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Time Allowed : Three Hours

समय : तीन घंटे



Maximum Marks : 250

अधिकतम अंक : 250

GENERAL STUDIES / सामान्य अध्ययन

Name Of Candidate परीक्षार्थी का नाम	SALONI CHHABRA		
Roll No./अनुक्रमांक	Medium/माध्यम	English <input type="checkbox"/>	हिंदी <input type="checkbox"/>
Center Code/परीक्षा केंद्र	Date/दिनांक	Aug 24, 2023	

*Center Code : For Online - 1900 / Delhi : Karol bagh - 1901, ORN - 1902, Mukharji Nagar - 1903 / Patna : Boring Rd. - 2001 / Hyderabad : Jawahar Nagar - 2101

INDEX TABLE / अनुक्रमणिका			INSTRUCTION / अनुदेश	
Q. No. प्र.सं.	Max. Marks अधिकतम अंक	Marks Obtained प्राप्तांक	1. Please do furnish Name, Email, Roll No and Mobile in the answer sheet. कृपया उत्तर-पुस्तिका में नाम, ईमेल, रोल नंबर और मोबाइल नंबर भरें।	
1			2. There are TWELVE questions printed in ENGLISH & HINDI, all questions are compulsory. उत्तर पुस्तिका में अंग्रेजी/हिंदी में बारह प्रश्न दिए गए हैं, सभी प्रश्न अनिवार्य हैं।	
2			3. The number of marks carried by a question/part is indicated against it. प्रत्येक प्रश्न/भाग के लिए निर्धारित अंक उसके सामने अंकित किए गए हैं।	
3			4. Answers must be written in the medium authorized in the admission Certificate, which must be stated clearly on the cover of this Question-Cum-Answer (QCA) Booklet in the space provided. उत्तर प्रवेश पत्र में अधिकृत माध्यम में लिखे जाने चाहिए, जो कि दिए गए स्थान में इस प्रश्न-सह-उत्तर (क्यूसीए) पुस्तिका के कवर पर स्पष्ट रूप से लिखा जाना चाहिए।	
4			5. Word limit in questions, if specified, should be adhered to. Any page or portion of the page left blank in the Question-Cum Answer Booklet must be clearly Struck off. प्रश्नों में शब्द सीमा, यदि निर्दिष्ट हो, का पालन किया जाए। प्रश्न-सह-उत्तर पुस्तिका में खाली छोड़े गये किसी भी पृष्ठ या पृष्ठ के भाग को स्पष्ट रूप से काट दें।	
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Total Marks/कुल अंक :			Mode Of Examination/ परीक्षा की विधि :	Online/ऑनलाइन <input type="checkbox"/> Offline/ऑफलाइन <input type="checkbox"/>
*Examiner's Discretion is the marks awarded at the discretion of the examiner based on your overall impression, on the basis of (but not limited to) your handwriting, presentation, use of diagrams, flowcharts, facts and figures or absolutely anything that he/she liked in your copy. मूल्यांकन कर्ता का विवेक अंक, आपकी लिखावट, प्रस्तुति, आरेखों के उपयोग, फ्लोचार्ट, तथ्यों और आंकड़ों या समग्र रूप किसी अन्य विषय वस्तु, जो मूल्यांकन कर्ता को आपकी कॉपी में पसंद आयी के आधार पर (लेकिन इन्हीं तक सीमित नहीं) पर दिए गए अंक हैं।			For Office Use Only / केवल कार्यालय प्रयोग हेतु	
			ECN CODE/ ईसीएन कोड :	EG/ईजी : ① ② ③ ④ ⑤
				Evaluation Date/ मूल्यांकन तिथि :

Note: You can discuss your evaluated copy with the Mentor. Raise a ticket from your portal to schedule a mentor call or visit the offline centre to meet mentor (all 7 days, Timings - 11 AM to 6 PM). Further if you are unsatisfied with the evaluation, you can seek re-evaluation of the copy.

EXAMINER'S REMARKS

CRITERIA FOR THE FEEDBACK SECTION AT THE END OF EACH QUESTION

1. **AWIS = Answered What is Asked.** This means whether you have addressed the core demand of the question or not. Addressing the core demand of the question gets you an objectively fair score. It is examiner's perception if you have understood the question and if you know the answer in the first place. Creative answer writing, sometimes missing the core demand, may fetch very high or very low scores, and exposes your answer to the subjectivity of the examiner.
2. **CD & VA = Content Density & Value Addition.** Examiner will evaluate the quality and quantity of your content in the answer. In the same word limit and space limit have you (a) written what is asked (b) gone beyond what is asked (c) enriched answers through combination of (but not all!) suggestions, ideas, quotes, flowcharts, diagrams, facts and figures, data etc. This affects objective components of assessment.
3. **S & F = Structure & Flow** = Whether you have structured your answer properly or not. Whether the answer has been broken into parts and sub-parts and each part has been addressed appropriately or not. Whether the flow of the answer is maintained. Affects both subjective and objective components of assessment.
4. **P & R** = How your answer performs on the criteria of **presentation, ease of read, clarity and apparent effort** in writing the answer. This affects the subjective components of assessment.

Qn 1
(a)

The cultivation of ethical values is crucial for the existence of a harmonious society, fuelled by socially responsible actors.

Ethical Values facilitating Positive Attitude towards Social Responsibilities

① Ethical values make individuals more receptive to social realities

(Eg) Ram Mohan Roy → Compassion

↓
social Responsibility
towards Sati abolition

② Ethical values guide social actors towards tolerant attitude

(Eg) Multi-cultural Indian society built on Constitutional ethics

③ further, individuals go out beyond the call of their duty to fulfil

ethical responsibilities

(eg) IAS mayat know adopting kids ?
Pulwama Martyrs

Subjective nature of Divergent Attitudes

(1) Various strands of ethics also promote
self-interest - (eg) - ethical egoism

(2) Mean Vs End Debate

(eg) Deontological Vs Teleological
approaches to displacement of tribal

Divergent attitude

Yes

- ✓ Self interest becomes primary in some standards
- ✓ Contextual ethicality leads to conflict in opinions & actions

(eg) Poverty Alleviation Methods

No

- ✓ core remains social & personal welfare
- ✓ All strands show intolerance, greed

Thus, despite limitations, ethics are crucial for establishing a harmonious society.

(b)
(i)

Moral Equilibrium refers to a situation where one achieves a level of balance with respect to morality and helps balance various interests.

(Eg) Moral Equilibrium of Ashoka → Dharma approach

(ii)

Emotional strength refers to resilience and stunness in one's emotional state in the face of adversity.

(Eg) Emotional strength shown by Lord Rame after Sita's kidnapping

(iii)

Ethical pluralism is a strand of ethics that emphasizes on the existence of multiple ethical approaches co-existing based on various interest and external factors. It moves beyond the ethnocentrism of ethical absolutism

(eg) Ethical Relativism / Pluralism → West
advocates individuality while India
advocates collectivism

(iv) Moral Courage refers to the strength
of an individual to act for the
preservation of his morality even
against an adverse scenario

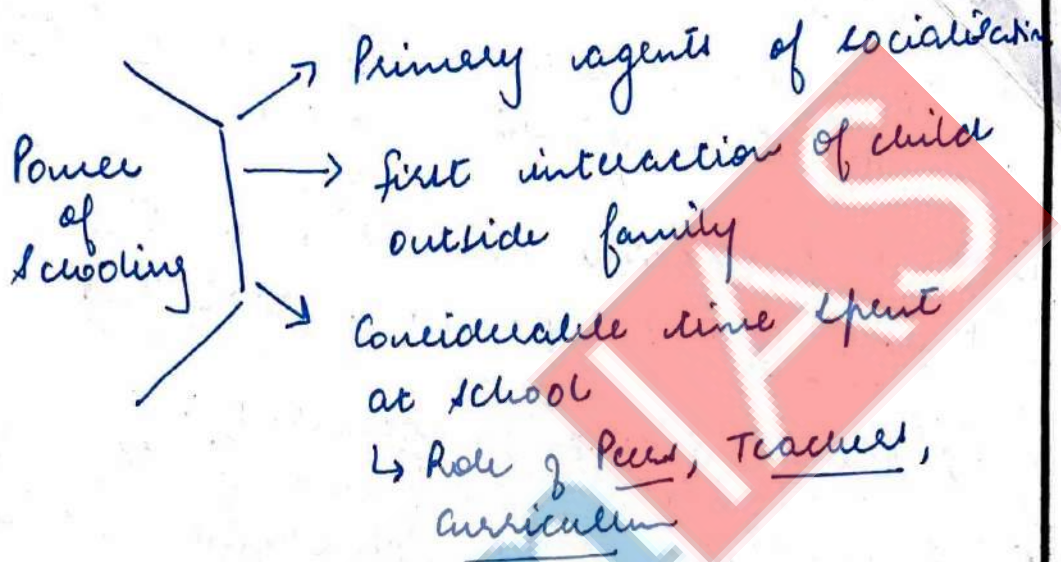
(eg) Moral courage of Rosa Parks in
American Civil Rights movement

(v) Ethical fading refers to a phenomenon
where public and private ethics of
a society begin to fade and it
indicates a moral fall. It can also
happen at an individual level.

(eg) Ethical fading in Nazi Germany

Q.2
(a)

"Education without ethics makes the man a more clever beast"



Role of Value-Based Education to address contemporary challenges

① Value education can generalise values of tolerance, empathy, and compassion

↳ Address issues of mob lynching, inequity and poverty

② Value education can expose students

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to a diversity of experiences through field visits making them more accepting and open

↳ Address challenges of discrimination against marginalised groups

③ Value education can further induce team work through group activities

↳ Address increasing egocentrism

④ Crucial role in encouraging values of courage and strength

↳ Address corruption issues by inculcating "speaking truth to power"

⑤ However, the practice is limited by

low reinforcement
contradictory societal &
textual values

no instrumental conditioning
or rewards for these values

(b)

'Situation Ethics' refers to a strand of ethics that advocates context based ethics i.e. no universal ethics. It varies based on internal and external constraints.

Strengthened

① Recognises that situations may make an act moral / immoral

eg Use of violence $\begin{cases} \text{By state } \checkmark \\ \text{By private } \times \end{cases}$

② Harmonizes ethnocentric differences in ethics

eg. Rude to be late in Japanese societies
• Chalka Hai attitude in India

③ Helps in pursuit of national interests

eg Buying Russian oil for socio-political reasons

- ④ Law justify by preservation and ethical egoism
- ④ Nuclear Tests as a deterrence measure

Weaknesses

- ① Against the achievement of a harmonious society → Seemed unfair
- ④ Situational 'benefits' to some communities

- ② Violates Justice and Rule of law that rest on evidentiary ethics

- ③ Against Kantian 'Universalisation Principle'

↳ ④ violence justified only → Normalised by all

Disorder in society ←

Thus, Louwale opined that a system of ethics based on relativity is vulgar. However, it is the only pragmatic way for modern world.

Ans
(a)

"The strength of a society rests on the integrity of its family" - Confucius.
The given statement recognises the role of ethics in public and private spheres and their interlinkages.

Need for Ethical Principles in Personal Relationships

- ① Building trust between family members
↳ (eg) Ethical of sacrifice for each other
- ② Encouraging cooperation for goal achievement → harmony at home
↳ (eg) Aniruddh Sable's parents' sacrifice for his streplococci cancer
- ③ foundation stone of family has to be love and acceptance
↳ (eg) Mother's unconditional love

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- ④ Private services help conquer physical
and mental disabilities
↳ (eg) Helen Keller's family support

However, difficult in a globalised world

- ① Rising Acquisitionist tendencies
↳ No time for family
- ② Increasing Individualism
↳ Personal Rooms
- ③ Decreasing scope for cooperation
↳ (eg) Specialised institutions like
Play schools for child Rearing
- ④ Decreasing scope for collective
activity
↳ (eg) OTT or laptops replacing TV
watching

Indian society is rooted in familial
values and that must be preserved.

(b)

Morality in public administration is crucial for transforming our society into Gandhi's Ram Rajya.

Role of Morality in Effectiveness & Efficiency

(A) Effectiveness

- ① Helps target welfare schemes towards the weaker sections of PDS
- ② Increase honesty and Accountability, thus making fund transfers more effective
- ③ Make civil servants more responsive
(eg) IAS Keerthi Talli in floods

(B) Efficiency

- ① Increased transparency makes work effective → NO SLAGGING
- ② Role of RTI and CPGRAMS

- ② Morality encourages innovation for public welfare
- ⑨ Dr. T. Anon - APP for Water Body Preservation
- ⑨ SVAMITVA for Rural Dispute Resolution

Moral Rigidity as Hindrance

It can become a hindrance when

- Impositional in nature
- ⑨ forced development in tribal areas
- Not receptive to feedback
- ⑨ firm law stance → Short Justice & Protests

However,

moral rigidity or core values of integrity, honesty, openness, transparency is beneficial to good governance.

Good Governance will transform our society into an ethical & equitable one in Amrit Kaal.

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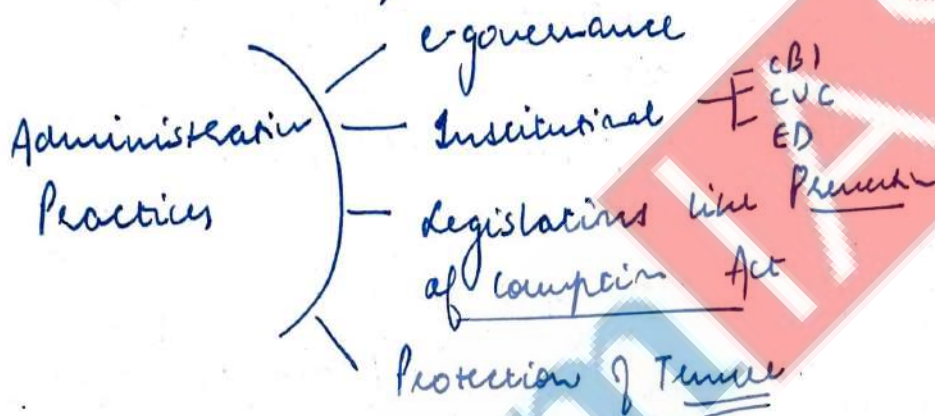
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लिखें
in this part

4a

A multitude of policies at both state and central levels are created for increased transparency, fairness and Accountability.



Ethical Considerations for design & Implementation

① Unilateral approach to public policy issues

↳ (eg) Ignore differences between region like North-East / South

② Ignorance of vernacular language in public facing documents / portals

↳ (eg) MyGov

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③ Choking innovation and facing
ritualism
↳ fear of CBI, CVC → Policy Paralysis
in 2012-2014 period

④ limited awareness and citizen
participation
↳ limited social audits in MGNREGS

⑤ fire and forget Model
↳ NO reinforcement of values in
civil servants & politicians

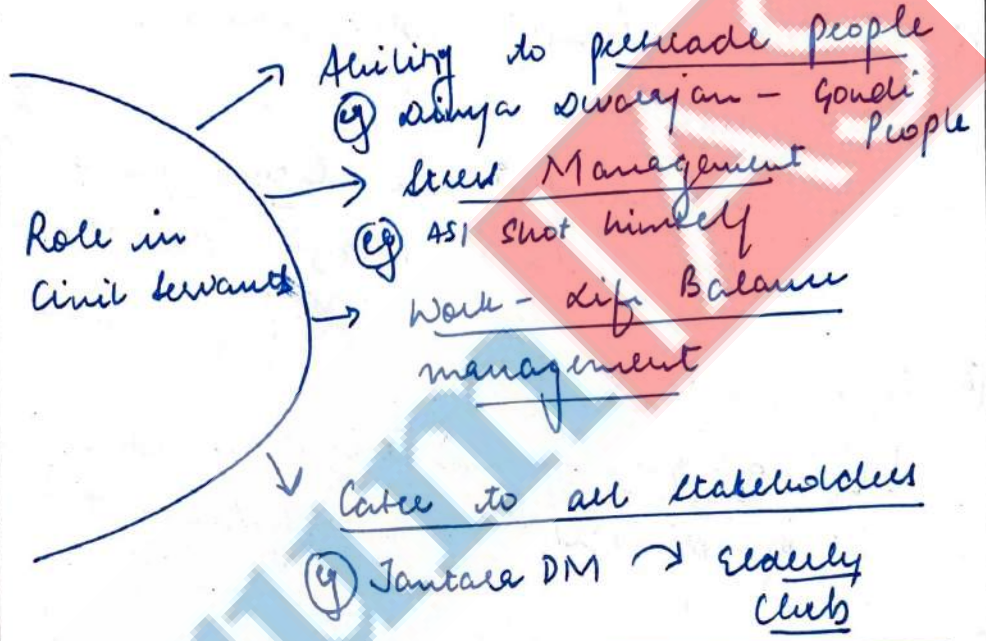
⑥ unholy nexus —————



We need to travel the distance
from Swacaj to Suway.

(b)

Emotional intelligence refers to the ability of an individual to understand and manage one's own emotions and those of others.



Ways to Incubate Emotional Intelligence

- ① Emotional literacy through training in ethics as part of foundational course
- ② field visits to increase social and self awareness
(eg) Village visits in Bharat Dardhane

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- ③ Encouraging mindfulness through meditation / yoga etc.
- ④ Increasing group activities and discussion to channelise disorder
- ⑤ Consistent practice of Emotional Intelligence
 - ↳ (eg) Gandhi perfected Non-Violence through practice of Satyagraha
- ⑥ Exposure to diversity
 - ↳ (eg) Kofi Annan emphasizes on role of diversity in his EI skills
- ⑦ Creating a good work-life balance for officials by increasing uptake and filling vacancies

"People don't care how much you know until they know how much you care" Thus, EI is an important skill for civil servants.

5 a

The emergence of stakeholder capitalism has pushed the world towards a new ESG framework of corporate governance.

Role of framework

- ① Related to the 4Ps — Profit, Planet, People, Purpose
- ② crucial metric for ^{Angel} investors & retail investors to decide on their investment decisions
 ↳ Increased investment for socially conscious organisations like Patibeti, Bay, dijjal, Papad
- ③ Encourage investment in Research on Environmental technology without affecting bond value as ESG reflects commitment — e.g. IFCO

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④ Encourage socially-conscious organisations
by marketing their products
↳ (a) Infosys - Health Investment
ITC - Wow! → waste Recycling

⑤ Increase transparency and
holistic accounting framework

Limitations

- (i) Narrow Investment concerns &
Profit
- (ii) frequent Greenwashing - (a) Volkswagen
Scandal
- (iii) fraging of metrics for better
corporate ranking in Parameters

Corporate world holds the key to
development and ESG is therefore
crucial.

(b)

Article 44 of the Constitution envisages the establishment of a Uniform Civil Code for all religions.

Challenges

- ① Perception of minority rights being sidelined.
 - ↳ unique practices like Mela in Muslims
- ② Impositional morality on tribal regions that practice different modes of kinship
- ③ Identity Politics takes priority over gender justice
 - ↳ Making Talag-c-Biddat a political issue
- ④ Reconciling of inheritance rights
 - ↳ (eg) Hindu undivided family has special role of inheritance rights
 - ↳ not present elsewhere

Moral Principles influencing law

(*) Law should be rooted in public morality for it to succeed. Otherwise it fails (e) Downy Prohibition Act

(*) However, at times law must challenge public morality for greater good

(e) Sati Prohibition, 1829

(*) Attempts must be made to reconcile legal and moral ways of living through public discourse.

Crucial for issues like

- > Downy
- > Child Marriage
- > LGBTQIA+ Rights
- > Universal Civil Code

UCC is a step towards gender justice but must be brought about by consultations.

Qn 6
//
(a)
//

Lincoln's statement links his happiness to his moral actions and presents a this-worldly definition of religion by doing good in society

He emphasizes the role of good actions on human feelings and suggests how a sense of fulfilment and ultimately self-actualisation can happen by doing good. Various individuals like Gandhi who considered the role of Astrodaya in religious practices have said the same. Swami Vivekananda's idea of religion was also about social welfare. This emphasizes the role of good actions and the divinity associated with society.

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Further, Lincoln suggests that doing bad makes him feel uncomfortable. Usually, this happens due to an overwhelming sense of guilt that one feels after doing something one ^{one} ~~mustn't~~ ^{mustn't} have done. It also leads to adverse outcomes. Like Ravana's actions led to his untimely death. Human actions kill themselves from the inside if they don't uphold ethical standards.

The end goal of all religions is harmony and peaceful co-existence through benevolence.

(b)

Ginsburg emphasizes on taking an escalation based approach to bring real and lasting change.

Sudden changes are often either temporary or unreal change i.e. there's only a perception of change. For example, one cannot change their lifestyle lasting habits in one day. Excessive suppression of our desires / nature suddenly turns out to be counter-productive.

For lasting change, one must take baby-steps. It helps bring a change in all aspects. For example, India couldn't transform into a cashless / less-cash economy over night with demonetisation. It only happened with gradual change like UPI.

innovation, Paytm Soundbox etc.

The relevance of gradual change lies in the fact that it's lasting as it has been internalised by every one. (e.g.) India's Anti Colonial struggle was gradual but very lasting.

However, change can also be sudden

- Ashoka's change of heart after Kalinga war
- Angulimata's adoption of peaceful path after Buddha convinced him.

For sudden changes to last, a very impactful event has to take place.

① Happiness doesn't lie in acquiring more but in the ability to enjoy less. Rand's statement goes beyond the materialistic calculus behind happiness.

The true happiness lies in achievement of a calm mind, rather than possessing wealth or running behind a promotion. Happiness is a state of mind. If one links it to an achievement, we'll keep running on a hedonic treadmill - where our baseline happiness remains the same irrespective of what we achieve, as we start desiring more.

The delinking of one's happiness from achievements helps achieve true happiness. The relief in the ability of self helps recover from most failures, as internally, the person never stops being happy. Edison remarked, "I haven't failed 10,000 times, I have only found 10,000 ways that don't work." This reflects his internal state of happiness that is beyond any achievement.

The given statement is extremely relevant in the present world as we're all running behind an unending and ever-increasing set of expectations.

②

The prevalence of caste system has prompted thinkers to remark that "India's destiny is caste in stone"

The complex web of caste based discrimination casts a shadow on India's growth story.

(a) Various stakeholders



① Civil Society

(i) Build a culture of respect, starting from changes at school level

↳ (a) Collective dining, seating, Mid-Day Meals by Dalit cooks

(ii) Discard all myths about Dalits

through Sociological research and
understanding → Published in Papers

(iii) Role of NGOs in convincing people
at all levels

② Government & Bureaucrat

(i) Give more powers to NCTE

(ii) Grassroot level implementation of
Protection of Civil Rights Act

↳ Local Bureaucracy & field visits

(iii) Strict punishment for untouchability
offenses

(iv) Punish social prag of Dark Bureau
stories

③ Religious leaders

(i) Open temple premises to all castes

(ii) Encourage followers to change their
ways and emphasize on Vedantic
teachings of equality

(a) Corporates

- (i) Implement diversity and corporate responsibility programs to hire more diverse representatives
- (ii) Undertake CSR projects for upliftment of "lower-castes"

(b) Why Practices exist

- (1) Ineffective implementation of legislation
- (2) Ineffective monitoring at ground level
- (3) Pervasive nature of caste - present at all levels - Religion, Occupation, Politics
- (4) Reinforcement of Purity - Polution

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dichotomy by religious leaders.

⑤ Newer forms of caste emerging
due to reservation benefits

↳ Quantitative movements

⑥ low secularisation at societal level

↳ About 40-50% rural households
practice untouchability

We must bring out urgent reforms
to realise Dr. Ambedkar's vision of

"Justice for the last, the lost and
the least"

8

Active discrimination against LGBTQIA+ individuals is seen despite decriminalisation of ~~Article 377~~ Section 377.

(a) Qualities lacked by colleagues & Superiors

- ① Lack of Tolerance
- ② Lack of openness to change in social norms
- ③ Lack of Professionalism as they actively discriminate based on Identity
- ④ Lack of ability to distinguish between Public and Private Ethics
- ⑤ Superiors lack Leadership Qualities
- ⑥ They have low service orientation

As they prefer to bring their biases before making decisions

(b) Reason behind negative Attitude

1. low level of exposure to diversity
2. lack of rationalism to accept individuals preferences
3. low level of sex education in schools
4. Prevalence of archaic, colonial laws
↳ Impairing morality in society
5. Ineffective socialisation with LGBTQIA individuals to understand their concerns
6. Dichotomous construe of Gender being normalised - Heteronormativity

⑦ Inadequate government protection to
LGBTQIA individuals - (sexual and
spousal rights)

8. Frustration of Police in taking up
a case due to their own biases

② ADVICE

① Reach out to the HR of the company

↳ Detailed e-mail about change
of attitude

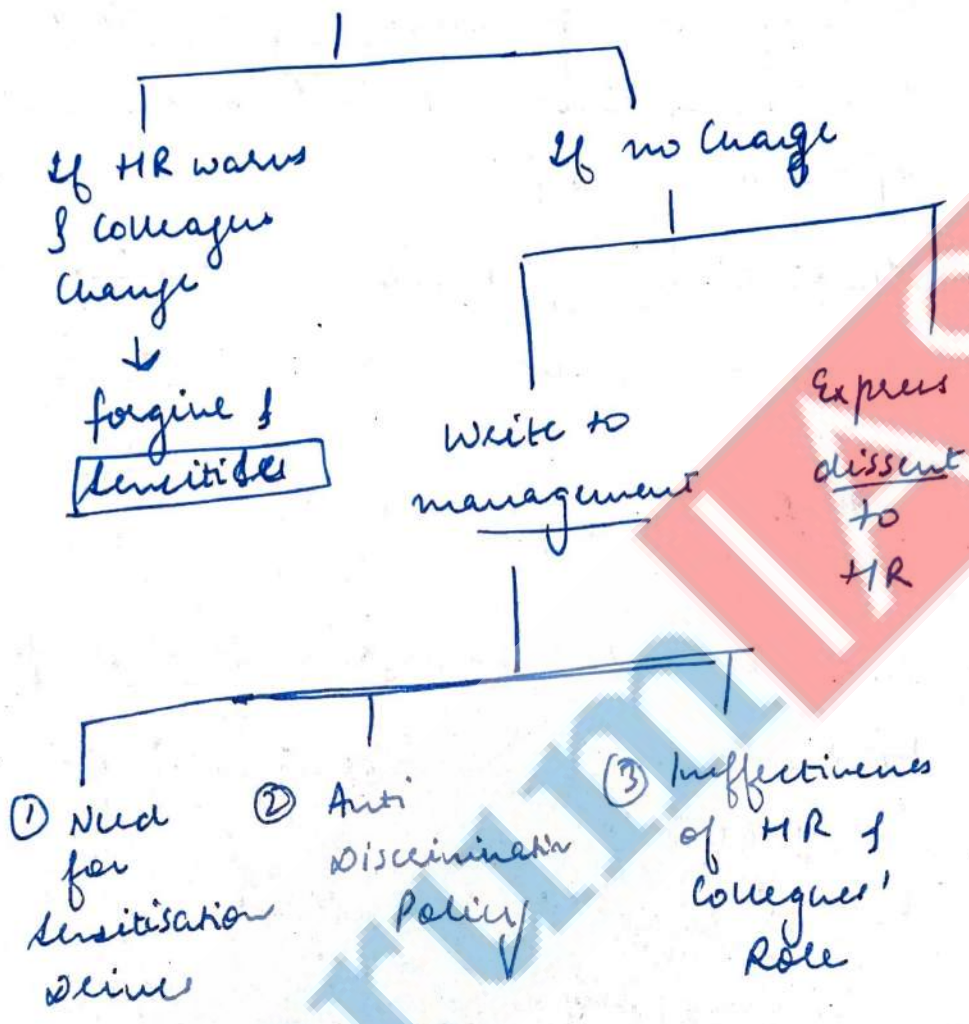
↳ highlight SC guidelines in
Nancy Singh Johar Case and
Article 15

② Voice out expressive dissent against
superior & colleagues' actions

↳ Inform them that you've
reached the HR

↳ Willing to go beyond if
they don't change -

3



4) If none of this work out, he must resign, file a formal complaint and consider whistleblowing.

Qn 9

Land Subsidence is a reflection of the fact that "A nation that destroys its soils, destroys itself"

The wide-reaching consequences are seen in the given case.

a) Conflicting Interests in the case

① Interests of the locals Vs Corporates

② Interests of the Govt Vs locals
↳ Development

③ Interests of CSO Vs Government and corporates
PBC

• Locals & CSO

- ① Staying in the area
- ② Connect with local deity
- ③ Low economic capital to shift
- ④ Reduced Govt. & Corporate Role

• CSO

- ① Indigenous Development
- ② Awareness about the Issue

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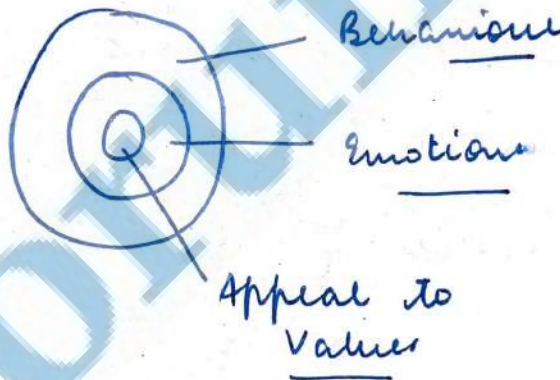
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- Government —
 - ① Development of the area for tourism
 - ② Now → evacuation to avoid further damage

⑤ As the DM

- ① I will use the Behavioural Onion strategy to persuade the people



④ Values

- ① focus on values of environmentalism and preservation

- (ii) Use authority figures like Religious leaders and Panchayat leaders for vacation appeal

(B) Emotion

(i) Appeal to their emotions by focusing on loss of life of family and loved ones

(ii) Tell them that the deity would want to safeguard them

(C) Behaviour

(i) Set up Rehabilitation camps with proper facilities to ease the process

(ii) Take funds from MPLADS and DM fund to augment NDRF fund for cash transfers for rehabilitation

(c) To AVOID IN FUTURE

① Effective Environment Impact Assessment for all projects

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- ② Strict ban on concretion / mining activities in sensitive zones
- ③ Use Early warning systems and space technology @ ISRO Bhwan to pre-empt some activities
- ④ Community Awareness & Bottom-up Planning - Operationalizing District Planning Committees as link between district & state
- ⑤ Retrofitting of structures in vulnerable zones

By failing to plan, we're planning to fail.

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Spurious hooch - based deaths present an ethical dilemma for the governments - whether to legalise alcohol or to continue with the policy of ban.

(a) Anjali should construct a response catering to all stakeholders



Short Term Measures

① provide relief $\left\{ \begin{array}{l} \text{Cash} \\ \text{OR} \\ \text{employment} \end{array} \right.$ to affected families

↳ State failure to not ban effectively
reinforce the ban

↳ Imposing ban without social change

↳ Not the families' mistake

- ② Increase Patrolling on all check points and borders
- ③ Immediate arrest of manufacturers of smugglers

Long Term Measures

- ① focus on Information Campaigns
 - ↳ About ill-effects of liquor
 - ↳ Use Nukhad Natakis, local Panchayats, Ads, Posters
- ② Crackdown of all illegal distilleries
 - ↳ Increase Punishment under the act
 - ↳ Provisions of seizing illegal distilleries & properties of owners in law by amendment

③ Encourage Community Policing through women of the state (as kind of Kirja Mitra)

④ Empower women affected by such incidents

↳ Employment under JIVIKA MISSION where seized liquor properties bottles are used for making bags etc.

⑥ Decision of State Government to Not Compensate

Benefits

- Deterrence Effect
- state cannot encourage / tolerate illegal acts
- will set a wrong precedent and encourage other such demands

However,

① States are a state failure

> Brought law prematurely without
social awareness generation

> Lack of control over illegal
distilleries → law & order
Problem

② Families must not suffer for the
action of the deceased.

③ India is a welfare state and
welfare of all has to be state's
end.

Thus, effective law enforcement needs
moral backing

11

The true test of a Civil Servant is in pressure situations like these.

(a) Ethical Dilemmas

- ① Professional Integrity Vs Personal Interest
- ② Welfare of the Affected Candidates Vs Self-Preservation
- ③ Senior's Directions Vs Duty to Family
- ④ Career Growth Vs Conscience Upholding

(b) Options

- ① Give in to CMO's demands
- ② Resigns
- ③ Convince the Minister & if rejected → go to the Media as last resort

U.P.S.C.

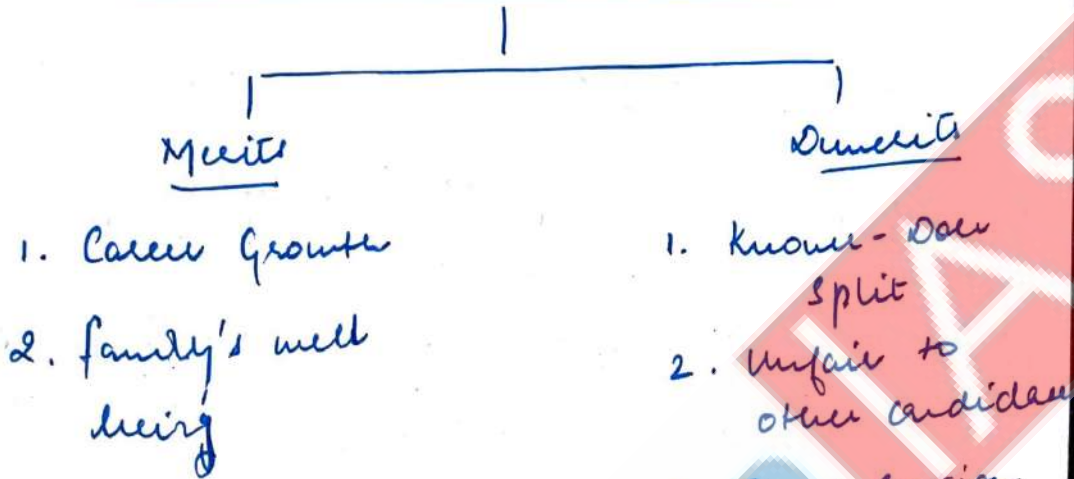
प्रश्न संख्या
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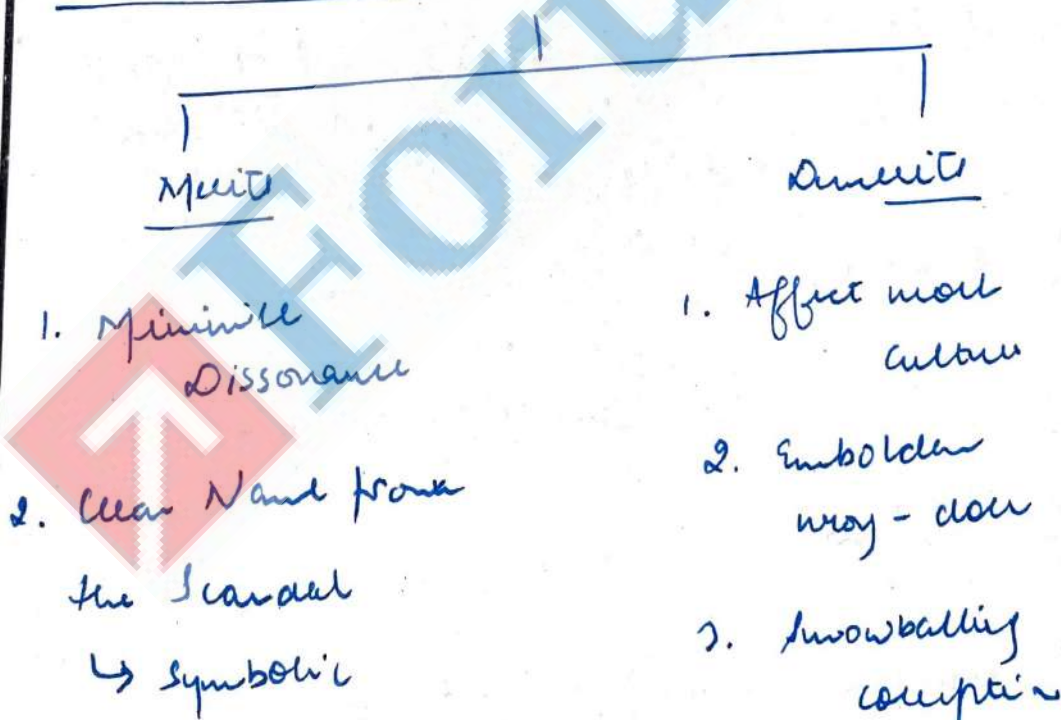
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Option 1 - Give in to demands



Option 2 - Resign



③ Convince → Media as last Resort

- | | |
|--|---|
| <p>Media</p> | <p>Demerits</p> |
| <ol style="list-style-type: none"> 1. uphold Integrity 2. create a good Precedence 3. fair to affected Candidates | <ol style="list-style-type: none"> 1. Cause Instability 2. May be seen as fame hungry |

④ Kamlesh should opt for option 3

as it involves

① Persuasion of Ministers

② Highlighting the evils behind this way of recruitment - reduce merit

③ Going to the media to highlight the larger nexus

↳ Public Pressure.

This option upholds

- ① his integrity
- ② Ensure merit in government recruitment
- ③ Build trust of the wider society in the goodness of bureaucrats
↳ As the Report has already furnished image
- ④ Minimise dissonance

Despite personal inconveniences, he must to uphold Constitutional morality.

19

flouting of norms often leads to
such unlucky incidents in society
like the recent coaching fire.

A) Ethical concerns

1. Openly flouting governmental norms on floor space Ratio, Maximum seating
2. Existence of a Coaching Mafia that try influencing Public officials
3. Massive debt incurred by students for coaching
4. Death due to Negligence
5. Lack of Audit of Buildings of Public Use.

② My Suggestions

① Conduct a free and fair
inquiry as

◦ lapses in inquiry will make it
clear like he was hard-in-glove
with coaching institutes

◦ Consider that precious, young lives
like his brother's have been
lost

◦ His compliance will set a
wrong precedent for the future

② He must not put his & his
family's interests above public
interests as :-

- Primary duty to service
- Brother's education can be funded through other means — [NGOs
low interest loans
- If his brother will be capable, he will achieve his goals

3. Push for strict punishment as :-

- They flouted norms
- Tried manipulating public official

4. Give long Term suggestions to Government in Report

- Regular audit
- Creation of green spaces as firebreaks

- Clear exit signage in public buildings
- Fire Repellant Materials' Use mandated
- Set up a Committee to highlight legal & institutional issues.

The integrity of Civil Servants is crucial for a Viksit Bharat