TEST CODE	7	1	4	3	0	3

MGP 2024

Time Allowed : Three Hours
समय : तीन घंटे

Forum IAS

Maximum Marks : 250
अधिकतम अंक : 250

GENERAL STUDIES / सामान्य अध्ययन

Name Of Candidate परीक्षार्थी का नाम	Devansh Sarswat		
Roll No./अनुक्रमांक	1910091774	Medium/माध्यम	English ☑ हिंदी ☐
Center Code/परीक्षा केंद्र		Date/दिनांक	02-09-2024

*Center Code : For Online - 1900 / Delhi : Karol bagh - 1901, ORN - 1902, Mukharji Nagar - 1903 / Patna : Boring Rd. - 2001 / Hyderabad : Jawahar Nagar - 2101

INDEX TABLE / अनुक्रमणिका

Q. No. प्र.सं.	Max. Marks अधिकतम अंक	Marks Obtained प्राप्तांक
1		
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Total/कुल अंक	250	

Examiner's Discretion/मूल्यांकन कर्त्ता का विवेक :

Total Marks/कुल अंक :

*Examiner's Discretion is the marks awarded at the discretion of the examiner based on your overall impression, on the basis of (but not limited to) your handwriting, presentation, use of diagrams, flowcharts, facts and figures or absolutely anything that he/she liked in your copy.

मूल्यांकन कर्त्ता का विवेक अंक, आपकी लिखावट, प्रस्तुति, आरेखों के उपयोग, फ्लोचार्ट, तथ्यों और आंकड़ों या समग्र रूप किसी अन्य विषय वस्तु, जो मूल्यांकन कर्ता को आपकी कॉपी में पसंद आयी के आधार पर (लेकिन इन्हीं तक सीमित नहीं) पर दिए गए अंक हैं।

INSTRUCTION / अनुदेश

1. Please do furnish Name, Email, Roll No and Mobile in the answer sheet.
कृपया उत्तर–पुस्तिका में नाम, ईमेल, रोल नंबर और मोबाइल नंबर भरें।

2. There are **TWELVE** questions printed in ENGLISH & HINDI, all questions are compulsory.
उत्तर पुस्तिका में अंग्रेजी/हिंदी में बारह प्रश्न दिए गए हैं, सभी प्रश्न अनिवार्य हैं।

3. The number of marks carried by a question/part is indicated against it.
प्रत्येक प्रश्न/भाग के लिए निर्धारित अंक उसके सामने अंकित किए गए हैं।

4. Answers must be written in the medium authorized in the admission Certificate, which must be stated clearly on the cover of this Question-Cum-Answer (QCA) Booklet in the space provided.
उत्तर प्रवेश पत्र में अधिकृत माध्यम में लिखे जाने चाहिए, जो कि दिए गए स्थान में इस प्रश्न–सह–उत्तर (क्यूसीए) पुस्तिका के कवर पर स्पष्ट रूप से लिखा जाना चाहिए।

5. Word limit in questions, if specified, should be adhered to. Any page or portion of the page left blank in the Question-Cum Answer Booklet must be clearly Struck off.
प्रश्नों में शब्द सीमा, यदि निर्दिष्ट हो, का पालन किया जाए। प्रश्न–सह–उत्तर पुस्तिका में खाली छोड़े गये किसी भी पष्ठ या पृष्ठ के भाग को स्पष्ट रूप से काट दें।

For Student Only / केवल परीक्षार्थी प्रयोग हेतु

Start Time/प्रारंभ करने का समय : 2:00	End Time/समाप्त करने का समय : 5:01
Mode Of Examination/ परीक्षा की विधि :	Online/ऑनलाइन ☑ Offline/ऑफलाइन ☐

For Office Use Only / केवल कार्यालय प्रयोग हेतु

ECN CODE/ ईसीएन कोड :	EG/ईजी : ① ② ③ ④ ⑤	Evaluation Date/ मूल्यांकन तिथि :

Note: Students are expected to incorporate suggestions from the feedback provided in the answers. Discussion classes for the tests are also available online in your portal to aid in your preparation. Further, students are requested to see the good copies of the tests and learn from them. You can also discuss your copy with a Mentor and discover ways and means to improve your answers, or if you have any issues with this test / copy. Ask specific questions, to get specific answers.

EXAMINER'S REMARKS

CRITERIA FOR THE FEEDBACK SECTION AT THE END OF EACH QUESTION

1. **AWIS = Answered What is Asked.** This means whether you have addressed the core demand of the question or not. Addressing the core demand of the question gets you an objectively fair score. It is examiner's perception if you have understood the question and if you know the answer in the first place. Creative answer writing, sometimes missing the core demand, may fetch very high or very low scores, and exposes your answer to the subjectivity of the examiner.
2. **CD & VA = Content Density & Value Addition**. Examiner will evaluate the quality and quantity of your content in the answer. In the same word limit and space limit have you (a) written what is asked (b) gone beyond what is asked (c) enriched answers through combination of (but not all!) suggestions, ideas, quotes, flowcharts, diagrams, facts and figures, data etc. This affects objective components of assessment.
3. **S & F = Structure & Flow** = Whether you have structured your answer properly or not. Whether the answer has been broken into parts and sub-parts and each part has been addressed appropriately or not. Whether the flow of the answer is maintained. Affects both subjective and objective components of assessment.
4. **P & R** = How your answer performs on the criteria of **presentation, ease of read, clarity and apparent effort** in writing the answer. This affects the subjective components of assessment.

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(Don't Write anything in this Area/ इस स्थान पर कुछ न लिखें)

Section - A

Q.1) a) Indian society and its philosophical traditions have predominantly embraced a "non-absolutist stance" towards ethical considerations. Do you agree? (10 marks, 150 words)

भारतीय समाज और इसकी दार्शनिक परंपराओं ने नैतिक विचारों के प्रति मुख्य रूप से "निरपेक्ष रुख-गैर" अपनाया है। क्या आप इससे सहमत हैं? (10 अंक, 150 शब्द)

Indian society and its philosophical traditions are deeply rooted in ethics and morals, however, there is a certain amount of flexibility / relativism in ethical principles.

"Non-absolutist stance" towards ethical considerations

1. Bhagvad Geeta's ethical principles are relative in nature, it doesn't confine itself to strict moral principles unlike Kant's categorical imperative
2. Anekantavada of Jainism – no absolute reality of existence, one must respect each other's world view.
3. Syadvada : any particular matter / principle can have a unique interpretation

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of one's own i.e. no fixed stance

4. Bypassing narrow principles in larger interest e.g. Arjuna's war with his near relatives to uphold Dharma

5. Apada Dharma concept wherein a person has to skip broader considerations in order to preserve immediate existence e.g. bearing of arms in self-defence

However, certain principles transcend philosophy, religion and traditions:

1. Peaceful co-existence and religious harmony
2. Emphasis on ethics and principles in daily life
3. Ethical Altruism: Thiruvalluvar's kindness which seek nothing in return
4. Compassion towards all creatures — Buddha
5. Honesty and integrity in actions

Hence, Indian society and its traditions exhibit a healthy mix of ethical relativism and universalism.

Feedback
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#	G	A	P
AWIS			
CD & VA			
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P & R			

Please put tick marks in the above table.
Here G is Good, A is Average and P is Poor.

TOTAL MARKS

b) "Empathy is a crucial human value, but there exists a complex relationship between empathy and objectivity." Discuss with suitable examples. (10 marks, 150 words)

"समानुभूति एक महत्वपूर्ण मानवीय मूल्य है, लेकिन समानुभूति और वस्तुनिष्ठता के बीच एक जटिल संबंध मौजूद है।" उपयुक्त उदाहरणों के साथ चर्चा कीजिए। (10 अंक, 150 शब्द)

Empathy is defined as the quality to "see with the eyes of another, listen with the ears of another and feel with the heart of others".

Empathy is a crucial human value
- → Promotes peaceful co-existence
- → upholds community unity and cohesion
- → Burden of care on one and all for each other
- → preserves harmonic in relationships

Complex relationship between empathy and objectivity

1. Question of implementation of law in letter over spirit
2. can lead to exclusion of benefits on narrow grounds
   e.g. absence of one document leading to rejection of claim for forest rights.

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(Don't Write anything in this Area/ इस स्थान पर कुछ न लिखें)

3. can lead to biasness in decision-making as against objectivity
4. erosion of public trust in law, rules and governance
5. can lead to cutting corners to increase benefits
6. can lead to defeat of purpose of policy
e.g. extending reservation to creamy level - recent SC judgment on exclusion

Empathy + Objectivity

1. Enlightened objectivity : Test of 'justice'
2. Purposive interpretation of rules in public welfare
e.g. Swaroshish Somvanshi's call to install AC from office to child care home
3. Law in letter as well as spirit
- example exemption for documents for an elderly couple to secure pension

Hence, objectivity which is empathetically upheld yields compassionate decision-making

Feedback
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#	G	A	P
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TOTAL MARKS

ForumIAS

(Don't Write anything in this Area/ इस स्थान पर कुछ न लिखें)

Q.2) a) A welfare state's legitimacy rests on its ethical foundation. In your opinion, what are the key ethical traits of a welfare state? Suggest ways to strengthen the ethical foundation of a state. (10 marks, 150 words)

कल्याणकारी राज्य की वैधता उसके नैतिक आधार पर टिकी होती है। आपकी राय में, कल्याणकारी राज्य के मुख्य नैतिक लक्षण क्या हैं? राज्य के नैतिक आधार को मजबूत करने के तरीके सुझाएँ। (10 अंक, 150 शब्द)

The principles of welfarism can be strengthen by inclusion of ethical principles in economic policy - Amartya Sen

Key ethical traits of a welfare state

1. Sarvodaya through antyodaya
   - leaving noone behind
2. Ensuring equality and removing inequalities
   - Top 1% of population owns 40% of wealth (Oxfam)
3. Gender Equality : A nation's growth is judget by treatment of its women
4. Creating equitable opportunities for all - Art. 14, 38
5. Ensuring social, economic and political justice
   e.g. 10 years of PM Jan Dhan Yojana - 58 Cr beneficiaries - 56% women

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Ways to strengthen ethical foundation of a state

1. Ethical infrastructure in public institutions e.g. social audit;
2. Collaborative policy making
   - involvement of civil society
3. Culture of transparency and accountability in service delivery.
   - Sevottam model
4. Enlightened and compassionate public servants
   e.g. Usagayam - "reject bribery hold your head high".
5. Citizens empowerment
   - RTI + Whistleblower protection
6. Ensuring last-mile connectivity
7. Use of technology for inclusion
   e.g. Pata cabins for education

Hence, an ethical state is one which goes to the last mile to ensure noone is left behind in the developmental process.

Feedback
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#	G	A	P
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TOTAL MARKS

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(Don't Write anything in this Area/ इस स्थान पर कुछ न लिखें)

b) Different individuals have varied interpretations of what constitutes a good life. What does a good life signify for you? Explain with examples. (10 marks, 150 words)

अलग-अलग लोगों की अच्छी ज़िंदगी के बारे में अलग-अलग व्याख्याएँ हैं। आपके लिए अच्छी ज़िंदगी का क्या मतलब है? उदाहरणों के साथ स्पष्ट कीजिए। (10 अंक, 150 शब्द)

The idea of good life is centred around maximising pleasures and minimizing pains in the spirit of Hedonism and utilitarianism.

Varied interpretations of a good life

→ Ethical egoism
- maximising pleasures (Hedonism)

→ materialistic attachments
- wealth, income, property

→ Good life for others as good life for oneself
- Ethical Altruism e.g. Karpoori Thakur

→ closeness to God and spirituality
e.g. Chaitanya mahaprabhu, Mirabai

My idea of a good life

1. Sustainable happiness - i.e. seeking

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resources in a way that it benefits people on a wider scale

2. 'Aparigraha' i.e. whatever resources one is left after utilising for oneself, dedicate it to others

3. Kidness in a way which doesn't seek anything in return (Thiruvalluvar)

4. Finding happiness in happiness of others – Daridra Narayan (Swami Vivekananda)

5. Removing sorrows in society for larger public good e.g. Mother Teresa

6. Dedication to one's service and duty : Lok samgraha

Hence - Good life denotes :

Manasa, Vacha, Karma → Good life

in harmony.

A Good life promotes sustainable happiness wherein there is no path to happiness but happiness is the path.

Feedback
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TOTAL MARKS

Q.3) What does each of the following quotations mean to you?

निम्नलिखित उद्धरणों में से प्रत्येक का आपके लिए क्या अर्थ है?

a) "A man can give up a right, but he may not give up a duty without being guilty of a grave dereliction". Mahatma Gandhi (10 marks, 150 words)

"कोई व्यक्ति अपना अधिकार छोड़ सकता है, लेकिन वह गंभीर लापरवाही का दोषी हुए बिना अपना कर्तव्य नहीं छोड़ सकता"। महात्मा गांधी (10 अंक, 150 शब्द)

"Importance of rights lies only in the world of duty".

The above quote by Mahatma Gandhi emphasises upon importance of duties by highlighting that giving up a right is not big a deal than skipping a duty.

Fine to give up a right

1. Principle of 'Aparigraha' / Non-possession
   - e.g. Gandhi Ji's refusal to travel in first class
2. Furthers ethical altruism
   - e.g. sharing of man of the match award
3. Wealth increases by sharing so does rights
4. Larger right can override smaller one
   e.g. Art. 21 overpowering Art. 25

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पर कुछ न लिखें)

Giving up a duty is unpardonable

1. It leads to a need for an external authority to ensure duty
   - against goal of 'Ramrajya'
2. violates social contract of citizenship
3. promotes selfishness over altruism
4. Breeds partisanship and mean conduct
5. leads to creation of gap between 'haves' and 'have nots'
   e.g. not paying taxes
6. creates a culture of unethicality
   e.g. skipping traffic light
7. leads to herd mentality
   e.g. not calling ambulance in accident and recording it.

Hence, where there is a right, there is a responsibility and without fulfiling it, no right worth its claim can be achieved.

Feedback
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	G	A	P
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TOTAL MARKS

b) "The world is sustained by those who refrain from hurting others, even when they have the power to do so." (10 marks, 150 words)

"दुनिया उन लोगों द्वारा कायम है जो दूसरों को चोट पहुँचाने से बचते हैं, तब भी जब उनके पास ऐसा करने की शक्ति होती है।" (10 अंक, 150 शब्द)

The given quote talks about 'peace', 'non-violence' and 'restraint' on one's violent actions.

world is sustained by those who refrain from hurting others

1. Responsible exercise of power
2. Power exercised only in self-defence
3. Standing up for the right cause
   - e.g. peacekeeping forces of UN
4. exercising self-restraint
   e.g. 'No first use' policy by India in nuclear weapons
5. 'Principles' over unethical actions
   e.g. peaceful transfer of nuclear technology for energy creation and not weapons development

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(Don't Write anything in this Area/ इस स्थान पर कुछ न लिखें)

When the powerful hurts the weak:

1. creates instability and chaos.
e.g. loss of innocent lives in Gaza
2. narrow interests override logic and humanity
e.g. Bucha killings in Russia
3. subjugation of the weak by the poor
e.g. – Mafia culture by gangsters
4. reduces the writ of state in preserving law and order

Way Forward

1. Peace education
(Justice Oliver Holmes)
2. Peace advocacy and disarmament
3. Force only in self-defence

Principles of UN charter must be adhered too.

Feedback
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TOTAL MARKS

c) "Our lives begin to end the day we become silent about things that matter." Martin Luther King Jr. (10 marks, 150 words)

"हमारा जीवन उस दिन समाप्त होना शुरू हो जाता है जिस दिन हम उन चीज़ों के बारे में चुप हो जाते हैं जो मायने रखती हैं।" मार्टिन लूथर किंग जूनियर। (10 अंक, 150 शब्द)

According to Martin Luther King Jr; the world is tied in an escapable network of mutuality wherein "injustice anywhere is a threat to justice anywhere"

Hence, standing up for things that matter is important:

1. Climate Justice: India's lead in ensuring CBDR-RC denotes standing up for a cause;
2. Promoting peace in whatever capacity possible
   e.g. PM Modi's call to Russia 'this is not an era of war'
3. Standing up for injustice in daily lives
   e.g. Satyendranath Dubey exposed corruption in NHAI

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(Don't Write anything in this Area/ इस स्थान पर कुछ न लिखें)

4. standing up against injustice and actively working to assuage the same
e.g. Dr Shankar Gauda (dermatologist) speaks up about expensive medical care and treats patients on roads for ₹5.

What happens when we don't stand up:
1. Perpetualize injustices and use of violence
E.g. America's arms support to Israel;
2. Injustice breaches barriers of humanity
3. Threat to justice and preservation of peace
It is imperative to uphold spirit of 'Universal humanism' and a globalised citizen envisaged by RN Tagore and Kant.

Feedback
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#	G	A	P
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TOTAL MARKS

(Don't Write anything in this Area/ इस स्थान पर कुछ न लिखें)

Q.4) a) What is 'emotional intelligence' and how can it be developed? How does it help civil servants in ethical decision making and crisis management? (10 marks, 150 words)

'भावनात्मक बुद्धिमत्ता' क्या है और इसे कैसे विकसित किया जा सकता है? यह सिविल सेवकों को नैतिक निर्णय लेने और संकट प्रबंधन में कैसे मदद करता है? (10 अंक, 150 शब्द)

Emotional intelligence is defined as ability to understand, control and manage one's own and others' emotions to secure benefit for oneself.
– Daniel Goleman

Facets of EI
- → Self-awareness
- → Self-regulation
- → Self-motivation
- → Social skills

Ways to develop 'Emotional Intelligence'

1. Gyaan Yoga
   - → Shravan – listening
   - → Manan – contemplating
   - → Nidhidhyasan – meditating
2. Reading memoirs and literature that inspires e.g. stories of freedom struggle
3. Anger management
4. Spending time with people
5. Developing effective communication skills

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(Don't Write anything in this Area/ इस स्थान पर कुछ न लिखें)

6. developing the art of introspection - looking within.

Role of EI in helping civil servants

1. mob management
   e.g. ASP Sheher Bano in Pakistan prevented a lynching
2. making emotional appeals
   e.g. Give up subsidy campaign
3. Increases trust and cohesion with public
   e.g. Bharosa cell by IPS Atul Kulkarni
4. Increases respect and obedience of one's decisions
5. Responding to disasters in an effective manner
6. Dealing with public crises
7. Channelising of limited resources
   e.g. Armstrong Pane's road

Hence, EI + IQ

People's servant 'Karmayogi'

Feedback
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#	G	A	P
AWIS			
CD & VA			
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P & R			

Please put tick marks in the above table.
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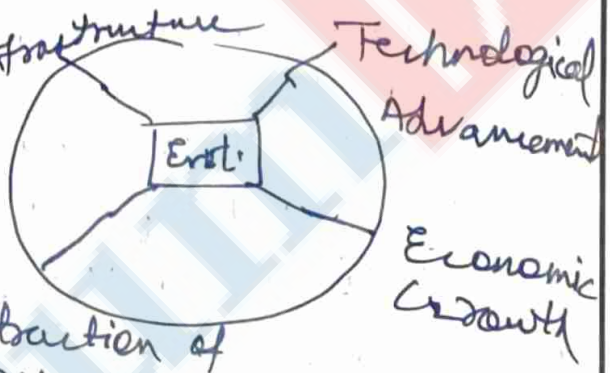
TOTAL MARKS

b) The arrival of modernity has reshaped our traditional relationship with nature. How can a change in 'environmental attitude' aid in addressing sustainability challenges? (10 marks, 150 words)

आधुनिकता के आगमन ने प्रकृति के साथ हमारे पारंपरिक रिश्ते को नया आकार दिया है। 'पर्यावरणीय मनोवृत्ति' में बदलाव धारणीयता से संबंधित चुनौतियों से निपटने में कैसे सहायक हो सकता है? (10 अंक, 150 शब्द)

In the quest of development and progress, environment has been replaced by human interest as the centre of our activities.

Traditional Approach to Development



modernity reshaped relationship with nature

→ Need over greed
e.g. over-exploitation causing Wayanad landslide

→ Extraction without regeneration
e.g. deforestation

→ environmental resources as private property : violation of 'Public Trust'

→ limitless growth at the cost of environment

(Don't Write anything in this Area/ इस स्थान पर कुछ न लिखें)

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Changing 'environmental attitude' for sustainability

I. ensures "limits to growth" principles (Agenda 21)

2. promotes precautionary principle in development and infrastructure creation

3. promotes harmony and co-existence with nature
e.g. sacred groves

4. Raises up a Nature's army
e.g. Tulsi Gowda (barefoot environmentalist)

5. consideration for future generations (Inter-generational equity)

Ways to change Attitude:

1. indoctrinating children in enviro-idealism

2. working with nature concept

3. Nature-based solutions

"Environment is the best case study for development, all we need to do is to act responsibly."

Feedback
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Please put tick marks in the above table.
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TOTAL MARKS	

Q.5) a) Once a foundational value, bureaucratic anonymity is now diluted by social media, blurring the lines between private conduct and public duty. Examine critically. (10 marks, 150 words)

'अनामता' कभी नौकरशाही का आधारभूत मूल्य रहा है, लेकिन अब सोशल मीडिया के कारण यह कमजोर हो गया है, जिससे निजी आचरण और सार्वजनिक कर्तव्य के बीच की रेखाएँ धुंधली हो गई हैं। आलोचनात्मक परीक्षण कीजिए। (10 अंक, 150 शब्द)

'Anonymity' is defined as the value of working behind the doors as the permanent executive and not projecting actions and processes in the public domain.

Dilution of anonymity by social media

→ usage of social media to promote and show one's actions
e.g. DM Deepak Rawat's youtube channel

→ updating one's activities regularly on social media

→ use of Twitter ~~to~~ to comment on day-to-day issues

Blurred lines b/w private conduct and public duty

1. Official actions are put in public domain;

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2. usage of social media to gain popularity and following;
3. Sensationalization of duty to seek virarity
   e.g. scolding public officials, suspensions
4. Virality and media publicity overrides objectives and duty;

However, it has a flip side too:
1. Increases transparency and accountability of one's actions;
2. Mobilizing public support
   e.g. Compassionate Kozhikode project
   - use of social media for crowd funding
3. Generate awareness
   e.g. Tweets by Delhi Police
4. Builds a bridge between civil servants and people

Civil servants are likened to fourth lion in national emblem, who remains visible, yet makes its presence felt by his actions.

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TOTAL MARKS

b) What do you understand by probity in governance? What are the difficulties in upholding it in contemporary times? Suggest measures for ensuring probity in governance. (10 marks, 150 words)

शासन में ईमानदारी से आप क्या समझते हैं? समकालीन समय में इसे बनाए रखने में क्या कठिनाइयाँ हैं? शासन में ईमानदारी सुनिश्चित करने के उपाय सुझाएँ। (10 अंक, 150 शब्द)

Probity is one of the foundational values of a public servant. It refers to quality of strict and uncompromising adherence to one's ethical principles and ideals and upholding highest standards of integrity.

Facets of Probity
- → Transparency and accountability
- → Integrity and conscience based decision making
- → Public Interest over Private Interest
  - e.g. IPS Arun Bhatia challenged food adulteration mafia despite threats
- → Honesty in actions
- → Zero tolerance to corruption

However, upholding of Probity in governance has gotten difficult

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in contemporary times as:

1. Rising materialism and narrow way of life;
2. widespread corruption
   - 'greasing the wheels of administration'
3. Lack of incentive to uphold integrity: when majority is corrupt.
4. Aspiration for quick success
5. market driven desires overpower desire for public good (Karl Marx)

measures for Probity in Governance

1. Code of conduct and ethics
2. Role modelling e.g. U Sagayam
3. Transparency in public processes e.g. e-auction of coal blocks by Anil Swaroop (IAS)
4. 'Ethical Auditing' in Public offices
5. Integrity training and selective bribing

This way probity will ensure public officials are true servants of public rather than of political master.

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Q.6) a) Differentiate between code of conduct and code of ethics. Explain the necessity of a code of ethics for public servants to ensure ethical governance. (10 marks, 150 words)

आचार संहिता और नैतिक/नीति संहिता के बीच अंतर स्पष्ट कीजिए। नैतिक शासन सुनिश्चित करने के लिए लोक सेवकों के लिए नैतिक संहिता की आवश्यकता का वर्णन कीजिए। (10 अंक, 150 शब्द)

Code of conduct	Code of ethics
1. Definition	
It is a codified document mentioning standards of public conduct e.g. All India Civil Service (Conduct) Rules, 1961	Code of ethics is a wider code encompassing ethical standards and guidelines to ensure ethical decision-making
2. Validity	
It is binding in nature.	It is recommendatory.
3. Source	
Legislature	Law / Society / own volition
4. Relevance	
To ensure a standard operating procedure and objectivity	To ensure "justice is not only done but also seen to be done"

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Necessity of code of ethics

1. To reduce ethical dilemmas
2. To remove conflict of interest
3. saves times
   e.g. if an action is unethical — no consideration to it
4. Reduces moral sacrifice
5. Bridges the trust deficit between citizens
6. Independence and autonomy in decision making
   e.g. directions in written form (S. Nath committee)
7. Increases obedience and respect for decision-making.

Hence, code of conduct → objectivity
+
code of ethics → Enlightened objectivity

This can cultivate true 'Karmayogi'.

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b) Despite acknowledging that corruption is detrimental and condemning it, why do people continue to engage in it? Explore the significance of value systems in combating the evil of corruption.

(10 marks, 150 words)

भ्रष्टाचार को हानिकारक मानने और इसकी निंदा करने के बावजूद, लोग इसमें क्यों संलिप्त रहते हैं? भ्रष्टाचार की बुराई से निपटने में मूल्य प्रणालियों के महत्व का अन्वेषण कीजिए।

(10 अंक, 150 शब्द)

Corruption is defined as abuse of power for personal gains.

Dr S Radhkrishnan : People do not what is right, still they donot do it, also they know something is wrong, yet they end up doing it."

Detriment of corruption
- → Increases inequalities
- → Diversion of public resources
- → Economic loss to exchequer
- → Violates Public Trust
- → Breeds poverty and chaos

Why People continue to engage in corruption

1. 'Slippery slope' : every act of corruption on part of a person makes it easier to repeat it again

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2. Incentive to drive out corruption is not bigger than retaining it
2nd ARC: "greasing the wheels"
3. Converted into a financial issue over moral issue
e.g. Fine for coming late stops being a moral issue after some time
4. Lack of punitive punishment for guilty
5. Inefficient and slow justice system

Significance of value systems

1. To reemphasise the moral wrong in corruption;
2. To create a culture of honesty and transparency;
3. To promote ethical hygiene among people;
4. No tolerance for even small acts of corruption
5. Making it a public issue rather than private

The moment incentive to drive out corruption becomes bigger, this menace can be nipped in the bud.

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Section - B

Q.7) You are the Superintendent of Police (SP) in a communally sensitive district. Recently, a young couple approached you seeking protection. They wish to get married, but they belong to different religions. Also, the girl is from an influential family, while the boy comes from a humble background. They are facing threats from the girl's family, who have warned them of dire consequences if they proceed with the marriage. The girl's family has fixed her marriage to a boy belonging to their community and is vehemently against interfaith marriage. The village elders have also expressed apprehensions that, if the matter is not resolved promptly, it could incite widespread rioting and lead to serious law and order problems. The local intelligence unit has corroborated these concerns in its report submitted to your office.

The fears of the village elders have come true. Rumors and disagreements regarding the proposed marriage have caused communal tensions in the neighboring localities. In one such locality, a law-abiding and responsible citizen lives with his wife and son, Sahil. This locality, where people of different religions reside, has a history of maintaining overall harmony and peace despite occasional minor quarrels. But this time, it escalated to the point of rioting, during which Sahil came under the attack and was grievously injured. The rioters also set fire to many houses and vehicles, causing extensive damage to public property. Despite immediate and frantic calls to the police, no prompt action was taken. Sahil succumbed to his injuries the next day. A video of the brutal attack on Sahil emerged and went viral on social media. The incident was also covered extensively by the national media and has led to increased communal polarization in the district.

On one hand, the couple feels increasingly threatened as many blame them for the situation; on the other hand, there are fears of another round of violence as some members of Sahil's community vowing to avenge his death. The grieving parents are devastated by the loss of their only child and seek justice. The district administration is under immense pressure to prevent further violence, ensure justice for Sahil's family, and protect the young couple.

a) Discuss the ethical issues involved in this case.

b) As the SP of the district, evaluate the options available to you.

c) What course of action would you adopt to deal with the situation? (20 marks, 250 words)

आप सांप्रदायिक रूप से संवेदनशील जिले के पुलिस अधीक्षक (SP) हैं। हाल ही में एक युवा जोड़ा आपसे सुरक्षा की मांग करते हुए आया था। वे शादी करना चाहते हैं, लेकिन वे अलग-अलग धर्मों से ताल्लुक रखते हैं। साथ ही, लड़की एक प्रभावशाली परिवार से है, जबकि लड़का एक साधारण पृष्ठभूमि से आता है। उन्हें लड़की के परिवार से धमकियाँ मिल रही हैं, जिन्होंने उन्हें शादी करने पर गंभीर परिणाम भुगतने की चेतावनी दी है। लड़की के परिवार ने उसकी शादी अपने समुदाय के लड़के से तय कर दी है और वे अंतरधार्मिक विवाह के सख्त खिलाफ हैं। गाँव के बुजुर्गों ने भी आशंका जताई है कि अगर केस स्टडी को तुरंत नहीं सुलझाया गया, तो इससे बड़े पैमाने पर दंगे भड़क सकते हैं और कानून-व्यवस्था की गंभीर समस्याएँ पैदा हो सकती हैं। स्थानीय खुफिया इकाई ने आपके कार्यालय को सौंपी अपनी रिपोर्ट में इन चिंताओं की पुष्टि की है।

गाँव के बुजुर्गों की आशंकाएँ सच साबित हुई हैं। प्रस्तावित विवाह को लेकर अफ़वाहों और असहमति के कारण पड़ोसी इलाकों में सांप्रदायिक तनाव पैदा हो गया है। ऐसे ही

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ऐसे ही एक इलाके में कानून का पालन करने वाला और ज़िम्मेदार नागरिक अपनी पत्नी और बेटे साहिल के साथ रहता है। इस इलाके में अलग-अलग धर्मों के लोग रहते हैं, यहाँ कभी-कभार होने वाले छोटे-मोटे झगड़ों के बावजूद समग्र सद्भाव और शांति बनाए रखने का इतिहास रहा है। लेकिन इस बार, यह दंगे की हद तक बढ़ गया, जिसके दौरान साहिल पर हमला किया गया और वह गंभीर रूप से घायल हो गया। दंगाइयों ने कई घरों और वाहनों में आग लगा दी, जिससे सार्वजनिक संपत्ति को भारी नुकसान हुआ। पुलिस को तुरंत और बेचैनी से फोन करने के बावजूद, कोई त्वरित कार्रवाई नहीं की गई। अगले दिन साहिल ने दम तोड़ दिया। साहिल पर हुए क्रूर हमले का एक वीडियो सामने आया और सोशल मीडिया पर वायरल हो गया। इस घटना को राष्ट्रीय मीडिया ने भी बड़े पैमाने पर कवर किया और इसके कारण जिले में सांप्रदायिक ध्रुवीकरण बढ़ गया।

एक तरफ, दंपति को लगातार खतरा महसूस हो रहा है क्योंकि कई लोग उन्हें इस स्थिति के लिए दोषी ठहरा रहे हैं; दूसरी तरफ, साहिल के समुदाय के कुछ सदस्यों द्वारा उसकी मौत का बदला लेने की कसम खाने के कारण हिंसा के एक और दौर की आशंका है। शोकाकुल माता-पिता अपने इकलौते बच्चे को खोने से तबाह हो गए हैं और न्याय की मांग कर रहे हैं। जिला प्रशासन पर आगे की हिंसा को रोकने, साहिल के परिवार को न्याय दिलाने और युवा जोड़े की सुरक्षा करने का भारी दबाव है।

a) इस केस स्टडी में शामिल नैतिक मुद्दों पर चर्चा कीजिए।

b) जिले के पुलिस अधीक्षक के रूप में, आप अपने पास उपलब्ध विकल्पों का मूल्यांकन कीजिए।

c) स्थिति से निपटने के लिए आप क्या कदम उठाएंगे? (20 अंक, 250 शब्द)

In the realm of public order and policing there are situations wherein an officer comes across a challenge of law and order in direct conflict with rights of someone, in this case the rights of the couple.

(Don't Write anything in this Area/ इस स्थान पर कुछ न लिखें)

(A) Ethical issues

Stakeholder	Issues
1. Couple	1. Right to marry as part of Right to life (Shafin Jahan case) 2. Right of autonomy and dignity to take one's own decisions
2. Families of couple	1. Family honour as against autonomy for children 2. use of violence in name of 'honour' - 'Kangaroo courts' culture
3. SP	1. Law and order preservation 2. Protecting the rights of the couple 3. reinstore communal harmony 4. Justice to the victim's family

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4. Sahil	– Loss of life for no fault of his – Justice for the crime committed
5. Media	• Right to report v. Preserving peace and order • Issue of 'Media Trial'
6. Society	1. Religious / communal harmony 2. Peaceful co-existence 3. Non-partisanship

(b) Options Available

(i) Prioritize law and order over protection to couple and Justice for Sahil

Pros : 1. It can reinstate peace in the community
2. Prevent further violence

Cons : 1. Dereliction of duty to protect the couple

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2. Categorical imperative to provide justice to Sahil, otherwise such actions might continue with impunity

Evaluation : Although this option can be a good short-term measure but it is against the spirit of justice.

(ii) Advise the couple to not marry or postpone their plans

Pros	Cons
1. Reinstate public peace	1. Threat to life of boy / couple
2. Their issue can be handled when situation normalizes.	2. Bad precedent

Evaluation : It is not a comprehensive solution in best interest of justice

(iii) Actively engage in reinstating peace, protection to couple and investigation in Sahil's death

- Pros : 1. To pay equal attention to all issues
2. In truest spirit of dedication to duty

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cons : 1. situation may aggravate
2. Threat to couple

(c) [Course of Action]

my course of action would very clearly be the one with complete dedication and impetus to address all the impending issues :

I. Provide police protection to the couple

II. engage with rioters to stop violence immediately

III. FIR against wrongdoers under relevant BNS provisions ;

IV. seek support from paramilitary forces if situation aggravates

V. Form an SIT to investigate Sahil's death

Analysis : 1. ensure justice in 'spirit'
2. preserving ideals of 'Karmayogi' people
3. set up a long-term prevend for

In long term awareness measures on lines of Bharosa cell by IPS Atul K' can be taken to preserve communal harmony.

Feedback
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Please put tick marks in the above table.
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TOTAL MARKS

Q.8) In the lush green expanse of the Western Ghats, a significant change is underway. The state government has announced a new infrastructure project—a highway connecting City A and City B. This project, envisioned as a catalyst for economic growth and enhanced connectivity, also promises to attract significant investments, including from a major semiconductor company. The semiconductor company is important for strategic purposes, given the growing importance of semiconductors in defense, space, and communications sectors. However, the proposed highway passes through a densely forested tribal area, home to an indigenous community deeply connected to the land.

The local tribal community, reliant on the forest for their livelihood and cultural practices, is alarmed by the prospect of displacement and the extensive forest clearance required by the project. The forest is not just their home but a crucial part of their identity and source of livelihood. It is where their ancestors are buried, where they grow medicinal plants, and where their children play. The community's leaders, including Geeta, a respected elder, are determined to protect their land. They fear losing their ancestral lands and the destruction of their way of life.

Determined to make their voices heard, the community organizes a protest march to the office of the District Magistrate and seeks time to meet the DM. The DM, Rajesh known for his fair and balanced approach, listens intently as Geeta and other leaders explain their fears. They asserted their legally protected right to manage and protect the forest.

Meanwhile, in the corporate offices of M&T Infrastructure Ltd., CEO Anil is grappling with the growing unrest. The company has been contracted to build the highway, but the resistance from the tribal community poses a significant challenge. Delays could lead to escalating costs and potential project failure. Anil decides to seek a meeting with Priya, the Chief Secretary of State, to discuss the situation. Priya, overseeing the project from the state secretariat, is aware of the delicate balance needed. The project is crucial for the state's development and aligns with the policy of promoting ease of doing business. Moreover, the potential investment from the semiconductor company is strategically important for both the state and the nation. Any delay or hindrance could tarnish the state's reputation and dissuade future investments. When Anil meets Priya, he lays out his concerns. "Madam Secretary, the protests are intensifying. If this continues, we might have to consider withdrawing from the project. The financial risks are becoming untenable."

The ruling party, keen to maintain its pro-development image, wants early completion of the project and the materialization of the semiconductor manufacturing plant to fulfill its poll promises. The Chief Secretary conveys the policy of the state government and the concerns of M&T Infrastructure Ltd. to the District Magistrate of the district concerned. As the administrative head of the district, the responsibility for maintaining law and order and facilitating development projects rests upon him.

a) What are the ethical issues involved in the case?

b) Evaluate the options available to Rajesh, being District Magistrate of the area.

c) What course of action should Rajesh adopt and why? (20 marks, 250 words)

पश्चिमी घाट के पर्यावरण विस्तार में एक महत्वपूर्ण बदलाव हो रहा है। राज्य सरकार ने एक नई बुनियादी ढांचा के तहत शहर A और शहर B को जोड़ने वाला एक राजमार्ग परियोजना की घोषणा की है। आर्थिक विकास और बेहतर कनेक्टिविटी के उत्प्रेरक के रूप में परिकल्पित इस परियोजना से एक प्रमुख सेमीकंडक्टर कंपनी सहित महत्वपूर्ण निवेश आकर्षित होने का भी वादा किया गया है। रक्षा, अंतरिक्ष और संचार क्षेत्रों में सेमीकंडक्टर के बढ़ते महत्व को देखते हुए, सेमीकंडक्टर कंपनी रणनीतिक उद्देश्यों के लिए महत्वपूर्ण है। हालाँकि, प्रस्तावित राजमार्ग एक घने जंगल वाले आदिवासी क्षेत्र से होकर गुजरता है,

जो भूमि से गहराई से जुड़े एक स्वदेशी समुदाय का घर है। स्थानीय आदिवासी समुदाय, जो अपनी आजीविका और सांस्कृतिक प्रथाओं के लिए जंगल पर निर्भर है, विस्थापन की संभावना और परियोजना द्वारा आवश्यक व्यापक वन निकासी से चिंतित है। जंगल न केवल उनका घर है बल्कि उनकी पहचान और आजीविका का एक महत्वपूर्ण हिस्सा है। यह वह जगह है जहाँ उनके पूर्वजों को दफनाया गया है, जहाँ वे औषधीय पौधे उगाते हैं और जहाँ उनके बच्चे खेलते हैं। गीता, एक सम्मानित बुजुर्ग सहित समुदाय के नेता अपनी जमीन की रक्षा करने के लिए दृढ़ हैं। उन्हें अपनी पुश्तैनी जमीन खोने और अपनी जीवन शैली के नष्ट होने का डर है। अपनी आवाज बुलंद करने के लिए दृढ़ संकल्पित समुदाय ने जिला मजिस्ट्रेट के कार्यालय तक विरोध मार्च निकाला और डीएम से मिलने का समय मांगा। डीएम राजेश, जो अपने निष्पक्ष और संतुलित दृष्टिकोण के लिए जाने जाते हैं, गीता और अन्य नेताओं द्वारा उनके डर को स्पष्ट करने पर ध्यानपूर्वक सुनते हैं। उन्होंने जंगल के प्रबंधन और सुरक्षा के लिए अपने कानूनी रूप से संरक्षित अधिकार पर जोर दिया। इस बीच M&I इंफ्रास्ट्रक्चर लिमिटेड के कॉर्पोरेट कार्यालयों में, CEO अनिल बढ़ती अशांति से जूझ रहे हैं। कंपनी को राजमार्ग बनाने का ठेका दिया गया है, लेकिन आदिवासी समुदाय का प्रतिरोध एक बड़ी चुनौती है। देरी से लागत बढ़ सकती है और संभावित परियोजना विफलता हो सकती है। अनिल ने स्थिति पर चर्चा करने के लिए राज्य की मुख्य सचिव प्रिया से मिलने का फैसला किया। राज्य सचिवालय से परियोजना की देखरेख कर रही प्रिया को इस नाजुक संतुलन की आवश्यकता का एहसास है। यह परियोजना राज्य के विकास के लिए महत्वपूर्ण है और व्यापार करने में आसानी को बढ़ावा देने की नीति के अनुरूप है। इसके अलावा, सेमीकंडक्टर कंपनी से संभावित निवेश राज्य और राष्ट्र दोनों के लिए रणनीतिक रूप से महत्वपूर्ण है। कोई भी देरी या बाधा राज्य की प्रतिष्ठा को धूमिल कर सकती है और भविष्य के निवेश को हतोत्साहित कर सकती है। जब अनिल प्रिया से मिलता है, तो वह अपनी चिंताएँ बताता है। "मैडम सेक्रेटरी, विरोध प्रदर्शन तेज़ हो रहे हैं। अगर यह जारी रहा, तो हमें इस परियोजना से हटने पर विचार करना पड़ सकता है। वित्तीय जोखिम असहनीय होते जा रहे हैं।"

अपनी विकास समर्थक छवि को बनाए रखने के लिए उत्सुक सत्तारूढ़ पार्टी अपने चुनावी वादों को पूरा करने के लिए परियोजना को जल्द से जल्द पूरा करना और सेमीकंडक्टर विनिर्माण संयंत्र को मूर्त रूप देना चाहती है। मुख्य सचिव राज्य सरकार की नीति और M&I इंफ्रास्ट्रक्चर लिमिटेड की चिंताओं को संबंधित जिले के जिला मजिस्ट्रेट को बताते हैं। जिले के प्रशासनिक प्रमुख के रूप में, कानून और व्यवस्था बनाए रखने और विकास परियोजनाओं को सुविधाजनक बनाने की जिम्मेदारी उन पर है।

a) केस अध्ययन में नैतिक मुद्दे क्या हैं?

b) क्षेत्र के जिला मजिस्ट्रेट होने के नाते राजेश के लिए उपलब्ध विकल्पों का मूल्यांकन कीजिए।

c) राजेश को क्या कार्रवाई करनी चाहिए और क्यों?

(20 अंक, 250 शब्द)

The given case study is a classic example of "Development v. Environment" debate wherein on the one hand state's impetus for economic growth

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comes in direct conflict with imperative of nature and livelihoods. Being the DM Rajesh has to ensure this delicate balance in ensuring "win-win" situation for all.

(a) Ethical issues

1. Lives v. Livelihoods
Broader economic growth comes at the cost of disruption of tribal life.
2. widespread displacement of tribal families
3. Violation of "Limits to Growth Principle"
4. Disruption of ecological equillibrium
5. widespread biodiversity and fauna loss
6. Development at the cost of environment
7. Against 'Precautionary Principle' - if a project has potential to cause widespread damage to ecology, alternatives must be proposed.

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8. Imperative of Infrastructure creation and economic growth;

(b) Options evaluate

I. Expedite the project as envisaged in chief secretary's report

Pros	Cons
I. The project timelines would be met	1. Irreparable loss to environment
2. Prevent overcosting	2. widespread displacement

Evaluation: This option although furthers state's imperative but completely ignores idea of sustainability.

II. Propose shifting/rejection of the project by not sanctioning land

Pros	Cons
1. Prevent damage to environment	1. Punitive action can be taken
2. uphold tribal's way of Life.	2. Against state's imperative of economic growth

Evaluation : This option violates delicate balance in development and environment this way hindering imperative of India's growth.

III. conduct an EIA and then proceed accordingly

Pros	Cons
1. Addresses concerns of locals via public hearing.	1. Cause delay and financial losses
2. Appropriate changes can be recommended	2. drawing ire of chief secretary

(c) Course of Action

I. Immediately set up a panel for conducting Environment Impact Assessment

II. Adhere to timelines to conduct public hearing and EIA report

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III. Based on the report, recommend appropriate changes so as to minimize harm to environment

IV. Scheme for Rehabilitation of tribals and financial package

Analysis

I. In line with Spinoza's Pantheism - Green environment and biodiversity has right to protect

II. Balance of sustainability is ensured

III. As a 'Karmayogi' state's interest upheld at the same time "win-win" situation for all stakeholders is created;

Development at the cost of environment → 'Banning'

Sustainable development → 'Balancing'

(MC Mehta v. Union of India)

Feedback
(For OFFICE use only)

#	Ⓒ	Ⓐ	Ⓟ
AWIS			
CD & VA			
S & F			
P & R			

Please put tick marks in the above table.
Here G is Good, A is Average and P is Poor.

TOTAL MARKS

Q.9) A small village in South India experienced a devastating tragedy that shocked the nation. Around 65 villagers lost their lives after drinking liquor contaminated with methanol. The tragedy quietly unfolded one evening as unsuspecting villagers gathered for relaxation, sharing stories, and unwinding after a day's work and consumed the toxic brew. Within a short time, symptoms of poisoning began to appear. The villagers experienced severe headaches, dizziness, nausea, and blurred vision. Panic quickly spread through the community as more and more people fell ill. Families desperately sought help, but the village's healthcare facilities were quickly overwhelmed and unable to cope with the sudden influx of patients. The few medical professionals available worked tirelessly, but resources were limited, and the severity of the situation became increasingly apparent.

Police filed FIR, but no breakthrough was achieved in the case for almost two months. Mahesh, an investigative journalist working with a leading TV channel, began investigating the case on his own initiative. Within a month, Mahesh made a breakthrough by interacting with local people, the liquor mafia, and government officials. He prepared his investigative story and presented it to the CMD of the TV channel. Mahesh's report exposed the complete nexus of the illicit liquor mafia operating with the support of corrupt police, civil officials, and politicians. The key political figure involved was the local MLA, known to be very close to the Chief Minister.

After reviewing the investigative report, the CMD advised Mahesh to drop the idea of making the story public through electronic media. The CMD revealed that the local MLA was not only a relative of the TV channel's owner but also held an unofficial 30 percent share in the channel. Additionally, the CMD offered Mahesh a promotion, a pay raise, and the adjustment of the 20-lakh soft loan that Mahesh had taken for his son's studies abroad if he handed over the investigative report.

a) What are the options available with Mahesh to cope up with the situation? Critically examine each of the options.

b) Which of the options, do you think, would be the most appropriate for Mahesh to adopt and why?

c) Suggest some innovative measures to address the nexus of criminal activities and prevent such tragedies. (20 marks, 250 words)

दक्षिण भारत के एक छोटे से गांव में एक ऐसी भयानक त्रासदी हुई जिसने पूरे देश को झकझोर कर रख दिया। मेथनॉल से दूषित शराब पीने से करीब 65 ग्रामीणों की जान चली गई। यह त्रासदी शाम को हुई जब गांव के लोग आराम करने, कहानियाँ साझा करने और दिन भर के काम के बाद आराम करने के लिए इकट्ठा हुए और उन्होंने ज़हरीली शराब पी ली। कुछ ही समय में, ज़हर के लक्षण दिखने लगे। गांव वालों को तेज़ सिरदर्द, चक्कर आना, जी मिचलाना और धुंधली दृष्टि का अनुभव हुआ। जैसे-जैसे ज़्यादा से ज़्यादा लोग बीमार होते गए, पूरे समुदाय में दहशत फैल गई। परिवारों ने मदद के लिए बेताब होकर मदद माँगी, लेकिन गांव की स्वास्थ्य सुविधाएँ जल्द ही अधिक खराब हो गईं और अचानक आए अधिक मरीजों की संख्या को संभाल नहीं पाईं। उपलब्ध कुछ चिकित्सा पेशेवरों ने अथक परिश्रम किया, लेकिन संसाधन सीमित थे और स्थिति की गंभीरता लगातार स्पष्ट होती जा रही थी।

पुलिस ने FIR दर्ज की, लेकिन लगभग दो महीने तक मामले में कोई सफलता नहीं मिली। एक प्रमुख टीवी चैनल के साथ काम करने वाले खोजी पत्रकार महेश ने अपनी पहल पर मामले की जाँच शुरू की। एक महीने के भीतर, महेश ने स्थानीय लोगों, शराब माफिया और सरकारी अधिकारियों से बातचीत करके एक सफलता हासिल की। उन्होंने अपनी खोजी कहानी तैयार की और उसे टीवी चैनल के CMD के सामने पेश किया। महेश की रिपोर्ट ने भ्रष्ट पुलिस, सिविल अधिकारियों और राजनेताओं के समर्थन से चल रहे अवैध शराब माफिया के पूरे गठजोड़ को उजागर किया। इसमें शामिल मुख्य राजनीतिक व्यक्ति स्थानीय विधायक था, जिसे मुख्यमंत्री का बहुत करीबी माना जाता है।

(Don't Write anything in this Area/ इस स्थान पर कुछ न लिखें)

जांच रिपोर्ट की समीक्षा करने के बाद, CMD ने महेश को इलेक्ट्रॉनिक मीडिया के माध्यम से कहानी को सार्वजनिक करने का विचार प्रेषित करने की सलाह दी। CMD ने खुलासा किया कि स्थानीय विधायक न केवल टीवी चैनल के मालिक का रिश्तेदार था, बल्कि चैनल में अनौपचारिक रूप से 30 प्रतिशत की हिस्सेदारी भी रखता था। इसके अलावा, CMD ने महेश को पदोन्नति, वेतन वृद्धि और अपने बेटे की विदेश में पढ़ाई के लिए लिए गए 20 लाख के सॉफ्ट लोन के समायोजन की पेशकश की, बशर्ते कि वह जांच रिपोर्ट सौंप दे।

a) स्थिति से निपटने के लिए महेश के पास क्या विकल्प उपलब्ध हैं? प्रत्येक विकल्प की आलोचनात्मक जांच कीजिए।

b) आपको क्या लगता है कि महेश के लिए कौन सा विकल्प सबसे उपयुक्त होगा और क्यों?

c) आपराधिक गतिविधियों के गठजोड़ को दूर करने और ऐसी त्रासदियों को रोकने के लिए कुछ नवीन उपाय सुझाएँ। (20 अंक, 250 शब्द)

The given case study represents an ethical ditemma for Mahesh who on one hand is bound by professional ethics to expose the wrongful act whereas on the other hand faces potential loss/benefits in compromising with his stance.

(A) Options Available

1. Drop the report

Pros

1. Secured future of family
2. No embarassment for government

Cons

1. violates categorical imperative
2. Against media ethics

2. Hand it over to some other channel asking them to put in public domain

Pros	Cons
1. Prevent personal harm	1. Dereliction of duty
2. corruption will be exposed	2. None might agree to publish it

3. Go ahead and publish the report

Pros :→ upholding media ethics
→ furthering role of media as 'fourth estate'
→ Perpetrators could be brought to justice

Cons :→ Hinders professional growth
→ Potential harassment by the wrongdoers
→ may end up losing my job;

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(b) most appropriate option is Option 3

1. Investigative journalists are trained to handle such sensitive cases and it's within their wherewithal to face repercussions of their actions;
2. The report can lead to appropriate action against the wrongdoers : prevent such incidents in future
3. Creates a positive example for media to ensure impartiality and integrity in Reporting
4. Upholds 'Apadadharma' i.e. responsibility towards public over personal safety and growth

In this coercive environment, Mahest would exhibit the essence of 'sthitprajya',

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(c)
measures to address the nexus of criminal activities:

1. swift and effective action must be ensured with regular and time-bound follow ups in investigation;
2. Fast-track courts to bring perpetrators to justice;
3. Promote investigative and independent journalism
4. Whistleblower protection mechanisms
5. Increasing awareness against such dangerous activities like consuming illegal liquor

Role models like IAS Smitha Sabharwal who raised campaigns against intoxicity can be emulated so that lives are not lost in future.

Q.10) In a bustling city administration office in a state, Joint Municipal Commissioner Meera, who is also the Public Information Officer (PIO) faces a challenging situation. Recently, an RTI application has been received, demanding details about public infrastructure projects initiated during her tenure. Upon reviewing the requested information, Meera discovers that certain decisions made regarding these projects were not entirely sound in hindsight. These decisions, although taken in good faith and after due diligence, failed to realize promised outcomes. There were other employees also who were party to this decision. The disclosure of this information could potentially lead to scrutiny and backlash against herself, the employees, and contractors involved. Known for her integrity and commitment to public service, Meera finds herself at a crossroads. The RTI Act has served as a critical check against administrative arbitrariness, ensuring transparency and accountability. However, she also observes a troubling trend. RTI applications are often used by vested interests and activists seeking personal gain rather than genuine public interest. Some activists even resort to threats or extortion tactics, undermining the integrity of the RTI process. She fears the requested RTI information could be similarly exploited. Moreover, the employees involved are requesting her to withhold the information. In navigating this situation, Meera weighs her options carefully.

a) Critically examine the options available to Meera in the above situation.

b) Which of the above would be the most appropriate for Meera and why? (20 marks, 250 words)

राज्य के एक व्यस्त नगर प्रशासन कार्यालय में, संयुक्त नगर आयुक्त मीरा, जो जन सूचना अधिकारी (PIO) भी हैं, एक चुनौतीपूर्ण स्थिति का सामना कर रही हैं। हाल ही में, एक RTI आवेदन प्राप्त हुआ है, जिसमें उनके कार्यकाल के दौरान शुरू की गई सार्वजनिक अवसंरचना परियोजनाओं के बारे में विवरण मांगा गया है। मांगी गई जानकारी की समीक्षा करने पर, मीरा को पता चलता है कि इन परियोजनाओं के संबंध में लिए गए कुछ निर्णय पूरी तरह से सही नहीं थे। ये निर्णय, हालांकि सद्भावनापूर्वक और उचित परिश्रम के बाद लिए गए थे, लेकिन वादा किए गए परिणामों को प्राप्त करने में विफल रहे। इस निर्णय में अन्य कर्मचारी भी शामिल थे। इस जानकारी के प्रकटीकरण से संभावित रूप से उनके, कर्मचारियों और शामिल ठेकेदारों के खिलाफ जांच और प्रतिशोध हो सकता है। अपनी ईमानदारी और सार्वजनिक सेवा के प्रति प्रतिबद्धता के लिए जानी जाने वाली मीरा खुद को एक चौराहे पर पाती हैं। RTI अधिनियम ने प्रशासनिक मनमानी के खिलाफ एक महत्वपूर्ण जाँच के रूप में काम किया है, जो पारदर्शिता और जवाबदेही सुनिश्चित करता है। हालाँकि, वह एक परेशान करने वाली प्रवृत्ति भी देखती हैं। RTI आवेदनों का उपयोग अक्सर निहित स्वार्थों और कार्यकर्ताओं द्वारा वास्तविक सार्वजनिक हित के बजाय व्यक्तिगत लाभ के लिए किया जाता है। कुछ कार्यकर्ता तो धमकी या जबरन वसूली की रणनीति का भी सहारा लेते हैं, जिससे आरटीआई प्रक्रिया की अखंडता को नुकसान पहुंचता है। उसे डर है कि मांगी गई RTI जानकारी का भी इसी तरह से फायदा उठाया जा सकता है। इसके अलावा, इसमें शामिल कर्मचारी उससे जानकारी छिपाने का अनुरोध कर रहे हैं। इस स्थिति से निपटने के लिए मीरा अपने विकल्पों पर सावधानीपूर्वक विचार करती है।

a) उपरोक्त स्थिति में मीरा के लिए उपलब्ध विकल्पों की आलोचनात्मक जांच कीजिए।

b) उपरोक्त में से कौन सा विकल्प मीरा के लिए सबसे उपयुक्त होगा और क्यों? (20 अंक, 250 शब्द)

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(Don't Write anything in this Area/ इस स्थान पर कुछ न लिखें)

The given case study presents a practical example of RTI as to how it is a sword in hands of people to enforce accountability, however, its potential misuse is also apparent which can end up creating more injustice than justice.

Stakeholders involved

- → Joint municipal commissioner (PIO)
- → Contractor
- → Employees
- → Government : Transparency in Public Process
- → RTI applicant
- → Society : culture of ethicality and social auditing of infrastructure projects

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(A) Options Available

I. Withold information

Pros: → Prevent misuse of such information

→ Prevent embarassment for administration and employees

Cons: → Decision could be appealed;

→ would substantiate apprehension of irregularities

Evaluation: This option looks pleasing but against my conscience and violation of responsibility

(Ends over means)

(II.) Delay the information disclosure

Pros: → For the time being, situation would be managed;

(Don't Write anything in this Area/ इस स्थान पर कुछ न लिखें)

→ can have a relook in the report's findings

Cons: → imposition of fine under RTI
→ Abdication of responsibility

III. Provide the requested information

Pros: 1. upholding imperative of law
2. Furthers spirit of RTI;

Cons: 1. Information could be misused;
2. Potential punitive action against Meera and her colleagues

Analysis: It might end up creating issues for the government in the long run.

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(B) most Appropriate Action

: It would be the third option with slight modifications :

1. Re-checking the particulars of applicant to ensure genuineness ;

2. Brevity in information that will be provided
- only relevant information with due considerations to Sec 8 of RTI Act should be provided.

Analysis : It would ensure no knee-jerk reactions are taken as any misuse of information is caused.

At the same time it must be ensured that the alleged irregularities be examined and action taken on it so that in the long term such an issue doesn't arise again.

Feedback
(For OFFICE use only)

#	G	A	P
AWIS			
CD & VA			
S & F			
P & R			

Please put tick marks in the above table.
Here G is Good, A is Average and P is Poor.

TOTAL MARKS

Q.11) You are the Operations Manager at a rapidly growing technology startup, Tech Nova Innovations, which prides itself on its cutting-edge solutions and ability to deliver projects on time. The startup culture is fast paced, with tight deadlines and high expectations from both clients and investors. Your current project, developing a new AI-driven platform, is crucial for securing future funding and partnerships. Your team is small but skilled, consisting of four software developers and two project coordinators, with an equal number of men and women.

Recently, your team has faced significant challenges. Riya, one of the female software developers, has requested personal leave to care for her ailing father. Meanwhile, another female team member, Shabnam, is struggling to balance her work responsibilities with the care of her infant child. The remaining team members have had to take on additional tasks, affecting their work-life balance, leading to increased stress and frustration. As the project deadline approaches, the strain within the team becomes evident. During a critical review meeting, Arjun, a senior developer, expresses his frustration, "Maybe it's not a good idea to have team members who can't commit full-time during crucial phases." The comment sparks immediate backlash. Chetna, a project coordinator, finds Arjun's remark deeply offensive and reports the incident to the Human Resources (HR) Department. She also threatens to take the issue to social media, potentially harming the startup's public image. The HR Department, based at the startup's headquarters, investigates the complaint and recommends taking strict action against Arjun for his unprofessional and insensitive comment. They highlighted the importance of maintaining an inclusive and respectful workplace culture. This recommendation places you in a difficult position. The project is already behind schedule, and losing a senior developer like Arjun could severely impact its timely completion.

You are now faced with a complex dilemma. On one hand, it is essential to address the insensitive remark and ensure a respectful work environment. On the other hand, you must keep the project on track without further demotivating your team.

a) Discuss the ethical issues involved in this case.

b) As the Operations Manager, how would you deal with the situation?

c) Based on the case study, discuss the challenges faced by women at workplace. How can such challenges be resolved?

(20 marks, 250 words)

आप तेजी से बढ़ते प्रौद्योगिकी स्टार्टअप, टेक नोवा इनोवेशन में परिचालन प्रबंधक हैं, जो अपने अत्याधुनिक समाधानों और समय पर परियोजनाओं को पूरा करने की क्षमता पर गर्व करता है। स्टार्टअप संस्कृति तेज गति से आगे बढ़ती है, जिसमें सख्त समय सीमा होती है और क्लाइंट और निवेशकों दोनों से उच्च अपेक्षाएँ होती हैं। आपका वर्तमान प्रोजेक्ट, एक नया AI-संचालित प्लेटफ़ॉर्म विकसित करना, भविष्य के वित्तपोषण और साझेदारी को सुरक्षित करने के लिए महत्वपूर्ण है। आपकी टीम छोटी लेकिन कुशल है, जिसमें चार सॉफ़्टवेयर डेवलपर और दो प्रोजेक्ट समन्वयक हैं, जिनमें पुरुषों और महिलाओं की संख्या बराबर है। हाल ही में, आपकी टीम को महत्वपूर्ण चुनौतियों का सामना करना पड़ा है। महिला सॉफ़्टवेयर डेवलपर्स में से एक रिया ने अपने बीमार पिता की देखभाल के लिए व्यक्तिगत छुट्टी का अनुरोध किया है। इस बीच, एक अन्य महिला टीम सदस्य, शबनम, अपने शिशु बच्चे की देखभाल के साथ अपने काम की ज़िम्मेदारियों को संतुलित करने के लिए संघर्ष कर रही है। शेष टीम के सदस्यों को अतिरिक्त कार्य करने पड़े हैं, जिससे उनके कार्य-जीवन का संतुलन प्रभावित हुआ है, जिससे तनाव और हताशा बढ़ गई है। जैसे-जैसे परियोजना की समय सीमा नज़दीक आती है, टीम के भीतर तनाव स्पष्ट होता जाता है। एक महत्वपूर्ण समीक्षा बैठक के दौरान, एक वरिष्ठ डेवलपर अर्जुन अपनी निराशा व्यक्त करता है,

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"शायद यह एक अच्छा विचार नहीं है कि टीम के सदस्य ऐसे हों जो महत्वपूर्ण चरणों के दौरान पूर्णकालिक रूप से काम न कर सकें।" टिप्पणी पर तुरंत प्रतिक्रिया होती है। चेतना, एक परियोजना समन्वयक, अर्जुन की टिप्पणी को बहुत अपमानजनक मानती है और मानव संसाधन (HR) विभाग को घटना की रिपोर्ट करती है। वह इस मुद्दे को सोशल मीडिया पर ले जाने की धमकी भी देती है, जिससे स्टार्टअप की सार्वजनिक छवि को नुकसान पहुंच सकता है। स्टार्टअप के मुख्यालय में स्थित HR विभाग शिकायत की जांच करता है और अर्जुन के खिलाफ उसकी गैर-पेशेवर और असंवेदनशील टिप्पणी के लिए सख्त कार्रवाई करने की सिफारिश करता है। उन्होंने एक समावेशी और सम्मानजनक कार्यस्थल संस्कृति को बनाए रखने के महत्व पर प्रकाश डाला। यह सिफारिश आपको एक मुश्किल स्थिति में डाल देती है। परियोजना पहले से ही समय से पीछे चल रही है, और अर्जुन जैसे वरिष्ठ डेवलपर को खोने से इसका समय पर पूरा होना बुरी तरह प्रभावित हो सकता है। अब आप एक जटिल दुविधा का सामना कर रहे हैं। एक ओर, असंवेदनशील टिप्पणी को संबोधित करना और एक सम्मानजनक कार्य वातावरण सुनिश्चित करना आवश्यक है। दूसरी ओर, आपको अपनी टीम को और अधिक हतोत्साहित किए बिना परियोजना को ट्रैक पर रखना चाहिए।

a) इस केस स्टडी में शामिल नैतिक मुद्दों पर चर्चा कीजिए।

b) संचालन प्रबंधक के रूप में, आप इस स्थिति से कैसे निपटेंगे?

c) केस स्टडी के आधार पर, कार्यस्थल पर महिलाओं के सामने आने वाली चुनौतियों पर चर्चा करें। ऐसी चुनौतियों का समाधान कैसे किया जा सकता है? (20 अंक, 250 शब्द)

The given case study is a glaring example of inequalities (gender-based) at the workplace. The fact that female labour force participating rate in India is a meagre 33%.. as per PLFS-5 highlights the issue of gender biases in the workplace.

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(A) Ethical issues

1. Gender parity at workplace
2. Inclusive work environment which cares for all
3. Upholding principles of POSH Act
4. "Double burden" on women
   - care work at home and professional responsibility
5. Gender insensitivity amongst male employees
6. Glass ceiling effect
   - limited opportunities for women for professional growth (only 13% of them reach to managerial positions - TIME survey)
7. Gender based clearages in assigning of responsibility -

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the belief that care work is the sole responsibility of women

8. lack of mutual respect in the workplace

9. Against Gender diversity in workplace.

(b) As an operation manager,

course of Action:

my course of Action would be clearly in line with guidelines under POSH and driven by ethical considerations and compassion for the female employees.

1. Reprimand Arjun and ask him to justify his

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comments and based on it direction to retract the comments;

II. Render apology for the same and inflict punishment as prescribed by law
- since first time violation, as per law admonition can be issued.

III. Assign a male employee each for the two female employees to assist them remotely in their work.
- Zomato's model for assistance to female employees on maternity leave by assigning a buddy to coordinate is a model worth emulating in present situation.

This way dignity of female employee would be protected and work would flourish.

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(c)

Challenges	Solution
1. Sexual harassment at workplace	1. Time bound redressal via ICC,
2. Discrimination, harassment	1. Surveillance 2. Anonymous complaint mechanism (e.g. "She-Box" initiative
3. Wage parity, glass ceiling, maternity leave	1. Gender-sensitive leave-policies 2. Proportionate pay 3. Remote work, support in maternity
4. Attitudinal bias	4. Ethical sensitisation

A nation's progress is judged by the progress of its women and hence they must be protected and promoted equitably to be a part of the workforce.

Feedback
(For OFFICE use only)

	G	A	P
AWIS			
CD & VA			
S & F			
P & R			

Please put tick marks in the above table.
Here G is Good, A is Average and P is Poor.

TOTAL MARKS

Q.12) Utkarsh is a dedicated and experienced Chief Engineer in the Public Works Department (PWD) of a major Indian city. His responsibilities include overseeing the maintenance and construction of the city's infrastructure. One of his critical responsibilities is managing the safety and welfare of the PWD workers. A sudden strike by the workers' union of the PWD erupted over the issue of compensation to a construction worker who died while repairing a major bridge in the city. The case was brought to Utkarsh's attention for resolution.

The deceased worker, Shyam Lal, was part of a team tasked with repairing a crucial bridge that connected two busy parts of the city. During the repair, an unfortunate accident occurred where a section of the bridge collapsed. Shyam Lal fell from a significant height, suffering severe injuries. He was immediately rushed to the hospital but succumbed to his injuries shortly after arrival. Shyam Lal was 45 years old and the sole breadwinner for his family, which included his wife and three young children. The initial investigation revealed that Shyam Lal had not been wearing the mandatory safety harness at the time of the accident. The management, upon learning of this, is considering not providing extra compensation to Shyam Lal's family, citing negligence on his part.

The PWD workers' union was outraged by this decision, arguing that the lack of proper training and supervision were the primary cause of the accident. They demanded full compensation for Shyam Lal's family, like what other workers receive who die in the line of duty, and a job for one family member. With no satisfactory response from the management, the union went on strike, halting all ongoing maintenance and construction projects in the city. The strike has continued for two weeks, causing significant disruption to the city's infrastructure projects and leading to public outcry. Utkarsh is now tasked with finding a resolution to this deadlock.

a) What are the options available to Utkarsh to meet the above situation? Critically examine each of the options identified by him.

b) What are the ethical dilemmas being faced by Utkarsh?

c) What course of action should Utkarsh adopt to diffuse the above situation? (20 marks, 250 words)

उत्कर्ष भारत के एक प्रमुख शहर के लोक निर्माण विभाग (PWD) में एक समर्पित और अनुभवी मुख्य अभियंता हैं। उनकी जिम्मेदारियों में शहर के बुनियादी ढांचे के रखरखाव और निर्माण की देखरेख करना शामिल है। उनकी महत्वपूर्ण जिम्मेदारियों में से एक PWD श्रमिकों की सुरक्षा और कल्याण का प्रबंधन करना है। शहर में एक प्रमुख पुल की मरम्मत करते समय मरने वाले एक निर्माण श्रमिक को मुआवजे के मुद्दे पर PWD के श्रमिक संघ द्वारा अचानक हड़ताल की गई। मामले को समाधान के लिए उत्कर्ष के ध्यान में लाया गया। मृतक श्रमिक, श्याम लाल, शहर के दो व्यस्त हिस्सों को जोड़ने वाले एक महत्वपूर्ण पुल की मरम्मत करने वाली टीम का हिस्सा थे। मरम्मत के दौरान, एक दुर्भाग्यपूर्ण दुर्घटना हुई जिसमें पुल का एक हिस्सा ढह गया। श्याम लाल काफी ऊंचाई से गिर गए, जिससे उन्हें गंभीर चोटें आईं। उन्हें तुरंत अस्पताल ले जाया गया लेकिन पहुंचने के कुछ समय बाद ही उनकी मृत्यु हो गई। श्याम लाल 45 वर्ष के थे और अपने परिवार के लिए अकेले कमाने वाले थे, जिसमें उनकी पत्नी और तीन छोटे बच्चे शामिल थे। प्रारंभिक जांच से पता चला कि दुर्घटना के समय श्याम लाल ने अनिवार्य सुरक्षा हार्नेस नहीं पहना था। प्रबंधन को इस बात का पता चलने पर, श्याम लाल के परिवार को अतिरिक्त मुआवजा न देने पर विचार किया जा रहा है, क्योंकि इसमें उनकी ओर से लापरवाही का हवाला दिया गया है। पीडब्ल्यूडी कर्मचारी संघ इस निर्णय से नाराज है, उनका तर्क है कि उचित प्रशिक्षण और पर्यवेक्षण की कमी दुर्घटना का मुख्य कारण है। उन्होंने श्याम लाल के परिवार के लिए पूरा मुआवजा मांगा, जैसा कि अन्य कर्मचारियों को मिलता है, जो ड्यूटी के दौरान मर जाते हैं, और परिवार के एक सदस्य को नौकरी दी जानी चाहिए। प्रबंधन से कोई संतोषजनक जवाब न मिलने पर, संघ ने हड़ताल कर दी, जिससे शहर में चल रहे सभी

रखरखाव और निर्माण प्रोजेक्ट रुक गए। हड़ताल दो सप्ताह तक जारी रही, जिससे शहर की बुनियादी ढांचा परियोजनाओं में काफी व्यवधान आया और लोगों में आक्रोश फैल गया। उत्कर्ष को अब इस गतिरोध का समाधान खोजने का काम सौंपा गया है।

a) उपरोक्त स्थिति से निपटने के लिए उत्कर्ष के पास क्या विकल्प उपलब्ध हैं? उनके द्वारा पहचाने गए प्रत्येक विकल्प की आलोचनात्मक जांच कीजिए।

b) उत्कर्ष के सामने कौन सी नैतिक दुविधाएं हैं?

c) उपरोक्त स्थिति से निपटने के लिए उत्कर्ष को क्या कदम उठाना चाहिए? (20 अंक, 250 शब्द)

The given case study highlights ethical dilemma for Utkarsh to ensure justice for Shyam lal and encourage genuine concerns of union to be assuaged, also ensuring proper rules are followed in larger public interest.

(b) Ethical dilemmas

(1) law in letter v. spirit
- violation of SOP by Shyam lal as a ground for reduction in compensation

(2) collective bargaining v. imperative of development

ForumIAS

(Don't Write anything in this Area/ इस स्थान पर कुछ न लिखें)

The strike by union has hampered construction work

(3) Rules v. Compassion (Procedure)

(4) Bending the rules v. Imperative of set Procedures

(5) Dilution of Rules to create a precedent for future

(6) Future safety of employees v. one time justice for Shyamlal

(A) Options

I. Accept the demands of union;

Pros: 1. Work would be resumed;

2. Justice for shyam lal's family

(B) Cons : 1. violation of rules

2. Discourage adherence to SOPs;

(B) Reduce the compensation

Pros : → No violation of SOP would be ensured in future

Cons → Strike may continue

(C) Compensation for shyam lal full as a one-time measure

- It will ensure ~~no~~ justice for shyam lal and same time create no

(Don't Write anything in this Area/ इस स्थान पर कुछ न लिखें)

precedent for the future;
- "Act utilitarianism"

(c) course of Action

III. - one time measure
- full compensation

Long-term

1. Proper safety protocols for workers;
2. Safety audits at regular intervals;
3. Victim compensation policy;

do that such actions and consequences are prevented in future in best interest of all.

Feedback
(For OFFICE use only)

#	Ⓒ	Ⓐ	Ⓟ
AWIS			
CD & VA			
S & F			
P & R			

Please put tick marks in the above table.
Here G is Good, A is Average and P is Poor.

TOTAL MARKS	