

229459_614302_1910091883_(2023-09-02 16:02:38)

Time Allowed : Three Hours

समय : तीन घंटे

ForumIAS

Maximum Marks : 250

अधिकतम अंक : 250

GENERAL STUDIES / सामान्य अध्ययन

Name Of Candidate परीक्षार्थी का नाम	MARSH CHOUDHARY		
Roll No./अनुक्रमांक	1910091883	Medium/माध्यम	English <input checked="" type="checkbox"/> हिंदी <input type="checkbox"/>
Center Code/परीक्षा केंद्र	1900	Date/दिनांक	02-09-23

*Center Code : For Online – 1900 / Delhi : Karol bagh – 1901, ORN – 1902, Mukharji Nagar – 1903 / Patna : Boring Rd. – 2001 / Hyderabad : Jawahar Nagar – 2101

INDEX TABLE / अनुक्रमणिका			INSTRUCTION / अनुदेश		
Q. No. प्र.सं.	Max. Marks अधिकतम अंक	Marks Obtained प्राप्तांक	1. Please do furnish Name, Email, Roll No and Mobile in the answer sheet. कृपया उत्तर-पुस्तिका में नाम, ईमेल, रोल नंबर और मोबाइल नंबर भरें।		
1			2. There are TWELVE questions printed in ENGLISH & HINDI, all questions are compulsory. उत्तर पुस्तिका में अंग्रेजी/हिंदी में बारह प्रश्न दिए गए हैं, सभी प्रश्न अनिवार्य हैं।		
2			3. The number of marks carried by a question/part is indicated against it. प्रत्येक प्रश्न/भाग के लिए निर्धारित अंक उसके सामने अंकित किए गए हैं।		
3			4. Answers must be written in the medium authorized in the admission Certificate, which must be stated clearly on the cover of this Question-Cum-Answer (QCA) Booklet in the space provided. उत्तर प्रवेश पत्र में अधिकृत माध्यम में लिखे जाने चाहिए, जो कि दिए गए स्थान में इस प्रश्न-सह-उत्तर (क्यूसीए) पुस्तिका के कवर पर स्पष्ट रूप से लिखा जाना चाहिए।		
4			5. Word limit in questions, if specified, should be adhered to. Any page or portion of the page left blank in the Question-Cum Answer Booklet must be clearly Struck off. प्रश्नों में शब्द सीमा, यदि निर्दिष्ट हो, का पालन किया जाए। प्रश्न-सह-उत्तर पुस्तिका में खाली छोड़े गये किसी भी पृष्ठ या पृष्ठ के भाग को स्पष्ट रूप से काट दें।		
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Total/कुल अंक	250		For Student Only / केवल परीक्षार्थी प्रयोग हेतु		
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			12:00 PM	2:59 PM	
Total Marks/कुल अंक :			Mode Of Examination/ परीक्षा की विधि :	Online/ऑनलाइन <input checked="" type="checkbox"/>	
				Offline/ऑफलाइन <input type="checkbox"/>	
*Examiner's Discretion is the marks awarded at the discretion of the examiner based on your overall impression, on the basis of (but not limited to) your handwriting, presentation, use of diagrams, flowcharts, facts and figures or absolutely anything that he/she liked in your copy. मूल्यांकन कर्ता का विवेक अंक, आपकी लिखावट, प्रस्तुति, आरेखों के उपयोग, फ्लोचार्ट, तथ्यों और आंकड़ों या समग्र रूप किसी अन्य विषय वस्तु, जो मूल्यांकन कर्ता को आपकी कॉपी में पसंद आयी के आधार पर (लेकिन इन्हीं तक सीमित नहीं) पर दिए गए अंक हैं।			For Office Use Only / केवल कार्यालय प्रयोग हेतु		
			ECN CODE/ ईसीएन कोड :	EG/ईजी :	Evaluation Date/ मूल्यांकन तिथि :
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Note: Students are expected to incorporate suggestions from the solution provided in the answers. Discussion classes for the tests are also available online in your portal to aid in your preparation. Further, students are requested to see the good copies of 2024-25-01-1802-1910091883_2023-09-02-16:02:38 copy with a Mentor and discover ways and means to improve your answers, or if you have any issues with this test / copy. Asks specific questions, to get specific answers.

EXAMINER'S REMARKS

CRITERIA FOR THE FEEDBACK SECTION AT THE END OF EACH QUESTION

1. **AWIS = Answered What is Asked.** This means whether you have addressed the core demand of the question or not. Addressing the core demand of the question gets you an objectively fair score. It is examiner's perception if you have understood the question and if you know the answer in the first place. Creative answer writing, sometimes missing the core demand, may fetch very high or very low scores, and exposes your answer to the subjectivity of the examiner.
2. **CD & VA = Content Density & Value Addition.** Examiner will evaluate the quality and quantity of your content in the answer. In the same word limit and space limit have you (a) written what is asked (b) gone beyond what is asked (c) enriched answers through combination of (but not all!) suggestions, ideas, quotes, flowcharts, diagrams, facts and figures, data etc. This affects objective components of assessment.
3. **S & F = Structure & Flow** = Whether you have structured your answer properly or not. Whether the answer has been broken into parts and sub-parts and each part has been addressed appropriately or not. Whether the flow of the answer is maintained. Affects both subjective and objective components of assessment.
4. **P & R = How your answer performs on the criteria of presentation, ease of read, clarity and apparent effort** in writing the answer. This affects the subjective components of assessment.

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Section - A

Q.1) a) Celebrity endorsements raise pertinent ethical concerns about responsibility that delve into the realm of ethical considerations of social influence that run deeper than mere surface appeal. In this context, suggest measures to tackle the ethical challenges of celebrity brand endorsements. (10 marks, 150 words)

सेलिब्रिटी एंडोर्समेंट/परांकन जिम्मेदारी के बारे में प्रासंगिक नैतिक चिंताओं को उठाते हैं जो सामाजिक प्रभाव के नैतिक विचारों के दायरे में आते हैं जो महज सतही अपील से कहीं अधिक गहरे होते हैं। इस संदर्भ में, सेलिब्रिटी ब्रांड एंडोर्समेंट/परांकन की नैतिक चुनौतियों से निपटने के उपाय सुझाएं। (10 अंक, 150 शब्द)

Social Influence is the cause of change in behaviour due to real or imaginary social pressure.



Ethical consideration of celebrity endorsement beyond surface:-

① involves dealing with changing habits of vulnerable.

[^(eg) Smoking by teenagers]

② It also involves setting new social norms which are long term.

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(eg) culture of robbing after 3 diets

3. It seeks to exploit the trust of the people

(eg) Ardhod wasari - pump & Pump loan

4. It is related to treating from a merely means to own ends.

(eg) Tobacco Ads by celebrities

5. It is use of borderline ethics to justify steps

(eg) Promoting online gambling

Ethical measures to tackle the challenge:-

1. Sensitivity training of the Celebrities.
2. Establish of Code of Ethics & Code of Conduct
3. Use of name only after due verification
4. Promote Idea of "Celebrity social responsibility"

The celebrity influence is a dual edged sword needs to used to take progressive steps like Rahul dravid & Anti tobacco Campaign

Feedback
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#	G	A	P
AWIS			
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Please put tick marks in the above table.
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TOTAL MARKS	
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b) Embracing a scientific mindset involves setting aside impulsive inclinations in favor of the pursuit of truth. In your view, how does the integration of scientific thinking contribute to addressing contemporary challenges and promoting societal progress? How can we effectively cultivate a scientific attitude in society? (10 marks, 150 words)

वैज्ञानिक मानसिकता को अपनाने में सत्य की अनुसरण के पक्ष में आवेगपूर्ण प्रवृत्ति को अलग रखना शामिल है। आपके विचार में, वैज्ञानिक सोच का समाकलन समकालीन चुनौतियों से निपटने और सामाजिक प्रगति को बढ़ावा देने में कैसे योगदान देता है? हम समाज में वैज्ञानिक प्रवृत्ति को प्रभावी ढंग से कैसे विकसित कर सकता है? (10 अंक, 150 शब्द)

Embracing scientific mindset is propounded by the fundamental duties of the constitution under Art 51A.

It is necessary to address contemporary challenges & promote societal progress:-

① Tackling Contemporary Challenges

(a) aid in unbiased enquiry before passing judgement.

(eg) Avoid fake news)

(b) help to take independent decision without herd behaviour

(eg) Address Mob lynching)

(c) Able us to reflect upon the implication of the step.

(eg) Avoid honey trapping)

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2. Promoting societal progress :-

(a) It helps to look at problem with fairness.

(Eg.) Issue of dowry & patriarchal Setup

(b) helps in questioning the dogmatic norms.

(Eg.) Questioning Untouchability

(c) aids in accepting new changes based on facts.

(Eg.) Acceptance of LGBTQ

How to cultivate effective scientific attitude :-

1. Promote questioning attitude in children.

2. give proper space for dissent in democracy.

3. Promote cross-cultural interactions
(Eg.) College meetings

4. Allow questioning of norms & regularly do critical reflection.

"It is lot better to have question that cannot be ~~given~~ answered, that having Answers that cannot be questioned."

y. N Harari

Feedback

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TOTAL MARKS

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Q.2) a) In the realm of professional conduct, ethics plays a role that tends to go far beyond fulfilling the roles and responsibilities of the job with diligence and honesty. But some people consider professional competence as the only critical requirement for a job. If faced with a choice, who would you prefer to hire - someone with professional competence or one with strong moral values? (10 marks, 150 words)

पेशेवर आचरण के क्षेत्र में, नैतिकता एक ऐसी भूमिका निभाती है जो परिश्रम और ईमानदारी के साथ नौकरी की भूमिकाओं और जिम्मेदारियों को पूरा करने से कहीं आगे तक जाती है। लेकिन कुछ लोग पेशेवर योग्यता को नौकरी के लिए एकमात्र महत्वपूर्ण आवश्यकता मानते हैं। यदि आपको किसी विकल्प का सामना करना पड़ता है, तो आप किसे नियुक्त करना पसंद करेंगे - पेशेवर योग्यता वाला व्यक्ति या दृढ़ नैतिक मूल्यों वाला व्यक्ति? (10 अंक, 150 शब्द)

Professional ethics refers to ethical standards in the context of professional work setting. They often conflict with professional competence.

Choosing person with professional competence:-

1. Positives:-

(a) help achieve the targets of the organisation by any means.

(b) Ensure growth & survival in intense competition.

(eg. Satyam in early 2000s)

(c) lead to increase in share value and wealth.

2. Negatives:-

(a) lead to increase in mis-governance

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(Eg. Chaudha Kourbar case)

(b) lead to "ends means reversal" situation

(Eg. focus on rules & impact)

(c) affect the long term image of the organisation.

Choose person with moral values :-

1. Initially the target may not be achieved due to lower competency.

2. But with training the gap can be filled.

(Eg. Reason for lower age in UPSC)

3. It will lead to fairness in conduct
[Eg. No issue of glass cliff & glass ceiling]

4. Improve the goodwill & long term target of org.

(Eg. Image of CAG, TATA.)

The need to develop Karmayogi is sine quo non to achieve the goals of Amrit Kal.

Feedback

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b) Patriotism can hold different meanings for different people, often shaped by personal experiences and convictions. What does patriotism mean to you? Explain narrating incidents from your life when you exhibited patriotism. (10 marks, 150 words)

देशभक्ति अलग-अलग लोगों के लिए अलग-अलग अर्थ रख सकती है, जिसे अक्सर व्यक्तिगत अनुभवों और दृढ़ विश्वासों द्वारा आकार दिया जाता है। आपके लिए देशभक्ति का क्या तात्पर्य है? अपने जीवन की उन घटनाओं का वर्णन कीजिए जब आपने देशभक्ति का प्रदर्शन किया था। (10 अंक, 150 शब्द)

Patriotism refers to the art and feeling of intense pride in one nation and make the necessary sacrifices for its prosperity.

It holds different meaning for different people:-

- ① For a soldier patriotism is to serve on the border and guard the frontiers.
- ② For a doctor patriotism is to provide best health services at nominal cost.
- ③ For a child patriotism may simply be standing in respect of National Anthem & aspire to contribute to its growth when they grow up.

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④ For a religious chauvinist patriotism may mean to further their ideology.
(Exg. Taliban & 9/11 attitude)

Patriotism to me:-

- ① My first stint came in the sacrifice I made by studying in sonit school and inculcating values of national service.
- ② I also participated in NCC RDC parade of 26th January and represented my state at national level.
- ③ The various voluntary activities like plastic removal drives, tree plantation drives.
- ④ When I decided to pursue civil services over good package corporate job after campus placement from SKCC.
- ⑤ When I defend my country's potential about future in casual discussions.

The idea of patriotism is very subjective but the core remains the service to the nation.

Feedback

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Q.3) a) Max Weber's concept of bureaucracy was developed in the early 20th century, but it still influences administrative structures today. In what ways do you see Weberian bureaucracy as relevant in today's rapidly changing world? (10 marks, 150 words)

मैक्स वेबर की नौकरशाही की अवधारणा 20वीं सदी की शुरुआत में विकसित हुई थी, लेकिन यह आज भी प्रशासनिक संरचनाओं को प्रभावित करती है। आज की तेजी से बदलती दुनिया में वेबेरियन नौकरशाही को आप किस प्रकार प्रासंगिक मानते हैं? (10 अंक, 150 शब्द)

Weber's idea of legal rational Authority becomes the basis of any administrative structure world over.

Relevance of Weberian administrative structure :-

1. Help to depersonalise the process of service delivery.
2. Help in in selection of most competent candidates (Eg. fair selection of UPSC)
3. It forms rule based decision framework to ensure accountability.
4. It allows continuation of service irrespective of the personality of working the org.

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⑤ Promotes in creation of politically neutral but not policy neutral bureaucracy.

Influence of Welfare Bureaucracy:

- ① It is competent of adjusting to rapid changes.
(E.g. Gov. adaptation very slow)
- ② The nature of administration has changed from regulatory to facilitator.
(# taken back seat)
- ③ There is issue of Red tapism which has no relevance in Industry 4.0 era.
- ④ It is leading to ends-means reversal problem leading to inaction.
(E.g. delay in defense deals)

The welfare structure provides ample scope for improvement and neednt shift from rule based to role based governance by government highlights it.

Feedback

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 b) "Global challenges often test the ethical fiber of nations, urging them to channel narrow pursuit of national-interest into an enlightened self-interest." Enumerating the various ethical principles underlying the concept of enlightened national-interest examine its efficacy in helping nations navigate the fine line between pursuing their strategic interests and upholding ethical principles, particularly in times of conflict? (10 marks, 150 words)

"वैश्विक चुनौतियाँ अक्सर राष्ट्रों के नैतिक ताने-बाने का परीक्षण करती हैं, जो उन्हें राष्ट्रीय-हित की संकीर्ण खोज को प्रबुद्ध स्व-हित में बदलने का आग्रह करती हैं।" प्रबुद्ध राष्ट्रीय-हित की अवधारणा में निहित विभिन्न नैतिक सिद्धांतों को गणना करते हुए, राष्ट्रों को अपने रणनीतिक हितों को आगे बढ़ाने और नैतिक सिद्धांतों को बनाए रखने के बीच सूक्ष्म लाइन (fine line) को मार्गनिर्देशन के लिए मदद करने में इसकी प्रभावकारिता की जांच कीजिए, खासकर संघर्ष के समय में? (10 अंक, 150 शब्द)

Enlightened Self Interest is the philosophy of pursuing own's interest which also promotes larger societal interest. The idea was developed in USA.

Ethical principles underlying the idea of Enlightened self interest:

1. The principle of greatest good of greatest number.
2. Idea that the good of the individual lies in the good of the society.
3. Poverty everywhere is challenge to prosperity everywhere.
4. The idea of social good if all follow basic principle based self good. (Ex. Invisible Hand - Adam Smith)

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Efficiency in navigating through challenges during conflict :-

- ① Help to ensure adherence to Universal Rights (eg) Geneva Convention on POWs
- ② Ensures promotion of peace over violent conflict
[eg) India = This not era of war]
- ③ Ensure upholding rule based International Order.
[eg) open & Inclusive Indo Pacific]

Inefficiency in navigating challenges :-

- ① Lead to situation of bias.
[eg) support by USA & UK to Ukraine]
- ② Conflicting understanding of morality
[eg) USA's war on terror]
- ③ Lead to dis-trust and further polarisation.
[eg) Pak-China - Iran Nexus]

The Idea of Vasudhaiva Kutumbhaccha can truly implement the Idea of Enlightened Self Interest!

Feedback

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Q.4) a) In the realm of governance, a crucial aspect is the art of persuasion. The qualities that make civil servants proficient persuaders empower them to fulfill their responsibilities in an effective manner. Discuss with illustrations. (10 marks, 150 words)

शासन के क्षेत्र में, एक महत्वपूर्ण पहलू अनुनय की कला है। वे गुण जो सिविल सेवकों को कुशल प्रेरक बनाते हैं और उन्हें प्रभावी तरीके से अपनी जिम्मेदारियों को पूरा करने के लिए सशक्त बनाते हैं। उदाहरण सहित चर्चा कीजिए। (10 अंक, 150 शब्द)

Persuasion is the skill of the persuader to voluntarily make the person act in the desired manner.

Quality empower civil servant to fulfill responsibility :-

1. It enables them to tackle emergency issues.

(Eg. Persuading rioters to ensure peace)

2. It helps to bring about desired social changes.

(Eg. Swachh Bharat Abhiyan)

3. It enables them to shed their biases and adopt scientific temper.

(Eg. Overcome Vaccine hesitancy)

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4. It helps to take quick and participative decisions.

(eg. Community aid in Disaster management evaluation)

5. Ensures that the morale of the subordinates is high.

(eg. During COVID times in hospitals)

Some challenges to formation like lack of Emotional Intelligence, further regular re-improvement and proper feedback hinder the efficiency.

The strategy of ethos - pathos - logos is crucial to persuade people for any civil servant.

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(10 marks, 150 words)

b) Differentiate between the following:

- i. Conscientiousness and Conscience
- ii. Gratitude and Gratification

निम्नलिखित के बीच अंतर कीजिए :

(10 अंक, 150 शब्द)

- i. अंतर्विवेकशीलता और विवेक
- ii. कृतज्ञता और तृप्ति

(i)

Conscientiousness	Conscience
- It is a Individual personality trait	- It is a moral trait in every person.
- It is not present in every person	- It is present in every person.
- It is related to work ethics	- It is related to personal ethics.
- It involves being organized and focused.	- It involves judging the ethical merit of a act.
- It is an achievement related trait	- It is an existential trait
- It is present in group setting.	- It is present in both group & personal setting

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(ii)

Gratitude

- It is feeling of being grateful.
- It is internally invoked
- It is developed with maturity.
- It is long lasting in nature
- It may lead to feeling of contentment
- Issue - giving godly status - "Maidi Bani"

Gratification

- It is feeling of happiness due to something.
- It is invoked by external forces.
- It is naturally present.
- It is usually short term.
- It cannot lead to feeling of contentment.
- Issue - lead to corruption, rape, drugs due to instant gratification

Feedback

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Q.5) a) Corruption has multifaceted implications. Some consider it an undeniable vice, while others contend it to be an unavoidable necessity for navigating the bureaucratic complexities. In your opinion, does corruption oil or corrode the gears of development? Substantiate your arguments. (10 marks, 150 words)

भ्रष्टाचार के बहुआयामी प्रभाव होते हैं। कुछ लोग इसे एक निर्विवाद बुराई मानते हैं, जबकि अन्य इसे नौकरशाही जटिलताओं से निपटने के लिए एक अपरिहार्य आवश्यकता मानते हैं। आपकी राय में, क्या भ्रष्टाचार विकास के पथ को प्रेरित करता है या बाधित करता है? अपने तर्कों को प्रमाणित कीजिए।

(10 अंक, 150 शब्द)

Corruption is the process of economic gain through unethical means by public servant or service provider.

Implication of corruption:-

- ↳ Preferential access to scarce resource (e.g. COVID vaccine)
- ↳ reducing ethical standards of society
- ↳ Promoting red tapism.

Corruption oiling the gears of development:-

1. Ensure that faster parallel systems is present.
2. Provides necessary motivation to the public servant.
3. Makes the public servant binding to service delivery.

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4. Ensure faster growth and self development.

Corruption corrodes the gears of development:

1. Makes the Bureaucracy lethargic
(Eg. Promote Red tape)
2. Leads to inequality in society.
(Eg. Scholarship scam in Shikhar)
3. Leads to polarisation and distrust affecting government legitimacy.
4. Aids other vices like criminalisation of politics.
(Eg. Reciprocal relationship)
5. Leads to promotion of parallel economy.
(Eg. Hawala & Black money)

The issue of corruption needs to be nipped at the bud stage with no compromise for efficiency.

Feedback

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b) Ethical hacking and malicious hacking stand as divergent paths with distinct intentions and consequences. As technology advances, it becomes imperative to comprehend the nuances that set these practices apart in the cybersecurity landscape. In this perspective, elucidate the principles that differentiate ethical hacking and malicious hacking. (10 marks, 150 words)

एथिकल हैकिंग और मालिसिअस (malicious) हैकिंग के अलग-अलग इरादों और परिणामों के साथ अलग-अलग मार्ग हैं। जैसे-जैसे प्रौद्योगिकी आगे बढ़ती है, उन बारीकियों को समझना अनिवार्य हो जाता है जो साइबर सुरक्षा परिदृश्य में इन प्रथाओं को अलग करती हैं। इस परिप्रेक्ष्य में, उन सिद्धांतों को स्पष्ट कीजिए जो एथिकल हैकिंग और मालिसिअस (malicious) हैकिंग को अलग करते हैं। (10 अंक, 150 शब्द)

Hacking is the process of gaining access or control to information, IT software or hardware through breaking into the system.

The Types

- Malicious = Private gain
- Ethical = social gain

Principles of differentiating between the two

1. The end goal that is being sought by the hacking process.
2. The means for which it is being used. (eg. National security purpose = Ethical)
3. The effect of the process on the hacker and the intended party.

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- ④. The nature of the targetted person.
(eg. digital illiterate v/s other Hacker)
- ⑤. The required authority required to do the act.
- ⑥. following established norms and connection of the profession.
- ⑦. If the process leads greater good of the greater number.
(Teleological ethics).

The ends along with the means adopted deliberate ethical and malicious hacking.

Feedback

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Q.6) What does each of the following quotation mean to you?

- a) "Our greatest ability as humans is not to change the world, but to change ourselves."
- Mahatma Gandhi (10 marks, 150 words)

निम्नलिखित में से प्रत्येक उद्धरण का आपके लिए क्या अर्थ है?

"मनुष्य के रूप में हमारी सबसे बड़ी क्षमता दुनिया को बदलना नहीं है, बल्कि खुद को बदलना है।"
- महात्मा गांधी (10 अंक, 150 शब्द)

Through this quote Gandhiji is trying to focus on self improvement over attempt to change others.

Ability to change the world :-

- ① It is often top down and feels to be pressured.
↳ [Nazi Ideology in WW II]
- ② It leads to quashing of dissent and diversity of opinion.
- ③ It involves force and deceit.
- ④ It is a long term process.

Ability to change self :-

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- ① Aligned with the Buddhist value of "Atmodepo Bhava" - Be the light unto yourself.
- ② ~~It~~ leads to chain effect of positive changes around yourself.
 (Eg. Flowing exercise)
- ③ ~~It~~ There are lot of short coming in every individual and ample scope to change.
 (Eg. Adhoka changed self)
- ④ It promotes self awareness and self regulation, improving emotional intelligence.
 (Eg. Process of Vedantic meditation)

In the Book "Vedanta" Vivekananda said the world is like a dog's curly tail, it can never straighten.

Feedback

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b) 'People know what they do; frequently they know why they do what they do; but what they don't know is what what they do does.' Michel Foucault
(10 marks, 150 words)

'लोग जानते हैं कि वे क्या करते हैं, अक्सर वे जानते हैं कि वे ऐसा क्यों करते हैं, लेकिन वे यह नहीं जानते कि वे जो करते हैं वह क्या करता है।' मिशेल फाउकॉल्ट
(10 अंक, 150 शब्द)

Through this quote M. Foucault tries to state that people only know their acts, the reason behind their acts but not the impact of their acts.

1. It is easy to observe the act and the reason for it but impact is ignored.

eg. High carbon lifestyle for comfort but not know its impact on low lying Island countries.

2. Even for evil acts like rape the perpetrator knows the reason is no control over impulsive urges but fail to know the impact physical & psychological on the victim.

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③ Even in legislation some legislation have good intention but end up having negative consequences.

eg. Maternity benefit Act lead to lower female employment due to long maternity leave burden on Companies.

④ Even at Individual level we may look out at our dear ones like mother is or you but do not realise its impact on them.

⑤ At societal level we tend to reject progressive steps like recognition of LGBTQ due to dogmas but don't know the suffering of the gender minority due to exclusion.

One should become sensitive enough to gauge the impact of our actions on others.

Feedback

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c) "I slept and dreamt that life was a joy. I awoke and saw that life was service. I acted and behold, service was a joy." Rabindra Nath Tagore (10 marks, 150 words)

"मैं सो गया और सपना देखा तो जीवन आनंदमय था। मैं जागा और देखा कि जीवन सेवा है। मैंने अभिनय किया और देखा, सेवा खुशी थी।" रवीन्द्रनाथ टैगोर। (10 अंक, 150 शब्द)

Through this quote Tagore exhorts one to toil and work hard to make life joyful and happy.

1. Slept & dreamt that life was joy:-

(a) Shows that one should dream, set goals & targets

(b) These goals & dreams inspire us.

[eg. Elon Musk dream to settle humans on Mars = success of space]

2. Awoke & saw life was service:-

(a) Shows that nothing can be achieved by inaction, one has to toil!

[eg. India freedom journey]

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(b) True meaning of life is in service.

[Ex. Virekonda Idea of Dandya Narayan + Practical spiritualism]

(3) Acted + behold service was joy :-

(a) After hard work the life becomes joyful.

[Ex. Happiness after helping in NGOs.]

(b) Hard work gives meaning and purpose to life.

The Indian society is at crisp of demographic dividend, it has to fail to reap the joys of life.

Feedback

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Section - B

Q.7) Even though the incidents of wars are detrimental to all, it is the women who have been the worst sufferers of all forms of human conflicts. Historical evidences from throughout the globe have highlighted the skewed vulnerability of women to violence in all its manifestations. In the medieval period, the situation of women remained particularly vulnerable; treated as second class citizens in comparison to men, their condition became particularly deplorable during wartime excesses. Invariably, women were considered as part of the plunder, leading to their sexual and psychological exploitation. Similarly, during the second world war, the then Imperial Japanese Army exploited women, pushing them into sexual slavery. These women were euphemistically termed as comfort women. The objectification of women as a commodity for comfort made their exploitation complete and absolute. Issue of comfort women, one of the largest incidents of human trafficking, continues to be a diplomatic flash point between South Korea and Japan.

In contemporary times too, we get to see the manifestation of various social crimes against women. Dharmendra, a young District Magistrate, posted in Khainom, capital of Ranipur recently became witness to such an incident. Ranipur is one of the North Eastern states of India. Ranipur has a rich ethnic diversity consisting of both tribal and non-tribal population. Issues such as access and ownership over resources, settling of outsiders (non-tribals) in tribal areas, dominance/influence over government appointments etc., have remained the bone of contention between the tribal and non-tribal people. However, the matters came to a head when the demands from the non-tribal community for being recognized as tribals started gaining force. These demands were fiercely opposed by the tribals fearing that it will reinforce the positions of non-tribals; allow them to buy land in tribal areas and therefore will marginalize the already backward tribal community in the state. Within no time the situation took a communal turn. Khainom was particularly worst hit. In addition to the incidents of plunder and loot, Khainom gained global attention when a video of a tribal girl being sexually assaulted by non-tribal men surfaced in the social media. The video clearly depicted a group of 20-25 men molesting a tribal girl in front of entire village. A police car, and few police personnel were also visible in the video. The passivity of armed police personnel towards safeguarding the women was being severely criticised across all quarters. Even though this particular incident came into public domain, it was by no measure an isolated happening. Many such occurrences of targeting women from both the communities were reported throughout Ranipur. The political leadership of the state has taken cognizance of the events in Khainom. Dharmendra has been instructed to prepare a holistic plan to avoid such incidents in the future.

- What recommendations should Dharmendra make to create a safe environment for the women?
- What are the factors that have led to victimization of women, especially during conflicts?

(20 marks, 250 words)

यद्यपि युद्ध की घटनाएँ सभी के लिए हानिकारक हैं, फिर भी सभी प्रकार के मानवीय संघर्षों में महिलाएँ ही सबसे अधिक पीड़ित रही हैं। दुनिया भर के ऐतिहासिक साक्ष्यों ने हिंसा के सभी रूपों में महिलाओं की विषम संवेदनशीलता को उजागर किया है। मध्यकाल में महिलाओं की स्थिति विशेष रूप से असुरक्षित रही; पुरुषों की तुलना में उन्हें दोगुना दर्जा का जागरिक माना जाता था, युद्ध के दौरान ज्यादतियों के दौरान उनकी स्थिति विशेष रूप से दयनीय हो गई थी। हमेशा, महिलाओं को लूट का हिस्सा माना जाता था, जिससे उनका यौन और मानसिक शोषण होता था। इसी तरह, दूसरे विश्व युद्ध के दौरान तत्कालीन शाही जापानी सेना ने महिलाओं का शोषण किया, उन्हें यौन दासता में धकेल दिया। इन महिलाओं को मंगलभाषी ढंग से भोग की महिलाएँ कहा जाता था। भोग की वस्तु के रूप में महिलाओं के वस्तुकरण ने उनके शोषण को पूर्ण और निरपेक्ष बना दिया। मानव तस्करी की सबसे बड़ी घटनाओं में से एक, भोग की महिला का मुद्दा, दक्षिण कोरिया और जापान के बीच एक कूटनीतिक विवाद बना हुआ है।

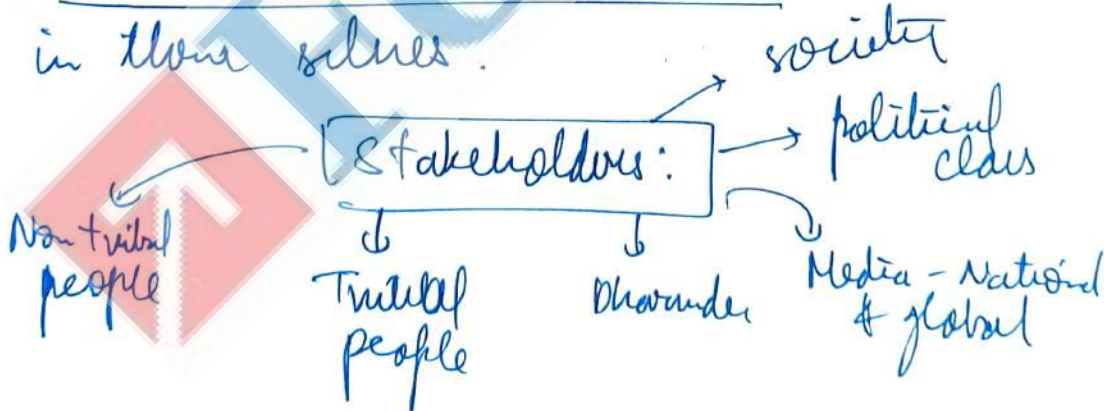
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समसामयिक समय में भी हमें महिलाओं के प्रति विभिन्न सामाजिक अपराधों की अभिव्यक्ति देखने को मिलती है। राजधानी रानीपुर के खैनोम में तैनात युवा जिलाधिकारी धर्मेंद्र हाल ही में ऐसी घटना के गवाह बने। रानीपुर भारत के उत्तर पूर्वी राज्यों में से एक है। रानीपुर में एक समृद्ध जातीय विविधता है जिसमें आदिवासी और गैर-आदिवासी दोनों आबादी शामिल है। संसाधनों तक पहुंच और स्वामित्व, आदिवासी क्षेत्रों में बाहरी लोगों (गैर-आदिवासियों) का बसना, सरकारी नियुक्तियों पर प्रभुत्व/प्रभाव आदि जैसे मुद्दे आदिवासी और गैर-आदिवासी लोगों के बीच विवाद की जड़ बने हुए हैं। हालाँकि, मामला तब तूल पकड़ गया जब गैर-आदिवासी समुदाय की ओर से आदिवासियों के रूप में पहचाने जाने की मांग जोर पकड़ने लगी। इन मांगों का आदिवासियों ने इस डर से जमकर विरोध किया कि इससे गैर-आदिवासियों की स्थिति मजबूत होगी; उन्हें आदिवासी क्षेत्रों में जमीन खरीदने की अनुमति दे दी जायेगी और राज्य में पहले से ही पिछड़े आदिवासी समुदाय को हाशिए पर धकेल दिया जाएगा। देखते ही देखते स्थिति ने सांप्रदायिक रूप ले लिया। खैनोम विशेष रूप से सबसे अधिक प्रभावित हुआ। लूट-पाट की घटनाओं के अलावा, खैनोम ने तब वैश्विक ध्यान आकर्षित किया जब एक आदिवासी लड़की के साथ गैर-आदिवासी पुरुषों द्वारा यौन उत्पीड़न का एक वीडियो सोशल मीडिया पर सामने आया। वीडियो में साफ तौर पर दिखाया गया है कि 20-25 लोगों का एक समूह पूरे गांव के सामने एक आदिवासी लड़की से छेड़छाड़ कर रहा है। वीडियो में पुलिस की एक गाड़ी और कुछ पुलिसकर्मी भी नजर आ रहे हैं। महिलाओं की सुरक्षा के प्रति सशस्त्र पुलिस कर्मियों की निष्क्रियता की हर तरफ कड़ी आलोचना हो रही थी। मले ही यह विशेष घटना सार्वजनिक डोमेन में आ गई, लेकिन यह किसी भी तरह से एक अलग घटना नहीं थी। पूरे रानीपुर में दोनों समुदायों की महिलाओं को निशाना बनाने की ऐसी कई घटनाएं सामने आईं।

राज्य के राजनीतिक नेतृत्व ने खैनोम की घटनाओं का संज्ञान लिया है। भविष्य में ऐसी घटनाओं से बचने के लिए धर्मेंद्र को एक समग्र योजना तैयार करने का निर्देश दिया गया है।

- महिलाओं के लिए सुरक्षित वातावरण बनाने के लिए धर्मेंद्र को क्या सिफारिशें करनी चाहिए?
- वे कौन से कारक हैं जिनके कारण महिलाओं को उत्पीड़न का सामना करना पड़ा, विशेषकर संघर्षों के दौरान? (20 अंक, 250 शब्द)

The above case deals with the deplorable situation of women during conflict times where they are treated a means and not as ends in themselves.



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Ans a

Recommendation to create
safe environment for women:-

①. Short term measures:-

- (a) Map all the vulnerable hotspots in the district and increase the vigil in such areas.
- (b) Mapping of past incident and ensuring that due process of law is followed for justice.
- (c) Persuading the elders of the communities to give up targeting women and hold bilateral dialogue.
- (d) Use the courage of my conviction to bring the perpetrators to justice and provide safe houses for vulnerable women.

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(e) Effectively use technology like drone and social media & AI to track and preempt any future ~~at~~ such incident.

② Long term measures:-

(a) Focus on women empowerment in holistic manner like:-

- (i) Increase access to education of women.
- (ii) Provide physical self defence training.
- (iii) Improve the economic independence by SHGs + women startups.
- (iv) Political empowerment by grass root poor institutions.

(b) Increase the sensitivity of the children, village elders towards women issues.

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(c) focus on behavioral change
through propaganda for
Naxal stratell.

Ans b:

Factors lead to victimization of women

- ① People tend to treat women as tools of humiliating the opponent.
- ② women are soft target for their motivation during conflict.
[e.g. women slaves in ISIS]
- ③ women act as good logistic service provider during conflict times.
- ④ They act as good human shield, good foot soldier.
[e.g. strategy of Naxals]

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(5) Utter dis-regard for intrinsic humanness of women - seen as object.

The problem of victimization of women is a larger social problem and needs to be dealt with to promote egalitarian society.

Feedback

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Q.8) Manoj is a young boy studying in class tenth of Nav Bharti school. Even though Manoj is pursuing science stream, as desired by his parents, he has always been more inclined towards arts. His skills in various performing arts viz. music, dance etc., has always received high praises from his friends, teachers and relatives alike. It was his desire to make a name for himself in this field. However, when Manoj informed his parents about his dream, their reaction though disappointing, did not come as a surprise. His parents who have always desired to see him as an engineer, were vehemently against his wish to pursue performing arts as a career option. His father explained him that by being an engineer he can lead a financially rewarding life, which they themselves could never afford. Further, his father also belittled his dream by saying that music and dance did not constitute an honourable profession. Manoj's father also pointed out to Manoj that Praveen, Manoj's cousin, had settled with a high paying job after completing his engineering degree from a renowned university.

Though Manoj never enjoyed studying mathematics and science, he did not want to go against his parent's wishes. Therefore, after completing his board exams, Manoj was sent to Pota. Over the years the reputation of Pota as the coaching hub for entrance examinations had grown far and wide. The determination of Manoj's parents to make their son an engineer was undeterred despite the high fees of the coaching centres in Pota. Therefore, in order to pay the high fees of the coaching institute, Manoj's parents mortgaged their only asset, the ancestral family land. Manoj tried to convince his father against it, but to no avail.

In order to fulfil his parent's aspiration, Manoj started working hard and giving his best. However, despite his consistent and honest hard work, his performance in mock tests remained sub-par and could neither meet the expectations of the teachers in Pota nor that of his parents at home. In addition, due to the alienation from the environment of school, friends, and family Manoj started remaining depressed. Further, in Pota he did not get anytime for pursuing his hobbies in performing arts. He started keeping to himself and even avoided talking to his parents on phone.

Even after two years of gruelling coaching regime, Manoj's condition remained unchanged. The situation came to such a pass that Manoj used to be in a constant fear of failure in the annual Engineering Entrance Examination (EEE). He was aware about the high financial stakes that the exam bore for his family. It was under this pressure that Manoj gave the EEE.

Finally, the results were out, and Manoj was unable to make it to any prestigious engineering college. Even though the result was on the expected lines for Manoj, the realisation that he has failed in the examination crushed him mentally. What made the matters worse was the disappointment that Manoj noticed in his parent's voice over the phone. Manoj felt like a criminal in his mind who had squandered the scarce family resources. Unable to bear the pressure, Manoj took a fatal jump off the building of his hostel. He left behind a note apologising to his parents for being unable to fulfil their aspirations.

- What are the qualities lacked by Manoj's parents?
- What qualities in a person can prevent him/her from taking the extreme step of committing suicide?
- What are the various ethical issues with the education system as depicted in the case study?
(20 marks, 250 words)

मनोज एक युवा लड़का है जो नव भारती स्कूल में दसवीं कक्षा में पढ़ता है। मले ही मनोज अपने माता-पिता की इच्छा के अनुसार विज्ञान स्ट्रीम से पढ़ाई कर रहा है, लेकिन उसका रुझान हमेशा कला की ओर अधिक रहा है। संगीत, नृत्य आदि जैसे विभिन्न प्रदर्शन कलाओं में उनके कौशल को हमेशा अपने दोस्तों, शिक्षकों और रिश्तेदारों से समान रूप से उच्च प्रशंसा मिली है। उनकी इच्छा इस क्षेत्र में नाम कमाने की थी। हालाँकि, जब मनोज ने अपने माता-पिता को अपने सपने के बारे में बताया, तो उनकी प्रतिक्रिया निराशाजनक थी, लेकिन आश्चर्य की बात नहीं थी। उनके माता-पिता, जो हमेशा उन्हें एक इंजीनियर के रूप में देखना चाहते थे, अभिनय कला को करियर विकल्प के रूप में अपनाने की उनकी इच्छा के सख्त खिलाफ थे। उनके पिता ने

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उन्हें समझाया कि एक इंजीनियर बनकर वह आर्थिक रूप से पुरस्कृत जीवन जी सकता है, जिसे वे स्वयं कभी नहीं कर सके। इसके अलावा, उनके पिता ने भी यह कहकर उनके सपने को छोटा कर दिया कि संगीत और नृत्य कोई सम्मानजनक पेशा नहीं है। मनोज के पिता ने मनोज को यह भी बताया कि प्रवीण, मनोज का चचेरा भाई, एक प्रसिद्ध विश्वविद्यालय से इंजीनियरिंग की डिग्री पूरी करने के बाद उच्च वेतन वाली नौकरी कर रहा है।

हालाँकि, मनोज को गणित और विज्ञान पढ़ने में कभी मन नहीं लगा, लेकिन वह अपने माता-पिता की इच्छाओं के खिलाफ नहीं जाना चाहता था। इसलिए, बोर्ड परीक्षा पूरी करने के बाद, मनोज को पोटा भेज दिया गया। पिछले कुछ वर्षों में प्रवेश परीक्षाओं के लिए कोचिंग केंद्र के रूप में पोटा की प्रतिष्ठा दूर-दूर तक बढ़ी है। पोटा में कोचिंग सेंट्रों की ऊंची फीस के बावजूद मनोज के माता-पिता का अपने बेटे को इंजीनियर बनाने का दृढ़ संकल्प अडिग था। इसलिए, कोचिंग संस्थान की उच्च फीस का भुगतान करने के लिए, मनोज के माता-पिता ने अपनी एकमात्र संपत्ति, पैतृक पारिवारिक जमीन गिरवी रख दी। मनोज ने अपने पिता को इसके खिलाफ समझाने की कोशिश की, लेकिन कोई फायदा नहीं हुआ।

अपने माता-पिता की आकांक्षा को पूरा करने के लिए, मनोज ने कड़ी मेहनत करना और अपना सर्वश्रेष्ठ देना शुरू कर दिया। हालाँकि, उनकी लगातार और ईमानदार कड़ी मेहनत के बावजूद, मॉक टेस्ट में उनका प्रदर्शन अच्छा नहीं रहा और वह न तो पोटा में शिक्षकों की अपेक्षाओं को पूरा कर सके और न ही घर पर अपने माता-पिता की अपेक्षाओं को पूरा कर सका। इसके अलावा स्कूल, दोस्तों और परिवार के माहौल से अलगाव के कारण भी मनोज उदास रहने लगे। इसके अलावा, पोटा में उन्हें प्रदर्शन कला में अपने शौक पूरे करने के लिए समय नहीं मिला। वह अपने तक ही सीमित रहने लगा और यहां तक कि अपने माता-पिता से फोन पर बात करने से भी कतराने लगा।

दो साल की कठिन कोचिंग व्यवस्था के बाद भी, मनोज की स्थिति अपरिवर्तित रही। स्थिति ऐसी आ गई कि मनोज को वार्षिक इंजीनियरिंग प्रवेश परीक्षा (ईईई) में असफल होने का डर सताता रहता था। वह इस बात से अवगत थे कि परीक्षा उनके परिवार के लिए कितनी बड़ी वित्तीय जोखिम पैदा करने वाली थी। इसी दबाव में मनोज ने ईईई की परीक्षा दी।

अंत में, परिणाम सामने आए और मनोज किसी भी प्रतिष्ठित इंजीनियरिंग कॉलेज में प्रवेश पाने में असमर्थ रहे। मले ही परिणाम मनोज के लिए अपेक्षित था, लेकिन इस एहसास ने कि वह परीक्षा में असफल हो गया है, उसे मानसिक रूप से कुचल दिया। मामले को और भी बदतर बनाने वाली बात वह निराशा थी जो मनोज ने फोन पर अपने माता-पिता की आवाज में देखी। मनोज अपने मन में एक अपराधी की तरह महसूस कर रहा था जिसने परिवार के दुर्लभ संसाधनों को बर्बाद कर दिया था। दबाव सहन करने में असमर्थ, मनोज ने अपने छात्रावास की इमारत से छलांग लगा दी। उन्होंने अपने माता-पिता से उनकी आकांक्षाओं को पूरा करने में असमर्थ होने के लिए माफी मांगते हुए एक नोट छोड़ा।

- मनोज के माता-पिता में किन गुणों की कमी है?
- किसी व्यक्ति के कौन से गुण उसे आत्महत्या जैसा चरम कदम उठाने से रोक सकते हैं?
- केस स्टडी में दर्शाए अनुसार शिक्षा प्रणाली के साथ विभिन्न नैतिक मुद्दे क्या हैं? (20 अंक, 250 शब्द)

The above case reflects the poor state of Indian education system which in the era of hypercompetition has led to unhealthy stress in children leading to acts like suicide.

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Ans a:

Qualities locked by Nancy's parents:

- ① Partial understanding of meaning of a prosperous life.
- ② Inability to see the talent of their son and habit of drowning comparison.
- ③ Problem of forcing down their aspiration on their son.
- ④ Their flawed understanding of an honourable career.
- ⑤ Aspiration even at the cost of their ancestral land.
- ⑥ Lack of emotional intelligence to support their son during preparation.
- ⑦ Issue of constant pressure for performance on the son.

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Ans b:

Qualities which can prevent steps like suicide :-

- ① High Adversity quotient to handle stress and obstacles.
- ② Determination to put in efforts after repeated failures.
- ③ grit and devotion to the process of preparation.
- ④ Emotional Intelligence of balancing the burden of study with hobbies.
- ⑤ Optimism towards other career options.
- ⑥ Hope to perform better next time.
- ⑦ Positive outlook even in the face of adversity.

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Ans c:

Ethical Issues in education system of case study :-

1. Parents :

(a) Desire of parents to make important education decisions.
(against ethical norms)

(b) Branding of professions and putting burden on the children.
[See children as means to success & social respect]

2. Education :

(a) Modern education - alienated from the comfort zone of children.

(eg. Need to go to Pota)

(b) Toxic environment due to hyper competition.

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- (c) Negative ve-enforcement due to mode text.
- (d) lack of balance between academic & co-curricular.
- (e) lack of recognition of fear of failure in children by Stakeholders.
- (f) lack of mental counselling and positive motivation to work hard.

The problem needs to be hondled in a holistic manner by fouussing on children welfare.

Feedback

(For OFFICE use only)

#	G	A	P
AWIS			
CD & VA			
S & F			
P & R			

Please put tick marks in the above table.

Here G is Good, A is Average and P is Poor.

TOTAL MARKS

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Q.9) Rajendra has been appointed as the General Manager of South Eastern Zone of the Indian Railways. After taking charge of his new posting, one of the first major shortcomings that Rajendra found in his jurisdiction was the gross shortage of staff, especially at operational level. Given the sensitive nature and importance of railways, Rajendra immediately apprised his seniors in the ministry about this issue. In his report, Rajendra pointed out that shortages at various positions are leading to an over-stretched workforce, which may become detrimental for the security of the freight and the passengers. However, Rajendra's report fell on deaf ears and no action was taken by Railways in this regard.

As fate would have it, a devastating train accident took place at Salasore, which fell under Rajendra's jurisdiction. Around 300 lives were lost and more than 1000 passengers were injured. The accident sent shock waves across the country and serious questions were being raised on railway safety. Given the seriousness of the incident, immediately an internal fact-finding committee was constituted under Rajendra.

The internal committee completed its enquiry and prima facie found "human error in signaling" as the cause of the accident. The accident, as per the committee, happened when two trains which erroneously, due to faulty signaling, were on the same track; the collision between the two trains derailed some bogies; the derailed bogies collided with yet another train that was running on the parallel track. The fact-finding team also highlighted that Anand, who was in charge of signaling, was working continuously for more than 16 hours, instead of his regular 8 hours shift. The report concluded "lack of adequate staff" as one of the major reasons behind the accident.

The very next day Rajendra was summoned by his superior in the ministry. Rajendra's superior congratulated him on the good and timely work on the report. However, he also asked him to modify the report by removing "lack of adequate staff" as one of the causes of the accident, as it showed Railways in a poor light. His superior further hinted that a lenient approach from Rajendra will bode well for his career. He also promised that Rajendra's cooperation in the matter will have a positive bearing on his request for a study leave. Moreover, the superior also reasoned with Rajendra that a rigid attitude may not bode well for him and he might get ostracized within the rank and file. Further, to make things 'easy' for Rajendra, his superior advised him to report Anand's negligence as the cause of the accident. However, Rajendra is aware that Anand is a very sincere and hard-working employee. He came out of the Chairman's office, dejected and undecided on his next course of action.

- What are the ethical concerns associated with the case study?
- What are the options available with Rajendra?
- If you were at the place of Rajendra, which option would you choose and why?

(20 marks, 250 words)

राजेंद्र को भारतीय रेलवे के दक्षिण पूर्वी क्षेत्र का महाप्रबंधक नियुक्त किया गया है। अपनी नई पोस्टिंग का कार्यभार संभालने के बाद, राजेंद्र को अपने अधिकार क्षेत्र में जो पहली बड़ी कमी दिखी, वह थी कर्मचारियों की भारी कमी, खासकर परिचालन स्तर पर। रेलवे की संवेदनशील प्रकृति और महत्व को देखते हुए, राजेंद्र ने तुरंत मंत्रालय में अपने वरिष्ठों को इस मुद्दे से अवगत कराया। अपनी रिपोर्ट में, राजेंद्र ने बताया कि विभिन्न पदों पर कमी के कारण कार्यबल अत्यधिक बढ़ गया है, जो माल दुलाई और यात्रियों की सुरक्षा के लिए हानिकारक हो सकता है। हालाँकि, राजेंद्र की रिपोर्ट को अनसुना कर दिया गया और रेलवे द्वारा इस संबंध में कोई कार्रवाई नहीं की गई।

जैसा कि माग्य को मंजूर था, सालासोर में एक विनाशकारी ट्रेन दुर्घटना हुई, जो राजेंद्र के अधिकार क्षेत्र में आता था। लगभग 300 लोगों की जान चली गई और 1000 से अधिक यात्री घायल हो गए। इस दुर्घटना से पूरे देश में शोक की लहर दौड़ गई और रेलवे सुरक्षा पर गंभीर सवाल उठने लगे। घटना की गंभीरता को देखते हुए तुरंत राजेंद्र के नेतृत्व में एक आंतरिक तथ्यान्वेषी समिति का गठन किया गया।

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आंतरिक समिति ने अपनी जांच पूरी की और प्रथम दृष्टया दुर्घटना का कारण 'सिग्नलिंग में मानवीय त्रुटि' पाया। समिति के अनुसार, दुर्घटना तब हुई जब दोषपूर्ण सिग्नलिंग के कारण गलती से दो ट्रेनों एक ही ट्रैक पर आ गयी थीं; दो ट्रेनों के बीच टक्कर से कुछ डिब्बे पटरी से उतर गए; पटरी से उतरे डिब्बे समानांतर ट्रैक पर चल रही एक अन्य ट्रेन से टकरा गए। तथ्यान्वेषी टीम ने इस बात पर भी प्रकाश डाला कि आनंद, जो सिग्नलिंग का प्रभारी था, अपनी नियमित 8 घंटे की शिफ्ट के बजाय, 16 घंटे से अधिक समय तक लगातार काम कर रहा था। रिपोर्ट में निष्कर्ष निकाला गया कि दुर्घटना के पीछे प्रमुख कारणों में से एक 'पर्याप्त कर्मचारियों की कमी' थी।

अगले ही दिन राजेंद्र को मंत्रालय में उनके वरिष्ठ अधिकारी ने बुलाया। राजेंद्र के वरिष्ठ ने उन्हें रिपोर्ट पर अच्छे और समय पर काम करने के लिए बघाई दी। हालाँकि, उन्होंने दुर्घटना के कारणों में से एक 'पर्याप्त कर्मचारियों की कमी' को हटाकर रिपोर्ट को संशोधित करने के लिए भी कहा, क्योंकि इसमें रेलवे को खराब स्थिति में दिखाया गया था। उनके वरिष्ठ ने आगे संकेत दिया कि राजेंद्र का उदार रुख उनके करियर के लिए अच्छा रहेगा। उन्होंने यह भी वादा किया कि इस मामले में राजेंद्र के सहयोग से अध्ययन अवकाश के उनके अनुरोध पर सकारात्मक प्रभाव पड़ेगा। इसके अलावा, वरिष्ठ ने राजेंद्र को यह भी समझाया कि कठोर रवैया उसके लिए अच्छा नहीं होगा और उसे रैंक और फाइल के भीतर बहिष्कृत होना पड़ सकता है। इसके अलावा, राजेंद्र के लिए चीजों को 'आसान' बनाने के लिए, उनके वरिष्ठ ने उन्हें दुर्घटना के कारण के रूप में आनंद की लापरवाही की रिपोर्ट करने की सलाह दी। हालाँकि, राजेंद्र जानते हैं कि आनंद एक बहुत ही ईमानदार और मेहनती कर्मचारी हैं। वह निराश होकर और अपने अगले कदम के बारे में अनिर्णीत होकर अध्यक्ष के कार्यालय से बाहर आये।

- केस स्टडी से जुड़ी नैतिक चिंताएँ क्या हैं?
- राजेंद्र के पास क्या विकल्प उपलब्ध हैं?
- यदि आप राजेंद्र के स्थान पर होते, तो आप कौन सा विकल्प चुनते और क्यों? (20 अंक, 250 शब्द)

The above case deals with the issue of injustice in the government functioning and lack of accountability. It also shows the issue of unethical order of superiors of officers.

Ans a:

The ethical issues concerned with the case are: -

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- ① Low number of staff leading to security challenges in sensitive departments.
- ② Overburdened staff facing quality of work life challenges.
- ③ Inaction by superiors on the issue of shortage reflecting reactive approach over proactive approach.
- ④ The unethical demand of the superior to modify the truth of the report.
- ⑤ Attach the other parties of office with performance of unethical act (Eg, granting of study leave)
- ⑥ High acceptance of false report as shown by support from rank & file workers.
- ⑦ Injustice to Anand for systemic failure

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Ans b.:

Options available with Rajendra in the situation :

1. To accept the advice of the superior and follow the chain of command and get study leave.
2. To ignore the advice and show the strength of character by highlighting the true facts in the report.
3. Put paper (quit) the job as it is against the value system of Rajendra and choose to work in a more ethical organisation.

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Ans c:

Course of Action & why:

- ① I would choose to report the true facts of the case.
- ② By hiding the facts or quitting the job I would be derelicting my duty towards the nation.
- ③ True report would also help to highlight the root cause of the accident and not merely focus on the symptoms.
- ④ It would also help set a right precedent and motivate other sincere officers to show their courage of conviction.
- ⑤ This step is also aligned with my own personal values and

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not came any cognitive dissonance.

The solution of such problem require developing required moral strength from early days of upbringing - itself.

Feedback

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AWIS			
CD & VA			
S & F			
P & R			
Please put tick marks in the above table.			
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TOTAL MARKS			

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Q.10) Grander Neobar Island is one of the world's most important biodiversity hotspots. Covered by thriving rainforest, the Island hosts a vast diversity of flora and fauna, many of which are endemic in nature. The Island is also known for being home to some of the Particularly Vulnerable Tribal Groups (PVTGs). For years, the region has been preserved for its ecological and cultural importance. Besides its environmental richness, the Grander Neobar is also particularly unique for its geo-strategic importance. The position of the Island in the Indian Ocean makes it ideal for gaining strategic leverage over the country's adversaries in the region.

Grander Neobar Development Project (GNDP) is a security and infrastructure project proposed for the southern tip of the island. The project is important for economic benefits such as logistics, commerce, industry, and coastal tourism. GNDP includes an international container transshipment terminal, a greenfield international airport, township development, and a gas- and solar-based power plant together occupying over a large area in the island.

Though touted as vital for country's economic growth and strategic presence in the region, some NGOs have been protesting against the project for its high environmental cost. The NGOs claim that the project would require cutting down of more than 900,000 trees of the rainforest biome, which are a prime source of carbon sequestration. Further, the loss of tree cover will not only affect the flora and fauna on the island, but it will also lead to increased runoff and sediment deposits in the ocean, impacting the coral reefs in the area. Also, the influx of outside population is expected to impose a significant ecological pressure on the island and its surroundings. The PVTGs residing in the Island for centuries may lose their traditional rights over land, and may also face undue interference in their culture and practices. As per some experts, as PVTGs are secluded from mainland since time immemorial, a sudden contact with outside population may pose grave health risks in forms of various infections. It is also being highlighted that the project is in contradiction to the government's vision to promote a sustainable world and a climate friendly lifestyle.

However, the supporters of the project firmly believe that the project is essential, given its strategic importance for the country. The supporters of the project reason that since other countries also host several military bases in the region, India cannot afford to remain absent from this strategic backyard. Further, as per the advocates of the project, presence of a robust security infrastructure can check the oft-occurring incidents of piracy, cementing the country's role as the net security provider in the region. Moreover, the proponents of the development project argue that Grander Neobar is located close to one of the busiest choke points in the global trade route, and neglecting its development may run counter to country's trade and security interests. Also, as per a government think tank's report, the proposed port will allow Grander Neobar to participate in the regional and global maritime economy by becoming a major player in cargo transshipment and a delay in the same may have the effect of losing the competitive advantage.

a) What are the key ethical concerns present in the above case study?

b) According to you between the twin objectives of development and conservation what should be given more priority and why? (20 marks, 250 words)

ग्रैंडर नियोबार द्वीप दुनिया के सबसे महत्वपूर्ण जैव विविधता वाले हॉटस्पॉट में से एक है। समृद्ध वर्षावन से आच्छादित, यह द्वीप वनस्पतियों और जीवों की एक विशाल विविधता का घर है, जिनमें से कई की प्रकृति स्थानिक हैं। यह द्वीप कुछ विशेष रूप से कमजोर जनजातीय समूहों (पीवीटीजी) का घर होने के लिए भी जाना जाता है। वर्षों से, इस क्षेत्र को इसके पारिस्थितिक और सांस्कृतिक महत्व के लिए संरक्षित किया गया है। अपनी पर्यावरणीय समृद्धि के अलावा, ग्रैंडर नियोबार अपने भू-रणनीतिक महत्व के लिए भी विशेष रूप से अद्वितीय है। हिंद महासागर में द्वीप की स्थिति इसे क्षेत्र में देश के विरोधियों पर रणनीतिक लाभ उठाने के लिए आदर्श बनाती है।

ग्रैंडर नियोबार डेवलपमेंट प्रोजेक्ट (जीएनडीपी) द्वीप के दक्षिणी सिरे के लिए प्रस्तावित एक सुरक्षा और बुनियादी ढांचा परियोजना है। यह परियोजना रसद, वाणिज्य, उद्योग और तटीय पर्यटन जैसे आर्थिक लाभों के लिए महत्वपूर्ण है।

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विकास और एक गैस और सौर-आधारित बिजली संग्रहण शामिल हैं, जो द्वीप के एक बड़े क्षेत्र पर स्थित है। हालांकि इसे देश की आर्थिक वृद्धि और क्षेत्र में रणनीतिक उपस्थिति के लिए महत्वपूर्ण माना जा रहा है, लेकिन कुछ गैर सरकारी संगठन इसकी उच्च पर्यावरणीय लागत के कारण इस परियोजना का विरोध कर रहे हैं। गैर सरकारी संगठनों का दावा है कि इस परियोजना के लिए वर्षावन बायोम के 900,000 से अधिक पेड़ों को काटने की आवश्यकता होगी, जो कार्बन पृथक्करण का एक प्रमुख स्रोत हैं। इसके अलावा, वृक्षों के आवरण के नष्ट होने से न केवल द्वीप पर वनस्पतियों और जीवों पर असर पड़ेगा, बल्कि इससे समुद्र में अपवाह और तलछट के जमाव में भी वृद्धि होगी, जिससे क्षेत्र में प्रवाल भित्तियाँ प्रभावित होंगी। साथ ही, बाहरी आबादी के आगमन से द्वीप और उसके आसपास महत्वपूर्ण पारिस्थितिक दबाव पड़ने की आशंका है। सदियों से द्वीप में रहने वाले पीवीटीजी भूमि पर अपने पारंपरिक अधिकार खो सकते हैं, और उन्हें अपनी संस्कृति और प्रथाओं में अनुचित हस्तक्षेप का भी सामना करना पड़ सकता है। कुछ विशेषज्ञों के अनुसार, चूंकि पीवीटीजी प्राचीन काल से ही मुख्य भूमि से विलग निवास करते हैं, बाहरी आबादी के साथ अचानक संपर्क विभिन्न संक्रमणों के रूप में गंभीर स्वास्थ्य जोखिम पैदा कर सकता है। इस बात पर भी प्रकाश डाला जा रहा है कि यह परियोजना एक स्थायी विश्व और जलवायु अनुकूल जीवन शैली को बढ़ावा देने के सरकार के दृष्टिकोण के विपरीत है। हालांकि, परियोजना के समर्थकों का भरोसा है कि देश के लिए इसके रणनीतिक महत्व को देखते हुए यह परियोजना आवश्यक है। परियोजना के समर्थकों का तर्क है कि चूंकि अन्य देश भी इस क्षेत्र में कई सैन्य अड्डों की मेजबानी करते हैं, इसलिए भारत इस रणनीतिक क्षेत्र में अनुपस्थित रहने का जोखिम नहीं उठा सकता है। इसके अलावा, परियोजना के समर्थकों के अनुसार, एक मजबूत सुरक्षा बुनियादी ढांचे की उपस्थिति से समुद्री घुसपैठ की बार-बार होने वाली घटनाओं पर अंकुश लगाया जा सकता है, जिससे क्षेत्र में सकल सुरक्षा प्रदाता के रूप में देश की भूमिका मजबूत हो सकती है। इसके अलावा, विकास परियोजना के समर्थकों का तर्क है कि गैंडर नियोजन वैश्विक व्यापार मार्ग में सबसे व्यस्त चोक पॉइंट्स में से एक के करीब स्थित है और इसके विकास की उम्मीद करना देश के व्यापार और सुरक्षा हितों के विपरीत हो सकता है। इसके अलावा, एक सरकारी थिंक टैंक की रिपोर्ट के अनुसार, प्रस्तावित बंदरगाह गैंडर नियोजन को कार्गो ट्रांसशिपमेंट में एक प्रमुख खिलाड़ी बनकर क्षेत्रीय और वैश्विक समुद्री अर्थव्यवस्था में भाग लेने की अनुमति देगा और इसमें देरी से प्रतिस्पर्धात्मक अवसर खोने का असर हो सकता है।

a) उपरोक्त मामले के अध्ययन में मौजूद प्रमुख नैतिक चिंताएँ क्या हैं?

b) आपके अनुसार विकास और संरक्षण के दोहरे उद्देश्यों में से किसे अधिक प्राथमिकता दी जानी चाहिए और क्यों?

(20 अंक, 250 शब्द)

The aforesaid case deals with the classical issue of balancing economic development with environmental preservation in the process of growth of the nation.

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Ans:

Ethical concerns related to this case:-

- ① The militarization of global common like world oceans and large arms race.
- ② The high environmental cost of project on the local flora & fauna. (Deep ecology issue)
- ③ Issue of threat to the culture of the local PVTGs.
[duty to conserve → deontological
Ethics]
- ④ existential threat to tribals due to new parasites. (Human Rights Ethics)
- ⑤ Negative competition to control global choke points (Realistic foreign policy)

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⑥ Issue of piracy in global routes of trade.

Ans b:

Choosing between development and conservation :-

①. Priority to development -

(a) Positive :-

- ①. Aid economic prosperity and development.
- ②. Have better living standards of people.
- ③. Have funds to tackle the problem of inequality.
- ④. Help tap the golden window of demographic window.

(b) Negative :-

- ①. Lead to unequal & non-inclusive growth.
- ②. Lead to short term gain but long term loss.

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(3.) lead to issue of purity of ends but corruption of means.

(ii) Priority to conservation:-

(a) Positive:-

(1.) Ensure preservation of cultural & natural heritage.

(2.) aid long term survival of humans from climate change

(3.) Allow reduce materialism & consumerism in society.

(b) Negatively:-

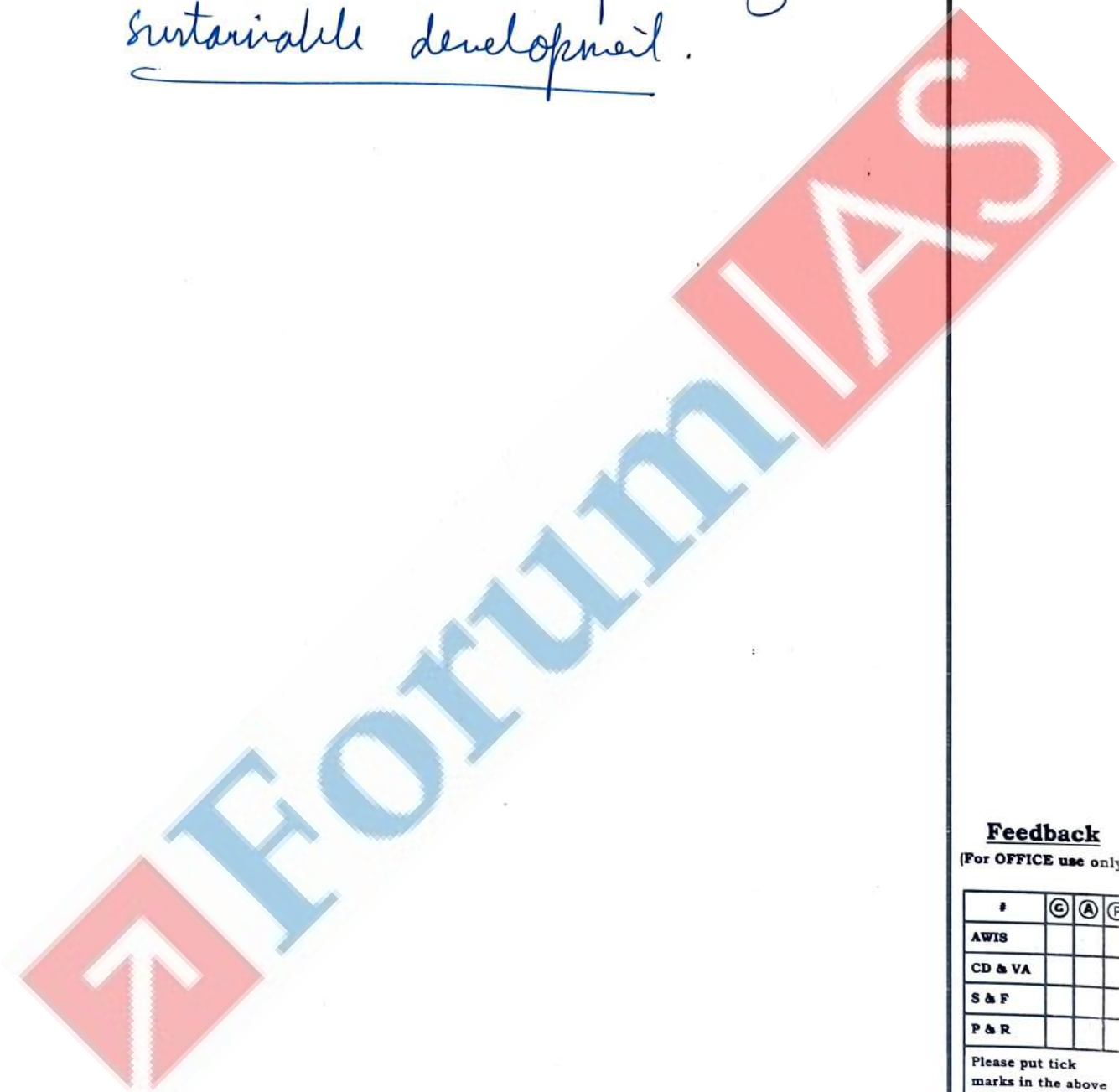
(1.) create situation of demographic disaster.

(2.) lead to putting India on backfoot in the region.

(3.) Issue of poverty & hunger couldn't be tackled.

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The solution lies in establishing
 as golden mean between development
 & conservation in form of
sustainable development.



Feedback

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CD & VA			
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P & R			

Please put tick marks in the above table.
 Here G is Good, A is Average and P is Poor.

TOTAL MARKS	
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Mr. Gopal Mahto is the sitting Chief Minister of one of the most populous states in India. He is a young and dynamic leader, popular not just in his state but across the country. Many political analysts opine that he has the potential to become Prime Minister of India in future. One day, the CM was taking a review meeting of law-and-order situation in the state, with senior officials in the state capital. Suddenly he felt a light pain in his abdomen. The CM had been feeling such bouts of pain since a long time, but like always he neglected it this time too, and continued with the meeting. However, in the next few weeks, the intensity of pain increased and the CM was forced to see a doctor. After initial examination, the doctor gave some medicines and prescribed few tests. After few days, the report came and it showed that the CM is suffering from 'Liver Cirrhosis' It was in the advanced stage and posed a threat to the life of Mr. Mahto. The doctor told that the only option was the liver transplant without any further delay.

In apprehension that it may create chaos among the general public, particularly the supporters of the CM and his party, it was decided to not make the news public. Only very few senior functionaries at the centre and state along with medical staff were aware of the situation. Meanwhile, the Health Minister of the State directed the State's Health Secretary to take necessary actions, coordinate with medical staff and arrange for liver transplant for the CM.

The next day, the Health Secretary called the State Director General (DG), Health, who is the competent authority, dealing with the matters related to organ transplantation in the state. The DG, Renuka was informed of the situation and directed to make immediate arrangement for liver transplant. However, Renuka told the Secretary that there is a laid down Standard Operating Procedures (SOPs) regarding organ transplantation. She informed him that there is already a patient named Sunil at first position in the waiting list, who also requires urgent liver transplant. The health secretary is also informed that Sunil is left with a very short time window for a successful transplantation. Sunil is 35 years old, father of two, and the sole bread winner of the family of six that also includes his wife and aging parents. Sunil's family is of limited means and often found it rather difficult to cater even for their needs. Also, various medical costs associated with Sunil's conditions have further worsened the financial condition of the family.

Renuka further informs the secretary, as per SOP, the CM would be at the second position in the waiting list. As a matter of chance, Renuka receives a phone call from one of her subordinates. She informs Renuka that a liver has been donated by family of a dead person, who died his natural death. After relevant tests, it was found that the available liver is fit for Sunil. Incidentally, the liver also fits the medical profile of the CM. Renuka immediately intimates the secretary about this development.

Even though all the facts with regard to the SOP are explicitly clear, the secretary still tries to persuade Renuka for bending the rule in favor of Mr. Gopal Mahto. He explains that if anything untoward happens to the CM, it may lead to chaos and instability in the State. It may also require fresh election which will be a drained state exchequer and a drag on the governance process. He also hinted that if Renuka 'bent' the rule, this will be favorable for her career growth in the future. Further, to ease Renuka's conscience, the health secretary assured her that her actions are in larger interest of the state as well as the country. He also promised that if Sunil fails to receive a healthy liver in time, he will personally ensure that Sunil's family is well taken care of, and an eligible member of his family is accorded with a government job.

Meanwhile, the time is running out for both Sunil and the CM.

- What are the ethical concerns associated with the above case study? (3)
- What are the options available with Renuka? Analyse the merits and demerits of the options?
- If you were at the place of Renuka, which option would you choose and why?

(4)

(20 marks, 250 words)

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4. The issue of low regardation in the country giving scope for such situations
5. The high out of pocket expenditure for health care for the poor.
6. Veiled threat for not giving preference to CM.
7. Undue gratification for bending the rule.
8. Awarding job to senior's family without any eligibility against fairness.
9. The high cost of election due to sudden demise of CM.

The option available & their merit & demerit :-

4. Ignore the Secretary & follow the rules.

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+ve

- Uphold rule of law
- aligned with own values
- ensure justice for Sunit
- duty - deontological ethics

-ve

- brent of CM's defender.
- possibility of demise of young leader
- No future support from CM

2. give priority to the CM :-

+ve

- lead to good political relation.
- avoid re-election due to death
- good career prospect
- greatest good for greatest number.

-ve

- Cognitive dissonance
- against own values.
- de-humanise Sunit
- Break rule of law.

Ans c.

Option to choose & reason :-

1. I would choose to follow the the rule of law as it would be aligned with my value system.
2. This would also ensure that the intrinsic worth of soul and dignity is upheld.
3. CM with his resources can easily arrange for other donors including his party members.
4. This would also be used by the party to portray that CM values for lives of his citizens more than his.

The CM receives high coverage of connection to deny the CM any preferential treatment

Feedback

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TOTAL MARKS	
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Ans a:

Various ethical issues involved in the case:-

1. Issue of discrimination on the basis of religion.
2. Issue of sticking to dogmatic practices of purity & pollution.
3. Issue of treating food with the religion but food itself is religion.
4. Issues of dehumanising and insulting friend of Mr. X
5. Lack of moral courage in Mr X to confront the grand father.

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Ans b:

Various options available & their evaluation :-

① Obeys the order of grandfather & leave

Merit

- obey order of elder
- avoid discord
- uphold grandfather's punitivity
- align with respect of elders.

Demerit

- dehumanise Mr X
- friend
- perpetuate dogmas
- lead to cognitive dissonance.

② Confront grandfather & insist to eat food :-

Merit

- align with own values

Demerit

- against order of grandfather

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- lead to setting right precedent
- help change dogmas
- aid to vector respect of friend

- lead to debate & disharmony with grand father.
- Issue of reluctance of grandfather to eat not really addressed.

Ans c:

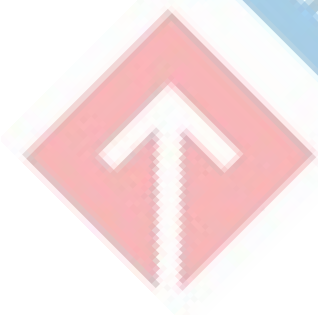
Course of action and reasons:-

- ① I would choose to confront his grandfather as it is ethically and morally the right thing to do.
- ② It would also help shed the dogmatic habits of the family and adopt progressive values.
- ③ It would also help them to cultivate more tolerance at family level and eventually at societal level.

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4. This would also uphold the intrinsic humanity of my friend who is not seen with the lens of his religion.

Such change in outlook is crucial to address the contemporary issues like mob lynching, discrimination, social boycott and develop a cooperative outlook.



FORUM

Feedback

(For OFFICE use only)

#	G	A
AWIS		
CD & VA		
S & F		
P & R		
Please put tick marks in the above table. Here G is Good, A Average and P is Poor.		
TOTAL MARKS		