

Time Allowed : Three Hours
समय : तीन घंटेMaximum Marks : 250
अधिकतम अंक : 250

GENERAL STUDIES / सामान्य अध्ययन

Name Of Candidate परीक्षार्थी का नाम	RUPAL JAISWAL		
Roll No./अनुक्रमांक	1910159229	Medium/माध्यम	English <input checked="" type="checkbox"/> हिंदी <input type="checkbox"/>
Center Code/परीक्षा केंद्र	ONLINE	Date/दिनांक	15/08/2025

*Center Code : For Online - 1900 / Delhi : Karol bagh - 1901, ORN - 1902, Mukharji Nagar - 1903 / Patna : Boring Rd. - 2001 / Hyderabad : Jawahar Nagar - 2101

INDEX TABLE / अनुक्रमणिका			INSTRUCTION / अनुदेश	
Q. No. प्र.सं.	Max. Marks अधिकतम अंक	Marks Obtained प्राप्तांक	1. Please do furnish Name, Email, Roll No and Mobile in the answer sheet. कृपया उत्तर-पुस्तिका में नाम, ईमेल, रोल नंबर और मोबाइल नंबर भरें।	
1			2. There are TWELVE questions printed in ENGLISH & HINDI, all questions are compulsory. उत्तर पुस्तिका में अंग्रेजी/हिंदी में बारह प्रश्न दिए गए हैं, सभी प्रश्न अनिवार्य हैं।	
2			3. The number of marks carried by a question/part is indicated against it. प्रत्येक प्रश्न/भाग के लिए निर्धारित अंक उसके सामने अंकित किए गए हैं।	
3			4. Answers must be written in the medium authorized in the admission Certificate, which must be stated clearly on the cover of this Question-Cum-Answer (QCA) Booklet in the space provided. उत्तर प्रवेश पत्र में अधिकृत माध्यम में लिखे जाने चाहिए, जो कि दिए गए स्थान में इस प्रश्न-सह-उत्तर (क्यूसीए) पुस्तिका के कवर पर स्पष्ट रूप से लिखा जाना चाहिए।	
4			5. Word limit in questions, if specified, should be adhered to. Any page or portion of the page left blank in the Question-Cum Answer Booklet must be clearly Struck off. प्रश्नों में शब्द सीमा, यदि निर्दिष्ट हो, का पालन किया जाए। प्रश्न-सह-उत्तर पुस्तिका में खाली छोड़े गये किसी भी पृष्ठ या पृष्ठ के भाग को स्पष्ट रूप से काट दें।	
5			For Student Only / केवल परीक्षार्थी प्रयोग हेतु	
6			Start Time/प्रारंभ करने का समय : 2:43 PM	End Time/समाप्त करने का समय : 5:48 PM
7			Mode Of Examination/ परीक्षा की विधि :	Online/ऑनलाइन <input checked="" type="checkbox"/> Offline/ऑफलाइन <input type="checkbox"/>
8			For Office Use Only / केवल कार्यालय प्रयोग हेतु	
9			ECN CODE/ ईसीएन कोड :	EG/ईजी : ① ② ③ ④ ⑤
10			Evaluation Date/ मूल्यांकन तिथि :	
11			*Examiner's Discretion is the marks awarded at the discretion of the examiner based on your overall impression, on the basis of (but not limited to) your handwriting, presentation, use of diagrams, flowcharts, facts and figures or absolutely anything that he/she liked in your copy. मूल्यांकन कर्ता का विवेक अंक, आपकी लिखावट, प्रस्तुति, आरेखों के उपयोग, फ्लोचार्ट, तथ्यों और आंकड़ों या समय रूप किसी अन्य विषय वस्तु, जो मूल्यांकन कर्ता को आपकी कॉपी में पसंद आयी के आधार पर (लेकिन इन्हीं तक सीमित नहीं) पर दिए गए अंक हैं।	
12				
13				
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Total/कुल अंक	250			
Examiner's Discretion/मूल्यांकन कर्ता का विवेक :				
Total Marks/कुल अंक :				

Note: Students are expected to incorporate suggestions from the feedback provided in the answers. Discussion classes for the tests are also available online in your portal to aid in your preparation. Further, students are requested to see the good copies of the tests and learn from them. You can also discuss your copy with a Mentor and discover ways and means to improve your answers, or if you have any issues with this test / copy. Ask specific questions, to get specific answers.

EXAMINER'S REMARKS

CRITERIA FOR THE FEEDBACK SECTION AT THE END OF EACH QUESTION

1. **AWIS = Answered What is Asked.** This means whether you have addressed the core demand of the question or not. Addressing the core demand of the question gets you an objectively fair score. It is examiner's perception if you have understood the question and if you know the answer in the first place. Creative answer writing, sometimes missing the core demand, may fetch very high or very low scores, and exposes your answer to the subjectivity of the examiner.
2. **CD & VA = Content Density & Value Addition.** Examiner will evaluate the quality and quantity of your content in the answer. In the same word limit and space limit have you (a) written what is asked (b) gone beyond what is asked (c) enriched answers through combination of (but not all!) suggestions, ideas, quotes, flowcharts, diagrams, facts and figures, data etc. This affects objective components of assessment.
3. **S & F = Structure & Flow =** Whether you have structured your answer properly or not. Whether the answer has been broken into parts and sub-parts and each part has been addressed appropriately or not. Whether the flow of the answer is maintained. Affects both subjective and objective components of assessment.
4. **P & R =** How your answer performs on the criteria of **presentation, ease of read, clarity and apparent effort** in writing the answer. This affects the subjective components of assessment.

Instructions: All questions are compulsory. The number of marks carried by a question/part is indicated against it. Quality of the answer is more important than the length of the answer.

निर्देश : सभी प्रश्न अनिवार्य हैं। प्रत्येक प्रश्न द्वारा धारित अंकों को उसके सामने इंगित किया गया है। उत्तर की गुणवत्ता उत्तर की लंबाई की तुलना में अधिक महत्वपूर्ण है।

Section - A

Q.1) a) 'Unconscious biases in parenting continue to shape gendered experiences in India.' Do you agree with this view? Discuss. (10 marks, 150 words)

'पालन-पोषण में अचेतन पूर्वाग्रह भारत में लिंग-आधारित अनुभवों को आकार देते हैं।' क्या आप इस दृष्टिकोण से सहमत हैं? चर्चा कीजिए। (10 अंक, 150 शब्द)

b) Distinguish between empathy and compassion. Why are they considered as foundational values in public services? (10 marks, 150 words)

समानुभूति और करुणा में अंतर स्पष्ट कीजिए। इन्हें सार्वजनिक सेवाओं में आधारभूत मूल्य क्यों माना जाता है? (10 अंक, 150 शब्द)

Q.2) a) The current society is witnessing rising levels of intolerance. What are the consequences of this situation for personal well-being and for societal well-being? What can one do at the personal level to become tolerant? (10 marks, 150 words)

वर्तमान समाज में असहिष्णुता का स्तर बढ़ता जा रहा है। इस स्थिति के व्यक्तिगत और सामाजिक कल्याण पर क्या प्रभाव पड़ेंगे? सहिष्णु बनने के लिए व्यक्तिगत स्तर पर क्या किया जा सकता है? (10 अंक, 150 शब्द)

b) What are the main components of emotional intelligence and how does it help an individual in taking ethical decisions? (10 marks, 150 words)

भावनात्मक बुद्धिमत्ता के मुख्य घटक क्या हैं और यह किसी व्यक्ति को नैतिक निर्णय लेने में किस प्रकार सहायता करती है? (10 अंक, 150 शब्द)

Q.3) Given below are the three quotations of great thinkers. What do each of these quotations convey to you in the present context?

नीचे तीन महान विचारकों के उद्धरण दिए गए हैं। वर्तमान संदर्भ में इनमें से प्रत्येक उद्धरण आपको क्या संदेश देता है?

a) "This life is short, the vanities of the world are transient, but they alone live who live for others, the rest are more dead than alive."-Swami Vivekanand (10 marks, 150 words)

"यह जीवन छोटा है, संसार की व्यर्थताएँ क्षणिक हैं, लेकिन केवल वे ही जीवित हैं जो दूसरों के लिए जीते हैं, बाकी लोग जीवित से अधिक मृत हैं।" - स्वामी विवेकानंद (10 अंक, 150 शब्द)

b) “If you cry because the sun has gone out of your life, your tears will prevent you from seeing the stars.”- Rabindranath Tagore (10 marks, 150 words)

“यदि आप इसलिए रोते हैं कि आपके जीवन से सूर्य चला गया है, तो आपके आँसू आपको तारे देखने से रोकेंगे।” - रवींद्रनाथ टैगोर (10 अंक, 150 शब्द)

c) “Two ways of building character – cultivating strength to challenge oppression, and tolerate the resultant hardships that give rise to courage and awareness.”-Sardar Patel (10 marks, 150 words)

“चरित्र निर्माण के दो तरीके – उत्पीड़न को चुनौती देने के लिए शक्ति का विकास करना, और परिणामस्वरूप होने वाली कठिनाइयों को सहन करना, जिससे साहस और जागरूकता का उदय होता है।” - सरदार पटेल (10 अंक, 150 शब्द)

Q.4) a) “With great power comes great responsibility.” In the present context, ‘Big Tech’ headquartered in developed countries wield disproportionate influence over digital infrastructure, personal data, and global narratives—often prioritising profit over ethical considerations. What ethical principles should guide such corporations in building a fair, inclusive, and just global digital framework? (10 marks, 150 words)

“बड़ी शक्ति के साथ बड़ा उत्तरदायित्व भी आता है।” वर्तमान संदर्भ में, विकसित देशों में मुख्यालय वाली ‘बड़ी तकनीकी कंपनियाँ’ डिजिटल अवसंरचना, व्यक्तिगत डेटा और वैश्विक आख्यानो (नैरेटिव) पर असंगत प्रभाव डालती हैं—अक्सर नैतिक विचारों पर लाभ को प्राथमिकता देती हैं। ऐसे निगमों को एक निष्पक्ष, समावेशी और न्यायसंगत वैश्विक डिजिटल ढाँचा बनाने में किन नैतिक सिद्धांतों द्वारा मार्गदर्शित होना चाहिए? (10 अंक, 150 शब्द)

b) What do you understand by the term ‘crisis of conscience’? Describe an incident from your life where you experienced such a crisis. How did you deal with it? (10 marks, 150 words)

‘अंतरात्मा के संकट’ से आप क्या समझते हैं? अपने जीवन की किसी ऐसी घटना का वर्णन कीजिए जहाँ आपको ऐसा संकट महसूस हुआ हो। आपने कैसे उस स्थिति का समाधान किया? (10 अंक, 150 शब्द)

Q.5) a) “A politics of confession that encourages politicians and parties to confess and offer regret for their errors can surely be a cathartic experience.” Examine the statement from the ethical point of view. (10 marks, 150 words)

“स्वीकारोक्ति की राजनीति जो राजनेताओं और दलों को अपनी गलतियों को स्वीकार करने और उनके लिए खेद प्रकट करने के लिए प्रोत्साहित करती है, निश्चित रूप से एक भाव विरेचक (मनोवैज्ञानिक रूप से शुद्ध करने वाला) अनुभव हो सकती है।” नैतिक दृष्टिकोण से इस कथन का परीक्षण कीजिए। (10 अंक, 150 शब्द)

b) What are the key objectives of the Right to Information Act, 2005? Examine the ethical concerns associated with certain provisions of the Digital Personal Data Protection Act in realizing the objectives of the RTI Act. (10 marks, 150 words)

सूचना का अधिकार अधिनियम, 2005 के प्रमुख उद्देश्य क्या हैं? सूचना का अधिकार अधिनियम के उद्देश्यों की प्राप्ति में डिजिटल व्यक्तिगत डेटा संरक्षण अधिनियम के कुछ प्रावधानों से जुड़े नैतिक मुद्दों का परीक्षण कीजिए। (10 अंक, 150 शब्द)

Q.6) a) Public spaces serve as arenas of democratic participation and civic expression. Yet in India, they remain deeply gendered, with many women largely confined to the private and domestic sphere. Examine the factors that restrict women's access to public spaces. How can ethical governance help address the issue of gendered spatial control and promote inclusivity in public spaces? (10 marks, 150 words)

सार्वजनिक स्थान लोकतांत्रिक भागीदारी और नागरिक अभिव्यक्ति के क्षेत्र हैं। फिर भी, भारत में, ये स्थान अभी भी लिंग-भेद से प्रभावित हैं, और कई महिलाएँ निजी और घरेलू दायरे तक ही सीमित हैं। उन कारकों का परीक्षण कीजिए जो महिलाओं की सार्वजनिक स्थानों तक पहुँच को बाधित करते हैं। नैतिकता युक्त शासन, लिंग-आधारित स्थानिक नियंत्रण के मुद्दे को सुलझाने और सार्वजनिक स्थानों में समावेशिता को बढ़ावा देने में कैसे मदद कर सकता है? (10 अंक, 150 शब्द)

b) Write short notes on the following in 30 words each:

- i) Ethical fading
- ii) Conflict of interest
- iii) Persuasion
- iv) Work culture
- v) Corporate governance

(10 marks, 150 words)

निम्नलिखित पर 30-30 शब्दों में संक्षिप्त टिप्पणियाँ लिखें:

- i) नैतिक लुप्तता
- ii) हितों का टकराव
- iii) अनुनयन
- iv) कार्य संस्कृति
- v) कॉर्पोरेट प्रशासन

(10 अंक, 150 शब्द)

Section - B

Q.7) A State Government in the northeastern part of the country has launched a series of anti-encroachment drives across forest areas, wetlands, and revenue lands. Under the directions of the Chief Minister, the administration has intensified efforts to reclaim public land, particularly in areas reserved for ecological protection and critical infrastructure development. Most of the time, these actions have been backed by court orders and have resulted in the recovery of thousands of hectares of land. However, in certain regions, the implementation of such drives is fraught with social and political complexities. In several districts, settlements have existed for decades and are inhabited by marginalized communities with limited access to legal rights or formal rehabilitation measures. These areas are often politically sensitive and influenced by local leaders and pressure groups.

Simanta is posted as Additional Deputy Commissioner (ADC) in one such district. Over the past year, the district administration has attempted to align eviction measures with welfare outreach, including the provision of temporary shelters, relocation assistance, and public consultations. Recently, a major operation was scheduled to clear encroachments from over 140 hectares of forest land within a Reserved Forest, primarily to curb rising instances of human-elephant conflict and to restore ecological balance. Anticipating eviction, some residents approached the High Court seeking a stay. However, the court refused to grant it and directed the administration to proceed with the eviction following due process. Notices were served, and a detailed roadmap was prepared to carry out the operation, which was expected to last 2–3 days due to the scale and remote location. On the first day, Simanta led a team comprising forest officials, municipal workers, and police personnel. Demolitions were conducted peacefully and without major resistance. However, on the second day, when the team returned to the site, a large group of agitated residents—primarily women and children—had gathered. They raised slogans and formed human chains to prevent further evictions. The atmosphere grew tense when some individuals began throwing stones, resulting in serious injury to a municipal worker. The crowd grew increasingly volatile and emotionally charged, demanding an immediate halt to the operation. The police contingent present on the ground was outnumbered by the crowd. Faced with this crisis, some team members pleaded with Simanta to call off the operation, fearing threats to their life and the possibility of a violent escalation. Simanta attempted to contact his superior officer (the Deputy Commissioner), but due to poor mobile connectivity in the forested area, communication could not be established. Meanwhile, several local journalists had arrived and begun reporting on the incident. Simanta is in a dilemma as to what to do.

- Evaluate the options available with Simanta to cope with the situation.
- Which of the above options would be the most appropriate for Simanta and why?
- What are the ethical dilemmas being faced by Simanta?
- Examine the qualities of a public servant which will be required to manage such situations.

(20 marks, 250 words)

देश के पूर्वोत्तर भाग में एक राज्य सरकार ने वन क्षेत्रों, आर्द्रभूमि और राजस्व भूमि पर अतिक्रमण विरोधी अभियानों की एक श्रृंखला शुरू की है। मुख्यमंत्री के निर्देशों के तहत, प्रशासन ने सार्वजनिक भूमि, विशेष रूप से पारिस्थितिक संरक्षण और महत्वपूर्ण बुनियादी ढाँचे के विकास के लिए आरक्षित क्षेत्रों को पुनः प्राप्त करने के प्रयासों को तेज़ कर दिया है। अधिकांशतः, इन कार्रवाइयों को अदालती आदेशों का समर्थन प्राप्त रहा है और इसके परिणामस्वरूप हज़ारों हेक्टेयर भूमि वापस प्राप्त हुई है। हालाँकि, कुछ क्षेत्रों में, ऐसे अभियानों का कार्यान्वयन सामाजिक और राजनीतिक जटिलताओं से भरा है। कई ज़िलों में, बस्तियाँ दशकों से

अस्तित्व में हैं और हाशिए पर रहने वाले समुदायों द्वारा बसाई गई हैं, जिनकी कानूनी अधिकारों या औपचारिक पुनर्वास उपायों तक सीमित पहुँच है। ये क्षेत्र अक्सर राजनीतिक रूप से संवेदनशील होते हैं और स्थानीय नेताओं और दबाव समूहों से प्रभावित होते हैं।

सिमंता ऐसे ही एक ज़िले में अतिरिक्त उपायुक्त (ADC) के पद पर तैनात हैं। पिछले एक साल में, ज़िला प्रशासन ने बेदखली के उपायों को कल्याणकारी प्रयासों के साथ जोड़ने का प्रयास किया है, जिसमें अस्थायी आश्रयों का प्रावधान, पुनर्वास सहायता और सार्वजनिक परामर्श शामिल हैं। हाल ही में, एक आरक्षित वन क्षेत्र में 140 हेक्टेयर से अधिक वन भूमि से अतिक्रमण हटाने के लिए एक बड़ा अभियान चलाया जाना था, जिसका मुख्य उद्देश्य मानव-हाथी संघर्ष की बढ़ती घटनाओं को रोकना और पारिस्थितिक संतुलन बहाल करना था। बेदखली की आशंका से, कुछ निवासियों ने इस पर रोक लगाने के लिए उच्च न्यायालय का दरवाजा खटखटाया। हालाँकि, अदालत ने इसे देने से इनकार कर दिया और प्रशासन को उचित प्रक्रिया का पालन करते हुए बेदखली की कार्रवाई आगे बढ़ाने का निर्देश दिया। नोटिस दिए गए और अभियान को अंजाम देने के लिए एक विस्तृत रोडमैप तैयार किया गया, जिसके पैमाने और दूरस्थ स्थान के कारण 2-3 दिनों तक चलने की उम्मीद थी। पहले दिन, सिमंता ने वन अधिकारियों, नगरपालिका कर्मचारियों और पुलिसकर्मियों की एक टीम का नेतृत्व किया। तोड़फोड़ की कार्रवाई शांतिपूर्ण और बिना किसी बड़े प्रतिरोध के पूरी की गई। हालाँकि, दूसरे दिन, जब टीम घटनास्थल पर लौटी, तो उत्तेजित निवासियों का एक बड़ा समूह-मुख्य रूप से महिलाएं और बच्चे-इकट्ठा हो गए थे। उन्होंने नारे लगाए और आगे की बेदखली को रोकने के लिए मानव श्रृंखला बनाई। माहौल तब तनावपूर्ण हो गया जब कुछ लोगों ने पत्थरबाजी शुरू कर दी, जिससे एक नगरपालिका कर्मचारी गंभीर रूप से घायल हो गया। भीड़ लगातार उग्र और भावनात्मक रूप से उत्तेजित होती जा रही थी, और ऑपरेशन को तुरंत रोकने की मांग कर रही थी। मौके पर मौजूद पुलिस बल भीड़ से संख्या में कम था। इस संकट का सामना करते हुए, टीम के कुछ सदस्यों ने अपनी जान को खतरा और हिंसक वृद्धि की संभावना के डर से सिमंता से ऑपरेशन बंद करने का अनुरोध किया। सिमंता ने अपने वरिष्ठ अधिकारी (उपायुक्त) से संपर्क करने का प्रयास किया, लेकिन वन क्षेत्र में खराब मोबाइल कनेक्टिविटी के कारण संचार स्थापित नहीं हो सका। इस बीच, कई स्थानीय पत्रकार वहाँ पहुंच गए और घटना की रिपोर्टिंग शुरू कर दी। सिमंता दुविधा में हैं कि क्या करें।

a. स्थिति से निपटने के लिए सिमंता के पास उपलब्ध विकल्पों का मूल्यांकन करें।

b. सिमंता के लिए सबसे उपयुक्त होगा और क्यों?

c. सिमंता को किन नैतिक दुविधाओं का सामना करना पड़ रहा है?

d. ऐसी परिस्थितियों का प्रबंधन करने के लिए एक लोक सेवक के गुणों का परीक्षण करें।

(20 अंक, 250 शब्द)

Q.8) Megha is a first-year sociology student at a reputed college in the national capital. She is originally from Tadchiroli, a tribal village in a western Indian state. Megha's family migrated to the city when she was seven years old and had not visited their village since. Though Megha has fond memories of her childhood there, she never deeply understood the customs and traditions of the region. One day, Megha expresses her wish to visit Tadchiroli. Her father agrees and asks her to inform Ratan, her paternal uncle, who still lives in the village with his family. Megha informs Ratan and travels to the village during a semester break. Upon arrival, she receives a warm welcome from Ratan and his family. Later, Ratan invites her to attend a local festival. During the event, Megha notices that her cousin Rinki is missing. Curious, she asks Ratan's wife Ratna why Rinki is not at the festival. Ratna explains that Rinki is on her period, and as per tradition, menstruating girls must stay separately in small huts built specifically for the purpose. Locally known as 'kurma ghars', they are generally located on the periphery of the village, near a river or pond. She further adds that these girls are not allowed to enter the main house or participate in any social or religious activities. Megha is taken aback. She asks whether all women follow this practice. Ratna nods and says it has been the custom for generations. Even schoolgirls stay in these huts and miss classes during their periods. Ratna admits that many in the village, including herself, never questioned the practice. The explanation unsettles Megha. She finds it hard to believe that a natural biological

function leads to such exclusion. Before returning to the city, Megha observes that even educated family members seem to accept and follow these customs.

The experience leaves a deep impact on her. She starts reading more about menstrual taboos and their impact on women's health, dignity, and education. As a sociology student, she recognises how such traditions are linked to patriarchy and social stigma. She begins to reflect on what she can do at her level to improve the current situation, without alienating the community or disrespecting its traditions.

a. Suggest a course of action Megha can take to sensitize her village community without appearing disrespectful or confrontational.

b. What ethical principles and methods should guide her actions while engaging with the community?

c. How is menstruation related to human rights? (20 marks, 250 words)

मेघा राष्ट्रीय राजधानी के एक प्रतिष्ठित कॉलेज में समाजशास्त्र की प्रथम वर्ष की छात्रा है। वह मूल रूप से पश्चिमी भारतीय राज्य के एक आदिवासी गांव ताड़चिरौली की रहने वाली है। मेघा का परिवार जब वह सात साल की थी तब शहर में आ गया था और तब से अपने गांव नहीं गया था। हालाँकि मेघा को अपने बचपन की बहुत अच्छी यादें हैं, लेकिन उसने कभी भी इस क्षेत्र के रीति-रिवाजों और परंपराओं को गहराई से नहीं समझा। एक दिन, मेघा ने ताड़चिरौली जाने की इच्छा व्यक्त की। उसके पिता सहमत हो गए और उसे अपने मामा रतन को सूचित करने के लिए कहा, जो अभी भी अपने परिवार के साथ गांव में रहते हैं। मेघा ने रतन को सूचित किया और सेमेस्टर ब्रेक के दौरान गांव की यात्रा की। आगमन पर, रतन और उसके परिवार ने उसका गर्मजोशी से स्वागत किया। बाद में, रतन उसे एक स्थानीय उत्सव में शामिल होने के लिए आमंत्रित करता है। रत्ना बताती हैं कि रिकी को मासिक धर्म चल रहा है और परंपरा के अनुसार, मासिक धर्म वाली लड़कियों को इस उद्देश्य के लिए विशेष रूप से बनाई गई छोटी झोपड़ियों में अलग रहना चाहिए। स्थानीय रूप से इसे 'कुर्मा' कहा जाता है। 'घर', वे आम तौर पर गांव के बाहरी इलाके में नदी या तालाब के पास स्थित होते हैं। वह आगे कहती है कि इन लड़कियों को मुख्य घर में प्रवेश करने या किसी सामाजिक या धार्मिक गतिविधियों में भाग लेने की अनुमति नहीं है। मेघा आश्चर्यचकित है। वह पूछती है कि क्या सभी महिलाएं इस प्रथा का पालन करती हैं। रत्ना ने सिर हिलाया और कहा कि यह पीढ़ियों से प्रथा रही है। यहां तक कि स्कूली छात्राएं भी इन झोपड़ियों में रहती हैं और मासिक धर्म के दौरान कक्षाएं छोड़ देती हैं। रत्ना ने स्वीकार किया कि गांव में कई लोगों ने, जिनमें वह खुद भी शामिल हैं, इस प्रथा पर कभी सवाल नहीं उठाया। स्पष्टीकरण मेघा को परेशान करता है। उसे यह विश्वास करना मुश्किल लगता है कि एक प्राकृतिक जैविक कार्य इस तरह के बहिष्कार की ओर ले जाता है। शहर लौटने से पहले, मेघा ने देखा कि शिक्षित परिवार के सदस्य भी इन रीति-रिवाजों को स्वीकार करते हैं और उनका पालन करते हैं।

इस अनुभव का उस पर गहरा प्रभाव पड़ता है। वह मासिक धर्म से जुड़ी वर्जनाओं और महिलाओं के स्वास्थ्य, सम्मान और शिक्षा पर उनके प्रभाव के बारे में और अधिक पढ़ना शुरू करती है। समाजशास्त्र की छात्रा होने के नाते, वह समझती है कि कैसे ऐसी परंपराएँ पितृसत्ता और सामाजिक पूर्वाग्रह से जुड़ी हैं। वह इस बात पर विचार करने लगती है कि समुदाय को अलग-थलग किए बिना या उसकी परंपराओं का अनादर किए बिना, वह अपने स्तर पर वर्तमान स्थिति को सुधारने के लिए क्या कर सकती है।

a. मेघा द्वारा अपने गांव के समुदाय को असम्मानजनक या टकरावपूर्ण व्यवहार किए बिना संवेदनशील बनाने के लिए अपनाई जा सकने वाली कार्यवाही का सुझाव दीजिए।

b. समुदाय के साथ जुड़ते समय उसके कार्यों को किन नैतिक सिद्धांतों और तरीकों से निर्देशित किया जाना चाहिए?

c. मासिक धर्म मानव अधिकारों से किस प्रकार संबंधित है? (20 अंक, 250 शब्द)

Q.9) Gopal is an 80-year-old man living in a remote and an underdeveloped village in a Central Indian state. He had been residing in a small mud house for years. When he came to know about the Pradhan Mantri Awas Yojana–Gramin (PMAY-G), he saw a glimmer of hope for a pucca house in the last phase of his life. However, the village sarpanch and panchayat secretary told him that to be eligible under the scheme, he must first demolish his existing house so that during a site inspection, no structure would be visible at the location. Subsequently, Gopal demolished his shelter and began living under a babool tree.

For nearly six months, he has been staying in the open, braving harsh weather conditions. During this time, he has repeatedly visited the panchayat office but has been told that his application cannot be processed as he lacks the necessary documents.

You are the officer-in-charge of implementing PMAY-G in the district. The case of Gopal reaches you through a prominent newspaper report. You personally visit him to understand the situation on the ground. After meeting him and listening to his account, you feel that he certainly needs support. Your enquiries confirm that he is truly destitute and living in a pitiable condition under the open sky. It is also established that he demolished his house based on a faulty interpretation of the scheme by panchayat officials. However, he has no documents to show that he fulfils the eligibility criteria under the scheme. Now you are in a dilemma. Including him under the scheme without the necessary documents would clearly be a violation of rules. But denying him support would be cruel and inhuman.

- Can you think of a rational way to resolve this dilemma?
- Give your reasons for it.
- What are the ethical issues involved in the above case?

(20 marks, 250 words)

गोपाल 80 वर्षीय वृद्ध हैं जो मध्य भारत के एक सुदूर और अविकसित गाँव में रहते हैं। वह वर्षों से एक छोटे से कच्चे घर में रह रहे थे। जब उन्हें प्रधानमंत्री आवास योजना- ग्रामीण (PMAY-G) के बारे में पता चला, तो उन्हें अपने जीवन के अंतिम चरण में एक पक्के घर की आशा की एक किरण दिखाई दी। हालाँकि, गाँव के सरपंच और पंचायत सचिव ने उन्हें बताया कि इस योजना के अंतर्गत पात्र होने के लिए, उन्हें पहले अपने मौजूदा घर को गिराना होगा ताकि स्थल निरीक्षण के दौरान उस स्थान पर कोई संरचना दिखाई न दे। इसके बाद, गोपाल ने अपना घर तोड़ दिया और एक बबूल के पेड़ के नीचे रहने लगे। लगभग छह महीने से, वह कठोर मौसम की मार झेलते हुए खुले आसमान के नीचे रह रहे हैं। इस दौरान, उन्होंने बार-बार पंचायत कार्यालय का चक्कर लगाया, लेकिन उन्हें बताया गया कि आवश्यक दस्तावेजों के अभाव में उनके आवेदन पर कार्रवाई नहीं की जा सकती।

आप ज़िले में PMAY-G के क्रियान्वयन के प्रभारी अधिकारी हैं। गोपाल का मामला एक प्रमुख समाचार पत्र की रिपोर्ट के माध्यम से आप तक पहुँचता है। आप ज़मीनी हालात को समझने के लिए व्यक्तिगत रूप से उससे मिलने जाते हैं। उससे मिलने और उसकी आपबीती सुनने के बाद, आपको लगता है कि उसे निश्चित रूप से मदद की ज़रूरत है। आपकी पूछताछ से यह पुष्टि होती है कि वह वास्तव में बेसहारा है और खुले आसमान के नीचे दयनीय स्थिति में रह रहा है। यह भी स्थापित होता है कि उसने पंचायत अधिकारियों द्वारा योजना की गलत व्याख्या के आधार पर अपना घर गिरा दिया था। हालाँकि, उसके पास यह दिखाने के लिए कोई दस्तावेज़ नहीं है कि वह योजना के तहत पात्रता मानदंडों को पूरा करता है।

अब आप दुविधा में हैं। बिना ज़रूरी दस्तावेजों के उसे योजना में शामिल करना साफ़ तौर पर नियमों का उल्लंघन होगा। लेकिन उसे सहायता देने से इनकार करना क्रूरता और अमानवीय होगा।

- क्या आप इस दुविधा को हल करने का कोई तर्कसंगत तरीका सोच सकते हैं?
- इसके लिए अपने कारण बताइए।
- उपरोक्त मामले में नैतिक मुद्दे क्या हैं?

(20 अंक, 250 शब्द)

Q.10) You are working as an Assistant Section Officer in the District Development and Panchayat Office. One day, one of your close colleagues approaches you in deep distress. She tells you that her father is suffering from a severe liver condition, and the doctors have clearly stated that he must undergo liver transplant immediately in order to survive. She shares that she has no health insurance, and the surgery would cost around Rs 15 lakh. You are aware that her husband passed away a few years ago, and that she also has a four-year-old son with special needs. Just a few weeks ago, she also lost all her savings in a digital arrest scam. As a widow from a lower middle-class family, her options are extremely limited. Although you feel deeply empathetic, you are unable to offer financial assistance, as you do not have the resources to help.

A few weeks later, you enquire about her father's health. She informs you that the liver transplant surgery was successful and that her father is now recovering steadily. Relieved, you ask how she managed to arrange the funds. Hesitantly, she confides that the District Development and Panchayat Officer (DDPO) helped her. Moved by her situation, the DDPO facilitated the release of Rs 15 lakh from the fund allocated to a rural sanitation scheme. The implementation of this scheme had been put on hold for a year due to technical issues and pending site approvals. She explains that the amount was provided on the assurance of strict confidentiality and with a commitment to repay it at the earliest. She expresses deep gratitude for the DDPO's timely help, which she believes saved her father's life. She has already begun repaying the money and will continue to do so until it is all returned.

- Discuss the ethical issues involved in the case.
- Examine the behavior of DDPO from an ethical point of view.
- How would you react to the situation?

(20 marks, 250 words)

आप जिला विकास एवं पंचायत कार्यालय में सहायक अनुभाग अधिकारी के पद पर कार्यरत हैं। एक दिन, आपकी एक करीबी सहकर्मी बेहद परेशान होकर आपके पास आती है। वह आपको बताती है कि उसके पिता लिवर की गंभीर बीमारी से पीड़ित हैं और डॉक्टरों ने स्पष्ट रूप से कहा है कि जीवित रहने के लिए उन्हें तुरंत लिवर ट्रांसप्लांट करवाना होगा। वह बताती है कि उसके पास कोई स्वास्थ्य बीमा नहीं है और सर्जरी में लगभग 15 लाख रुपये खर्च होंगे। आपको पता है कि उसके पति का कुछ साल पहले निधन हो गया था और उसका एक चार साल का बेटा भी है जिसे विशेष ज़रूरतें हैं। कुछ हफ्ते पहले ही, उसने एक डिजिटल अरेस्ट स्कैम में अपनी सारी जमा-पूंजी गँवा दी थी। एक निम्न-मध्यम वर्गीय परिवार की विधवा होने के नाते, उसके विकल्प बेहद सीमित हैं। हालाँकि आप गहरी सहानुभूति रखते हैं, लेकिन आप आर्थिक मदद नहीं कर सकते, क्योंकि आपके पास मदद करने के लिए संसाधन नहीं हैं।

कुछ हफ्ते बाद, आप उसके पिता के स्वास्थ्य के बारे में पूछते हैं। वह आपको बताती है कि लिवर ट्रांसप्लांट सर्जरी सफल रही और उसके पिता अब तेज़ी से ठीक हो रहे हैं। राहत महसूस करते हुए, आप पूछते हैं कि उसने पैसे का इंतज़ाम कैसे किया। झिझकते हुए, वह बताती है कि जिला विकास एवं पंचायत अधिकारी (DDPO) ने उसकी मदद की। उसकी स्थिति को देखते हुए, DDPO ने ग्रामीण स्वच्छता योजना के लिए आवंटित निधि से 15 लाख रुपये जारी करने में मदद की। तकनीकी समस्याओं और स्थल की मंजूरी न मिलने के कारण इस योजना का क्रियान्वयन एक साल के लिए रोक दिया गया था। वह बताती है कि यह राशि पूरी गोपनीयता के आश्वासन और जल्द से जल्द चुकाने की प्रतिबद्धता के साथ प्रदान की गई थी। वह DDPO की समय पर की गई मदद के लिए गहरा आभार व्यक्त करती है, जिससे उसे लगता है कि उसके पिता की जान बच गई। उसने पैसे चुकाना शुरू कर दिया है और जब तक पूरा पैसा वापस नहीं मिल जाता, तब तक वह ऐसा करती रहेगी।

- मामले में शामिल नैतिक मुद्दों पर चर्चा करें।
- नैतिक दृष्टिकोण से DDPO के व्यवहार की जांच करें।
- आप इस स्थिति पर क्या प्रतिक्रिया देंगे?

(20 अंक, 250 शब्द)

Q.11) Nithin is the head of the Marketing Department at Pehnava Clothings Ltd., a reputed apparel manufacturing company with a strong global presence. Known for its professionalism and consistent performance, the company had earned a credible name in both domestic and international markets. However, the firm was going through difficult times. For three consecutive quarters, it had witnessed a steep decline in sales. This trend had raised serious concerns among the top management regarding the company's competitiveness, profitability, and long-term stability. To address the situation, the leadership decided to restructure the marketing division and bring in dynamic leadership. A senior marketing executive, Mr. A, was hired after a rigorous selection process. He had an impressive career record and was known for turning around sales performance in other firms and building strong brand identities. With high expectations placed upon him, Mr. A was seen as the key figure to steer the company out of crisis. Mr. A soon began delivering results. Within a year, the company's revenue had almost doubled, and its brand visibility had increased significantly. His bold marketing strategies, proactive outreach, and innovative campaigns received appreciation from various quarters within the company.

His performance drew the attention of the top management. There were deliberations about assigning him a larger role within the company, with a focus on long-term business strategy. He was also being considered for an internal award for 'Excellence in Leadership and Innovation'. However, alongside professional success of Mr. A, Nithin began receiving troubling feedback about his conduct in the workplace. Informal reports indicated that he frequently made inappropriate comments about women. In addition, he regularly sent indecent messages via social media apps to all team members, including his female colleagues. Although no formal complaint was lodged initially, Nithin could sense tension within the team, and signs of discomfort were becoming increasingly apparent. Some employees even started avoiding direct interaction with Mr. A. Team morale and interpersonal trust were gradually eroding, but employees remained hesitant to speak openly. The matter escalated one evening when Mrs. X, one of Mr. A's team members approached Nithin. Visibly disturbed and emotionally shaken, she disclosed that Mr. A had repeatedly engaged in inappropriate behavior towards her. She added that Mr. A had been making undesirable advances towards her and had even tried to touch her inappropriately in his cabin. She urged Nithin to take appropriate action in the matter, or else she would have no option but to resign from her position.

- Bring out the ethical issues involved in this case.
- What are the options available to Nithin?
- Critically examine each of the options identified by Nithin.
- Which of the options, do you think, would be more appropriate for Nithin to adopt and why?

(20 marks, 250 words)

नितिन पहनावा क्लोदिंग्स लिमिटेड में मार्केटिंग विभाग के प्रमुख हैं, जो एक प्रतिष्ठित परिधान निर्माण कंपनी है जिसकी वैश्विक स्तर पर मज़बूत उपस्थिति है। अपनी व्यावसायिकता और निरंतर प्रदर्शन के लिए जानी जाने वाली इस कंपनी ने घरेलू और अंतर्राष्ट्रीय दोनों बाज़ारों में एक विश्वसनीय नाम कमाया था। हालाँकि, कंपनी कठिन दौर से गुज़र रही थी। लगातार तीन तिमाहियों से, इसकी बिक्री में भारी गिरावट देखी गई थी। इस प्रवृत्ति ने कंपनी की प्रतिस्पर्धात्मकता, लाभप्रदता और दीर्घकालिक स्थिरता को लेकर शीर्ष प्रबंधन के बीच गंभीर चिंताएँ पैदा कर दी थीं। इस स्थिति से निपटने के लिए, नेतृत्व ने मार्केटिंग विभाग का पुनर्गठन करने और गतिशील नेतृत्व लाने का निर्णय लिया। एक वरिष्ठ मार्केटिंग कार्यकारी, श्री A, को एक कठोर चयन प्रक्रिया के बाद नियुक्त किया गया। उनका करियर रिकॉर्ड प्रभावशाली था और वे अन्य फर्मों में बिक्री प्रदर्शन को बेहतर बनाने और मज़बूत ब्रांड पहचान बनाने के लिए जाने जाते थे। उनसे काफ़ी उम्मीदें लगाई जा रही थीं, इसलिए श्री A को कंपनी को संकट से उबारने वाले प्रमुख व्यक्ति के रूप में देखा गया। श्री A ने जल्द ही परिणाम देने शुरू कर दिए। एक साल के भीतर, कंपनी का राजस्व लगभग दोगुना हो गया और इसकी ब्रांड दृश्यता में उल्लेखनीय वृद्धि हुई। उनकी साहसिक मार्केटिंग रणनीतियों, सक्रिय आउटरीच और अभिनव अभियानों को कंपनी के भीतर विभिन्न क्षेत्रों से सराहना मिली। उनके प्रदर्शन ने शीर्ष प्रबंधन का ध्यान आकर्षित किया। कंपनी में उन्हें दीर्घकालिक व्यावसायिक रणनीति पर केंद्रित एक बड़ी भूमिका सौंपने पर विचार-विमर्श हुआ। उन्हें 'नेतृत्व और नवाचार में उत्कृष्टता' के लिए एक आंतरिक पुरस्कार के लिए भी विचार किया जा रहा था। हालाँकि, श्री A की व्यावसायिक सफलता के साथ-साथ, नितिन को कार्यस्थल पर उनके आचरण के बारे में परेशान करने वाली प्रतिक्रियाएँ मिलने लगीं। अनौपचारिक रिपोर्टों से संकेत मिलता था कि वह अक्सर महिलाओं के बारे में अनुचित टिप्पणियाँ करते थे। इसके अलावा, वह नियमित रूप से सोशल मीडिया ऐप्स के माध्यम से अपनी महिला सहकर्मियों सहित सभी टीम सदस्यों को अभद्र संदेश भेजते थे। हालाँकि शुरुआत में कोई औपचारिक शिकायत दर्ज नहीं की गई थी, लेकिन नितिन टीम के भीतर तनाव महसूस कर सकते थे, और बेचैनी के संकेत धीरे-धीरे स्पष्ट होते जा रहे थे। कुछ कर्मचारी तो श्री A के साथ सीधे बातचीत करने से भी कतराने लगे थे। टीम का मनोबल और पारस्परिक विश्वास धीरे-धीरे कम होता जा रहा था, लेकिन कर्मचारी खुलकर बात करने में हिचकिचा रहे थे। एक शाम मामला तब और बढ़ गया जब श्री A की टीम की एक सदस्य श्रीमती X, नितिन के पास पहुँचीं। स्पष्ट रूप से परेशान और भावनात्मक रूप से हिली हुई, उन्होंने खुलासा किया कि श्री A ने उनके साथ बार-बार अनुचित व्यवहार किया है। उन्होंने आगे बताया कि श्रीमान ए उनके प्रति अनुचित व्यवहार कर रहे थे और अपने केबिन में उन्हें अनुचित तरीके से छूने की भी कोशिश की थी। उन्होंने नितिन से इस मामले में उचित कार्रवाई करने का आग्रह किया, अन्यथा उनके पास अपने पद से इस्तीफा देने के अलावा कोई विकल्प नहीं होगा।

- इस मामले में शामिल नैतिक मुद्दों को स्पष्ट करें।
- नितिन के पास क्या विकल्प उपलब्ध हैं ?
- नितिन द्वारा पहचाने गए प्रत्येक विकल्प का आलोचनात्मक परीक्षण करें ।
- नितिन के लिए कौन सा विकल्प अपना अधिक उपयुक्त होगा और क्यों?

(20 अंक, 250 शब्द)

Q.12) You are appointed as an officer heading the Air Quality Compliance Division of the Environment Pollution Control Board in Delhi-NCR. The region is witnessing alarming levels of air pollution, which typically worsen during the winter months due to various meteorological and anthropogenic factors. The situation has led to severe public health concerns, particularly affecting vulnerable groups such as the elderly, children, and those with respiratory illnesses. The Supreme Court has also raised serious concern over the deteriorating air quality in Delhi-NCR and has directed the administration to take immediate and effective measures to control pollution, especially during the winter months.

Your jurisdiction has a large number of small and medium-scale industries that were granted environmental clearance over the years. These industries form the backbone of the local economy and provide employment to a significant number of migrant workers. However, recent inspections and air quality monitoring reports indicate that a significant number of these units are operating in violation of prescribed air emission norms. As part of targeted measures to curb air pollution, you issued notices to all identified polluting units, directing them to apply for fresh environmental clearance certificates from the competent authority.

However, your decision triggered strong opposition from a section of industrial units, labour unions, and local politicians. Industrial owners argued that such action would lead to production shutdowns, financial losses, and shortages of their products in the market. Labour unions and workers also protested, fearing mass unemployment and livelihood insecurity. Local politicians and vested interests accused you of jeopardising the socio-economic stability of the region. You received representations from various quarters urging you to withdraw the notices and not initiate harsh measures, citing the interests of multiple stakeholders. Additionally, you began receiving anonymous threats, aimed at coercing you into reversing your decision. On the other hand, several of your colleagues supported your stance, encouraging you to act in the larger public interest. Several local NGOs and environmental groups rallied behind your actions, demanding the immediate closure of polluting units.

- Under the given conditions, what are the options available to you?
- Critically evaluate each of the options listed by you.
- What are the ethical dilemmas being faced by you?

(20 marks, 250 words)

आपको दिल्ली-एनसीआर में पर्यावरण प्रदूषण नियंत्रण बोर्ड के वायु गुणवत्ता अनुपालन प्रभाग का प्रमुख नियुक्त किया गया है। इस क्षेत्र में वायु प्रदूषण का स्तर चिंताजनक स्तर पर है, जो आमतौर पर सर्दियों के महीनों में विभिन्न मौसम संबंधी और मानवजनित कारकों के कारण और भी बदतर हो जाता है। इस स्थिति ने गंभीर जन स्वास्थ्य संबंधी चिंताओं को जन्म दिया है, खासकर बुजुर्गों, बच्चों और सांस की बीमारियों से पीड़ित लोगों जैसे कमजोर समूहों को प्रभावित किया है। सर्वोच्च न्यायालय ने भी दिल्ली-एनसीआर में बिगड़ती वायु गुणवत्ता पर गंभीर चिंता व्यक्त की है और प्रशासन को प्रदूषण को नियंत्रित करने के लिए तत्काल और प्रभावी उपाय करने का निर्देश दिया है, खासकर सर्दियों के महीनों में।

आपके क्षेत्राधिकार में बड़ी संख्या में लघु और मध्यम उद्योग हैं जिन्हें वर्षों से पर्यावरणीय मंजूरी दी गई है। ये उद्योग स्थानीय अर्थव्यवस्था की रीढ़ हैं और बड़ी संख्या में प्रवासी श्रमिकों को रोजगार प्रदान करते हैं। हालाँकि, हाल के निरीक्षणों और वायु गुणवत्ता निगरानी रिपोर्टों से पता चलता है कि इनमें से कई इकाइयाँ निर्धारित वायु उत्सर्जन मानदंडों का उल्लंघन करते हुए चल रही हैं। वायु प्रदूषण पर अंकुश लगाने के लक्षित उपायों के तहत, आपने सभी चिन्हित प्रदूषणकारी इकाइयों को नोटिस जारी कर उन्हें सक्षम प्राधिकारी से नए पर्यावरणीय मंजूरी प्रमाणपत्र के लिए आवेदन करने का निर्देश दिया है।

श्रमिक संघों और स्थानीय राजनेताओं के एक वर्ग ने कड़ा विरोध किया। औद्योगिक मालिकों का तर्क था कि इस तरह के कदम से उत्पादन बंद हो जाएगा, वित्तीय नुकसान होगा और बाजार में उनके उत्पादों की कमी हो जाएगी। बड़े पैमाने पर बेरोजगारी

और आजीविका की असुरक्षा की आशंका के चलते श्रमिक संघों और श्रमिकों ने भी विरोध प्रदर्शन किया। स्थानीय राजनेताओं और निहित स्वार्थों ने आप पर क्षेत्र की सामाजिक-आर्थिक स्थिरता को खतरे में डालने का आरोप लगाया। आपको विभिन्न पक्षों से ज्ञापन मिले, जिनमें विभिन्न हितधारकों के हितों का हवाला देते हुए, आपसे नोटिस वापस लेने और कठोर कदम न उठाने का आग्रह किया गया। इसके अतिरिक्त, आपको गुमनाम धमकियाँ भी मिलने लगीं, जिनका उद्देश्य आपको अपना फैसला बदलने के लिए मजबूर करना था। दूसरी ओर, आपके कई सहयोगियों ने आपके रुख का समर्थन किया और आपको व्यापक जनहित में कार्य करने के लिए प्रोत्साहित किया। कई स्थानीय गैर सरकारी संगठनों और पर्यावरण समूहों ने आपके कदमों का समर्थन किया और प्रदूषणकारी इकाइयों को तुरंत बंद करने की माँग की।

- दी गई परिस्थितियों में आपके पास क्या विकल्प उपलब्ध हैं?
- आपके द्वारा सूचीबद्ध प्रत्येक विकल्प का आलोचनात्मक मूल्यांकन करें।
- आपके सामने कौन सी नैतिक दुविधाएं हैं?

(20 अंक, 250 शब्द)

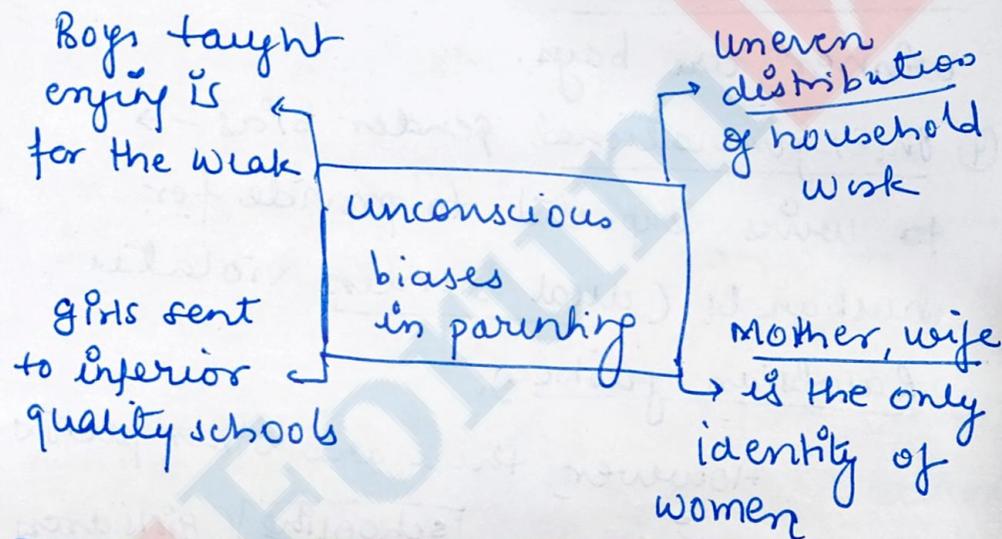
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1(a)

As per Samyutta Nikaya, parents play a pivotal role in value inculcation in children.



Such biases perpetrate gendered experiences

- ① women seen as objects to be protected [commodification violates Kantian principle] eg brothers to drop sister to school
- ② Masculine for strength and

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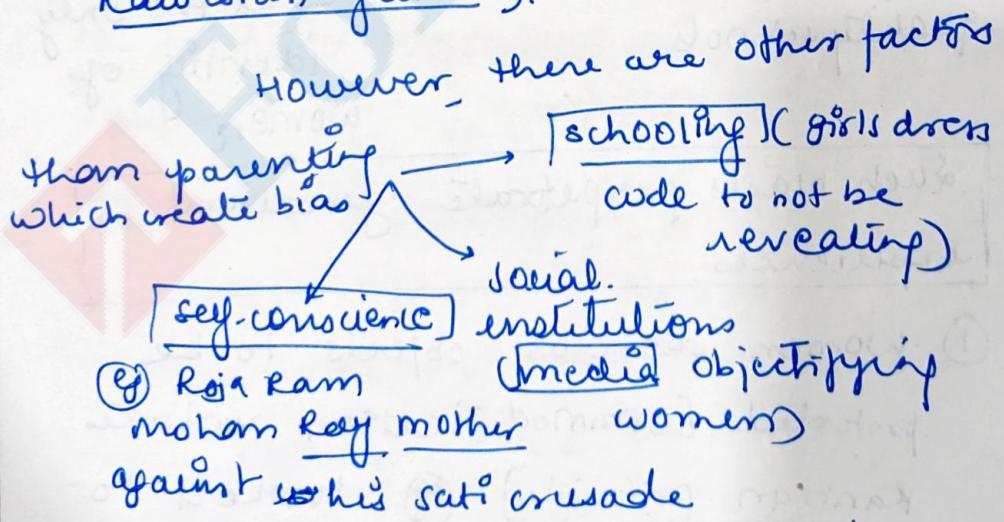
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feminine for emotions → creates anger management issues in male while females who get angry seen uncultured

③ ~~As~~ Restrictions on females while undue expectation on boys (e) bread winner are boys.

④ Inter-generational gender bias → to wives expected to provide for husbands (dual burden violates Rawlsian justice).



To ensure gendered roles smashed, sensitivity training, experiential role plays can be used.



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1(6)

Empathy and compassion are two traits which move the world
 - Thirukkural

Difference between

Basis	Empathy	Compassion
Origin	feeling for others	caaring for others
Focus	<u>Desire to act</u> in elimination of others suffering	<u>actual action</u> to help eliminate others griefs
Hierarchy	More valued than sympathy (more remorse) but lower than compassion	Highly valued ↓ more than empathy
End outcome	may or may not eliminate others' griefs	consistent action till others' relieved

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Both are foundational in civil services

① Promote selfless actions (altruism) :

eg Prabhat Kumar IPS arresting own son

② Public-oriented bureaucracy :

Awanish Sarani's bike ambulance for tribals

③ Inculcate servant leadership :

Jawaharlal Nehru called himself Pradhman Sewak.

④ Regard for minorities' interests :

Project Sweekruti for LGBTQ by Chanchal Rana IAS

⑤ Innovation to alleviate social evils

eg Balika Panchayat by Minal Karamwal

To inculcate compassion & empathy, IBSNAA has case study - based simulations, communication training etc. Further, Emotional Intelligence

to balance empathy with objectivity must for public servants

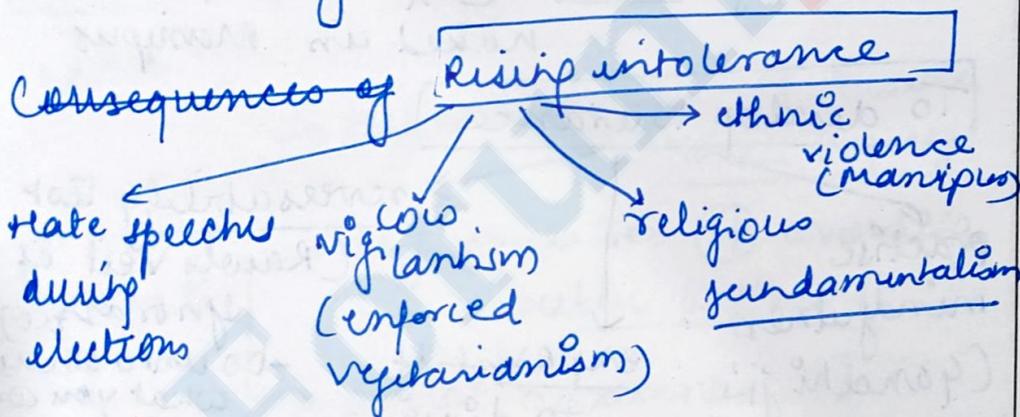
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2(a)

In Tehseen Poonawala vs Union of India Supreme Court attributed rising mob lynchings to rising intolerance in Indian society.



Consequences of rising intolerance

① Personal well-being

(i) breeds hatred (against Right Belief, Speech of Buddhism)

(ii) cognitive dissonance (eg) knows hate speech wrong but mob mentality perpetuates

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(ii) spoils peace of mind (eg) legal consequences under SC/ST Act 1989 may follow

2) for social well being

(i) erodes social capital (eg) Nuh riots

(ii) causes majoritarianism (eg) KFC closure during Navratri

(iii) rising crimes (eg) ^{Kuki} women paraded naked in Manipur

To develop tolerance

practise mindfulness (Gandhi ji's non-violence)

expose self to diverse opinion (eg) dialectical

reversibility test (Rawls Veil of Ignorance) - Do unto others what you want for yourself
method of Socrates

In this way, tolerance will reinforce fundamental duty of Art 14 (b) and Art 14 (c) brotherhood



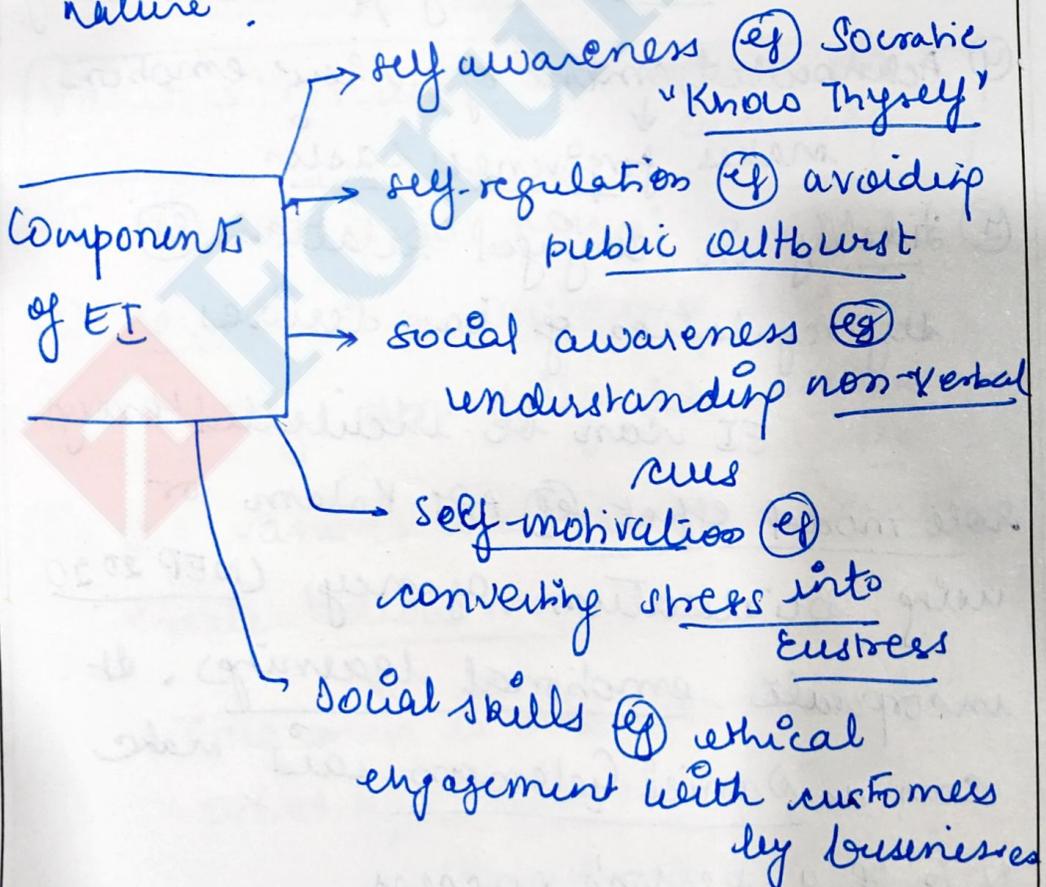
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246)

According to Salovey and Myer, Emotional Intelligence means understanding, control and use of emotions to solve problems of personal and interpersonal nature.



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How EI helps in ethical decisions?

- ① Develops equanimity to avoid impulsive decisions (eg) Belapur police encounters
- ② Brings good interpersonal relations
(eg) at workplace, develops collegiality
- ③ Decisions made on moral reasoning
(eg) under RTI secrecy vs accountability
- ④ Acknowledgement of other's emotion
↓
makes forgiveness easier
- ⑤ Fidelity in conjugal relations (eg)
sup. regulation of base desires
EI can be inculcated through
role model effect (eg) APJ Kalam or
using socialization agency (NEP 2020
incorporates emotional learning). It
can, as Daniel Goleman said, make
80% of a person's success.

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3cu)

Swami Vivekananda, founder of Ramakrishna Mission (a social service organization) is emphasizing that it is selfless service to humanity which gives our life meaning.

Vanities transient but service is enduring

To me, the quote means:

- ① Karma is the essence of life (⊕)
acting altruistically like Mother Teresa
- ② The vanities like greed & materialism create hollow men

↓
True man is one who lives for others (⊕) Bindeshwar Pathak
Sulabh International

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कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

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उम्मीदवार इस हाशिये नहीं लिखें चाहिए।
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③ life is about interdependence :
When we help others, we feel elevation
(eg) Baba Amte's Anandvan

④ Those who pursue selfish interests are not living but existing → will never achieve contentment (eg)
Vijay Malaya defrauded millions → now a fugitive

⑤ Service of Shiva is service to Shiva - Gandhi also said "To find yourself, lose yourself in the service of others".

Thus ^{selfless} service is what leads us from human being to being humane.

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उम्मीदवारों को इस हिसाब में नहीं लिखना चाहिए।
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3 (b)

Curuder Rabindranath Tagore is highlighting that every cloud has a silver lining. We must stop despairing if we are to view this silver lining.

In the present context, it means:

- ① Individual failures are experiences
↳ we must wipe our tears to learn the lesson
- ② Social failures are not fatal if we use them as experiences (eg) Indian society once patriarchal now becoming egalitarian
- ③ Every adversity brings some opportunity (eg) vs tariffs on India

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give opportunity to explore new markets

4) our obstacles are a matter of perception → be positive → to find a way
→ be negative → lose the way

eg) India lacked uranium, Bhabha founded 3-stage nuclear programme

5) Every night draws to a close → never lose hope eg) Manu Bhaker 2020 Olympic, defeat → 2 medals in 2024

To stop tears from clouding hopes: → develop adversity quotient
→ practice for the worst
→ learn from lives of exemplars

eg) Helen Keller

Ultimately, it is those who remain tough when the going gets tough, who see the sun next day.

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3(c)

The Iron man of India Dr. Sardar Vallabh Bhai Patel is echoing the timeless ways of building character - exposure to challenges, overpowering them with resilience.

In the present context it means:

- ① Aristotelian virtue of fortitude important for character (eg) Kallash Satyarthi challenging brick kiln owners
- ② Never stay silent in the face of oppression (eg) Savitri Bai Phule teaching despite people ridiculing
- ③ Building resilience is stepping stone to success (eg) India's Green Revolution in face of US P-480.

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इस हार्जिए
नहीं लिखन
चाहिए।
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④ Not minding the hardships (eg)
Nietzsche said "find meaning in
suffering"

⑤ On the path against oppression, self-
awareness important (eg) Gandhi's
fasts before every Satyagraha

These steps build character
which is holistic.

In contemporary times, the statement
even more necessary:

to challenge
manosphere
by women

to counter tauff
Wars by hegemons

fight terrorism,
separatism
(1) Khalistan
in Canada

On the path towards
building character, obstacles are bound
to arise - Arise, Awake and stop not
till goal is achieved.

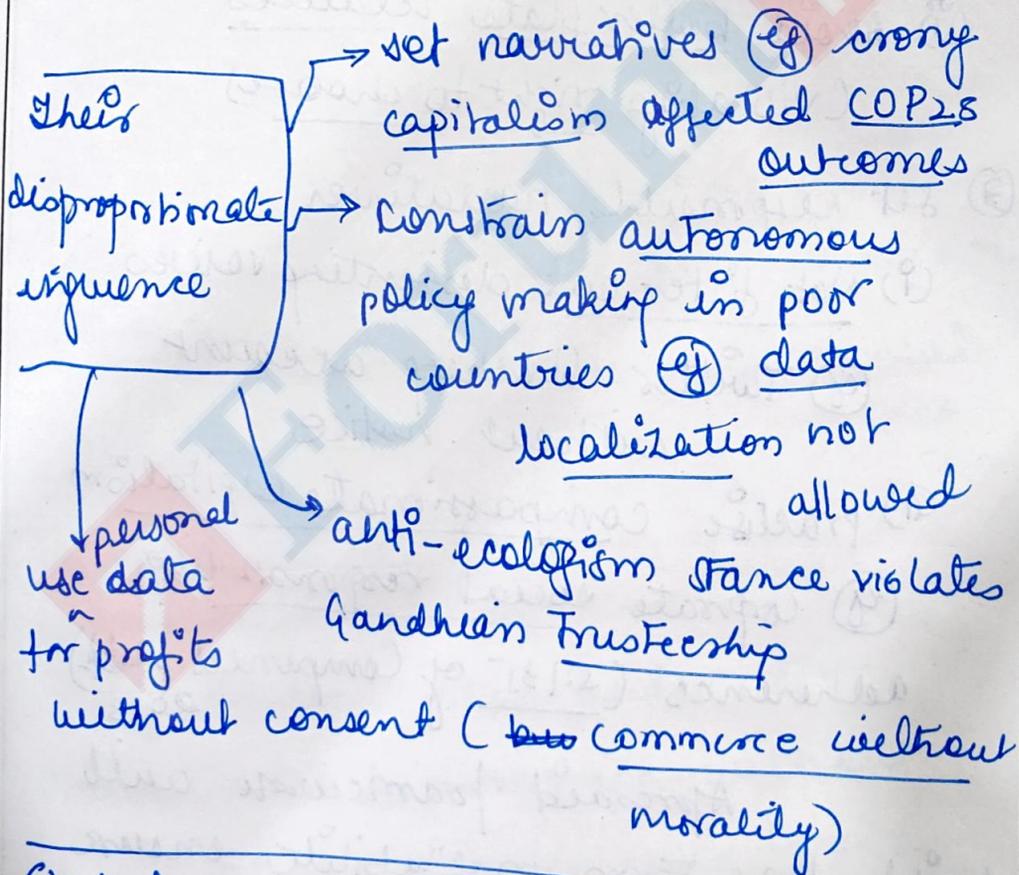
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4) (9)

Big Tech such as apple, Google, facebook have more ~~country~~ net worth than the GDP of several developing countries.



Ethical principles to guide

① fairness in operations

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- (i) adopt GDPR data protection framework
 - (ii) avoid non-transparent lobbying
- ② inclusive business operations
- (i) code of ethics for data integrity
(not used without consent)
 - (ii) Avoid baiter plate clauses
(violating right to choose)
- ③ set responsible narratives
- (i) Not filter out dissenting voices
 - (ii) Twitter's blocking account without notice
 - (iii) practise compassionate capitalism
 - (iv) corporate social responsibility adherence (5.135 of Companies Act) 2013
- Approved framework will build long term profitability, ensure ethical capitalism.

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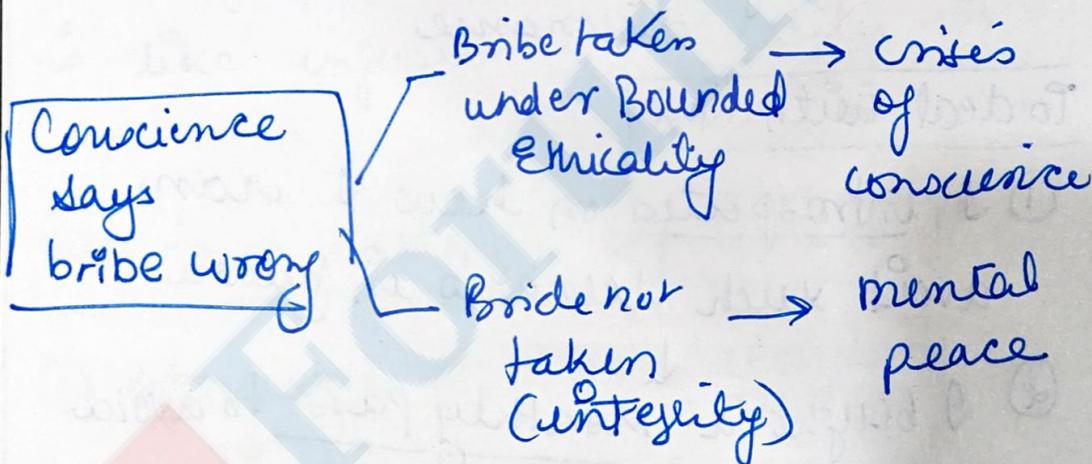
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4(c)

When the inner moral compass points in direction but the direction taken in action does not match it it creates crisis of conscience.



My life's incident

Once I was ~~under~~ the travelling ~~is~~ to workplace without train ticket. Queue was long so if I had waited to buy ticket,



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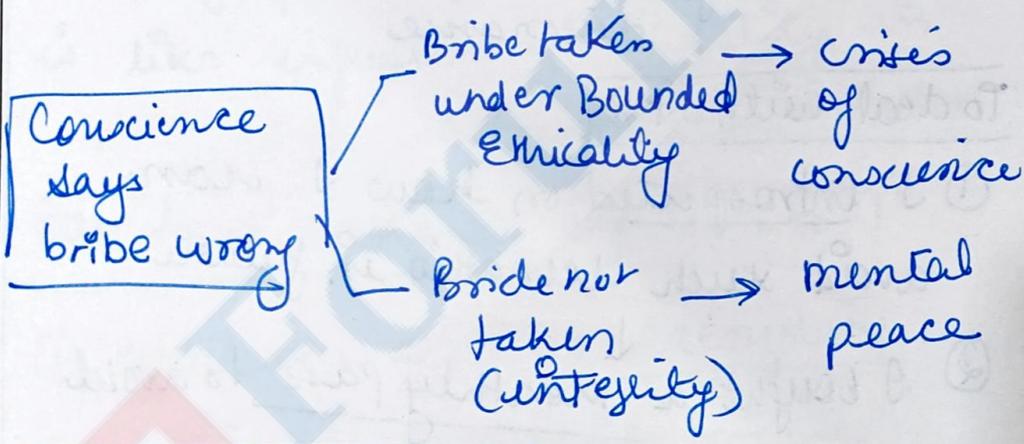
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4(C)

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I would have missed the train.

↓
my conscience demanded me to wait in queue

but I boarded the train without ticket

→ crisis of conscience

← Cognitive dissonance

To deal with it:

① I introspected on how I can avoid such scenario in future

② I bought a monthly pass to avoid dilemma of a long queue and timely journey

In all cases of crisis of conscience, one must tilt in favour

conscience. As Mahatma Gandhi said

"there is a higher court than court of

law, that is the court of conscience"



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चाहिए
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5(b)

Rousseau once remarked 'those who think of politics and ethics as separate fail to understand both'.

Encouraging confessions from politicians is like infusion of ethicality in a frankenstein's monster.

Can be a Cathartic experience,

① Politicians seen as exemplars

↓
their mistakes' publicity creates wrong social influence

② Confession braches secrecy required in political offices of oath of secrecy under Constitution

③ Politics is more about realism

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- Machiavellian ethics require practicality, not idealism

However, politics without principle is a Gandhian sin. Hence, ethical confessions and admission of errors desirable:

- ① Ensures transparent decisions
 - (a) RTI to expose
- ② Bring humanistic touch to politics
 - to err is human, to forgive is divine
- ③ Combats corruptions for one will have to disclose rates
- ④ Responsible exercise of power - checks arbitrary decision (A v Dickey's Rule of Law ensured)

Thus, political confessions must be encouraged - Former PM Lal Bahadur Shastri resigned for a train accident - Use him as role model

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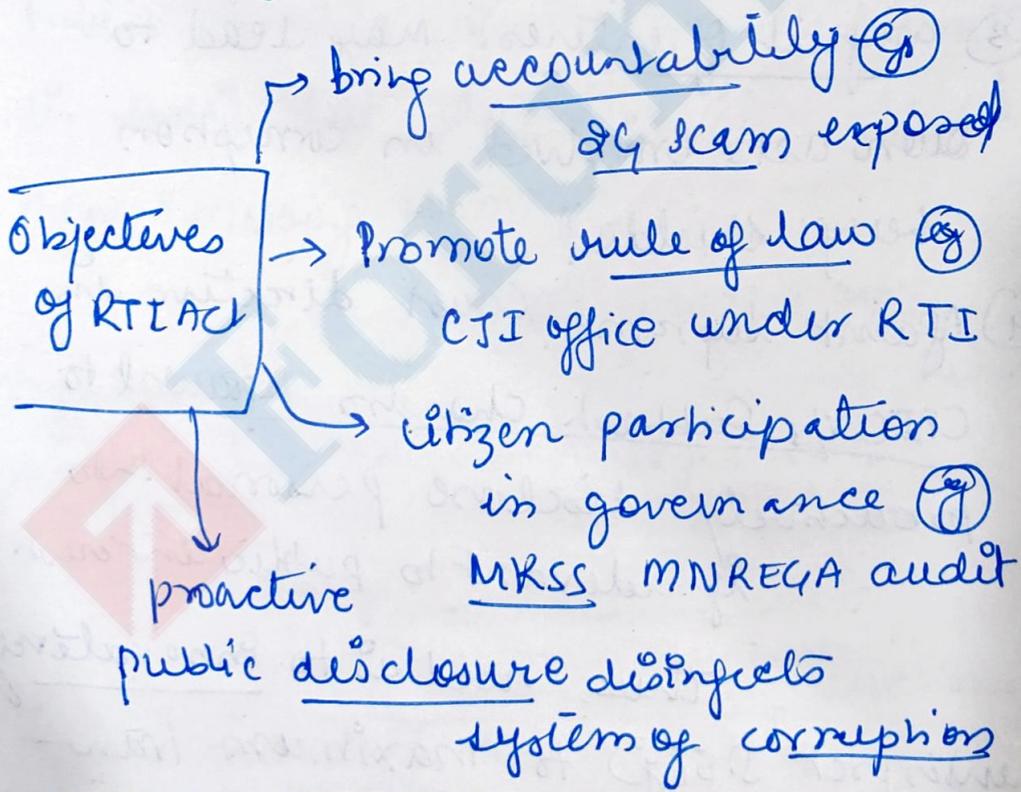
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56)

RTI Act 2005 aims to promote Transparency in administration as it was recognised in Pucl v/s Union of India as a fundamental right under Art. 21.



Ethical concerns with DPAA Act 2023

The Act amended 5.8(j)



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of RTI Act to exempt "personal information" from RTI Act's purview.

- ① Fear of misuse - who determines what is personal?
- ② Can create slippery slope - PIOs refuse information routinely
- ③ conflict of interest may lead to own act's involved in corruption being shielded
- ④ Against Supreme Court directive in CPIO v/s Subhash Chandra Awrao to proactively disclose personal info if relevant to public interest
Thus, need is to innovatively interpret S.8(j) to maximum transparency while valuing right to privacy (Art 21) - K.S. Puttaswamy.



(Please do not write anything except the question number in this space) कृपया इस स्थान में प्रश्न संख्या के अतिरिक्त कुछ न लिखें।

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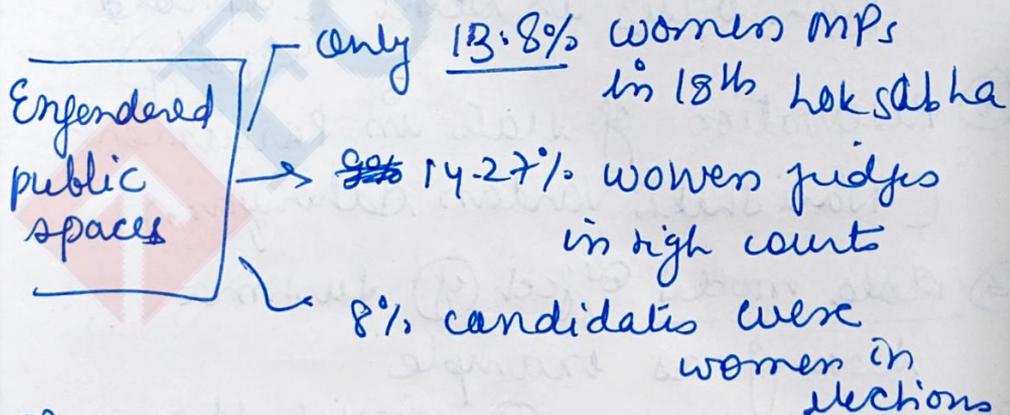
उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए।
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6(a)

"women are not mere dieties of home; they are the fire of soul itself"

-Rabindranath Tagore.

Public visibility of women so restricted in India that Amartya Sen called them "missing women."



Factors restricting women's access to public space

① Patriarchal attitudes - women



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seen as unpaid caregivers

- ② pink collarization of jobs - reinforces gender stereotypes (against Veil of Ignorance)
- ③ safety issues (eg) criminalization of politics
- ④ Denial of dignity (eg) double discrimination of SC/ST women

Ethical governance can help

- ① creation of safe public spaces (eg) pink buses in Delhi (uphold equity)
- ② Reservation of seats in Parliament (Nari Shakti Vandan Adhiniyam)
- ③ Role model effect (eg) Sushma Swaraj as example
- ④ Educating men (eg) #HeForShe campaigns

In this way, leaders can ensure that ^{women} development is not endangered because it is engendered.

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6(b)

(i) Ethical fading: When value-neutrality of one issue overshadows the unethicality of another issue (which is more unethical)

(ii) Conflict of interest: When our interest conflict with the interest of others whose interest we are bound to protect. Ex: politician supporting highway where he owns property → public interest conflict with private interest

(iii) Persuasion: use of moral, rational appeals to influence the behaviour of another individuals. Aristotle

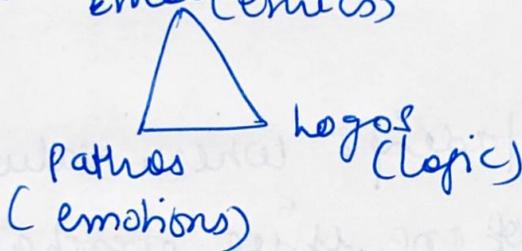


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has given 3 techniques of persuasion
ethos (emiss)



(iv) Work culture

System within which employer-employee relationship functions. It is the set of goals/standards that an organization sets for self. (eg)

Tata Group's responsive work culture

v/s Twitter's Megalomaniac work culture

(v) Corporate governance: UNIDO

defines it as incorporation of social and environmental / ethical concerns in working of an organization.

Good corporate governance involves Stakeholders Capitalism

Bad corporate governance is opaque - solely shareholder intent

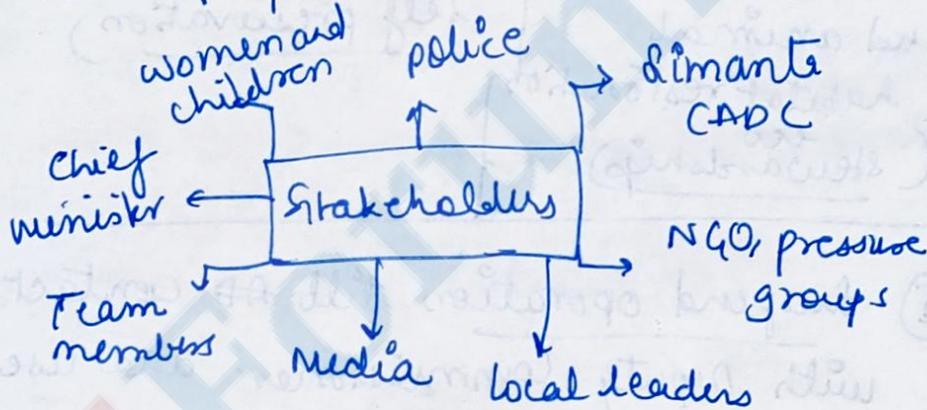
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47

The present case study is fraught with issue of displacement in public interest while balancing rights of the evicted people.



(a) Options available to Dimanta

[I] Call off the eviction immediately

merits	Demerits
① Saving lives of team members (leadership) ② Anugra stone pelters (emotional intelligence)	① Compromise operational integrity ② against Nishkam karma of public duty

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(II) Continue with the operation and use violence, if needed

Merits	Demerits
<p>① <u>Compliance</u> to court and political authority</p> <p>① Nature conservation and animal habitat restoration (<u>eco stewardship</u>)</p>	<p>① <u>Against</u> rule of law (<u>Art 21, 19 of protesters</u>)</p> <p>② Threat to own team and self (<u>Hobbes' self preservation</u>)</p>

(III) Suspend operation till ~~AD~~ contact with Deputy Commissioner and use halt to calm crowds

Merits	Demerits
<p>① use of emotional intelligence (<u>persuasion</u>)</p> <p>② Motivate team about <u>karma</u></p>	<p>① May give time for protestors to <u>reinvigorate</u> (<u>again prudence</u>)</p> <p>② Contingent may be attacked while <u>waiting</u></p>



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(6) The most appropriate option is III

because :

(i) it display equanimity (avoiding impulsive firing)

(ii) treats humans as ends in themselves (Kantian ethics)

↓
no loss of life of personnel justified

(iii) dedication to duty → not backing off but shows careful consideration

(7) Ethical dilemmas faced :

① devotion to duty to evict encroachers vs compassion for poor displaced

② Respect for human life (Art 21) vs respect for order (Weberian bureaucracy)

③ Environmental conservation vs human preservation
↓
eviction from reserved forest required

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④ Qualities of public servant to tackle situation :

(i) Temperance : not use force but mediation with local pressure groups

(ii) leadership : to motivate the team after one was injured

(iii) fortitude to face stone pelting, angry mobs without fear

(iv) Emotional intelligence : To calm the uncontrollable crowd through appeal to heart and minds

In this scenario, proceeding with rule of law in mind and using Svadharma as anchor, best outcomes are ensured.

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8

The present case study resembles a real life incident in a Maharashtra village where women who menstruated were alienated from family life.

Cause of action for Megha

① Use women mobilization via education

(i) create a SHG to empower women to question the taboo

(ii) explain to them why menstruation is a biological phenomena

② Once women educated, enable them to appeal to conscience of family members

③ Use local media to create aware-

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-ness in local language (e) can display "Padman" movie to all villagers

(4) Can involve NCOs (like women in Maharashtra) did to conduct counselling sessions

(5) Gram Sabha / Panchayat can be appraised of constitutional duties under Art 51A(e) to abjure practices derogatory to women

(6) Finally, if village patriachs do not agree, form separate huts "dignity homes" where both menstruating and non-menstruating women cohabit to smash taboos surrounding menstruation

(b) Ethical principles and methods

(i) Kant's deontology - humans have inherent worth - women

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have right to be located with dignity (Kumadevi's state of Tamil Nadu)

(i) Right to education (ART 21A) of girl children

(ii) Shisham Kamma to guide in face of village opposition

(iv) Respect for culture of tribals when appealing through campaigns

(v) Gandhi ji's Talisman (That which is beneficial for weakest members of society is good)

methods should be:

sensitive
not denigrating
tribal culture

team mobilization
(women helping women)

discourse ethics
(deliberation, spirit of inquiry among women)

(c) Menstruation relation with human rights

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- ① Against right to to a family living (UDHR)
- ② right to be treated with dignity (ICCPR)
- ③ Equality of treatment - equal participation in community life (Art. 14)
- ④ Menstrual segregation perpetuates untouchability (Sabarimala judgment held violates Art. 17).

To smash prejudices against menstruation, private efforts must be supplemented by state action →
upholding social contract

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8

" Procedure is but a handmaiden of justice "

- Justice V R Krishna Iyer

The present case involves the dilemma between adherence to procedural law or doing substantive justice to the destitute homeless man.

(a) Rational way to solve dilemma

- ① Arrange for a temporary shelter for Spopal till a permanent solution found → his relatives or villagers can be appealed to
- ② Explore preparation of his ID and

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required documents → escalate the case to district collector, if needed.

② Acting against faulty interpreters
↓
Secretary and sarpanch must be held accountable

↓
train them for easier interpretation of scheme

④ Uphold the rule of law → by interpreting laws in public interest. See if any scope/contingency in special cases provided under law

⑥ Reasons for above solutions

① Shows respect for human rights
Art. 21 → SC held in Olga Tellis case includes right to shelter

② welfare-oriented bureaucracy is one that serves people, not procedure.

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③ Prevent bad publicity since media report already published → response must be immediate

④ Directive Principle under Art. 39 and 41 require state to ensure material resources benefit all.

② Ethical issues involved

① Indifferent local government & bystander apathy of the village sarpanch

② Incompetence of secretary who interpreted scheme wrongly

③ Moral muteness of village society
→ old man not offered residence by anyone

④ Erosion of public trust in government
↓
publication of report by newspapers

⑤ Procedural justice hampers substantive justice (violates Rawlsian Justice)



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To provide shelter to old Gopal
not mere act of charity but is an
act of justice in accordance with
Rusal Kamma

ase do not
le anything
except the
on number
this space)
इस स्थान
न संख्या के
केवल कुछ
लिखें।

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10

The present case study lays bare the struggles of a vulnerable widow who succumbs to unethical actions to save her father's life. In such scenarios, ethicality becomes a grey area.

(a) Ethical issues in the case

- ① Misappropriation of public funds for village sanitation diverted
- ② Unscrupulous behaviour of DPDO
→ promotes systemic corruption
- ③ conflict between absolute ethics

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(Kantian Categorical Imperative) and teleological ethics (consequence is saving life, so action is ethical)

④ Balance of the good does more harm than violence of the bad
— dilemma for me

⑤ Confidentiality between close colleagues to be maintained at the cost of crisis of conscience

⑥ Behaviour of DPDA

① shows moral myopia — ignores long-term ethicality for short form gain

② Breach of financial integrity → as funds diverted, even if for short duration

③ His leadership appears hollow ?
creates impunity in corruption

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- ④ Compassionate side conflicted with objectivity required of a public servant
- ⑤ Not altruism rather it is abdication of responsibility to help an employee
↓
could have used personal funds to help
- ⑥ My reaction to the situation
- ① Shock and awe: will first listen to whole incident then express by disapproval of the impurity of means adopted
- ② Advise colleague to refrain from adopting dubious means in future
- ③ Explain to her the legal consequences if the matter of misappropriation is

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uncovered before her repayment
④ help her arrange fund from alternative means ④ through loans from relatives to repay the amount.

In approaching the ethicality of the action, I will tilt towards public transparency even if it comes at the cost of personal consequences
(Kierkegaard's authentic living demands to)



11

"A mind all logic is like a knife all blade - it bleeds the hand that touches it"

- Rabindranath Tagore

In the present case, Mr. A is like that knife who is professionally competent but lacks ethical competence. This makes him a danger to company's sustainability.

Q Ethical issues in the case

① employee distrust in the leadership → creates toxic work culture

② leadership unethical → creates

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had precedent for others.

③ Knowledge without character
- a Gandhian sin committed by

by Mr. A.

④ Management Indifference to ethicality

to of a leader → rewarding unethicality

⑤ Human dignity of women violated

⑥ Direct enforcement of rule of law
- POSH Act 2013

⑦ Corporate interests conflicting with stakeholder trusteeship

⑧ options available to Mr. Nishin

I Take immediate action against Mr. A

II conduct formal inquiry first only then initiate action

III Not take any action even if Mrs X resigns

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10 Critical evaluation of options

I Merits	Demerits
<p>① Assurance to employees that company cares (<u>compassionate approach</u>)</p> <p>② Mrs. A's dignity valued (<u>Kantian ethics</u>)</p>	<p>① May amount to action without <u>proof</u> (against <u>prudence</u>)</p> <p>② Mr. A may resign (loss for company - <u>ethical</u> <u>spoils</u> <u>breached</u>)</p>

II Merits	Demerits
<p>① Proceeding with <u>fairness</u> (<u>principle of natural justice</u>)</p> <p>② collection of <u>evidence</u> and <u>similar cases</u> will help better <u>action per law</u> (<u>legality</u> <u>displayed</u>)</p>	<p>① Mr. A may think proceeding is <u>biased</u></p> <p>② <u>management</u> may <u>halt</u> any action against Mr. A (<u>breach of trusteeship</u>)</p>



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(II)

Merits

- ① Devotion of better for profit of the company (Ethical egoism)
- ① Management happy (shareholder capitalism)

Demerits

- ① Devotion of duty as head of Department
- ② Slipping slope - instances continue and employee morale suffers
- ③ Reputational risk

④ Course of action

Best option is option II:

- ① shows wisdom in collecting all evidences
- ② Action falls flat if Mr X's complaint not genuine (professional embarrassment)
- ③ Incident of action against top executive will be widely publicized
↓
avoid impulsive actions
- ④ Provides time to consult senior management → shows professional ethics
In all the end, time is always right to do what is right - and if Mr A has misbehaved - must be penalized for it.

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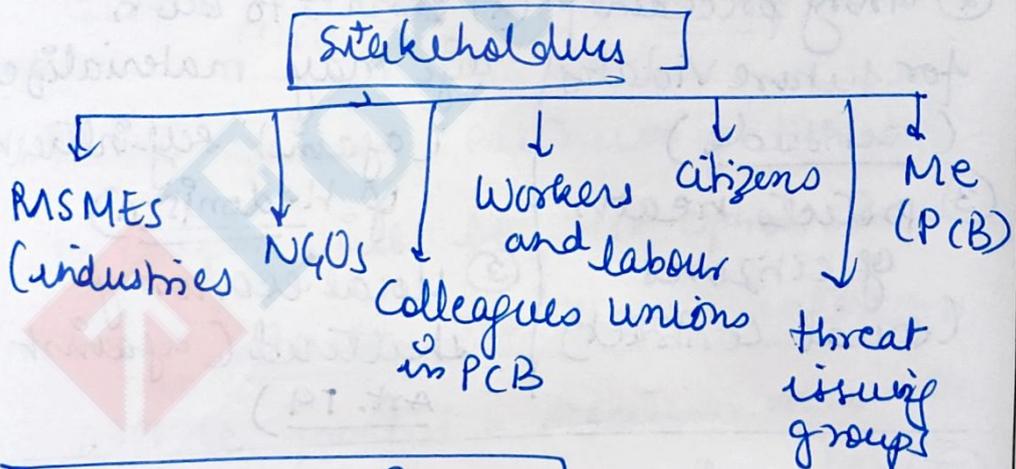
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12

The present case study is a conflict between diverse stakeholders - requiring exercise of emotional intelligence and prudential leadership.



Options available

- (I) Immediate closure of units
- (II) Giving into pressure and withdrawing notices

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(H) Giving time to industrial units to ensure environmental compliance

(b) Critical evaluation

(I) Merits	Demerits
① Shows <u>eco-centrism</u> of administration ② Strong precedent for future violators (<u>rectitude</u>) ③ Protects health of citizens (<u>social contract</u>)	① Loss of livelihood of workers (<u>Art 21 violated, Art 19(1)(g)</u>) ② Threats to own life may materialize (<u>against self-interest of Hedonism</u>) ③ Local economy shattered (<u>against Art. 19</u>)

(II) Merits	Demerits
① Promotes <u>peace</u> (protest of workers withdrawn <u>Marxism</u>) ② Shows <u>socialism</u> (worker interest <u>paramount</u>)	① Breach of <u>polluter pays</u> and <u>precautionary</u> ② Dereliction of professional duty



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III

Merits

Demerits

- ① Golden mean (Aristotle)
- industry can continue but long term environmental protection
- ② Protect local economy → care ethics towards MSMEs

- ① Workers may continue protest due to uncertain livelihood (law and order issue)
- ② Violation of rule of law (Environment Protection Act 1986)
- ③ Constitutional duty of Art 48A breached

In my opinion, extension of timeline to comply will be best option. But must clarify no further extension will be granted. Decision must be documented and seniors be consulted to achieve Transparency.
Decision must not be guided by threats, but duty (Kantian ethics)

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② Ethical dilemmas faced:

- ① Environmental protection (Art 48A)
↳ promotion of cottage industries (Art-40)
- ② Public duty to ensure health (Art 21)
↳ administrative duty to keep ease of business
- ③ Workers' welfare (Marxist ideal) ↳
citizenship NGOs demands (civil society partnership)
- ④ Self preservation (Threats to life) ↳
environmental stewardship
- ⑤ Compassion (to workers') migrants
↳ objectively in closure basis violation
(Rule of law)

The ultimate Golden Mean
is to initiate responsible business
practices - initiate clean transition
of the units for summum Bonum
(Highest good of all)