

Time Allowed : Three Hours  
समय : तीन घंटे

**ForumIAS**

Maximum Marks : 250  
अधिकतम अंक : 250

**GENERAL STUDIES / सामान्य अध्ययन**

Name Of Candidate परीक्षार्थी का नाम	ABHJITASOKAN		
Roll No./अनुक्रमांक	1910076995	Medium/माध्यम	English <input checked="" type="checkbox"/> हिंदी <input type="checkbox"/>
Center Code/परीक्षा केंद्र		Date/दिनांक	06/09/24

\*Center Code : For Online - 1900 / Delhi : Karol bagh - 1901, ORN - 1902, Mukharji Nagar - 1903 / Patna : Boring Rd. - 2001 / Hyderabad : Jawahar Nagar - 2101

INDEX TABLE / अनुक्रमणिका			INSTRUCTION / अनुदेश		
Q. No. प्र.सं.	Max. Marks अधिकतम अंक	Marks Obtained प्राप्तांक	1. Please do furnish Name, Email, Roll No and Mobile in the answer sheet. कृपया उत्तर-पुस्तिका में नाम, ईमेल, रोल नंबर और मोबाइल नंबर भरें।		
1			2. There are TWELVE questions printed in ENGLISH & HINDI, all questions are compulsory. उत्तर पुस्तिका में अंग्रेजी/हिंदी में बारह प्रश्न दिए गए हैं, सभी प्रश्न अनिवार्य हैं।		
2			3. The number of marks carried by a question/part is indicated against it. प्रत्येक प्रश्न/भाग के लिए निर्धारित अंक उसके सामने अंकित किए गए हैं।		
3			4. Answers must be written in the medium authorized in the admission Certificate, which must be stated clearly on the cover of this Question-Cum-Answer (QCA) Booklet in the space provided. उत्तर प्रवेश पत्र में अधिकृत माध्यम में लिखे जाने चाहिए, जो कि दिए गए स्थान में इस प्रश्न-सह-उत्तर (क्यूसीए) पुस्तिका के कवर पर स्पष्ट रूप से लिखा जाना चाहिए।		
4			5. Word limit in questions, if specified, should be adhered to. Any page or portion of the page left blank in the Question-Cum Answer Booklet must be clearly Struck off. प्रश्नों में शब्द सीमा, यदि निर्दिष्ट हो, का पालन किया जाए। प्रश्न-सह-उत्तर पुस्तिका में खाली छोड़े गये किसी भी पृष्ठ या पृष्ठ के भाग को स्पष्ट रूप से काट दें।		
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Total/कुल अंक	250		<b>For Student Only / केवल परीक्षार्थी प्रयोग हेतु</b>		
Examiner's Discretion/मूल्यांकन कर्ता का विवेक :			Start Time/प्रारंभ करने का समय :	End Time/समाप्त करने का समय :	
			2:00 pm	5:00 pm	
Total Marks/कुल अंक :			Mode Of Examination/ परीक्षा की विधि :	Online/ऑनलाइन <input type="checkbox"/> Offline/ऑफलाइन <input checked="" type="checkbox"/>	
*Examiner's Discretion is the marks awarded at the discretion of the examiner based on your overall impression, on the basis of (but not limited to) your handwriting, presentation, use of diagrams, flowcharts, facts and figures or absolutely anything that he/she liked in your copy. मूल्यांकन कर्ता का विवेक अंक, आपकी लिखावट, प्रस्तुति, आरेखों के उपयोग, फ्लोचार्ट, तथ्यों और आंकड़ों या समग्र रूप कितनी अन्य विषय वस्तु जो मूल्यांकन कर्ता को आपकी कॉपी में पसंद आयीं के आधार पर (लेकिन इन्हीं तक सीमित नहीं) पर दिए गए अंक हैं।			<b>For Office Use Only / केवल कार्यालय प्रयोग हेतु</b>		
			ECN CODE/ ईसीएन कोड :	EG/ईजी :	Evaluation Date/ मूल्यांकन तिथि :
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**Note:** Students are expected to incorporate suggestions from the feedback provided in the answers. Discussion classes for the tests are also available online in your portal to aid in your preparation. Further, students are requested to see the good copies of the tests and learn from them. You can also discuss your copy with a Mentor and discover ways and means to improve your answers, or if you have any issues with this test / copy. Ask specific questions, to get specific answers.

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## EXAMINER'S REMARKS



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### CRITERIA FOR THE FEEDBACK SECTION AT THE END OF EACH QUESTION

1. **AWIS = Answered What is Asked.** This means whether you have addressed the core demand of the question or not. Addressing the core demand of the question gets you an objectively fair score. It is examiner's perception if you have understood the question and if you know the answer in the first place. Creative answer writing, sometimes missing the core demand, may fetch very high or very low scores, and exposes your answer to the subjectivity of the examiner.
2. **CD & VA = Content Density & Value Addition.** Examiner will evaluate the quality and quantity of your content in the answer. In the same word limit and space limit have you (a) written what is asked (b) gone beyond what is asked (c) enriched answers through combination of ( but not all!) suggestions, ideas, quotes, flowcharts, diagrams, facts and figures, data etc. This affects objective components of assessment.
3. **S & F = Structure & Flow =** Whether you have structured your answer properly or not. Whether the answer has been broken into parts and sub-parts and each part has been addressed appropriately or not. Whether the flow of the answer is maintained. Affects both subjective and objective components of assessment.
4. **P & R =** How your answer performs on the criteria of **presentation, ease of read, clarity and apparent effort** in writing the answer. This affects the subjective components of assessment.



Section - A

Q.1) a) "A good person produces good things from the treasury of a good heart." Do you think there are certain universal qualities that define a 'good person'? Illustrate with suitable examples. (10 marks, 150 words)

"एक अच्छा व्यक्ति अच्छे हृदय से अच्छी चीजें उत्पन्न करता है।" क्या आपको लगता है कि कुछ सार्वभौमिक गुण हैं जो एक 'अच्छे व्यक्ति' को परिभाषित करते हैं? उपयुक्त उदाहरणों के साथ स्पष्ट कीजिए।

(10 अंक, 150 शब्द)

Good qualities are determined based on a universality principle of the dichotomy of good and bad. For eg, helping others, showing kindness and empathy are seen as good.

Universal qualities defining a good person

- having compassion for the pain of others and trying to alleviate that pain.
- showing kindness to the ones facing difficulties (eg) charity to the diseased.
- telling truth to show honesty and increase general level of trust in society.
- respecting the rights of others to enjoy their full liberty.

- developing tolerance for the ideal and views of others in society.

(eg) religious tolerance.

- not committing sins like murder, theft etc.

- avoiding a life of crime and condemning crime.

There are some qualities which may differ according to time and place in scrutiny of being good or bad. However mankind must cherish goodness of universal human values.

**Feedback**

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AWIS			
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S & F			
P & R			
Please put tick marks in the above table. Here G is Good, A is Average and P is Poor.			
TOTAL MARKS			



b) What do you understand by environmental ethics? Examine the ethical concerns in 'phase-down versus phase out debate' in the use of coal by developing countries. (10 marks, 150 words)

पर्यावरण नैतिकता से आप क्या समझते हैं? विकासशील देशों द्वारा कोयले के उपयोग में 'चरणबद्ध कटौती/फेज डाउन बनाम चरणबद्ध समाप्ति/फेज आउट बहस' में नैतिक मुद्दों का परीक्षण कीजिए।

(10 अंक, 150 शब्द)

Environmental ethics involves the application of right and wrong notions in the realm of resource utilisation, conservation etc.

The elements of environmental ethics are

- Conservation of resources for fostering sustainability and save it for future generations.
- equal sharing of resources.
- reducing negative environmental externalities
- precautionary principle of not harming an environment resource.
- public trust doctrine - forest resources are held in trusteeship by government.

Absolute liability principle - the only or salvaging/responsibility tests on the one who uses environmental resource.

Ethical concerns in coal phase down or phase out

- violates common but differentiated <sup>(CBDR)</sup> principles
- the developing nations are denied to develop upto the level of developed nations.
- balancing conservation with development in an aspirational society
- manifests as climate colonialism - developed dictating the terms for developing countries.

The environmental ethics are connected to biocentrism or against anthropocentrism which sees environmental resources are to be treated as an end in itself rather than a means

**Feedback**

(For OFFICE use only)

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Please put tick marks in the above table. Here G is Good, A is Average and P is Poor.			
TOTAL MARKS			



Q.2) a) "Integrity is telling myself the truth and honesty is telling the truth to other people." Examine the importance of integrity and honesty for a public servant. Also, suggest measures to cultivate these attributes. (10 marks, 150 words)

"सत्यनिष्ठा स्वयं को सत्य बताना है और ईमानदारी दूसरे लोगों को सत्य बताना है।" एक लोक सेवक के लिए सत्यनिष्ठा और ईमानदारी के महत्व का परीक्षण कीजिए। साथ ही, इन गुणों को विकसित करने के उपाय भी सुझाइए। (10 अंक, 150 शब्द)

Integrity is the value of being true to oneself by adhering to honesty while honesty is the value given by others for our behaviour of telling the truth.

Integrity and honesty for a public servant is essential because

- they are entrusted with managing public funds as trustees. → ensure no corruption
- they have a responsibility to provide welfare and development to the people.
- public servants both elected and appointed are given high trust by society and lack of integrity will make people question power → instability.
- public servants have the duty of seeking

all citizens are equal without fear or favour which can be ensured only via honesty and integrity

measures to cultivate integrity and honesty

- In job training for recruits and sensitisation on the need of integrity and honesty.
- Before job exams to have ethics as a subject exam
- conditioning via instrumental or pavlovian means to develop honesty in childhood.
- treating people with integrity in society respectfully could make them leaders to look upon to.
- analysis of case studies and sensitisation.

Honesty and Integrity are very connected.  
When honesty is seen, Integrity has to be self assumed - one flows from the other

**Feedback**

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TOTAL MARKS	
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b) A vigilant media is the voice of the common folks; however, a tainted media acts as its master's voice. Explain the importance of ethics in the functioning of media. (10 marks, 150 words)

एक सतर्क मीडिया आम लोगों की आवाज है; हालाँकि, एक भ्रष्ट मीडिया अपने स्वामी की आवाज के रूप में कार्य करता है। मीडिया के कामकाज में नैतिकता के महत्व को स्पष्ट कीजिए। (10 अंक, 150 शब्द)

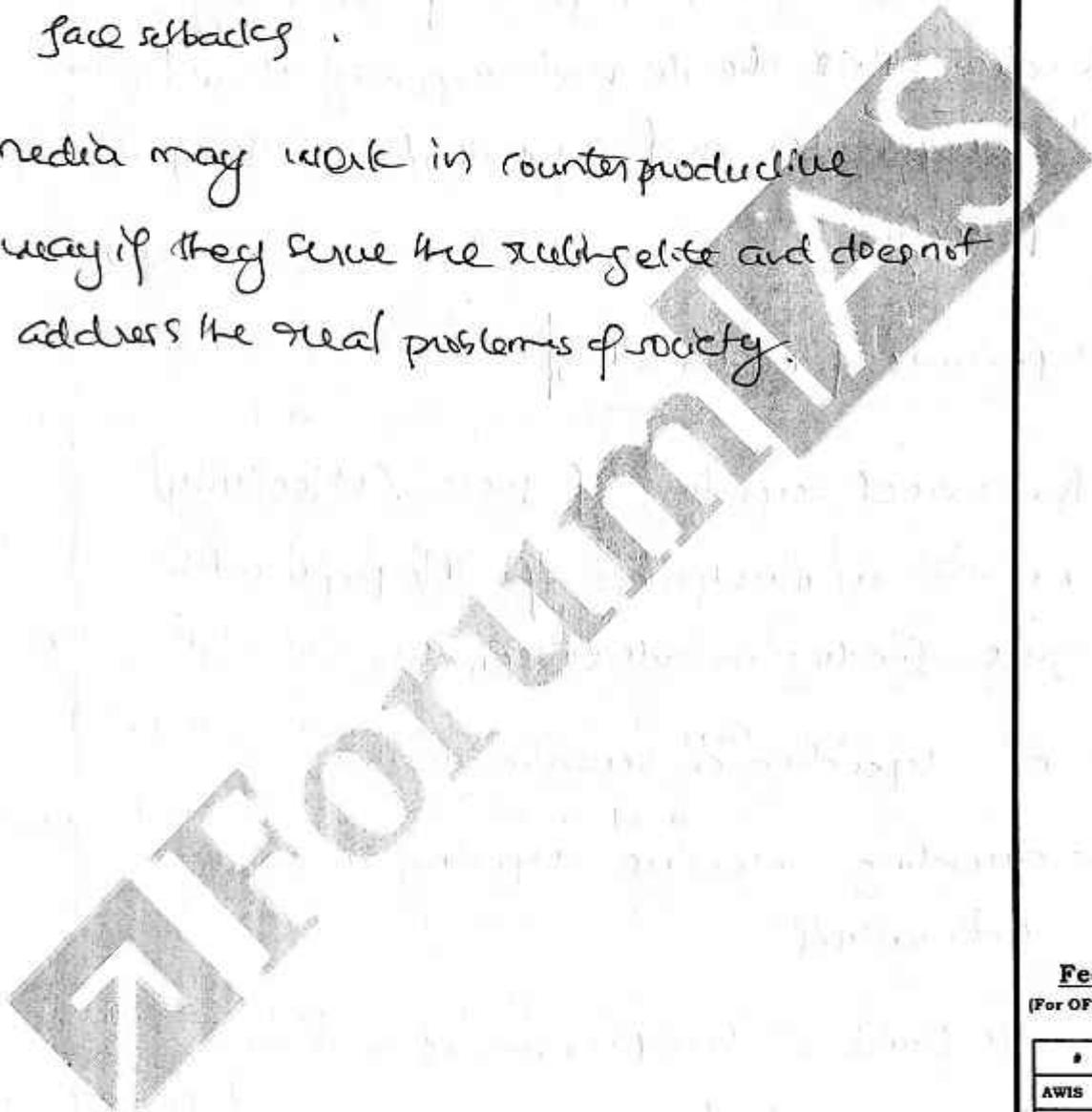
Media acts as the fourth pillar of democracy.  
Media ethics dictate that reporting should be responsible and committed to betterment of society.

### Importance of media ethics

- for correct reporting of facts (Objectivity)
- not act as mouthpieces of the people who give funding or advertisements.
- not depending on sensationalisation.
- avoiding selective reporting to create narratives.
- to have a clear conscience and not pursue personal interest.
- have integrity and truthful reporting.
- cultivating an inquisitive mind.

- to be resilient in the face of obstacles and dedication, to work even in ~~the~~ if they face setbacks .

Media may work in counterproductive way if they serve the subelite and does not address the real problems of society.



**Feedback**

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TOTAL MARKS			



Q.3) What does each of the following quotations mean to you?

a) "Experience is the only teacher we have. We may talk and reason all our lives, but we shall not understand a word of truth, until we experience it ourselves" - Swami Vivekananda

(10 marks, 150 words)

निम्नलिखित में से प्रत्येक उद्धरण का आपके लिए क्या अर्थ है?

"अनुभव ही हमारा एकमात्र शिक्षक है। हम जीवन भर बातें और तर्क कर सकते हैं, लेकिन हम सत्य का एक भी शब्द तब तक नहीं समझ पाएंगे, जब तक हम स्वयं इसका अनुभव न कर लें" - स्वामी विवेकानन्द  
(10 अंक, 150 शब्द)

Experiences are paramount in learning, people tend to learn only when they see it with their own eyes or do something with their own hands.

It is easy to preach, reason and be an admirer philosopher but when a person has experienced a situation, only can know where the shoe exactly bites.

For instance, people often complain that poverty happens due to laziness. And that lack of money is one's own doing. Experiencing poverty firsthand will help one understand that poverty may be imposed on one and

it may be not easy to escape the poor situation

Experiences also help to teach children of young age easily. Rather than preaching a child to not tell lies, it must be inculcated in his mind by providing a small punishment for telling lie to make her understand the consequences.

Experiences also helps open up one's world view. one may be born in a patriarchal society and believe that women are below men - once that person gets into the mainstream society he can experience that women are equally or more capable than men in many fields.

**Feedback**

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Please put tick marks in the above table. Here G is Good, A is Average and P is Poor.			
TOTAL MARKS			



b) "There is no key to happiness; the door is always open." - Mother Teresa.

(10 marks, 150 words)

"खुशी की कोई कुंजी नहीं है; दरवाजा हमेशा खुला रहता है" - मदर टेरेसा।

(10 अंक, 150 शब्द)

People often wait for happiness to enter their life lives. They believe that happiness is a goal they will achieve once they attain a certain goal and it will always seem distant.

Happiness is a very subjective feeling. It is experienced as joy, laughter, pride, gratitude, content etc. People have a tendency to treat minor happiness not as a happiness and they believe they are living in misery. Happiness being relative, the conditions or emotion being happy, sad or being indifferent shifts from time to time.

For instance, some people believe that they will commit to hardwork in their youth and middle age to save up enough for their old

age to had a happy life . They do not give any heed to the joys of life . They turn miserable and once they become old, they have forgotten or incapable to experience happiness .

If our lives must be open to happiness all the time . one cannot guarantee that his / her life will always have happiness . because it is only if we have sadness do that we can experience happiness

**Feedback**

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TOTAL MARKS			



c) "Tolerance implies no lack of commitment to one's own beliefs. Rather it condemns the oppression or persecution of others." - John F. Kennedy (10 marks, 150 words)

"सहिष्णुता का अर्थ अपने स्वयं के विश्वासों के प्रति प्रतिबद्धता की कमी नहीं है। बल्कि यह दूसरों के उत्पीड़न या अत्याचार की निंदा करता है।" - जॉन एफ कॅनेडी (10 अंक, 150 शब्द)

Tolerance is the acceptance of others' idea or belief even if it stands against one's belief or thought. It is not passive acceptance or apathy but active inclusion of diversity.

It may appear that tolerance means lack of adherence to one's own values or may be seen as weak. eg. a religious person who shares an office with an atheist. Both hold different opinion on god but ~~both~~ Tolerance of religious person doesn't mean that he has went on backfoot on his religious beliefs.

Tolerance provides stability and peace to society. It helps to accommodate pluralism and diversity. Lack of Tolerance on

the other hand would cause instability and sometimes minorities denial of rights, leading to oppression. (eg) oppression of Tamils in Northern Sri Lanka.

Tolerance should be based on acceptance of diversity of culture and ways of life.

Tolerance should not be on the other hand complacent to injustices done by another group. eg: a tribal practice of genital mutilation should not be tolerated.

pursuing monolithic identities and agendas causes lack of cohesiveness in society.

multiculturalism, cosmopolitanism and diversity is harboured by tolerance

**Feedback**

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Please put tick marks in the above table. Here G is Good, A is Average and P is Poor.			
TOTAL MARKS			



Q.4) a) "In this hyperconnected and morally interdependent world, the most important thing we can share is trustworthiness." Why is trustworthiness important? In what ways can it be imbibed in an individual? (10 marks, 150 words)

"इस अतिसंयोजित और नैतिक रूप से अन्योन्याश्रित दुनिया में, सबसे महत्वपूर्ण बात जो हम साझा कर सकते हैं वह है विश्वसनीयता"। विश्वसनीयता क्यों महत्वपूर्ण है? किसी व्यक्ति में इसे किन तरीकों से आत्मसात किया जा सकता है? (10 अंक, 150 शब्द)

Trustworthiness is the ability of one to ensure believability and dependance for others. It arises from being honest, fulfilling promises and being punctual.

### Importance of trustworthiness

- increases general level of trust in society.
- fosters an ethical society.
- provides avenue of growth  $\rightarrow$  trustworthiness causing ease of doing business.
- It reduces feeling of distrust and tension in society.
- helps in increasing fraternal feelings in society and fosters bonding.
- pressurises other people to be more trustworthy to conform with the society.

Inculcating Trustworthiness would involve

- Being honest to others.
- not telling lies as it increases general level of distrust in society.
- conserving integrity - true to one self.
- doesn't contribute to corruption (collusion or coercion)  
eg not giving bribes.
- being punctual to daily life - <sup>eg</sup> arriving at appointments in time.
- inculcating values of honesty to kids from young age itself.
- including ethics in curriculum of schools and colleges.

Trustworthiness fosters unity in a society and helps develop better interpersonal relations.

**Feedback**

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Please put tick marks in the above table. Here G is Good, A is Average and P is Poor.			
TOTAL MARKS			



b) What do you understand from conflict of interest? With the help of suitable examples, illustrate how it affects the working of public servants. In what ways can conflict of interest be minimised?

(10 marks, 150 words)

हितों के टकराव से आप क्या समझते हैं? उपयुक्त उदाहरणों की मदद से बताइए कि यह सरकारी कर्मचारियों के कामकाज को कैसे प्रभावित करता है। हितों के टकराव को किन तरीकों से कम किया जा सकता है?

(10 अंक, 150 शब्द)

(COI)  
conflict of interest happens when the duty of taking a public decision can be affected or perceived to be affected by having a personal interest.

There are 3 kinds of conflicts of interest that can occur in the life of a civil servant.

1) Apparent COI - when a COI exists for real

eg: A District education officer allocating funds and one of the school principal is his wife.

2) perceived COI : it may appear to have a COI.

eg: A judge who has to decide on the bail of a neighbour.

3) probable COI - possibility of a COI in future.

eg:

Minimising COI

- by securing from cases which involve a probable COI.
- public and voluntary disclosure of all facts.
- a cool off period for a judge to join a political party after retirement.
- avoiding decision making if there is a probable COI ~~est~~ which can lead to perceived nepotism or favoritism.

Conflict of Interest must be pre-eminently avoided by civil and public servants to conserve integrity in public life.

**Feedback**  
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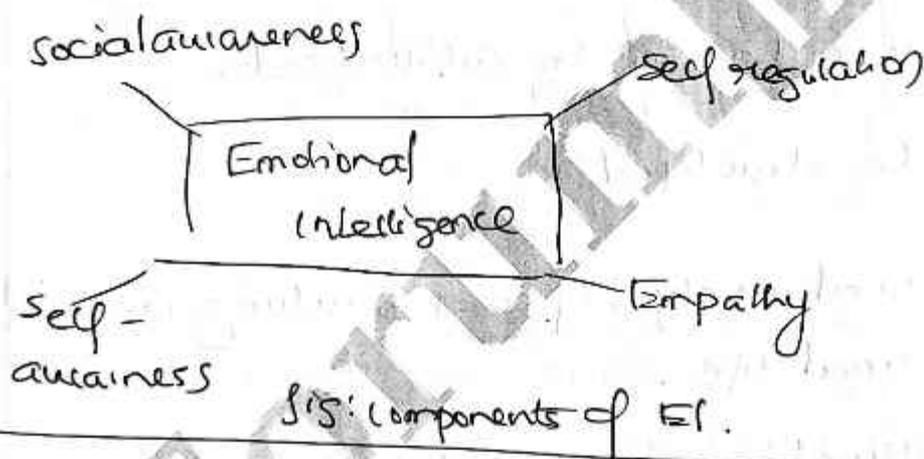
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TOTAL MARKS			



Q.5) a) "Knowing yourself is the beginning of all wisdom." Discuss the importance of emotional intelligence in self-realisation. Do you think emotional intelligence can be learned? (10 marks, 150 words)

"स्वयं को जानना सभी ज्ञान की शुरुआत है।" आत्म-बोध में भावनात्मक बुद्धिमत्ता के महत्व पर चर्चा कीजिए। क्या आपको लगता है कि भावनात्मक बुद्धिमत्ता सीखी जा सकती है? (10 अंक, 150 शब्द)

Emotional Intelligence is the ability to understand one's own emotion and emotions of others and using this knowledge for effective decision making.



Importance of EI for self-realisation

- helps in self introspection → analysing one's own mistakes and deeds.
- to learn from the experiences of others and imbibe good values.
- for self betterment and create a better

Personality in public life.

- to understand the point of view of others.

**Learning Emotional Intelligence**

The psychologist now use of the word that EI is not innate alone. It is both a trait and a feature that can be cultivated.

EI can be developed by

- practical analysis of cases involving public and social life.
- personality training classes.
- encouraging mindfulness and adhering to principles of virtue of listening and thought.

According to socrates, a life not introspected is not a life lived worthfully. EI helps in introspection of self and others for better self realisation.

**Feedback**

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Please put tick marks in the above table.

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TOTAL MARKS

b) Discuss the ethical concerns associated with the use of social media. What steps can be taken to address them? (10 marks, 150 words)

सोशल मीडिया के इस्तेमाल से जुड़ी नैतिक चिंताओं पर चर्चा कीजिए। उन्हें दूर करने के लिए क्या कदम उठाए जा सकते हैं? (10 अंक, 150 शब्द)

Social media presents a new avenue for instant communication and connecting with the world. However, rise of social media has wropped up many challenges.

Challenges / Ethical concerns of social media use

- spread of hate speech → which can cause distrust and violence.
- spread of misinformation and false news for spreading propaganda.
- social media used as a tool to spread of ideological state apparatus to of an authoritarian Government.
- doomscrolling in social media causes wastage of time → reduced attention spans → consumerist culture.
- social media often forms echochambers which creates self affirming biases and

Reduce our experiences to singular view points.

Addressing ethical concerns of social media

- using counter speech (good news) and facts against hate speech.
- public non profits to work as fact checking units against false news.
- reducing objectification of women and abuse of children in online spaces.
- setting screen time and limiting device usage.
- increasing digital awareness and fostering civility in social media spheres using the tool of legal punishment.

Social media is both a bane and boon for present day society. Balancing social media usage to address the above ethical concerns is the need of the time.

**Feedback**

(For OFFICE use only)

#	G	A	P
AWIS			
CD & VA			
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F & R			
Please put tick marks in the above table. Here G is Good, A is Average and P is Poor.			
TOTAL MARKS			



Q.6) a) The crux of ethical conduct does not lie in bold words and expressions, but in their adoption into action, in sanctions against their violations, and in promoting a culture of integrity. In this context, evaluate the measures taken to promote ethical governance in the country. (10 marks, 150 words)

नैतिक आचरण का सार निर्भीक शब्दों और अभिव्यक्तियों में नहीं है, बल्कि उन्हें कार्य में अपनाने, उनके उल्लंघनों के खिलाफ प्रतिबंध लगाने और सत्यनिष्ठा की संस्कृति को बढ़ावा देने में निहित है। इस संदर्भ में, देश में नैतिक शासन को बढ़ावा देने के लिए किए गए उपायों का मूल्यांकन करें। (10 अंक, 150 शब्द)

Ethical governance involves good governance practices involving all stakeholders from civil society to social organisations along with Government machinery for creation of a welfare state.

measures taken to promote ethical governance in country

- digitisation of services for reaching or providing services to everyone.
- faceless assessment of tax to reduce corruption.
- direct benefit transfer of emolument and financial help directly into beneficiary bank account.
- Right to Information Act to foster accountability and responsibility.

- Whistleblowers Act for officers in public sphere to voice against corruption.
- Lokpal and Lokayukta's act for people to complaint against governance issues and corruption.
- prevention of corruption Act.
- public disclosure of annual budgets in every departments.
- Social audits to analyse effective ~~use~~ utilisation of funds by Government.

Ethical Governance is imbibed in a society if it fosters integrity and values every citizen as an end in itself following deontological principles of ethics

**Feedback**

(For OFFICE use only)

#	C	A	P
AWIS			
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F & R			
Please put tick marks in the above table. Here G is Good, A is Average and P is Poor.			
TOTAL MARKS			



b) Foreign aid, although championed as a vital tool for socio-economic development, often runs into stiff opposition from the intended beneficiaries. Elaborate on the various ethical concerns associated with foreign aid. Suggest measures to address the challenges related to foreign aid.

(10 marks, 150 words)

विदेशी सहायता, यद्यपि सामाजिक-आर्थिक विकास के लिए एक महत्वपूर्ण साधन के रूप में प्रचारित की जाती है, लेकिन कई बार इसे इच्छित लाभार्थियों से कड़े प्रतिरोध का सामना करना पड़ता है। विदेशी सहायता से जुड़ी विभिन्न नैतिक चिंताओं पर विस्तार से चर्चा करें। विदेशी सहायता से संबंधित चुनौतियों का समाधान करने के उपाय सुझाएँ।  
(10 अंक, 150 शब्द)

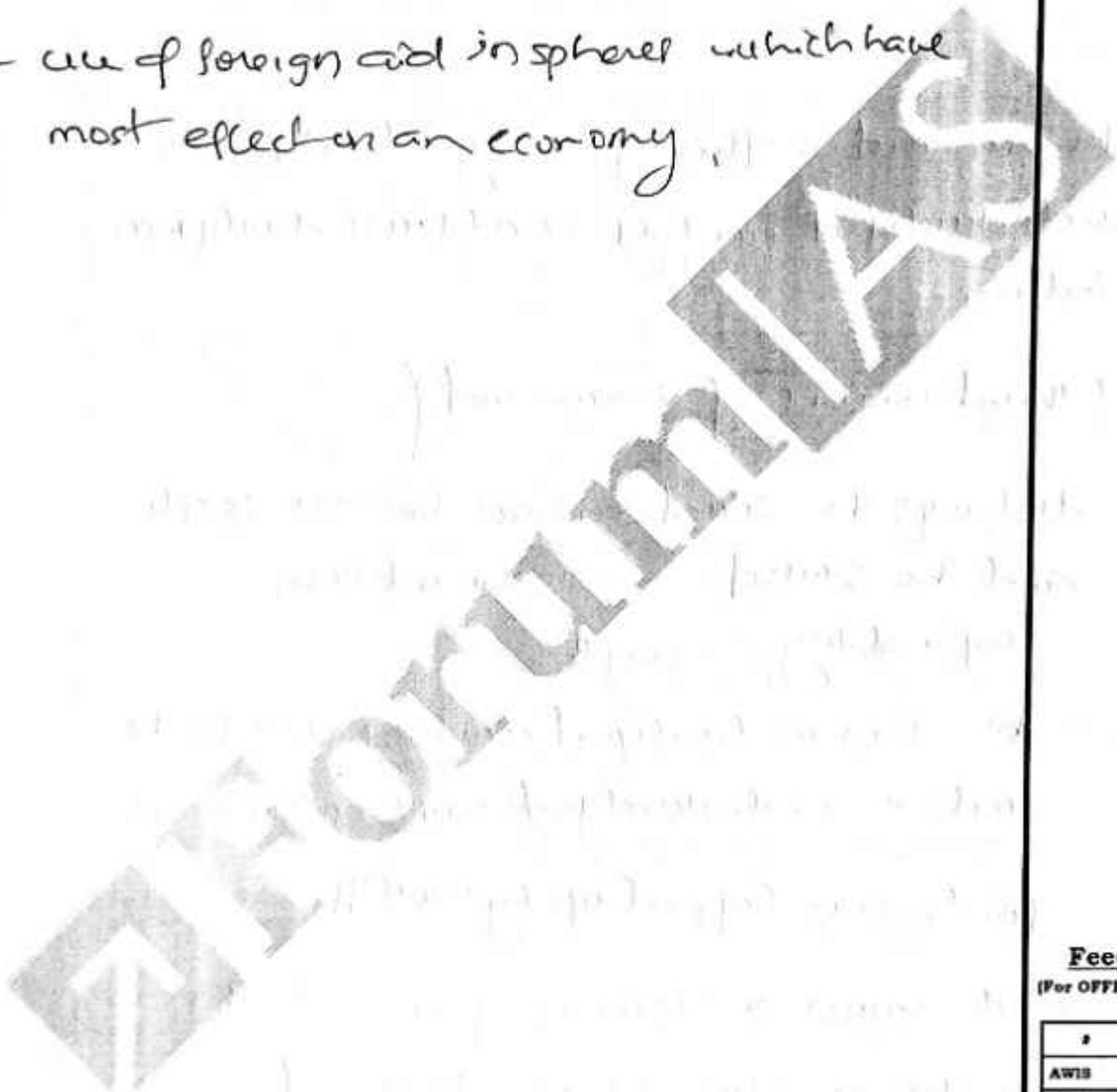
Foreign aid is often given by developed to underdeveloped countries to address developmental issues.

### Ethical concerns of Foreign aid

- destroys the social contract between people and the state → Government loses responsibility to people.
- the poor in developed countries pay for the such in underdeveloped countries as most funds are lapped up by well off.
- it causes a resource curse and the public amenities are not developed.
- constantly becomes dependent on foreign aid.

measures to address concerns of social aid

- social audit of <sup>foreign</sup> social aid.
- use of foreign aid in spheres which have most effect on an economy.



**Feedback**

(For OFFICE use only)

	G	A	P
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P & R			
Please put tick marks in the above table. Here G is Good, A is Average and P is Poor.			
TOTAL MARKS			



**Section - B**

Q.7) You are posted as the District Magistrate (DM) of a district in the Nav Pradesh state of the country. Ramesh, a newly joined SDM in your district, actively engages with the public and is also known for his fitness-related activities. He has a strong presence on social media platforms, where he frequently posts about his work life and fitness endeavors on his personal account. Furthermore, he encourages the public to report issues within the district through his personal social media accounts, and he responds to their concerns, ensuring prompt actions are taken to address these issues. His active presence on social media has garnered him a massive following, not only in the district but also beyond. Also, direct communication with the public has led to a perception of greater transparency and accessibility of district administration in the eyes of the public.

While Ramesh receives praise for his work in enhancing the trust and credibility of the administration, Ramesh's social media activities have also raised concerns among some of his colleagues and superiors. They argue that his posts often go beyond mere updates and venture into self-promotion, potentially blurring the lines between his personal life and his professional responsibilities. They express apprehensions that Ramesh might be seeking personal attention or recognition rather than focusing on his core duties as an SDM. Some of his juniors lamented working with him, as he often scolds them in public, and that too in the presence of cameras.

One day, a local MLA arrives at your office regarding a complaint that some of the posts by Ramesh are self-promoting in nature and expresses deep concern over the matter. He alleges that wherever the SDM goes, the normal functioning of the institution is hampered, and one of his official inspections near the highway resulted in heavy traffic congestion, leading to discomfort for commuters. He also says that while doing public work, Ramesh is perversely taking center stage and doesn't give enough credit to others. He expresses his apprehension that Ramesh might capitalize on this goodwill and may soon enter politics in the near future. He further said that in one of his posts, he seemingly divulged some classified information regarding the security apparatus of a high-level dignitary, which could have seriously jeopardized the dignitary's security arrangements.

On enquiring Ramesh, he argues that it is the duty of a civil servant to convey all the important information to the public about different schemes of the department. It would also improve the image of the administration among the public. Being in touch with the public would also help him better understand and address grassroots issues. Also, his fitness-related activities are to create awareness about healthy lifestyles, especially among the youth. He argues that his center-stage appearances at functions are because of requests from the organizing authorities of the functions. He also asserts that there is no hidden agenda in his actions.

Some of your senior authorities have also expressed reservations about the active participation of civil servants on social media. They argue that Ramesh's activities are merely part of his regular work and should not be glorified. They assert that public money should not be used to promote oneself. They argue that bureaucrats should prioritize public service without seeking personal branding, and such self-promotion can create an impression of self-aggrandizement and detract from the selfless nature of public service.

Using fancy photos and highlighting official cars, residences, etc. as clickbait goes against the dignity that is expected of a public servant. By the very nature of the job, it is expected that bureaucracy should work behind a fine veil. Bureaucratic anonymity is a foundational value expected from a civil servant to ensure that a civil servant does not develop the negative externalities associated with the personality cult. Such social media posturing also runs the risk of civil servants playing to the gallery as every action comes under popular scrutiny. The point of reference becomes their social media viewership rather than the constitutional mandate.

a) What are the ethical issues involved in the above case study?

b) Critically assess the role of social media in administration.

c) What are the various possible choices available to you and which course of action would you choose? Justify your choice. (20 marks, 250 words)



देश के नव प्रदेश राज्य के एक जिले के जिला मजिस्ट्रेट (डीएम) के रूप में तैनात हैं। रमेश, आपके जिले में नए शामिल हुए एसडीएम, जनता के साथ सक्रिय रूप से जुड़े रहते हैं और अपनी फिटनेस संबंधी गतिविधियों के लिए भी जाने जाते हैं। सोशल मीडिया प्लेटफॉर्म पर उनकी मजबूत उपस्थिति है, जहां वह अक्सर अपने निजी अकाउंट पर अपने कार्य जीवन और फिटनेस प्रयासों के बारे में पोस्ट करते हैं। इसके अलावा, वह जनता को अपने व्यक्तिगत सोशल मीडिया अकाउंट के माध्यम से जिले के भीतर के मुद्दों की रिपोर्ट करने के लिए प्रोत्साहित करते हैं, और वह उनकी चिंताओं का जवाब देते हैं, यह सुनिश्चित करते हुए कि इन मुद्दों के समाधान के लिए त्वरित कार्रवाई की जाती है। सोशल मीडिया पर उनकी सक्रिय उपस्थिति ने न केवल जिले में बल्कि उससे बाहर भी उनके बड़े पैमाने पर फलोयर्स बनाए हैं। साथ ही, जनता के साथ सीधे संवाद से जनता की नजर में जिला प्रशासन की अधिक पारदर्शिता और पहुंच की धारणा बनी है।

जहां रमेश को प्रशासन के विश्वास और विश्वसनीयता को बढ़ाने में उनके काम के लिए प्रशंसा मिलती है, वहीं रमेश की सोशल मीडिया गतिविधियों ने उनके कुछ सहयोगियों और वरिष्ठों के बीच चिंता भी बढ़ा दी है। उनका तर्क है कि उनके पोस्ट अक्सर केवल अपडेट से आगे बढ़कर आत्म-प्रचार तक सीमित हो जाते हैं, जिससे संभावित रूप से उनके व्यक्तिगत जीवन और उनकी पेशेवर जिम्मेदारियों के बीच की रेखाएं धुंधली हो जाती हैं। वे आशंका व्यक्त करते हैं कि रमेश एक एसडीएम के रूप में अपने मूल कर्तव्यों पर ध्यान केंद्रित करने के बजाय व्यक्तिगत ध्यान या मान्यता चाह रहे होंगे। उनके कुछ जूनियर्स उनके साथ काम करने पर अफसोस जताते थे, क्योंकि वह अक्सर उन्हें सार्वजनिक रूप से डांटते थे, और वह भी कैमरों की मौजूदगी में।

एक दिन, एक स्थानीय विधायक यह शिकायत लेकर आपके कार्यालय में आता है कि रमेश के कुछ पोस्ट प्रकृति में स्व-प्रचारक हैं और इस मामले पर गहरी चिंता व्यक्त करते हैं। उनका आरोप है कि एसडीएम जहां भी जाते हैं, संस्था का सामान्य कामकाज बाधित होता है और राजमार्ग के पास उनके एक आधिकारिक निरीक्षण के कारण भारी यातायात जाम हो गया, जिससे यात्रियों को असुविधा हुई। उनका यह भी कहना है कि सार्वजनिक कार्य करते समय रमेश केंद्र में रहते हैं और दूसरों को पर्याप्त श्रेय नहीं देते हैं। वह आशंका व्यक्त करते हैं कि रमेश इस सद्भावना का फायदा उठा सकते हैं और निकट भविष्य में जल्द ही राजनीति में प्रवेश कर सकते हैं। उन्होंने आगे कहा कि अपने एक पोस्ट में, ऐसा प्रतीत होता है कि उन्होंने एक उच्च-स्तरीय गणमान्य व्यक्ति के सुरक्षा तंत्र के संबंध में कुछ वर्गीकृत जानकारी का खुलासा किया है, जिससे गणमान्य व्यक्ति की सुरक्षा व्यवस्था गंभीर रूप से खतरे में पड़ सकती थी।

रमेश से पूछताछ करने पर उनका तर्क है कि एक सिविल सेवक का कर्तव्य है कि वह विभाग की विभिन्न योजनाओं के बारे में सभी महत्वपूर्ण जानकारी जनता तक पहुंचाए। इससे जनता के बीच प्रशासन की छवि भी बेहतर होगी। जनता के संपर्क में रहने से उन्हें जमीनी स्तर के मुद्दों को बेहतर ढंग से समझने और संबोधित करने में भी मदद मिलेगी। साथ ही, उनकी फिटनेस संबंधी गतिविधियां विशेषकर युवाओं में स्वस्थ जीवन शैली के बारे में जागरूकता पैदा करना है। उनका तर्क है कि समारोहों में उनकी केंद्रीय मंच पर उपस्थिति समारोहों के आयोजन प्राधिकारियों के अनुरोधों के कारण होती है। उन्होंने यह भी दावा किया कि उनके कार्यों में कोई छिपा हुआ एजेंडा नहीं है।

आपके कुछ वरिष्ठ अधिकारियों ने भी सोशल मीडिया पर सिविल सेवकों की सक्रिय भागीदारी के बारे में आपत्ति व्यक्त की है। उनका तर्क है कि रमेश की गतिविधियां महज उसके नियमित काम का हिस्सा हैं और उनका महिमामंडन नहीं किया जाना चाहिए। वे इस बात पर जोर देते हैं कि सार्वजनिक धन का इस्तेमाल खुद को बढ़ावा देने के लिए नहीं किया जाना चाहिए। उनका तर्क है कि नौकरशाहों को व्यक्तिगत ब्रांडिंग किए बिना सार्वजनिक सेवा को प्राथमिकता देनी चाहिए, और इस तरह का आत्म-प्रचार आत्म-प्रशंसा की धारणा पैदा कर सकता है और सार्वजनिक सेवा की निस्वार्थ प्रकृति को कम कर सकता है।

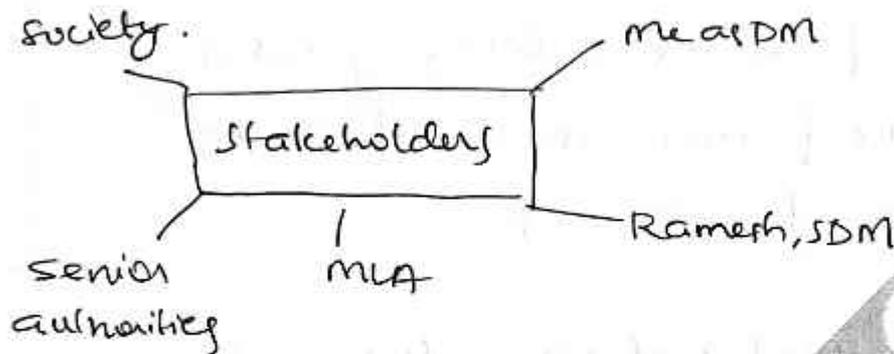
फैंसी तस्वीरों का उपयोग करना और आधिकारिक कारों, आवासों आदि को क्लिकबेट के रूप में उजागर करना उस गरिमा के खिलाफ है जो एक लोक सेवक से अपेक्षित है। कार्य की प्रकृति के अनुसार, यह अपेक्षा की जाती है कि नौकरशाही को एक पर्दे के पीछे काम करना चाहिए। नौकरशाही गुप्तता की एक बुनियादी मूल्य है जो एक सिविल सेवक से अपेक्षित है ताकि यह सुनिश्चित किया जा सके कि एक सिविल सेवक व्यक्तित्व पंथ से जुड़ी नकारात्मक बाहरीताओं को विकसित न करे। इस तरह की सोशल मीडिया पोस्टिंग से सिविल सेवकों के सामने आने का जोखिम भी रहता है क्योंकि हर कार्रवाई लोकप्रिय जांच के दायरे में आती है। संदर्भ का मुद्दा संवैधानिक जनादेश के बजाय उनकी सोशल मीडिया व्यूअरशिप बन जाता है।

a) उपरोक्त केस स्टडी में कौन से नैतिक मुद्दे शामिल हैं?

b) प्रशासन में सोशल मीडिया की भूमिका का आलोचनात्मक मूल्यांकन कीजिए।

c) आपके लिए विभिन्न संभावित विकल्प क्या उपलब्ध हैं और आप कौन सी कार्रवाई का रास्ता चुनेंगे? अपनी पसंद का औचित्य सिद्ध कीजिए।

(20 अंक, 250 शब्द)



a) Ethical issues involved in the case.

- public duty vs self aggrandisement for development of personality cult.
- arguing with senior defying rule of bureaucratic propriety.
- destroying the morale of lower officials by scolding them in public.
- hampering right of way of public via stunts on the public.
- using private social media for public official work.
- the good act of spreading health information vs. self promotion.

- violation of bureaucratic anonymity ~~rather~~ -  
public face of governance should be the  
~~the~~ elected politicians.

b) Role of social media in administration

- helps to <sup>broadcast</sup> ~~address~~ the new welfare  
measures by Government easily.
- people can raise issues and provide  
opinions ~~to~~ on social media.
- can help increase social awareness and  
civic duties.
- help in creating a good image of  
administration and ensure public trust.
- create an image of accountability and  
helps build public trust.

c) choices available in front of me

(i) praise Ramesh for his work on social  
media and respect opinion of men and

Senior authorities

Pros

- gives confidence to Ramesh for the good work he does
- respects the opinions of MLA and senior authorities

Cons

- promotes self-aggrandisement
- against bureaucratic anonymity
- against bureaucratic hierarchy principle

(ii) warn Ramesh on usage of social media and make him aware of its lack of propriety.

Pros

- protects bureaucratic hierarchy
- values opinions of MLA and senior authority
- a good precedence to the bureaucracy

Cons

- morale of Ramesh may get affected

- Further Ramesh should also be warned that stricter actions would be taken if he repeats his deeds.
- He must be made aware of bureaucratic anonymity and its importance and need of following propriety in public spaces.

Bureaucracy is as intended to act as a giant wheel of (Indian) administration that works in anonymity according to the elected Government of the time.

**Feedback**

(For OFFICE use only)

#	G	A	P
AWIS			
CD & VA			
S & F			
P & R			
Please put tick marks in the above table. Here G is Good, A is Average and P is Poor.			
TOTAL MARKS			



**Q.8)** Anand Singh is a government bus conductor working with the Nav Pradesh Transport Corporation. Anand has completed 35 years of service and is due for retirement next year. Anand is happy because he is hopeful of getting his daughter, Madhvi, married from the money he will receive as his retirement benefits. However, Anand's wife pesters him to earn more money in one way or the other. Anand likes his job, and all the passengers in his route vouch for his good nature and helpful behaviour.

One day, Suresh, Anand's boss, called Anand in his cabin. He told Anand that a complaint has been filed against him by a person for illegally taking the ticket money from him without issuing the receipt for the ticket. Suresh explained to Anand that this act amounted to misappropriation of government money. Suresh always saw Anand as a decent individual and he asked him as to why he indulged in such an act? Anand, visibly disturbed, told Suresh that as the conductor of a government bus he receives a meagre salary, grossly insufficient to meet the needs of his family. He told him that his younger daughter, Sarita, suffers from chronic kidney ailment, and requires dialysis twice a week. A huge chunk of his paltry salary goes towards the cost of Sarita's treatment. Moreover, as a single bread-winner of the family, he has to cater to the needs of his elderly parents. Anand further tells Suresh that since last one year a substantial portion of his income goes towards repaying the loan that he took for his elder daughter's college education. Anand laments that even after working for 35 long years, he is unable to provide for his family beyond the bare basic necessities. He tells Suresh that he is aware of many incidents of large-scale corruption in the road transport department that go virtually unnoticed. Further, Anand justifies his act of taking money by highlighting that almost every colleague of his indulges in such practices, and in comparison, to them, what he took, just fifty rupees, is ignorable and paltry. Further, he brought to light the fact that at times they, the conductors, were expected to give their immediate superiors a bribe in the name of convenience fees for various official tasks.

While listening to Anand, Suresh feels compassion for him. He decides to verify the veracity of Anand's claim with regard to the dire straits of his financial conditions. On enquiry, all the workers in the office attested to the fact that Anand is going through a very bad phase and that he frequently resorts to short term loans in order to meet his financial requirements. Moreover, the office employees requested Suresh to take a lenient view of Anand's case. They were of the view that if a strong action is taken over such a trivial incident, then it would be highly unjust and unfair towards Anand. On reaching his home, Suresh shared the whole occurrence and Anand's story with his wife. To his surprise, his wife too agreed with the employees of the office. She told him that such small incidents are a routine matter. Also, with rising inflation and increasing obligations, this is the only way for people like Anand to make their ends meet. She asks Suresh to not waste his time and energy over such a small matter.

Suresh knows Anand as a hard-working individual who has many mouths to feed at home. Suresh shares genuine sympathy with him, however, he also understands that embezzlement of government money, irrespective of amount and circumstances, is wrong. Now he is in a state of dilemma over his course of action.

a) Why are the incidents of petty corruption trivialized? According to you, is it justifiable to ignore small incidents of corruption?

b) What are various ethical dilemmas in the above case study?

c) Discuss the merits and demerits of various options available to Suresh. Also, what, according to you, will be the ideal course of action and why?

(20 marks, 250 words)

आनंद सिंह एक सरकारी बस कंडक्टर हैं जो नव प्रदेश परिवहन निगम में कार्यरत हैं। आनंद ने 35 साल की सेवा पूरी कर ली है और अगले साल सेवानिवृत्ति हो जायेंगे। आनंद खुश है क्योंकि उन्हें उम्मीद है कि उनकी बेटी माधवी की शादी उस पैसे से होगी जो उन्हें सेवानिवृत्ति के लाभ के रूप में मिलेगा। हालांकि, आनंद की पत्नी उसे किसी न किसी तरह से अधिक पैसा कमाने के लिए परेशान करती है। आनंद को अपनी नौकरी पसंद है, और उनके बस मार्ग पर सफर करने वाले सभी यात्री उनके अच्छे स्वभाव और मददगार व्यवहार की पुष्टि करते हैं।

एक दिन, आनंद के बॉस सुरेश ने आनंद को अपने केबिन में बुलाया। उन्होंने आनंद को बताया कि उनके खिलाफ एक व्यक्ति द्वारा टिकट की रसीद जारी किए बिना अवैध रूप से उससे टिकट के पैसे लेने की शिकायत दर्ज कराई गई है। सुरेश ने आनंद को समझाया कि यह कृत्य सरकारी धन का दुरुपयोग है। सुरेश ने हमेशा आनंद को एक सम्यक् व्यक्ति के रूप में देखा है, और उनसे पूछा कि वे इस तरह के कृत्य में क्यों शामिल हुए? आनंद ने स्पष्ट रूप से परेशान होकर सुरेश को बताया कि एक सरकारी बस के कंडक्टर के रूप में उसे बहुत कम वेतन मिलता है, जो उसके परिवार की जरूरतों को पूरा करने के लिए काफी नहीं है। उन्होंने उनसे बताया कि उसकी छोटी बेटी सरिता गुर्द की पुरानी बीमारी से पीड़ित है और उसे सप्ताह में दो बार डायलिसिस की आवश्यकता होती है। उनके मामूली वेतन का एक बड़ा हिस्सा सरिता के इलाज के खर्च में चला जाता है। इसके अलावा, परिवार के एकल रोटी अर्जक के रूप में, उन्हें अपने बुजुर्ग माता-पिता की जरूरतों को पूरा करना पड़ता है। आनंद आगे सुरेश को बताता है कि पिछले एक साल से उसकी आय का एक बड़ा हिस्सा अपनी बड़ी बेटी की कॉलेज शिक्षा के लिए लिए गए कर्ज को चुकाने में चला जाता है। आनंद इस बात पर अफसोस जताते हैं कि 35 वर्षों तक काम करने के बाद भी, वह अपने परिवार का भरण-पोषण बुनियादी जरूरतों से परे नहीं कर पा रहे हैं। वह सुरेश को बताते हैं कि वे सड़क परिवहन विभाग में बड़े पैमाने पर भ्रष्टाचार की कई घटनाओं से अवगत हैं, जिसपर लगभग किसी का ध्यान नहीं जाता है। इसके अलावा, आनंद ने पैसे लेने के अपने कृत्य को इस बात पर प्रकाश डालते हुए सही ठहराया कि उसका लगभग हर सहयोगी इस तरह के अभ्यासों में लिप्त है, और उनकी तुलना में, जो उसने लिया, वह सिर्फ पचास रुपये है, जोकि दरकिनार करने योग्य और तुच्छ है। इसके अलावा, उन्होंने इस तथ्य को भी प्रकाश में लाया कि कई बार उनसे अर्थात् कंडक्टरों से, विभिन्न आधिकारिक कार्यों के लिए सुविधा शुल्क के नाम पर अपने तत्काल वरिष्ठों को रिश्वत देने की उम्मीद की जाती थी।

आनंद की बात सुनते हुए सुरेश को उस पर दया आती है। वह आनंद की वित्तीय प्रस्थिति की गंभीर स्थिति के संबंध में दावे की सत्यता को सत्यापित करने का निर्णय लेता है। पूछताछ करने पर, कार्यालय के सभी कर्मचारियों ने इस तथ्य की पुष्टि की कि आनंद बहुत बुरे दौर से गुजर रहा है और वह अपनी वित्तीय आवश्यकताओं को पूरा करने के लिए अक्सर अल्पकालिक ऋण का सहारा लेता है। इसके अलावा, कार्यालय के कर्मचारियों ने सुरेश से आनंद के मामले पर नरम रुख अपनाने का अनुरोध किया। उनके विचार थे कि यदि इस तरह की तुच्छ घटना पर कड़ी कार्रवाई की जाती है, तो यह आनंद के प्रति अत्यधिक अन्यायपूर्ण और अनुचित होगा। अपने घर पहुंचने पर सुरेश ने पूरी घटना और आनंद की कहानी अपनी पत्नी से साझा की। आश्चर्य रूप से, उनकी पत्नी ने भी कार्यालय के कर्मचारियों के साथ सहमति व्यक्त की। उसने उसे बताया कि इस तरह की छोटी-छोटी घटनाएं एक नियमित मामला है। साथ ही, बढ़ती महंगाई और बढ़ते दायित्वों के साथ, आनंद जैसे लोगों के लिए अपना गुजारा करने का यही एकमात्र तरीका है। वह सुरेश से इतनी छोटी सी बात पर अपना समय और ऊर्जा बर्बाद न करने के लिए कहती है।

सुरेश आनंद को एक मेहनती व्यक्ति के रूप में जानता है, जिसके पास घर पर खिलाने के लिए कई मुंह हैं। सुरेश उसके साथ वास्तविक सहानुभूति साझा करता है, हालांकि, वह यह भी समझता है कि राशि और परिस्थितियों के बावजूद, सरकारी धन का गबन गलत है। अब वह अपनी कार्यशैली को लेकर असमंजस की स्थिति में है।

- छोटे-मोटे भ्रष्टाचार की घटनाओं को तुच्छ क्यों समझा जाता है? आपके हिसाब से क्या भ्रष्टाचार की छोटी-छोटी घटनाओं को नजरअंदाज करना जायज है?
- उपरोक्त केस स्टडी में विभिन्न नैतिक दुविधाएं क्या हैं?
- सुरेश के लिए उपलब्ध विभिन्न विकल्पों के गुण-दोषों की चर्चा कीजिए। साथ ही, आपके अनुसार आदर्श कार्यवाही क्या होगी और क्यों?

(20 अंक, 250 शब्द)

a) corruption is a theft on the public exchequer. A misappropriation of funds via use of public office for private gain.

Petty corruption is often trivialised because:

- the magnitude of money involved is very less.
- the harm perceived to have happened is meagre.
- notion that corruption is usual.
- importance given in society to earn money by hook or crook.

For me, even small acts of corruption cannot be justified because

- there should be zero tolerance to corruption
- ~~small~~ leniency to petty corruption sets a bad precedence.
- Cause snowballing effect → may result in larger corruption in future.
- repeat petty offences can cause crisis of

Conscience is the corrupt → lack of inner voice that he is doing something wrong.

b) Ethical dilemmas involved in the case are:

- Anand's ethical dilemma of self preservation of family finances vs. moral life ethics

- ethical dilemma of Suresh to take strict action against showing leniency Justice vs. compassion.

- showing

c) options available before Suresh.

(i) Take no action against Suresh.

Pros	Cons
<ul style="list-style-type: none"> <li>- Values opinion of wife and other workers</li> <li>- shows compassion.</li> <li>- Anand saved from any punishment.</li> </ul>	<ul style="list-style-type: none"> <li>- sets a bad work precedence.</li> <li>- justice is not done.</li> <li>- corruption tolerated.</li> <li>- can do future corruption.</li> </ul>

(ii) penalise or punish sunesh symbolically for the corrupt act and also look into personal issues of Anand to provide him a relief in financial issues via alternate methods.

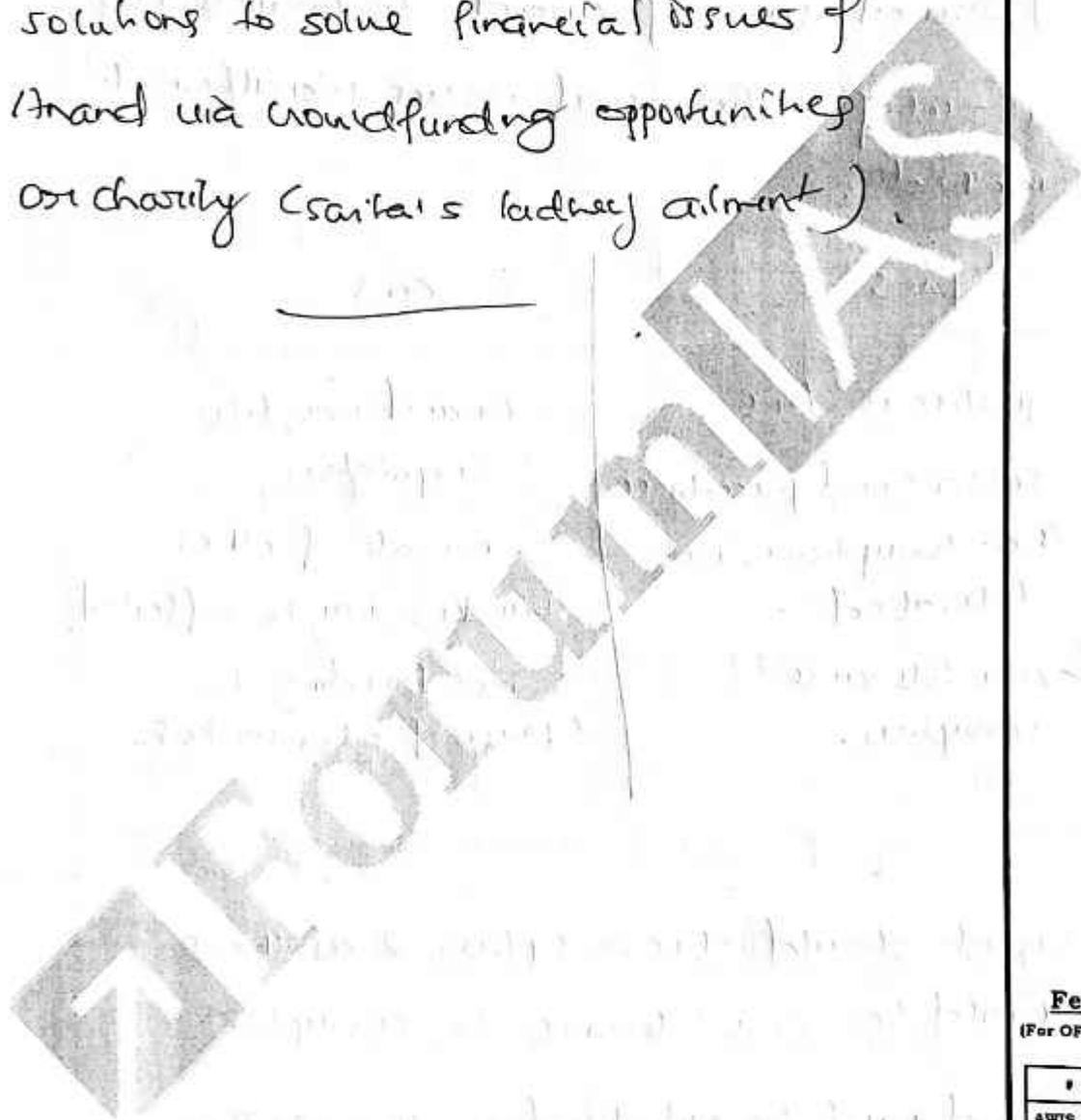
pros	cons
<ul style="list-style-type: none"> <li>- justice is done.</li> <li>- sets a good precedence that corruption is not tolerated.</li> <li>→ zero tolerance to corruption.</li> </ul>	<ul style="list-style-type: none"> <li>- Anand may lose reputation</li> <li>- morale of other workers may be affected</li> <li>- not heeding to opinion of other workers.</li> </ul>

Sunesh should choose option 2 as there should be zero tolerance to corruption.

- Anand must be enlightened on the ill effects of corruption.
- punishment for Anand must be minimal and exemplary to Justice Tempored

with compassion).

- ~~Ans~~ ~~swish~~ should also look for solutions to some financial issues of ~~hand~~ via crowdfunding opportunities or charity (charity's kidney ailment).



**Feedback**

(For OFFICE use only)

#	G	A	F
AWIS			
CD & VA			
S & F			
P & R			
Please put tick marks in the above table. Here G is Good, A is Average and F is Poor.			
TOTAL MARKS			



**Q.9)** Anand and Radha are a married couple with two children living in a metropolitan city in India. Anand is a successful manager at a reputable company. Radha is also a well-qualified and equally skilled individual. Together as a family, they are close knitted and happy unit. One of the important reasons behind their family's wellbeing is the sacrifice made by Radha. Radha had previously relinquished her successful career due to familial responsibilities arising out of childbearing.

Even though Radha is proud of her achievement in raising a happy family, she longs to fill the void left due to letting go of what could have been a promising career. Radha, at multiple instances, has expressed her resentment to Anand. The irony of being limited to household chores despite having stellar professional credentials often leaves Radha rattled. Even though Anand is sympathetic to her woes, he never really did anything substantial to allay her concerns.

One day, through a career portal, Radha learns of a job opening at Anand's company that aligns well with her qualifications. She thinks the job is perfect for her and will give her latent career a boost. When Radha brought up the matter with Anand, to her dismay, Anand exhorted that, as a woman Radha should prioritize herself more on the familial responsibilities. Also, Anand tried to reason that his earnings were sufficient to cater the needs of the family. He further argued that both him and Radha engaging in work may result in disturbing the wellbeing of the family.

Radha, on the other hand, rebuked by saying that family is not her sole responsibility and Anand should equally contribute towards the running of the household. Further, Radha tried to explain that she feels unsatisfied with limiting herself to domestic work and the void left due to compromising a promising career makes her feel undervalued. She also conveyed that working in the same company would lead to better coordination to manage family responsibilities. She expressed that her earnings would also help enhance their standard of living.

Despite acknowledging Radha's qualifications and her arguments, Anand turned down her request citing company policies prohibiting the employment of close relatives. Nevertheless, Radha gets a job in a different company. They mutually agreed that they would share their family responsibilities. They agreed to avail the WFH (work from home) provisions alternatively for ensuring the well-being of children.

Anand's company started an important project and made Anand the overall in charge of the same. Due to the nature of the project, Anand had to put in long hours in the office. Anand's excessive involvement with the project became a double whammy for Radha, as she had to juggle between household and official responsibilities. Radha perceived it as a deliberate measure on the part of Anand to overburden her and make her quit her job.

Constant quarrels and clashes became the order of the day. The strained relationship between Anand and Radha had a spillover effect on their children's emotional wellbeing. They longed for care and attention and felt traumatized seeing their parents' fight.

You are a common friend of Radha and Anand.

- What are the qualities you think that Anand lack? Does Radha also lack some qualities?
- As a common friend what course of action would you suggest to Anand and Radha and why?
- Do you think emotional intelligence can help Anand and Radha resolve their issues?

(20 marks, 250 words)

आनंद और राधा भारत के एक महानगरीय शहर में रहने वाले दो बच्चों वाले विवाहित जोड़े हैं। आनंद एक प्रतिष्ठित कंपनी में एक सफल प्रबंधक हैं। राधा भी एक योग्य और समान रूप से कुशल व्यक्ति हैं। एक परिवार के रूप में, वे घनिष्ठ रूप से जुड़े हुए और खुशहाल इकाई हैं। उनके परिवार की खुशहाली के पीछे एक महत्वपूर्ण कारण राधा द्वारा किया गया बलिदान है। राधा ने पहले बच्चे पैदा करने के कारण पैदा हुई पारिवारिक जिम्मेदारियों के कारण अपना सफल करियर छोड़ दी थी।

मले ही राधा को एक खुशहाल परिवार का पालन-पोषण करने में अपनी उपलब्धि पर गर्व है, वह एक आशाजनक करियर को छोड़ने के कारण छोड़े गए शून्य को मरने की इच्छा रखती है। राधा ने कई मौकों पर आनंद के प्रति अपनी नाराजगी व्यक्त की है। शानदार व्यावसायिक साख होने के बावजूद घरेलू कामकाज तक सीमित रहने की विडंबना अक्सर राधा को परेशान कर देती है। हालाँकि आनंद उसकी परेशानियों के प्रति सहानुभूति रखता है, लेकिन उसने कभी भी उसकी चिंताओं को दूर करने के लिए कुछ भी नहीं किया।

एक दिन, एक करियर पोर्टल के माध्यम से, राधा को आनंद की कंपनी में एक नौकरी के बारे में पता चलता है जो उसकी योग्यता के अनुरूप है। वह सोचती है कि यह नौकरी उसके लिए बिल्कुल उपयुक्त है और इससे उसके अव्यक्त करियर को बढ़ावा मिलेगा। जब राधा ने इस मामले को आनंद के सामने उठाया, तो उसे निराशा हुई। आनंद ने उसे सलाह दी कि, एक महिला होने के नाते राधा को पारिवारिक जिम्मेदारियों पर अधिक ध्यान देना चाहिए। साथ ही, आनंद ने यह समझाने की कोशिश की कि उनकी कमाई परिवार की जरूरतों को पूरा करने के लिए पर्याप्त है। उन्होंने आगे तर्क दिया कि उनके और राधा दोनों के काम में शामिल होने से परिवार की मलाई में खलल पड़ सकता है।

दूसरी ओर, राधा ने यह कहकर डांटा कि परिवार उसकी एकमात्र जिम्मेदारी नहीं है और आनंद को भी घर चलाने में समान रूप से योगदान देना चाहिए। इसके अलावा, राधा ने यह समझाने की कोशिश की कि वह खुद को घरेलू काम तक सीमित रखने से असंतुष्ट महसूस करती है और एक आशाजनक करियर से समझौता करने के कारण जो खालीपन आया है, वह उसे कम महत्व का महसूस कराता है। उन्होंने यह भी बताया कि एक ही कंपनी में काम करने से पारिवारिक जिम्मेदारियों को संभालने के लिए बेहतर समन्वय स्थापित होगा। उन्होंने कहा कि उनकी कमाई उनके जीवन स्तर को बढ़ाने में भी मदद करेगी।

राधा की योग्यता और उसके तर्कों को स्वीकार करने के बावजूद, आनंद ने करीबी रिश्तेदारों के रोजगार पर रोक लगाने वाली कंपनी की नीतियों का हवाला देते हुए उसके अनुरोध को अस्वीकार कर दिया। फिर भी, राधा को एक अलग कंपनी में नौकरी मिल जाती है। वे परस्पर सहमत हुए कि वे अपनी पारिवारिक जिम्मेदारियों साझा करेंगे। वे बच्चों की मलाई सुनिश्चित करने के लिए वैकल्पिक रूप से डब्ल्यूएफएच (घर से काम) प्रावधानों का लाभ उठाने पर सहमत हुए।

आनंद की कंपनी ने एक महत्वपूर्ण प्रोजेक्ट 'रू' की और आनंद को उसका समय प्रभारी बना दिया। प्रोजेक्ट की प्रकृति के कारण, आनंद को कार्यालय में लंबे समय तक काम करना पड़ा। प्रोजेक्ट में आनंद की अत्यधिक मागीदारी राधा के लिए दोहरी मार बन गई, क्योंकि उसे घरेलू और आधिकारिक जिम्मेदारियों के बीच जूझना पड़ा। राधा ने इसे आनंद की ओर से उस पर दबाव डालने और उसे नौकरी छोड़ने के लिए जानबूझकर किया गया कदम माना।

लगातार झगड़े और झड़पें आम बात हो गईं। आनंद और राधा के बीच तनावपूर्ण रिश्ते का उनके बच्चों की भावनात्मक मलाई पर प्रभाव पड़ा। वे देखभाल और ध्यान चाहते थे और अपने माता-पिता की लड़ाई को देखकर उन्हें आघात महसूस होता था।

आप राधा और आनंद के कॉमन मित्र हैं।

- आपको क्या लगता है कि आनंद में किन गुणों की कमी है? क्या राधा में भी कुछ गुणों की कमी है?
- एक कॉमन फ्रेंड के तौर पर आप आनंद और राधा को क्या कदम सुझाएंगे और क्यों?
- क्या आपको लगता है कि भावनात्मक बुद्धिमत्ता आनंद और राधा को उनके मुद्दों को हल करने में मदद कर सकती है? (20 अंक, 250 शब्द)

In an marital relationship, both husband and wife have equal responsibility on household chores and works. patriarchal notion that women are more entrusted with home based carework is very flawed.

a) Qualities lacking by Anand.

- doesn't have notion of gender equality rather Radha got job in his company!
- didn't have compassion to understand the mental situation of Radha. - Anand showed only sympathy which is not empathetic or ally concern of Radha.
- lack of emotional intelligence to tackle the exigency of at his office and better create a working arrangement with Radha.

b) As a common friend of Radha and Anand,

① I would suggest that they try to talk

out the differences they have between them.

② avail the service of a therapist to allay psychological distress.

③ advise the couple to take up service of a childcare service or day-care service when both parents are not available or employing a nanny.

I would suggest the above measures because the discord has been affecting both persons' mental wellbeing and also affecting the kids. Seeking psychological therapy would help in figuring out their problems. Anand should also

④ Anand should be also advised to remove his patriarchal notions and that he is at wrong.

⑤ advise Radha to be better understand Anand's position and to not make false perceptions.

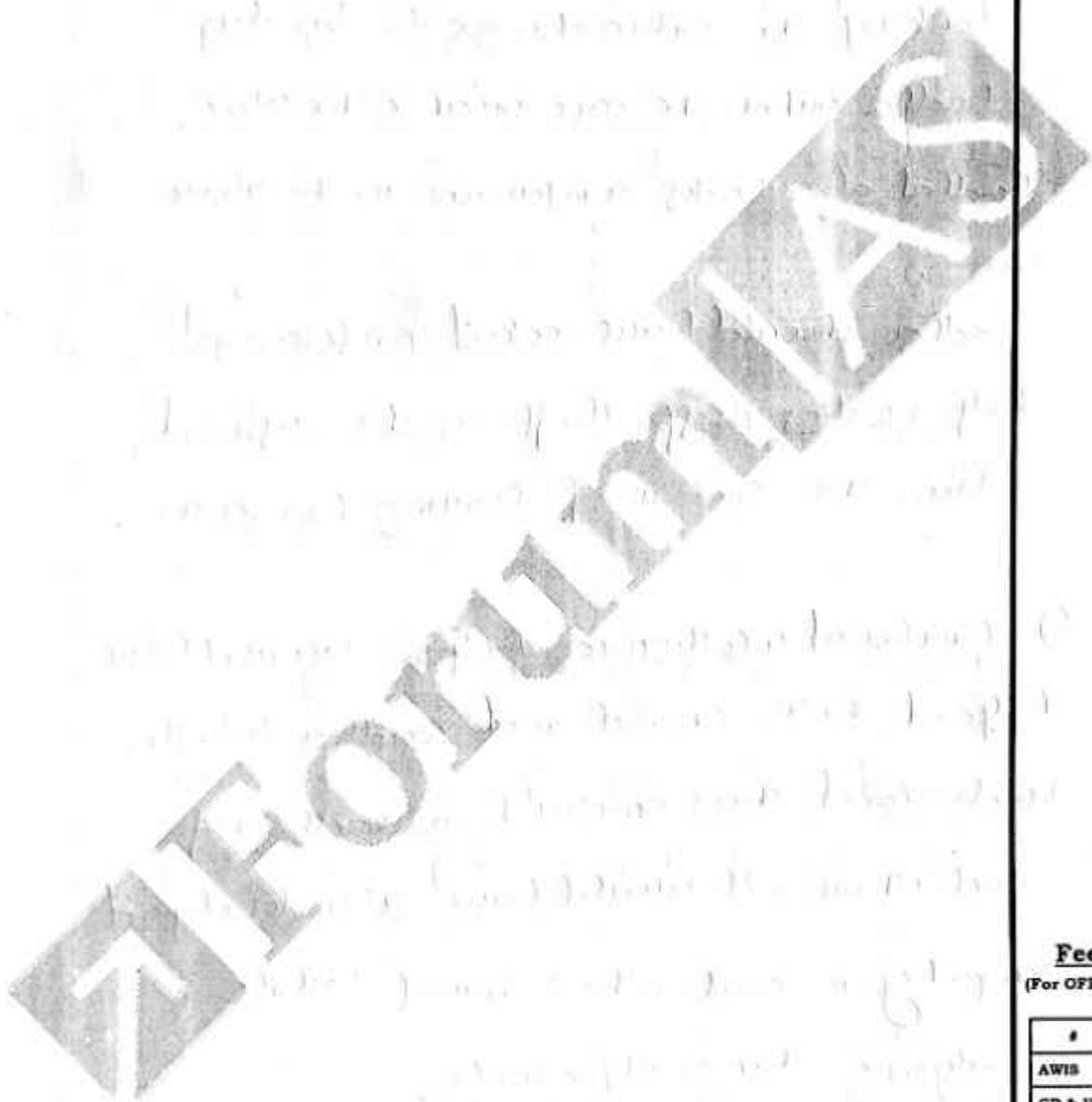
4) Radha also lacks some qualities

- she falsely perceived that Anand took up the extra charge to burden Radha when the case was otherwise.
- Radha also lacks compassion in the above case.
- Radha should have sought professional help earlier itself as she suffered from the concern of leaving her career.

5) Emotional intelligence helps would have helped both Anand and Radha to better understand their emotions as well as of each others. It would have also developed empathy in each other's mind while analysing things objectively.

Decisions taken via Emotional Intelligence would have been more conclusive and

would have helped them in the long run



**Feedback**

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#	G	A	P
AWIS			
CD & VA			
S & F			
F & R			
Please put tick marks in the above table. Here G is Good, A is Average and P is Poor.			
TOTAL MARKS			



**Q.10)** Moonlighting refers to doing a second job, typically at night and secretly, in addition to one's regular employment. With work from home becoming a new feature of many jobs, it has become easy for many people to moonlight.

Arvind is a software engineer in Comsoft, an MNC, and he works from home for his firm. Arvind has received only meagre salary hikes in the last two years as the business of Comsoft has suffered due to the pandemic. However, his expenditure has increased substantially as he got married and had a child in these two years. Arvind was finding it difficult to make his ends meet and decided to take up another job, apart from his regular job in Comsoft. He got his second gig at Mocsoft, who happened to be a competitor of Comsoft, and thus, started moonlighting. This side gig was very helpful for Arvind and his financial condition started improving. Arvind found that in Mocsoft, his role and responsibilities were quite similar to that in his regular employment at Comsoft. This meant that he could easily manoeuvre between two jobs without compromising the quality of work in either company. Shift timing of both the jobs were also different. To keep the two jobs separate, he used his official computer to work for Comsoft and his personal computer for Mocsoft. Two jobs gave Arvind financial space to save for buying a house, something the couple had always dreamt of. However, all his plans shattered and his world came crashing down when Arvind received an official mail from Comsoft informing him of his termination with immediate effect citing his second job as the reason for termination. Arvind was clueless as to what to do now and how to tell his wife about his termination. Similar is the story of hundreds of Arvind, who were terminated for moonlighting.

- Analyze the various ethical issues involved in the case of moonlighting.
- Do you think Comsoft's decision to terminate the employment of Arvind is justified? Why or why not?
- Identify various qualities which could help Arvind handle this situation. (20 marks, 250 words)

मूनलाइटिंग का अर्थ है दूसरा काम करना, आमतौर पर रात में और गुप्त रूप से, किसी नियमित रोजगार के अलावा। वर्क फ्रॉम होम कई नौकरियों की एक नई विशेषता बनने के साथ, कई लोगों के लिए मूनलाइट करना आसान हो गया है।

अरविंद एक बहुराष्ट्रीय कंपनी कॉम्सॉफ्ट में सॉफ्टवेयर इंजीनियर हैं और वह अपनी फर्म के लिए घर से काम करते हैं। अरविंद को पिछले दो वर्षों में केवल मामूली वेतन वृद्धि मिली है क्योंकि महामारी के कारण कॉम्सॉफ्ट के व्यवसाय को नुकसान हुआ है। हालाँकि, इन दो वर्षों में उनकी शादी और एक बच्चा होने के कारण उनका खर्च काफी बढ़ गया है। अरविंद को अपना गुजारा करना मुश्किल हो रहा था और उसने कॉम्सॉफ्ट में अपनी नियमित नौकरी के अलावा दूसरी नौकरी करने का फैसला किया। उन्होंने मोक्सॉफ्ट में अपना दूसरा गिग प्राप्त किया, जो कॉम्सॉफ्ट के प्रतियोगी थे, और इस तरह, मूनलाइट शुरू कर दी। यह साइड गिग अरविंद के लिए बहुत मददगार था और उसकी आर्थिक स्थिति में सुधार होने लगा। अरविंद ने पाया कि मोक्सॉफ्ट में, उनकी भूमिका और जिम्मेदारियाँ कॉम्सॉफ्ट में उनके नियमित रोजगार के समान थीं। इसका मतलब था कि वह किसी भी कंपनी में काम की गुणवत्ता से समझौता किए बिना दो नौकरियों के बीच आसानी से पैतरेबाजी कर सकता था। दोनों नौकरियों की शिफ्ट टाइमिंग भी अलग-अलग थी। दोनों नौकरियों को अलग-अलग रखने के लिए, उन्होंने अपने आधिकारिक कंप्यूटर का इस्तेमाल Comsoft के लिए और अपने पर्सनल कंप्यूटर को Mocsoft के लिए किया। दो नौकरियों ने अरविंद को घर खरीदने के लिए बचत करने के लिए वित्तीय जगह दी, कुछ ऐसा जो दृष्टि ने हमेशा सपना देखा था। हालाँकि, उनकी सारी योजनाएँ बिखर गईं और उनकी दुनिया तब चरमरा गई जब अरविंद को कॉम्सॉफ्ट से एक आधिकारिक मेल प्राप्त हुआ जिसमें उन्होंने उनकी दूसरी नौकरी को बर्खास्तगी का कारण बताते हुए तत्काल प्रभाव से उनको हटाने की सूचना दी थी। अरविंद को समझ नहीं आ रहा था कि अब क्या किया जाए और अपनी पत्नी को अपने को हटा दिए जाने के बारे में कैसे बताया जाए। ऐसी ही कहानी है सैकड़ों अरविंदों की, जिन्हें मूनलाइटिंग के लिए बर्खास्त कर दिया गया था।

- मूनलाइटिंग के मामले में शामिल विभिन्न नैतिक मुद्दों का विश्लेषण करें।
- क्या आपको लगता है कि कॉम्सॉफ्ट का अरविंद के रोजगार को समाप्त करने का निर्णय उचित है? क्यों या क्यों नहीं?
- विभिन्न गुणों की पहचान करें जो अरविंद को इस स्थिति से निपटने में मदद कर सकते हैं।

(20 अंक, 250 शब्द)

a) Ethical issues involved

- Financial security as conflict of interest occurred. The companies being competitors, he could have ~~not~~ been implied to use of company for insider trading.
- It is the termination disrupts Aswini's financial security.
- Capitalistic companies not allowing one's right to work.

b) Decision of comsoft is justified as Aswini moonlighting at mocssoft is a case of probable conflict of interest, the companies being competitors.

- it would have been given in Aswini's contract that he should not moonlight, a practice which is seen as anti-ethical in workspace.
- Aswini's moonlighting at another company

may reduce must have raised apprehension  
of reduced efficiency at comsoft.

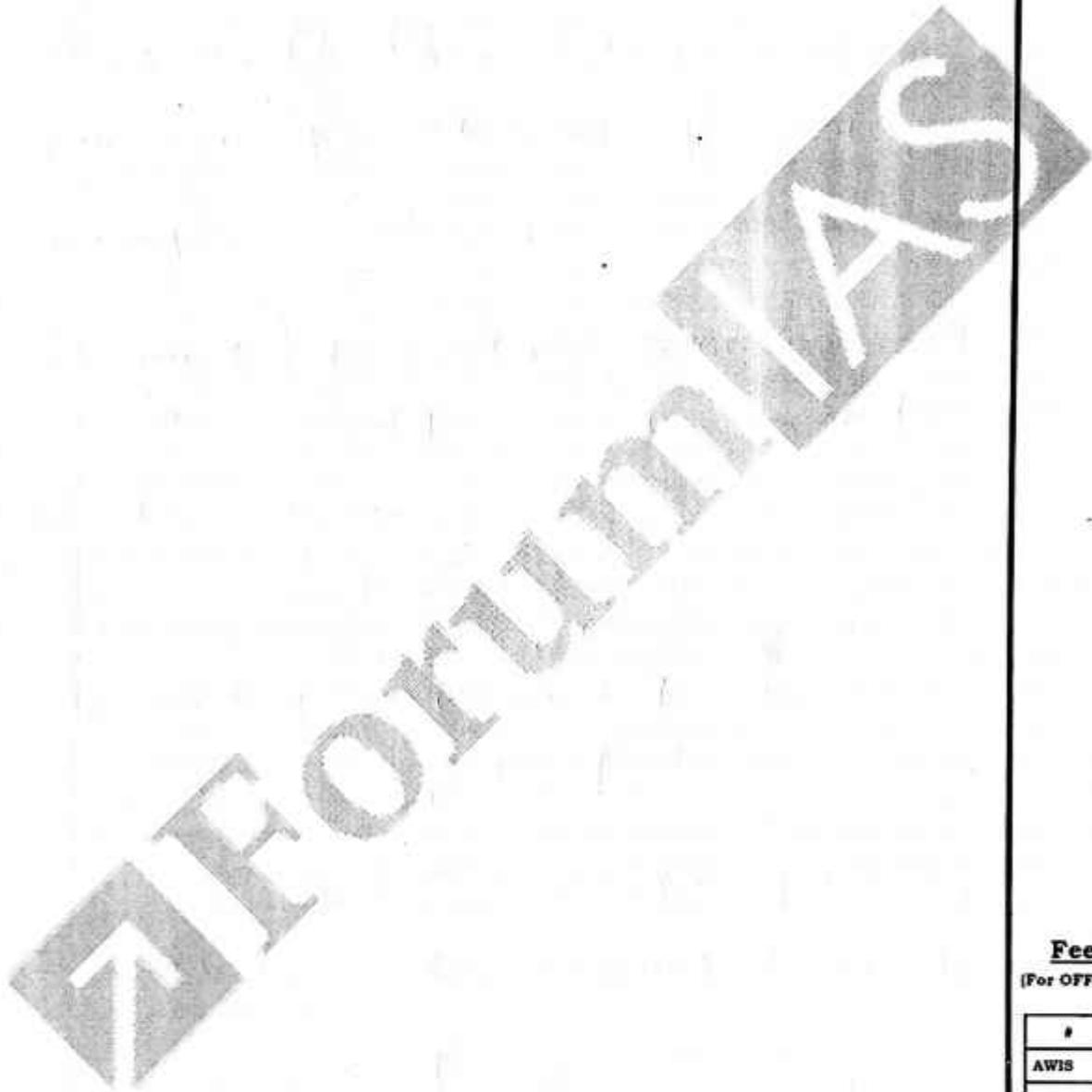
Also Aswini had not taken permission  
from comsoft authorities before joining  
microsoft.

c) Aswini if he had the following  
qualities would have better handled  
the situation

- Have integrity to inform comsoft about his need of another job and taking permissions beforehand.
- To have knowledge of conflict of interest, Aswini would not have joined microsoft.
- To have emotional intelligence to better handle the situation and inform amicably about the situation to his wife.
- Sought mental healthcare to cope up

with the shock of termination.

moonlighting is different from part time job  
as it is done in secret and it jeopardises  
the work of an employee at the primary  
company. Morality and societal ethics  
should dictate individuals to not indulge  
in unethical practices like moonlighting.



**Feedback**

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#	C	A	P
AWIS			
CD & VA			
S & F			
F & R			
Please put tick marks in the above table. Here G is Good, A is Average and P is Poor.			
TOTAL MARKS			



**Q.11)** Rahul belongs to a wealthy and influential business family. On his 17th birthday, he threw a party for his friends at a famous club in the city. The celebration continued late into the night, where everyone enjoyed themselves. After the party, Rahul bid goodbye to his friends and decided to drive home. He was driving his high-end SUV and, while speeding for fun, he lost control of the car while negotiating a sharp turn. The car collided with a bike coming from the opposite direction. The two occupants of the bike died on the spot, while Rahul escaped with minor bruises on his face and knees. The police arrived at the scene, detained Rahul, and took him to the hospital for a preliminary medical check-up. The families of the deceased were informed, and the bodies were sent for autopsy.

After the initial legal formalities, Rahul was presented before the Juvenile Justice Board. The Board granted him bail on lenient terms that included writing a 300-word essay on road safety. This decision sparked outrage, but the situation escalated when a video of Rahul and his friends consuming alcohol in the club emerged and went viral on social media. As the case became the talk of the city, an investigative report by a leading daily unveiled further shocking details. The report revealed that Rahul's father had attempted to mislead the police by falsely claiming that the family driver was at the wheel during the accident. Initial actions by the police suggested preferential treatment towards Rahul, including delays in filing the FIR and later registering it under lenient provisions of the law. The investigative report also highlighted the involvement of medical staff in manipulating and tampering with evidence in exchange for inducements from Rahul's father. Rahul's blood samples were replaced with those of another person which had no traces of alcohol. Furthermore, the local MLA, who is the brother of State Home Minister and close to Rahul's family, reportedly intervened to influence police and judicial proceedings in favor of the juvenile. The city is gripped by a sense of injustice as details of corruption, collusion, and manipulation unfold, revealing the lengths to which those in power can conspire and make a mockery of laws, institutions, and principles of justice.

You are the SP of the district where the entire incident occurred. Prima facie, the facts highlighted in the newspaper's investigative report appear to be correct. However, due to the involvement of the local MLA and the political connections of Rahul's father, you are facing pressure from higher authorities to manipulate the investigation and acquit Rahul. Additionally, the MLA has promised a 'plum posting' if you hush up the matter, and your promotion is also due soon. Meanwhile, the families of the victims, along with the public, are demanding accountability and justice.

a) As the SP of the district, examine the options available to you. What course of action would you take and why?

b) How might the actions of Rahul's father influence his perception of personal responsibility and societal obligations?

(20 marks, 250 words)

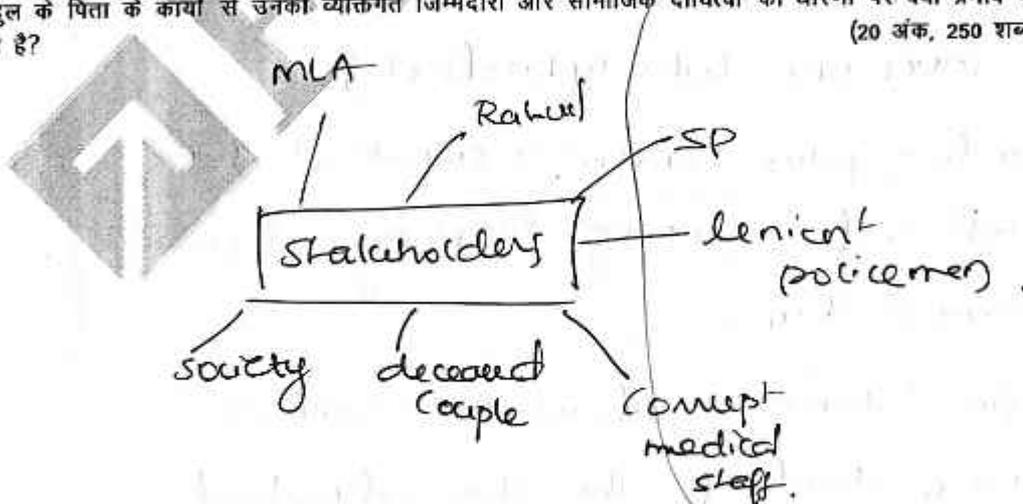
राहुल एक अमीर और प्रभावशाली व्यवसायी परिवार से ताल्लुक रखते हैं। अपने 17वें जन्मदिन पर उन्होंने शहर के एक मशहूर क्लब में अपने दोस्तों के लिए पार्टी रखी। देर रात तक जश्न चलता रहा, जहाँ सभी ने खूब मस्ती की। पार्टी के बाद राहुल ने अपने दोस्तों को अलविदा कहा और घर जाने का फैसला किया। वह अपनी हाई-एंड एसयूवी चला रहा था और मौज-मस्ती के लिए तेज गति से गाड़ी चलाते हुए उसने एक तीखे मोड़ पर कार पर से नियंत्रण खो दिया। कार विपरीत दिशा से आ रही एक बाइक से टकरा गई। बाइक सवार दो लोगों की कार पर से नियंत्रण खो दिया। कार विपरीत दिशा से आ रही एक बाइक से टकरा गई। बाइक सवार दो लोगों की कार पर से नियंत्रण खो दिया। कार विपरीत दिशा से आ रही एक बाइक से टकरा गई। बाइक सवार दो लोगों की कार पर से नियंत्रण खो दिया।

प्रारंभिक कानूनी औपचारिकताओं के बाद, राहुल को किशोर न्याय बोर्ड के समक्ष पेश किया गया। बोर्ड ने उसे सड़क सुरक्षा पर 300 शब्दों का निबंध लिखने सहित नरम शर्तों पर जमानत दे दी। इस निर्णय से आक्रोश नडक गया, लेकिन स्थिति तब और बिगड़ गई जब राहुल और उसके दोस्तों का क्लब में शराब पीते हुए एक वीडियो सामने आया और सोशल मीडिया पर वायरल हो गया। जैसे ही यह मामला चर्चा में आया, एक प्रमुख दैनिक की जांच रिपोर्ट ने और भी चौंकाने वाले विवरण उजागर किए। रिपोर्ट में खुलासा हुआ कि राहुल के पिता ने पुलिस को यह झूठा दावा करके गुमराह करने का प्रयास किया था कि दुर्घटना के दौरान परिवार का ड्राइवर गाड़ी चला रहा था। पुलिस द्वारा की गई प्रारंभिक कार्रवाइयों में राहुल के प्रति पक्षपातपूर्ण व्यवहार का सुझाव दिया गया, जिसमें एफआईआर दर्ज करने में देरी और बाद में कानून के नरम प्रावधानों के तहत इसे पंजीकृत करना शामिल था। जांच रिपोर्ट में राहुल के पिता से प्रलोभन के बदले में सबूतों के साथ छेड़छाड़ करने में मेडिकल स्टाफ की संलिप्तता को भी उजागर किया गया। राहुल के रक्त के नमूनों को किसी अन्य व्यक्ति के नमूनों से बदल दिया गया, जिसमें शराब का कोई निशान नहीं था। इसके अलावा, स्थानीय विधायक, जो राज्य के गृह मंत्री के भाई और राहुल के परिवार के करीबी हैं, ने कथित तौर पर किशोर के पक्ष में पुलिस और न्यायिक कार्यवाही को प्रभावित करने के लिए हस्तक्षेप किया। भ्रष्टाचार, मिलीभगत और हेराफेरी के विवरण सामने आने के साथ ही शहर में अन्याय की भावना व्याप्त हो गई है, जिससे पता चलता है कि सत्ता में बैठे लोग किस हद तक साजिश कर सकते हैं और कानून, संस्थाओं और न्याय के सिद्धांतों का मजाक उड़ा सकते हैं।

आप उस जिले के पुलिस अधीक्षक हैं, जहां पूरी घटना हुई। प्रथम दृष्टया, अखबार की जांच रिपोर्ट में उजागर किए गए तथ्य सही प्रतीत होते हैं। हालांकि, स्थानीय विधायक की संलिप्तता और राहुल के पिता के राजनीतिक संबंधों के कारण, आप उच्च अधिकारियों से जांच में हेराफेरी करने और राहुल को बरी करने का दबाव झेल रहे हैं। इसके अलावा, विधायक ने वादा किया है कि अगर आप मामले को दबा देते हैं तो आपको श्रेष्ठतरिनी पोस्टिंग मिलेगी और आपकी पदोन्नति भी जल्द ही होने वाली है। इस बीच, पीड़ितों के परिवार, जनता के साथ, जवाबदेही और न्याय की मांग कर रहे हैं।

a) जिले के पुलिस अधीक्षक के रूप में, आपके पास उपलब्ध विकल्पों की जांच करें। आप क्या कदम उठाएंगे और क्यों?

b) राहुल के पिता के कार्यों से उनकी व्यक्तिगत जिम्मेदारी और सामाजिक दायित्वों की धारणा पर क्या प्रभाव पड़ सकता है? (20 अंक, 250 शब्द)



a) The sp has following options in front of him:

- (i) manipulate investigation and acquit status.
- (ii) Being honest and report the incidents correctly to pursue rule of law.

(as the sp would take the second option because,

+ it is the right thing to do.

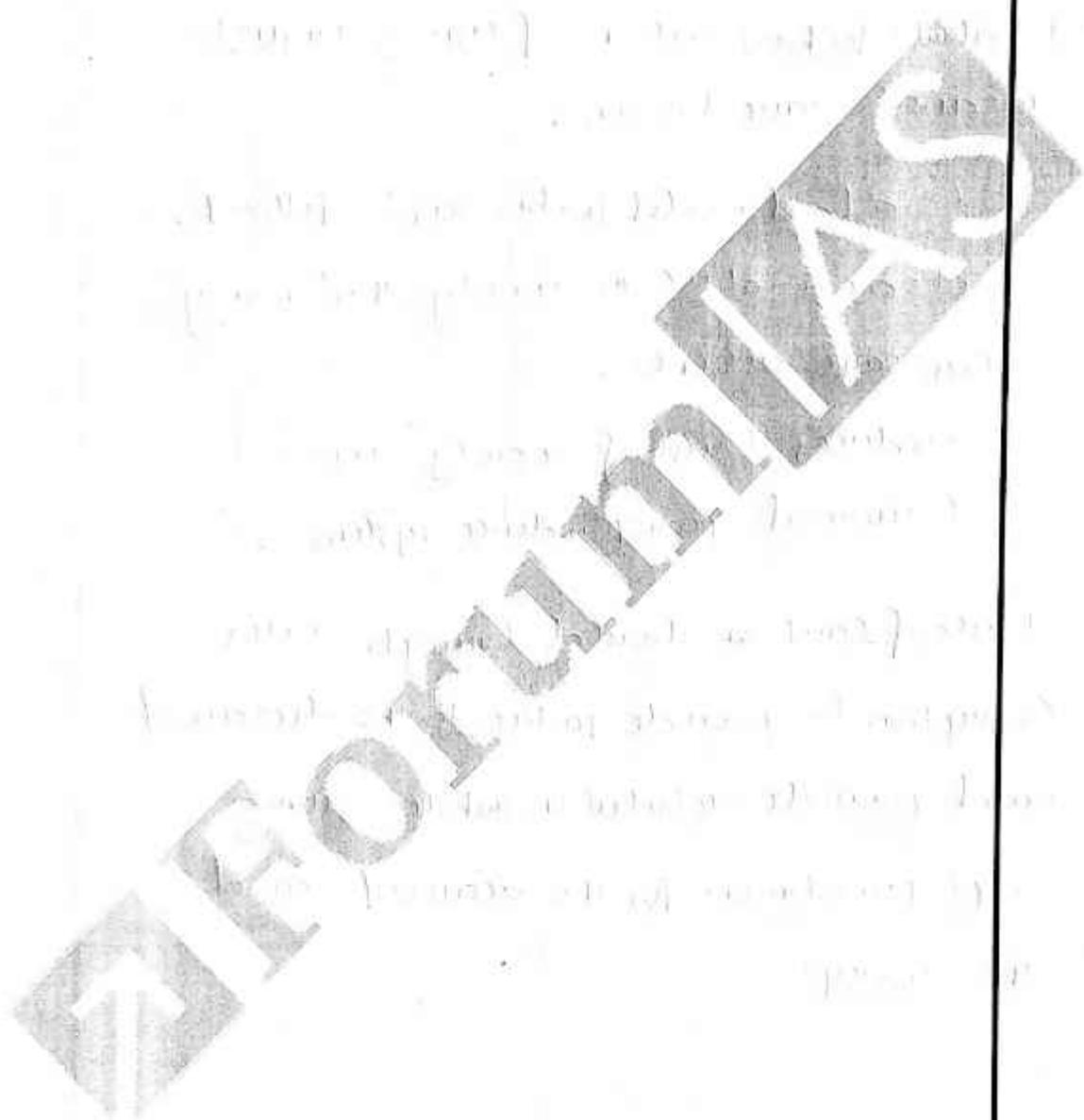
- provide justice to the family of the deceased (humanity first principle).
- bringing the culprit in front of the law (as Dharma Rakshahi Rakshika - The law saves one who upholds it).
- finding police lenient to culprit at that night and beginning disciplinary action against them.
- ~~for~~ taking legal action against those medical staff who changed medical blood samples.

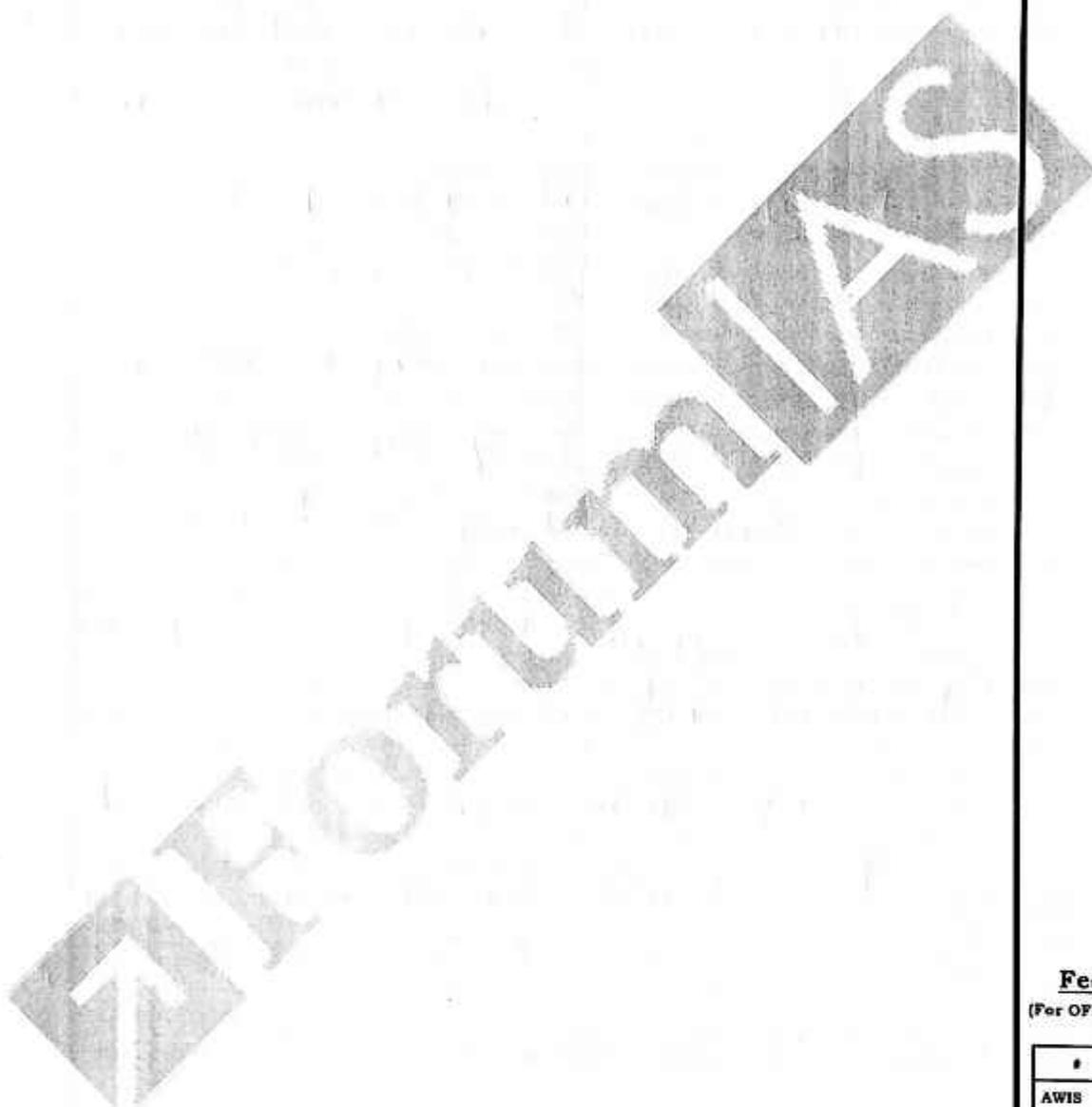
- This will uphold trust in society and promote rule of law.

b) Rahul's father's action of using unjust means to save his son:

- sets a bad model for his son to follow.
- sets a bad example to society that money can save anyone.
- reduces trust of society in criminal justice system.

Rule of law should triumph over corruption to provide justice to the deceased and provide retribution while giving apt punishment for the accused and the concept.





**Feedback**

(For OFFICE use only)

#	G	A	P
AWIS			
CD & VA			
S & F			
P & R			

Please put tick marks in the above table.

Here G is Good, A is Average and P is Poor.

TOTAL MARKS	
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Q.12) Abhay is a senior officer in a government think tank. He is responsible for analysing the demands for funds from various ministries and state governments. His job mandates making recommendations to the government for prioritising the budget expenditure. Abhay's department is presently busy in analysing the demands for funds from five different ministries. The first demand is from the Ministry of Defence for 500 crore rupees. The Ministry of Defence has solicited funds for the acquisition of state-of-the-art bullet proof vests and assault weapons for the armed force personnel posted in insurgent invested areas of Jammu and Kashmir. The second demand is from the Ministry of Heavy Industries. The Ministry of Heavy Industries has demanded 300 crore rupees for the purchase of electric scooters. Distribution of electric scooters was one of the election promises of the incumbent union government in order to reduce pollution levels in the country. Further, as two states are set to go to poll next year, there is an additional pressure from a senior cabinet minister to prioritise this demand. The third demand is for 200 crore rupees from the Ministry of Road Transport. The Ministry of Road Transport has proposed to build robust road connectivity in left wing affected areas and also in the hilly states. It is reasoned that while road connectivity will have a multiplier impact on the economy, it will also improve the governance process. The fourth demand is from the Ministry of Health for 200 crore rupees. The Ministry of Health has targeted to increase the insurance penetration in the country. It is argued that increased insurance penetration will boost public health and reduce out-of-pocket expenditure. The fifth demand is for 300 crore rupees from the Ministry of Women and Child Development. The MoWCD aims to expand its nutrition programme in the country. It is believed that in order to check the high levels of stunting and wasting in the children, the State needs to take a larger role. While each of the government schemes is important, the fiscal space available with the exchequer is limited. Accordingly, Abhay has an elbow space to accommodate schemes worth 1000 crore rupees. Now, it is incumbent upon Abhay to allocate the available money in the most prudent fashion.

a) What principles should guide Abhay in the allocation of money?

b) Imagine yourself in the position of Abhay. In what order will you prioritise the available funds and why?

(20 marks, 250 words)

अमय एक सरकारी थिंक टैंक में वरिष्ठ अधिकारी हैं। वह विभिन्न मंत्रालयों और राज्य सरकारों से धन की मांगों का विश्लेषण करने के लिए जिम्मेदार हैं। उनका काम बजट व्यय को प्राथमिकता देने के लिए सरकार को सिफारिशें करना अनिवार्य करता है। अमय का विभाग फिलहाल पांच अलग-अलग मंत्रालयों से फंड की मांगों का विश्लेषण करने में लगा हुआ है। पहली मांग रक्षा मंत्रालय से 500 करोड़ रुपये की है। रक्षा मंत्रालय ने जम्मू-कश्मीर के विद्रोही प्रभावित क्षेत्रों में तैनात सशस्त्र बल के जवानों के लिए अत्याधुनिक बुलेट प्रूफ जैकेट और हमले के हथियारों की खरीद के लिए धन की मांग की है। दूसरी मांग भारी उद्योग मंत्रालय की है। भारी उद्योग मंत्रालय ने इलेक्ट्रिक स्कूटर की खरीद के लिए 300 करोड़ रुपये की मांग की है। देश में प्रदूषण के स्तर को कम करने के लिए इलेक्ट्रिक स्कूटर का वितरण मौजूदा केंद्र सरकार के चुनावी वादों में से एक था। इसके अलावा, चूंकि दो राज्यों में अगले साल चुनाव होने हैं, इसलिए इस मांग को प्राथमिकता देने के लिए एक वरिष्ठ कैबिनेट मंत्री का अतिरिक्त दबाव है। तीसरी मांग सड़क परिवहन मंत्रालय से 200 करोड़ रुपये की है। सड़क परिवहन मंत्रालय ने वामपंथी प्रभावित क्षेत्रों और पहाड़ी राज्यों में भी मजबूत सड़क संपर्क बनाने का प्रस्ताव दिया है। यह तर्क दिया जाता है कि जहां सड़क संपर्क का अर्थव्यवस्था पर गुणक प्रभाव पड़ेगा, वहीं यह शासन प्रक्रिया में भी सुधार करेगा। चौथी मांग स्वास्थ्य मंत्रालय से 200 करोड़ रुपये की है। स्वास्थ्य मंत्रालय ने देश में बीमा पैठ बढ़ाने का लक्ष्य रखा है। यह तर्क दिया जाता है कि बीमा की पहुंच बढ़ने से सार्वजनिक स्वास्थ्य को बढ़ावा मिलेगा और जेब से होने वाले खर्च में कमी आएगी। पांचवी मांग महिला एवं बाल विकास मंत्रालय से 300 करोड़ रुपये की है।

MoWCD का उद्देश्य देश में अपने पोषण कार्यक्रम का विस्तार करना है। यह माना जाता है कि बच्चों में स्टंटिंग और वेरिटींग के उच्च स्तर को रोकने के लिए राज्य को एक बड़ी भूमिका निभाने की आवश्यकता है।

जबकि प्रत्येक सरकारी योजना महत्वपूर्ण है, राजकोष के पास उपलब्ध राजकोषीय स्थान सीमित है। तदनुसार, अमय के पास 1000 करोड़ रुपये की योजनाओं को समायोजित करने की क्षमता है। अब, यह अमय पर निर्भर है कि वह सबसे विवेकपूर्ण तरीके से उपलब्ध धन का आवंटन करे।

a) धन के आवंटन में अमय को किन सिद्धांतों का मार्गदर्शन करना चाहिए?

b) अमय की स्थिति में खुद की कल्पना करें। उपलब्ध कोष को आप किस क्रम में प्राथमिकता देंगे और क्यों?

(20 अंक, 250 शब्द)

Government budgeting is an often difficult job as expenditure has to be made from limited revenues according to the exigencies of the time.

a) principles to be followed by Abhay for fund dispersal/ allocation

- should prioritise life or death matters over ~~the~~ infrastructure development.
- also should engage utilitarian principle for providing the maximum benefits for the maximum number of people.
- should prioritise those sectors which have a multiplier effect on the economy.
- Citing reasons for fund allocation as justification to properly give a reason for the ministry.

b) current demands

Ministry	(a) Demand	Purpose
Defence	500	bullet-proof vests
Heavy industry	300	e-scooters
Road Transport	200	roads in LWF area
Health	200	insurance penetration
MOWCD	300	nutrition program

Total funds available : 1000 crore .

Total Demand : 1500 crore .

Abhay should prioritise the available funds in the following ranked order .

1. Defence ministry - for bulletproof vests .
2. roads ministry for LWF roads .
3. Nutrition program (MOWCD) .
4. Insurance penetration (Health) .
5. e-scooters (Heavy industries) .

The above ranking has been done because.

1. The soldiers at Kashmir require safety of life and it must be most prioritised - also a case of national security.
2. Constructing roads in left wing areas is important to counter insurgency, provide connectivity and aiding in internal security.
3. Nutrition is a grave issue and must be prioritised and because the program can be done immediately and better the life of many (children).
4. Insurance penetration - to reduce out of pocket expenditure of the poor and diseased.
5. e-scooters have the benefit of reducing pollution and aiding in mobility. But the e-scooter has an

attribute of being a freebie and can be published last.

Also regarding the recommendation of Cabinet minister, it is only the duty of Ministry to list publishers as a think tank without fear or favour.

If norms allow, every ministry should be given funds in a proportional order according to the above ranking.

**Feedback**

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#	G	A	P
AWIS			
CD & VA			
S & F			
P & R			
Please put tick marks in the above table. Here G is Good, A is Average and P is Poor.			
TOTAL MARKS			

## Mentor Feedback Questions

- 1 .....
- 2 .....
- 3 .....
- 4 .....
- 5 .....

### Test Goal

- 1 .....
- 2 .....
- 3 .....

### Outcomes

- .....
- .....
- .....
- .....

## Marking Scheme

Mark	Good	Average	Below average
10 Marker	3.75 - 5.0	3.0 - 3.5	< 3.0
15 Marker	5.75 - 7.0	4.0 - 5.5	< 4.0
20 Marker	7.75 - 10	6 - 7.5	< 6
	Key / Relevant Point		
	Vague / Irrelevant		

\* Subject to change without prior notice.

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