister of the state gave the statement that farmers did not die due to police firing but there were some antisocial elements amongst the protesters who fired in order to create unrest in the state.

This statement of the Minister instead of calming the protesters further angered them as some eyewitness testified to news channels about the deaths being the result of police firing. All this further projected government in bad light and the police action has come under severe criticism by various sections of intelligentsia. The public sentiment has started to sway in favour of the protesting farmers.

There is huge pressure on the government to diffuse the tension address farmers' grievances and take action against-the police personnel involved in firing at the protesters since the protesters have started blocking all the major state highways which has crippled the day-to-day routine of the people of the state. Further, there is danger that the situation may get out of control anytime.

Suppose you are the district magistrate where the incident has taken place;

- a) You have to address the press conference. What will be your statement to the media if it seeks clarification on whether people died in the police firing as stated by the state minister?
- b) What are the ethical issues involved in the case?
- c) What steps will you take to tackle the post-firing situation effectively? (20 marks, 250 words)

पिछले दो वर्षों से निजी चीनी कारखानों द्वारा बड़ी संख्या में बकाया का भुगतान नहीं किए जाने के कारण एक राज्य में किसान संघों ने बड़े पैमाने पर विरोध के दिन किसान भारी संख्या में पहुंचे और कई जगहों पर विरोध हिंसक हो गया। पथराव, वाहन जलाने आदि की घटनाएं हुई। पुलिस कुछ स्थानों पर हिंसक प्रदर्शनकारियों को नियंत्रित करने में सक्षम नहीं थी और उन्हें लाठीचार्ज का सहारा लेना पड़ा। लेकिन एक जगह पुलिस ने फायरिंग की जिसमें चार किसान मारे गए। इससे स्थित और भी विकट हो गई क्योंकि अन्य स्थानों पर भी किसानों ने पुलिस कार्रवाई के विरोध में हिंसा का सहारा लिया।

स्थिति की गंभीरता को देखते हुए विपक्ष के दबाव में राज्य के एक मंत्री ने बयान दिया कि पुलिस की गोलीबारी से किसानों की मौत नहीं हुई है बल्कि प्रदर्शनकारियों में कुछ असामाजिक तत्व हैं जिन्होंने राज्य में अशांति पैदा करने के लिए गोलीबारी की थी।

मंत्री के इस बयान ने प्रदर्शनकारियों को शांत करने के बजाय उन्हें और नाराज कर दिया क्योंकि कुछ चश्मदीदों ने समा चार चैनलों को बताया कि ये मौतें पुलिस फायरिंग का परिणाम हैं। यह सब सरकार को खराब छवि पेश करता है और बुद्धिजीवियों के विभिन्न वर्गों द्वारा पुलिस कार्रवाई की कड़ी आलोचना की गई है। प्रदर्शन कर रहे किसानों के पक्ष में जनता की भावना आनी शुरू हो गई है।

सरकार पर तनाव को दूर करने, किसानों की शिकायतों को दूर करने और प्रदर्शनकारियों पर गोलीबारी में शामिल पुलिस किमयों के खिलाफ कार्रवाई करने के लिए भारी दबाव है क्योंकि प्रदर्शनकारियों ने सभी प्रमुख राज्य राजमार्गों को अवरुद्ध करना शुरू कर दिया है, जिसने राज्य के लोगों की दिन-प्रतिदिन की दिनचर्या को पंगु बना दिया है। इसके अलावा, यह खतरा है कि स्थिति कभी भी नियंत्रण से बाहर हो सकती है।

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मान लीजिए कि आप जहां घटना हुई है, वहां के जिला मजिस्ट्रेट हैं:

🕒 आपको प्रेस कॉन्फ्रेंस को संबोधित करना है। मीडिया के लिए आपका क्या बयान होगा यदि वह इस बारे में स्पष्टीकरण मांगती है कि क्या पुलिस फायरिंग में लोग मारे गए थे ;ा जैसा कि राज्य के मंत्री ने कहा था?

- b) मामले में शामिल नैतिक मुद्दे क्या हैं?
- c) फायरिंग के बाद की स्थिति से प्रभावी ढंग से निपटने के लिए आप क्या कदम उठाएंगे? (20 अंक, 250 शब्द)

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- (6) Addressing farmers dues essues against corporate dealings
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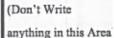
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Q.12) Lithium is emerging as the new gold in the modern world. It is used extensively in making rechargeable batteries that are used across phones, laptops, electric vehicles etc. As the world is transitioning towards clean energy, demand for lithium is rising exponentially. India is dependent on imports for her lithium needs. Recently, a large lithium deposit has been found during a geological survey in Central India. According to initial estimates, the reserve is large enough to not only fulfill domestic requirements but also leave enough surplus for India to export lithium to other countries. The news of this discovery is covered by national media. This reserve can provide much needed impetus to adoption and development of green energy technologies in the country. Many prominent union ministers have expressed their desire for timely development of lithium mines and claimed that this discovery to be an outcome of their far-sighted governance and development model.

Amit is a senior government official who has been appointed as project development officer for this mining project. During initial assessment of the project, Amit found that the discovered reserve lies inside a forest inhabited by tribals. This is a pristine forest, hitherto untouched by humans, other than indigenous tribal communities. This forest hosts a wide variety of flora and fauna, many of which are endemic. Further, the lithium reserve lies at the foothill of a hillock. This hillock has a small shrine where the deity worshipped by the tribals is located. Lithium mining in this area would mean destruction of forest, blasting of the mountain where shrine of the tribal deity is located and displacement of tribals. The tribal population is against this mining project. They consider this project as an assault on their way of life and culture. Intelligence report suggests that if these tribals are forcefully displaced and their shrine destroyed, they can become easy targets for the Naxal indoctrination and create a security nightmare for the state. On the other hand Amit is facing political pressure for execution of this project and has been repeatedly reminded that not only this project is of national importance but also can be a stepping stone for his career.

Amit is your colleague and a close friend. He asks you for your advice in this matter. Based on the described situation, help Amit identify various ethical dilemmas in this case. In your opinion, what is the most suitable course of action for Amit? Justify your choice. (20 marks, 250 words)

आधुनिक दुनिया में लिथियम नए सोने के रूप में उमर रहा है। फोन, लैपटॉप, इलेक्ट्रिक वाहनों आदि में उपयोग की जाने वाली रिचार्जेबल बैटरी बनाने में इसका बड़े पैमाने पर उपयोग किया जाता है। जैसे—जैसे दुनिया स्वच्छ ऊर्जा की ओर बढ़ रही है, लिथियम की मांग तेजी से बढ़ रही है। भारत अपनी लिथियम जरूरतों के लिए आयात पर निर्भर है। हाल ही में मध्य भारत में एक भूवैज्ञानिक सर्वेक्षण के दौरान बड़ी मात्रा में लिथियम निक्षेप पाया गया है। प्रारंभिक अनुमानों के अनुसार, भंडार न केवल घरेलू आवश्यकताओं को पूरा करने के लिए काफी बड़ा है बल्कि भारत के लिए अन्य देशों को लिथियम निर्यात करने के लिए पर्याप्त अधिशेष भी छोड़ता है। इस खोज की खबर राष्ट्रीय मीडिया द्वारा कवर की गई है। यह भंडार देश में हरित ऊर्जा प्रौद्योगिकियों को अपनाने और विकास के लिए बहुत आवश्यक प्रोत्साहन प्रदान कर सकता है। कई प्रमुख केंद्रीय मंत्रियों ने लिथियम खानों के समय पर विकास की इच्छा व्यक्त की है और दावा किया है कि यह खोज उनके दूरदर्शी शासन और विकास मॉडल का परिणाम है।

अमित एक विश्व सरकारी अधिकारी हैं जिन्हें इस खनन परियोजना के लिए परियोजना विकास अधिकारी नियुक्त किया गया है। परियोजना के प्रारंमिक मूल्यांकन के दौरान, अमित ने पाया कि खोजा गया मंडार आदिवासियों के निवास वाले जंगल के अंदर है। यह एक प्राचीन जंगल है, जो अब तक स्वदेशी जनजातीय समुदायों के अलावा मनुष्यों से अछूता है। यह जंगल विभिन्न प्रकार के वनस्पतियों और जीवों को होस्ट करता है, जिनमें से कई स्थानिक हैं। इसके अलावा, लिथियम रिजर्व एक पहाड़ी की तलहटी में स्थित है। इस पहाड़ी में एक छोटा मंदिर है जहां आदिवासियों द्वारा पूजे जाने वाले देवता स्थित हैं। इस क्षेत्र में लिथियम खनन का मतलब होगा जंगल का विनाश, पहाड़ को नष्ट करना जहां आदिवासी देवता का मंदिर स्थित है और आदिवासियों का विस्थापन। आदिवासी आबादी इस खनन परियोजना के खिलाफ है।

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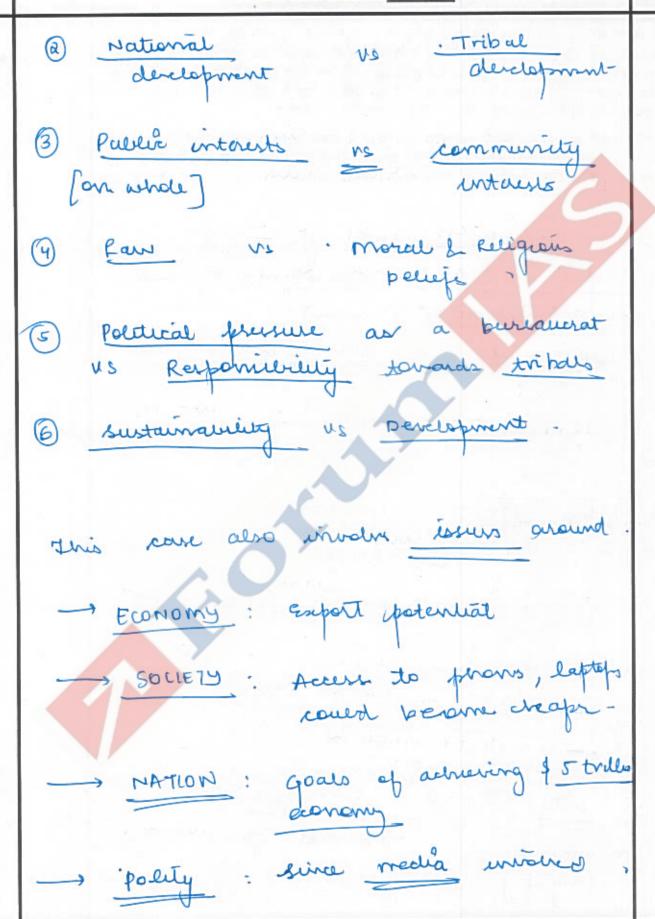
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वे इस परियोजना को अपने जीवन और संस्कृति के तरीके पर हमला मानते हैं। खुफिया रिपोर्ट बताती है कि अगर इन आदिवासियों को जबरन विस्थापित किया जाता है और उनके धर्मस्थल को नष्ट कर दिया जाता है, तो वे नक्सिलयों के लिए आसान लक्ष्य बन सकते हैं और राज्य के लिए एक सुरक्षा खतरा पैदा कर सकते हैं। दूसरी ओर, अमित इस परियोजना के क्रियान्वयन के लिए राजनीतिक दबाव का सामना कर रहे हैं और उन्हें बार—बार याद दिलाया गया है कि यह परियोजना न केवल राष्ट्रीय महत्व की है, बल्कि उनके करियर के लिए एक कदम भी हो सकती है।

अमित आपके सहयोगी और करीबी दोस्त हैं। वह आपसे इस मामले में आपकी सलाह मांगते हैं। वर्णित स्थिति के आधार पर, अमित को इस मामले में विभिन्न नैतिक दुविधाओं की पहचान करने में मदद करें। आपकी राय में, अमित के लिए कार्रवाई का सबसे उपयुक्त तरीका क्या है? अपने विकल्प का औचित्य सिद्ध करें। (20 अंक, 250 शब्द)

The challenges raised by Rucia other vehicular industries mment + peliticians STAKEHOLDERS Animals [stora l faura] pulle at large. DILEMMAS ETHICAL

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OPTIONS !

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Marking Scheme

Mark	Good	Average	Below average
10 Marker	3.75 – 5.0	3.0 – 3.5	< 3.0
15 Marker	5.75 – 7.0	4.0 – 5.5	< 4.0
\$	Key / Relevant Point		
×	Vague / Irrelevant		

^{*} Subject to change without prior notice.

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