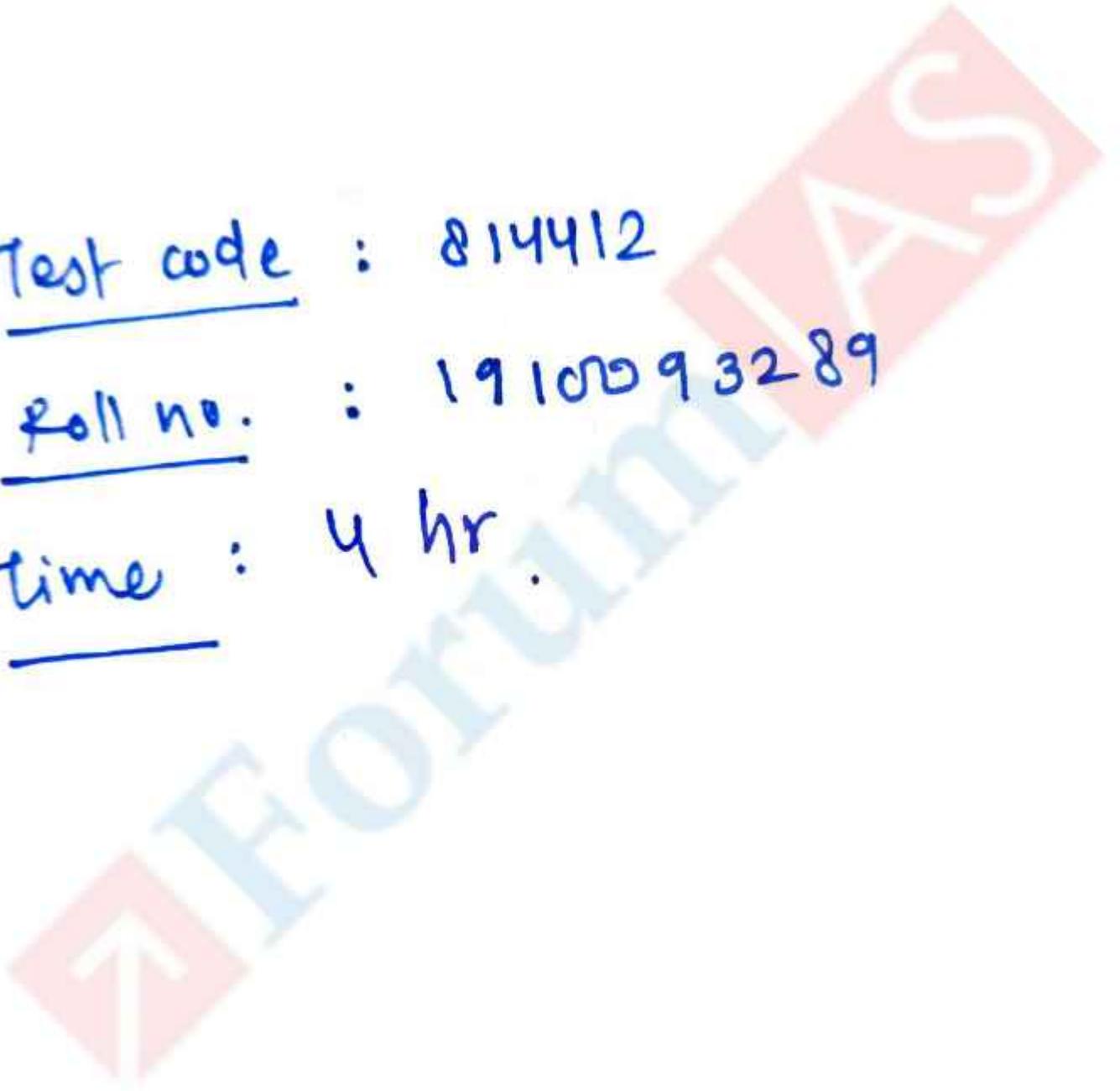


Sanskriti Singh

Test code : 814412

Roll no. : 1910093289

time : 4 hr.



**Instructions: All questions are compulsory. The number of marks carried by a question/part is indicated against it. Quality of the answer is more important than the length of the answer.**

निर्देश : सभी प्रश्न अनिवार्य हैं। प्रत्येक प्रश्न द्वारा धारित अंकों को उसके सामने इंगित किया गया है। उत्तर की गुणवत्ता उत्तर की लंबाई की तुलना में अधिक महत्वपूर्ण है।

### **Section - A**

**Q.1) a)** Rising influence of money power in Indian elections poses a serious challenge to transparency, fairness, and democratic accountability. How can ethical electoral funding be ensured to maintain the integrity of democracy? (10 marks, 150 words)

भारतीय चुनावों में धनबल का बढ़ता प्रभाव पारदर्शिता, निष्पक्षता और लोकतांत्रिक जवाबदेहिता के लिए गंभीर चुनौती है। लोकतांत्रिक सत्यनिष्ठा को बनाए रखने के लिए नैतिक चुनावी निधियन/फंडिंग कैसे सुनिश्चित किया जा सकता है? (10 अंक, 150 शब्द)

**b)** Explain the key dimensions of ethics that influence human behaviour. How do these dimensions shape ethical decision-making in private life? (10 marks, 150 words)

नैतिकता के उन प्रमुख आयामों का वर्णन करें जो मानव व्यवहार को प्रभावित करते हैं। ये आयाम निजी जीवन में नैतिक निर्णय लेने को कैसे आकार देते हैं? (10 अंक, 150 शब्द)

**Q.2) a)** "Academic freedom is the bedrock of scholarly inquiry and intellectual progress." Examine the ethical issues that arise when educational institutions yield to political, social, or economic pressures and compromises academic freedom. (10 marks, 150 words)

"शैक्षणिक स्वतंत्रता विद्वतापूर्ण अनुसंधान और बौद्धिक प्रगति की आधारशिला है।" इस बात की जांच करें कि जब शैक्षणिक संस्थान राजनीतिक, सामाजिक या आर्थिक दबावों के आगे झुक जाते हैं और शैक्षणिक स्वतंत्रता से समझौता करते हैं, तो कौन-से नैतिक मुद्दे उत्पन्न होते हैं? (10 अंक, 150 शब्द)

**b)** Fortitude enables a civil servant to make difficult yet morally right decisions. Explain with reference to real-life examples. (10 marks, 150 words)

दृढ़ता (Fortitude) एक सिविल सेवक को कठिन परंतु नैतिक रूप से सही निर्णय लेने में सक्षम बनाता है। वास्तविक जीवन के उदाहरणों के सन्दर्भ में स्पष्ट कीजिए। (10 अंक, 150 शब्द)

**Q.3)** Given below are the three quotations of great thinkers. What do each of these quotations convey to you in the present context?

नीचे महान विचारकों के तीन उद्धरण दिए गए हैं। वर्तमान संदर्भ में इनमें से प्रत्येक उद्धरण आपको क्या संदेश देता है?

a) "When learning is purposeful, creativity blossoms. When creativity blossoms, thinking emanates. When thinking emanates, knowledge is fully lit. When knowledge is lit, the economy flourishes."- Abdul Kalam. (10 marks, 150 words)

"जब सीखना उद्देश्यपूर्ण होता है, तो रचनात्मकता खिलती है। जब रचनात्मकता खिलती है, तो चिंतन प्रक्रिया विकसित होती है। जब चिंतन प्रक्रिया विकसित होती है, तो ज्ञान पूरी तरह से प्रकाशित होता है। जब ज्ञान प्रकाशित होता है, तो अर्थव्यवस्था समृद्ध होती है।" - अब्दुल कलाम (10 अंक, 150 शब्द)

b) "The difference between what we do and what we are capable of doing would suffice to solve most of the world's problems."-Mahatma Gandhi (10 marks, 150 words)

"हम जो करते हैं और जो करने में सक्षम हैं, उसके बीच का अंतर विश्व की अधिकांश समस्याओं को हल करने के लिए पर्याप्त होगा।" - महात्मा गाँधी (10 अंक, 150 शब्द)

c) "Love and compassion are necessities, not luxuries. Without them, humanity cannot survive."-Dalai Lama (10 marks, 150 words)

"प्रेम और करुणा आवश्यकताएँ हैं, विलासिता नहीं। उनके बिना मानवता जीवित नहीं रह सकती।" - दलाई लामा (10 अंक, 150 शब्द)

**Q.4) a)** What do you understand by the term 'probity in governance'? Explain how probity acts as the foundation of ethical public administration. (10 marks, 150 words)

'शासन में ईमानदारी' शब्द से आप क्या समझते हैं? बताइए कि ईमानदारी किस प्रकार नैतिक लोक प्रशासन की नींव का कार्य करती है। (10 अंक, 150 शब्द)

b) "Starvation must not be used as a weapon of war." Yet, parties involved in conflicts often resort to the blockade of food and medical aid to civilians in conflict zones, deepening the humanitarian crisis. Powerful nations, despite their capacity to intervene, tend to prioritise strategic interests over humanitarian concerns. What ethical considerations should guide powerful nations in preventing such actions and ensuring unimpeded humanitarian access? (10 marks, 150 words)

"भुखमरी को युद्ध के हथियार के रूप में इस्तेमाल नहीं किया जाना चाहिए।" फिर भी, संघर्षों में शामिल पक्ष अक्सर संघर्ष क्षेत्रों में नागरिकों को भोजन और चिकित्सा सहायता को रोकने का सहारा लेते हैं, जिससे मानवीय संकट गहराता है। शक्तिशाली राष्ट्र, हस्तक्षेप करने की अपनी क्षमता के बावजूद, मानवीय चिंताओं पर रणनीतिक हितों को प्राथमिकता देते हैं। शक्तिशाली राष्ट्रों को ऐसी कार्रवाइयों को रोकने और निर्बाध मानवीय पहुँच सुनिश्चित करने में कौनसे नैतिक विचार सहायक हो सकते हैं? (10 अंक, 150 शब्द)

**Q.5) a)** What teachings of Mahavira are most relevant today and why? Discuss. (10 marks, 150 words)

महावीर की कौन सी शिक्षाएँ आज सर्वाधिक प्रासंगिक हैं और क्यों? चर्चा करें। (10 अंक, 150 शब्द)

b) “In contemporary times, social media platforms have emerged as powerful agents in shaping individual and societal attitudes.” Do you agree with this view? Justify your answer. (10 marks, 150 words)

“समकालीन समय में, सोशल मीडिया प्लेटफॉर्म व्यक्तिगत और सामाजिक दृष्टिकोण को आकार देने में शक्तिशाली अभिकारक के रूप में उभरे हैं।” क्या आप इस दृष्टिकोण से सहमत हैं? अपने उत्तर का औचित्य स्पष्ट कीजिए। (10 अंक, 150 शब्द)

**Q.6) a)** What do you understand by the ‘voice of conscience’? In what ways can you prepare yourself to listen to the voice of conscience? (10 marks, 150 words)

आप 'अंतरात्मा की आवाज़' से क्या समझते हैं? अंतरात्मा की आवाज़ सुनने के लिए आप खुद को किन तरीकों से तैयार कर सकते हैं? (10 अंक, 150 शब्द)

b) Effective utilisation of public funds is not merely an administrative requirement but a moral responsibility of those entrusted with public office. However, instances of funds allocated to government schemes lying idle or being diverted towards extraneous purposes continue to be reported across the country. Examine the reasons for under-utilization and mis-utilization of public funds and their implications. (10 marks, 150 words)

सार्वजनिक निधियों का प्रभावी उपयोग केवल प्रशासनिक आवश्यकता नहीं है, बल्कि सार्वजनिक पद पर आसीन व्यक्तियों का नैतिक उत्तरदायित्व भी है। हालांकि, सरकारी योजनाओं के लिए आवंटित धन के व्यर्थ पड़े रहने या उद्देश्यों के इतर उपयोग किए जाने के मामले पूरे देश में सामने आते रहते हैं। सार्वजनिक निधियों के अल्प उपयोग और दुरुपयोग के कारणों और उनके निहितार्थों का परीक्षण करें। (10 अंक, 150 शब्द)

**Section - B**

**Q.7)** A rail overbridge (ROB) is being planned in the capital city of a central Indian state. The project aims to reduce traffic congestion and ease delays at railway crossings, which affect thousands of daily commuters. It had been a long-standing demand of local residents, and the government approved it to address persistent traffic bottlenecks in the area. The project is to be executed by the State Public Works Department (PWD), with a strict completion deadline of one year i.e. 31st July 2026. The PWD Minister, who is also the local MLA, is scheduled to inaugurate the project in the third week of August 2026. This is planned to take place shortly before the expected announcement of state elections. Ramesh has been selected as the project manager of this prestigious assignment on the basis of his professional competence and experience.

While reviewing the approved design plans in preparation for execution, Ramesh identifies a serious flaw. The proposed alignment includes a sharp 90-degree turn, incorporated due to spatial constraints between an electrified railway line on one side and ongoing metro construction on the other. From a technical standpoint, Ramesh believes the design is unsafe. It increases the risk of vehicular accidents, especially for heavy vehicles, and may lead to long-term inconvenience for road users.

Ramesh promptly raises the issue with the Chief Engineer. However, the Chief Engineer overrules the concern. He states that the General Arrangement Drawing (GAD) has already been approved by the Bridge Engineering Department, in coordination with Indian Railways. He points out that revisiting the design at this stage shall result in project delays, increased expenditure, and unwanted political attention.

Subsequently, Ramesh comes to know that the contractor awarded the tender to execute the project is a close relative of the PWD Minister. He also receives unofficial communication suggesting that his promotion to Additional Chief Engineer is under active consideration, but could be jeopardised if he creates “unnecessary hurdles” in the project’s timely completion.

The incumbent state government is eager to complete the overbridge before the elections and present it as a major developmental achievement. This adds to the pressure on Ramesh to expedite project execution without raising further objections. Nonetheless, he remains convinced that the current design is flawed and could have grave implications for public safety if left unaddressed.

Meanwhile, the bridge design has also attracted widespread public attention after being published in a leading local newspaper. Images of the sharp 90-degree turn went viral on social media, drawing criticism and ridicule. Several engineering experts have publicly flagged the alignment as a potential safety hazard, reinforcing Ramesh’s concerns.

- Under the given conditions, what are the options available to Ramesh as a project manager?
  - What are the ethical dilemmas being faced by Ramesh?
  - What are the professional challenges likely to be faced by Ramesh and his response to overcome such challenges?
- (20 marks, 250 words)

मध्य भारत के एक राज्य की राजधानी में एक रेल ओवरब्रिज (ROB) की योजना बनाई जा रही है। इस परियोजना का उद्देश्य यातायात के संकुलन को कम करना और रेलवे क्रॉसिंग पर देरी को कम करना है, जो हजारों यात्रियों को दैनिक रूप से प्रभावित करता है। यह स्थानीय निवासियों की लंबे समय से चली आ रही मांग थी, और सरकार ने क्षेत्र में लगातार यातायात की बाधाओं को दूर करने के लिए इसे मंजूरी दे दी। इस परियोजना को राज्य लोक निर्माण विभाग (PWD) द्वारा निष्पादित किया जाना है, जिसकी सख्त समय सीमा एक वर्ष यानी 31 जुलाई 2026 है। PWD मंत्री, जो स्थानीय विधायक भी हैं, अगस्त 2026 के तीसरे

सप्ताह में इस परियोजना का उद्घाटन करने वाले हैं। यह राज्य चुनावों की अपेक्षित घोषणा से कुछ समय पहले होने की योजना है। रमेश को उनकी पेशेवर क्षमता और अनुभव के आधार पर इस कार्य के प्रोजेक्ट मैनेजर के रूप में चुना गया है।

निष्पादन की तैयारी में स्वीकृत डिज़ाइन योजनाओं की समीक्षा करते समय, रमेश एक गंभीर दोष की पहचान करते हैं। प्रस्तावित संरक्षण में एक तीव्र 90-डिग्री मोड़ शामिल है, जो एक तरफ विद्युत्कृत रेलवे लाइन और दूसरी तरफ चल रहे मेट्रो निर्माण के बीच स्थानिक बाधाओं के कारण शामिल किया गया है। तकनीकी दृष्टिकोण से, रमेश का मानना है कि डिज़ाइन असुरक्षित है। इससे वाहन दुर्घटनाओं का जोखिम बढ़ जाता है, खासकर भारी वाहनों के लिए, और सड़क उपयोगकर्ताओं के लिए दीर्घकालिक असुविधा हो सकती है।

रमेश ने तुरंत मुख्य अभियंता के समक्ष इस मुद्दे को उठाया। हालांकि, मुख्य अभियंता ने चिंता को खारिज कर दिया। उन्होंने कहा कि भारतीय रेलवे के समन्वय में ब्रिज इंजीनियरिंग विभाग द्वारा जनरल अरेंजमेंट ड्राइंग (GAD) को पहले ही मंजूरी दे दी गई है। उन्होंने बताया कि इस स्तर पर डिज़ाइन पर दोबारा विचार करने से परियोजना में देरी होगी, खर्च बढ़ेगा और अवांछित राजनीतिक ध्यान आकर्षित होगा।

इसके बाद, रमेश को पता चलता है कि जिस ठेकेदार को परियोजना को पूरा करने का टेंडर दिया गया है, वह पीडब्ल्यूडी मंत्री का करीबी रिश्तेदार है। उसे अनौपचारिक संदेश भी मिलता है जिसमें कहा गया है कि अतिरिक्त मुख्य अभियंता के पद पर उसकी पदोन्नति पर सक्रिय रूप से विचार किया जा रहा है, लेकिन अगर वह परियोजना के समय पर पूरा होने में "अनावश्यक बाधाएं" पैदा करता है तो उसकी पदोन्नति खतरे में पड़ सकती है।

मौजूदा राज्य सरकार चुनावों से पहले ओवरब्रिज का निर्माण पूरा करने और इसे एक बड़ी विकासत्मक उपलब्धि के रूप में प्रस्तुत करने के लिए उत्सुक है। इससे रमेश पर बिना किसी और आपत्ति के परियोजना के निष्पादन में तेजी लाने का दबाव बढ़ जाता है। फिर भी, उनका मानना है कि मौजूदा डिज़ाइन में खामियाँ हैं और अगर इस पर ध्यान नहीं दिया गया तो इससे सार्वजनिक सुरक्षा पर गंभीर असर पड़ सकता है।

इस बीच, एक प्रमुख स्थानीय समाचार पत्र में प्रकाशित होने के बाद पुल के डिज़ाइन ने भी व्यापक रूप से लोगों का ध्यान आकर्षित किया है। 90 डिग्री के तीव्र मोड़ की तस्वीरें सोशल मीडिया पर वायरल हो गईं, जिससे आलोचना और उपहास का सामना करना पड़ा। कई इंजीनियरिंग विशेषज्ञों ने सार्वजनिक रूप से संरक्षण को संभावित सुरक्षा खतरे के रूप में चिह्नित किया है, जिससे रमेश की चिंताएँ और भी पुष्ट होती हैं।

a) दी गई परिस्थितियों में, एक परियोजना प्रबंधक के रूप में रमेश के पास क्या विकल्प उपलब्ध हैं?

b) रमेश को किन नैतिक दुविधाओं का सामना करना पड़ रहा है?

c) रमेश को किन व्यावसायिक चुनौतियों का सामना करना पड़ सकता है तथा ऐसी चुनौतियों पर नियंत्रण पाने के लिए उसकी क्या प्रतिक्रिया होनी चाहिये?

(20 अंक, 250 शब्द)

**Q.8)** Srushti is a young and dynamic IPS officer, posted as Assistant Superintendent of Police (ASP) in a communally sensitive district. Her husband, Arjun, is an IAS officer and posted as Sub-Divisional Magistrate (SDM) in the same district. Both are honest, sincere and deeply committed to their work. They have a daughter who is just four months old, and is looked after by a domestic helper. Srushti resumed duty just two weeks ago after six months of maternity leave.

At 9 PM on Saturday night, Srushti is in her office reviewing the security arrangements with her team for an upcoming local festival. The situation in the area has been tense throughout the week due to a flare-up between two communities over a petty issue. Around 9:30 PM, she gets a call from the Superintendent of Police. He asks her to prepare a detailed law and order brief for a high-level meeting the next morning. Srushti reaches home at 10 PM, feeling exhausted. She has not been getting proper sleep during the week due to frequent night patrolling. Arjun also returns around the same time after a long day in the field. Their daughter has been unwell and cried through most of the previous night. Arjun expresses concern about Srushti's heavy workload and the baby's condition. He tells her that she can not keep pushing herself like this and that the child needs more of her attention. Srushti replies that she cannot afford to step back.

She adds that people are already judging her and questioning her commitment to work for availing maternity leave. The conversation gradually turns into an argument. Arjun feels Srushti is ignoring her health and family, while Srushti feels judged and unsupported.

Later that night, as Srushti sits at her desk preparing the report, she pauses and reflects on the purpose of her work. She had joined the IPS to serve the people and protect the vulnerable. But now, she wonders if she is being fair to her own child and family. Even as recently as last week, she had to cancel the family dinner as she had to attend an urgent meeting at the SP office. She also feels the weight of expectations. Male officers with children are rarely questioned. But as a new mother, she is constantly under scrutiny. Many in the department believe that women, especially new mothers, are not suitable for field duty.

Srushti starts thinking about her options. She knows that whatever decision she makes will not only impact her own future but also influence the expectations placed on other working mothers in uniform.

- What are the ethical issues involved in the above case?
- Evaluate the options available to Srushti in the above situation.
- What suggestions would you make to help officers like Srushti maintain a healthy work-life balance.

(20 marks, 250 words)

सृष्टि एक युवा और ऊर्जावान आईपीएस अधिकारी हैं, जो सांप्रदायिक रूप से संवेदनशील जिले में सहायक पुलिस अधीक्षक (ASP) के पद पर तैनात हैं। उनके पति अर्जुन एक आईएएस अधिकारी हैं और उसी जिले में उप-विभागीय मजिस्ट्रेट (SDM) के पद पर तैनात हैं। दोनों ही ईमानदार, निष्ठावान और अपने कार्य के प्रति पूरी तरह समर्पित हैं। उनकी एक बेटी है जो अभी चार महीने की है और उसकी देखभाल एक घरेलू सहायिका करती है। सृष्टि ने छह महीने की मातृत्व अवकाश के बाद दो सप्ताह पहले ही ड्यूटी फिर से शुरू की है।

शनिवार रात 9 बजे सृष्टि अपने कार्यालय में अपनी टीम के साथ आगामी स्थानीय त्यौहार के लिए सुरक्षा व्यवस्था की समीक्षा कर रही थी। एक छोटी सी बात पर दो समुदायों के बीच झगड़े के कारण पूरे सप्ताह क्षेत्र में स्थिति तनावपूर्ण रही। रात करीब 9:30 बजे उसे पुलिस अधीक्षक का फोन आता है। वह उसे अगली सुबह एक उच्च स्तरीय बैठक के लिए विस्तृत कानून व्यवस्था तैयार करने के लिए कहते हैं।

सृष्टि रात 10 बजे घर पहुँचती है, उसे बहुत थकान महसूस होती है। रात में लगातार गश्त करने के कारण वह पूरे सप्ताह ठीक से सो नहीं पाती है। अर्जुन भी क्षेत्र में एक लंबा दिन बिताने के बाद लगभग उसी समय लौटता है। उनकी बेटी की तबीयत खराब थी और वह पिछली रात ज्यादातर समय रोती रही। अर्जुन सृष्टि के भारी कार्यभार और बच्चे की स्थिति के बारे में चिंता व्यक्त करता है। वह उससे कहता है कि वह खुद को इस तरह से नहीं रख सकती और बच्चे को उसके अधिक ध्यान की आवश्यकता है। सृष्टि जवाब देती है कि वह पीछे हटने का जोखिम नहीं उठा सकती। वह कहती है कि लोग पहले से ही उसका आकलन रहे हैं और मातृत्व अवकाश लेने के लिए काम करने की उसकी प्रतिबद्धता पर सवाल उठा रहे हैं। बातचीत धीरे-धीरे बहस में बदल जाती है। अर्जुन को लगता है कि सृष्टि उसके स्वास्थ्य और परिवार को नजरअंदाज कर रही है, जबकि सृष्टि खुद को आकलित और असमर्थित महसूस करती है।

उस रात बाद में, जब सृष्टि अपनी डेस्क पर रिपोर्ट तैयार करने बैठी थी, तो वह रुकी और अपने काम के उद्देश्य पर विचार किया। वह लोगों की सेवा करने और कमज़ोर लोगों की रक्षा करने के लिए IPS में शामिल हुई थी। लेकिन अब, उसे आश्चर्य हो रहा है कि क्या वह अपने बच्चे और परिवार के साथ न्याय कर रही है। पिछले हफ़्ते भी उसे पारिवारिक भोजन रद्द करना पड़ा क्योंकि उसे SP कार्यालय में एक ज़रूरी मीटिंग में शामिल होना था। वह अपेक्षाओं का बोझ भी महसूस करती है। बच्चों वाले पुरुष अधिकारियों से शायद ही कभी पूछताछ की जाती है। लेकिन एक नई माँ के रूप में, वह लगातार जांच के दायरे में रहती है। विभाग में कई लोग मानते हैं कि महिलाएँ, खासकर नई माँएँ, फ़्रील्ड ड्यूटी के लिए उपयुक्त नहीं हैं।

सृष्टि अपने विकल्पों के बारे में सोचना शुरू कर देती है। वह जानती है कि वह जो भी निर्णय लेगी, उसका न केवल उसके भविष्य पर असर पड़ेगा, बल्कि वर्दी में काम करने वाली अन्य माताओं की अपेक्षाओं पर भी असर पड़ेगा।

- उपर्युक्त मामले में नैतिक मुद्दे क्या हैं?

b) उपरोक्त स्थिति में सृष्टि के लिए उपलब्ध विकल्पों का मूल्यांकन करें।

c) सृष्टि जैसे अधिकारियों को स्वस्थ कार्य-जीवन संतुलन बनाए रखने में मदद करने के लिए आप क्या सुझाव देंगे?

(20 अंक, 250 शब्द)

**Q.9)** A reputed Indian beauty & personal care company developed a herbal skin cream for the international market, claiming anti-ageing and skin-repair properties based on traditional Ayurvedic formulations. After obtaining the necessary approvals and export certifications, the company began exporting the product. The product received widespread positive feedback for its quality and natural formulation, and soon became a huge hit in international markets. Riding on this success, the company announced that the product would soon be made available to domestic consumers, with almost the same quality and health benefits.

Subsequently, it secured approval from the domestic regulatory authority and launched the product in the Indian market. Over time, the brand gained a significant share of the domestic market and earned substantial revenues both nationally and internationally.

However, during a random sample check, officials discovered that the cream sold in India differed from the version approved by the competent authority. The product failed to meet the claimed herbal composition and purity standards. Further investigation revealed that the company had often been distributing batches that had failed export quality checks.

The incident triggered widespread public criticism and regulatory scrutiny, leading to a sharp decline in the company's reputation and financial performance.

a) Discuss the ethical issues involved in the case.

b) What actions should the competent regulatory authority take against the personal care company for violating domestic quality standards and distributing rejected export batches in the Indian market?

c) What course of action is available to the company to manage the crisis and restore public trust and brand credibility?

(20 marks, 250 words)

एक प्रतिष्ठित भारतीय सौंदर्य और व्यक्तिगत देखभाल कंपनी ने अंतरराष्ट्रीय बाजार के लिए एक हर्बल त्वचा क्रीम विकसित की, जिसमें पारंपरिक आयुर्वेदिक फॉर्मूलेशन के आधार पर एंटी-एजिंग और त्वचा की मरम्मत के गुणों का दावा किया गया। आवश्यक अनुमोदन और निर्यात प्रमाणपत्र प्राप्त करने के बाद, कंपनी ने उत्पाद का निर्यात करना शुरू कर दिया। उत्पाद को इसकी गुणवत्ता और प्राकृतिक फॉर्मूलेशन के लिए व्यापक सकारात्मक प्रतिक्रिया मिली, और जल्द ही अंतरराष्ट्रीय बाजारों में एक बड़ी हिट बन गई। इस सफलता पर सवार होकर, कंपनी ने घोषणा की कि उत्पाद जल्द ही घरेलू उपभोक्ताओं के लिए उपलब्ध कराया जाएगा, जिसमें लगभग समान गुणवत्ता और स्वास्थ्य लाभ होंगे।

इसके बाद, इसने घरेलू विनियामक प्राधिकरण से मंजूरी हासिल की और उत्पाद को भारतीय बाजार में लॉन्च किया। समय के साथ, ब्रांड ने घरेलू बाजार में महत्वपूर्ण हिस्सेदारी हासिल कर ली और राष्ट्रीय और अंतरराष्ट्रीय स्तर पर पर्याप्त राजस्व अर्जित किया।

हालांकि, एक यादृच्छिक प्रतिदर्श परीक्षण के दौरान, अधिकारियों ने पाया कि भारत में बेची जाने वाली क्रीम सक्षम प्राधिकारी द्वारा अनुमोदित संस्करण से भिन्न थी। उत्पाद दावा किए गए हर्बल संरचना और शुद्धता मानकों को पूरा करने में विफल रहा। आगे की जांच से पता चला कि कंपनी अक्सर ऐसे बैच वितरित कर रही थी जो निर्यात गुणवत्ता जांच में विफल रहे थे।

इस घटना के कारण व्यापक सार्वजनिक आलोचना और विनियामक जांच शुरू हो गई, जिसके परिणामस्वरूप कंपनी की प्रतिष्ठा और वित्तीय प्रदर्शन में भारी गिरावट आई।

a) मामले में शामिल नैतिक मुद्दों पर चर्चा करें।

b) घरेलू गुणवत्ता मानकों का उल्लंघन करने और अस्वीकृत निर्यात बैचों को भारतीय बाजार में वितरित करने के लिए सक्षम नियामक प्राधिकरण को व्यक्तिगत देखभाल कंपनी के खिलाफ क्या कार्रवाई करनी चाहिए?

c) संकट का प्रबंधन करने तथा जनता का विश्वास और ब्रांड विश्वसनीयता बहाल करने के लिए कंपनी के पास क्या विकल्प उपलब्ध है? (20 अंक, 250 शब्द)

**Q.10)** A forest fire has broken out in a hilly district and is rapidly spreading toward an eco-sensitive area that includes four villages (ESA villages). These villages lie along the forest fringe and are surrounded by difficult terrain. The region is known for its biodiversity and traditional forest-based livelihoods. The inhabitants of these villages are mostly poor tribal communities, dependent on forest resources for their sustenance.

You, as the District Magistrate of the area, have rushed to the spot with a medical team, police personnel, NGOs, media, and support staff to oversee the rescue and containment operations. Your disaster response team on the ground is small and poorly equipped. Reinforcements from the district headquarter have been requested, but they may take several hours to arrive due to the remoteness and challenging terrain.

In the meantime, a group of trained ex-forest guards and local youth from the villages offer to help. They are experienced and familiar with the area. However, existing government rules do not permit the engagement of unofficial personnel in fire control operations without formal clearance and insurance coverage.

Your team members are divided on this issue. Some members argue that volunteers should be engaged immediately to prevent the fire from spreading. Others caution that involving them without proper approval and safety cover could be risky and against protocol.

As the District Magistrate, you are also the Chairperson of the District Disaster Management Authority (DDMA). The fire is spreading at a very rapid rate, and immediate action is required to protect lives, property, and the environment. You are now in a dilemma.

a) What are the options available to you?

b) Critically evaluate each of the options identified by you.

c) What option would you adopt and why?

d) What are the ethical dilemmas being faced by you?

(20 marks, 250 words)

एक पहाड़ी जिले के जंगल में आग लग गई और यह तेजी से एक पर्यावरण-संवेदनशील क्षेत्र की ओर फैल रही है जिसमें चार गांव (ESA गांव) शामिल हैं। ये गांव जंगल के किनारे बसे हैं और दुर्गम इलाकों से घिरे हैं। यह क्षेत्र अपनी जैव विविधता और पारंपरिक वन-आधारित आजीविका के लिए जाना जाता है। इन गांवों के निवासी ज्यादातर गरीब आदिवासी समुदाय हैं, जो अपने जीवनयापन के लिए वन संसाधनों पर निर्भर हैं।

क्षेत्र के जिला मजिस्ट्रेट के रूप में, आप बचाव और नियंत्रण कार्यों की देखरेख के लिए एक मेडिकल टीम, पुलिस कर्मियों, गैर सरकारी संगठनों, मीडिया और सहायक कर्मचारियों के साथ घटनास्थल पर पहुंचे हैं। जमीन पर आपकी आपदा प्रतिक्रिया टीम छोटी और खराब रूप से सुसज्जित है। जिला मुख्यालय से सुदृढीकरण का अनुरोध किया गया है, लेकिन दूरदराज और चुनौतीपूर्ण इलाके के कारण उन्हें पहुंचने में कई घंटे लग सकते हैं।

इस बीच, प्रशिक्षित पूर्व वन रक्षकों और गांवों के स्थानीय युवाओं का एक समूह मदद करने की पेशकश करता है। वे अनुभवी हैं और क्षेत्र से परिचित हैं। हालाँकि, मौजूदा सरकारी नियम औपचारिक मंजूरी और बीमा कवरेज के बिना अग्नि नियंत्रण कार्यों में अनौपचारिक कर्मियों को शामिल करने की अनुमति नहीं देते हैं।

इस मुद्दे पर आपकी टीम के सदस्य विभाजित हैं। कुछ सदस्यों का तर्क है कि आग को फैलने से रोकने के लिए स्वयंसेवकों को तुरंत काम पर लगाया जाना चाहिए। अन्य लोग चेतावनी देते हैं कि उचित स्वीकृति और सुरक्षा कवर के बिना उन्हें शामिल करना जोखिम भरा और प्रोटोकॉल के विरुद्ध हो सकता है।

जिला मजिस्ट्रेट होने के नाते आप जिला आपदा प्रबंधन प्राधिकरण (DDMA) के अध्यक्ष भी हैं। आग बहुत तेजी से फैल रही है और जान-माल तथा पर्यावरण की सुरक्षा के लिए तत्काल कार्रवाई की आवश्यकता है। अब आप दुविधा में हैं।

- आपके पास क्या विकल्प उपलब्ध हैं?
- आपके द्वारा पहचाने गए प्रत्येक विकल्प का आलोचनात्मक मूल्यांकन करें।
- आप कौन सा विकल्प अपनाएंगे और क्यों?
- आपके सामने कौन सी नैतिक दुविधाएं हैं?

(20 अंक, 250 शब्द)

**Q.11)** In one of the government primary schools located in a rural block of a district, the newly appointed headmistress observed an unusual practice. The school had been preparing and serving mid-day meals separately to students belonging to different communities. Although the meals were cooked using a common gas connection, separate utensils, cooking areas, and serving arrangements had been in place for more than two decades. Students from the two communities had their food cooked and served by different cooks and ate in separate classrooms, despite attending classes together.

After taking charge, the headmistress decided to discontinue this practice. She directed that food be prepared and served together for all students, using a common kitchen and utensils. However, the decision triggered backlash. A considerable number of parents across communities vehemently opposed the move and stopped sending their children to school. Consequently, attendance fell by almost 60 percent. This also raised concerns regarding the possible discontinuation of the mid-day meal scheme, withdrawal of teaching staff, and even closure of the school due to falling enrolment. The issue has attracted attention from various political and social groups attempting to further polarise the situation and serve their vested interests.

Marpi Apang, the District Education Officer (DEO), has been tasked by the Deputy Commissioner's office to amicably resolve the matter at the earliest. She has also been directed to submit a detailed report along with the Action Taken Report within a fortnight.

- Identify the ethical issues involved in this case.
- What course of action should Marpi adopt and why?
- What should be the responsibilities of different social segments and agencies to create positive social ambiance for accepting such changes?

(20 marks, 250 words)

जिले के ग्रामीण ब्लॉक में स्थित एक सरकारी प्राथमिक विद्यालय में, नवनियुक्त प्रधानाध्यापिका ने एक असामान्य प्रथा देखी। विद्यालय में अलग-अलग समुदायों के छात्रों के लिए अलग-अलग मध्याह्न भोजन तैयार किया जाता था और परोसा जाता था। हालाँकि भोजन एक ही गैस कनेक्शन का उपयोग करके पकाया जाता था, लेकिन अलग-अलग बर्तन, खाना पकाने के क्षेत्र और परोसने की व्यवस्था दो दशकों से अधिक समय से चली आ रही थी। दोनों समुदायों के छात्रों का भोजन अलग-अलग रसोइयों द्वारा पकाया और परोसा जाता था और वे एक साथ कक्षाओं में उपस्थित होने के बावजूद अलग-अलग कक्षाओं में खाते थे।

कार्यभार संभालने के बाद, प्रधानाध्यापिका ने इस प्रथा को बंद करने का फैसला किया। उन्होंने निर्देश दिया कि सभी छात्रों के लिए एक ही रसोई और बर्तनों का उपयोग करके भोजन तैयार किया जाए और परोसा जाए। हालाँकि, इस निर्णय का विरोध शुरू हो गया। विभिन्न समुदायों के काफी संख्या में अभिभावकों ने इस कदम का कड़ा विरोध किया और अपने बच्चों को स्कूल भेजना बंद कर दिया। नतीजतन, उपस्थिति में लगभग 60 प्रतिशत की गिरावट आई। इससे मिड-डे मील योजना के बंद होने, शिक्षण कर्मचारियों को वापस बुलाने और यहां तक कि नामांकन में गिरावट के कारण स्कूल बंद होने की आशंका भी जताई गई। इस

मुद्दे ने विभिन्न राजनीतिक और सामाजिक समूहों का ध्यान आकर्षित किया है जो स्थिति को और अधिक ध्रुवीकृत करने और अपने निहित स्वार्थों को पूरा करने का प्रयास कर रहे हैं।

जिला शिक्षा अधिकारी (DEO) मार्पी अपांग को डिप्टी कमिश्नर कार्यालय द्वारा मामले को जल्द से जल्द सौहार्दपूर्ण ढंग से सुलझाने का काम सौंपा गया है। उन्हें एक पखवाड़े के भीतर कार्रवाई रिपोर्ट के साथ एक विस्तृत रिपोर्ट प्रस्तुत करने का भी निर्देश दिया गया है।

a) इस मामले में शामिल नैतिक मुद्दों की पहचान करें।

b) मार्पी को क्या कार्यवाही अपनानी चाहिए और क्यों?

c) ऐसे परिवर्तनों को स्वीकार करने के लिए सकारात्मक सामाजिक माहौल बनाने हेतु विभिन्न सामाजिक वर्गों और एजेंसियों का क्या उत्तरदायित्व होना चाहिए? (20 अंक, 250 शब्द)

**Q.12)** You are a Municipal Commissioner of a tier-2 city experiencing rapid urban expansion. Several high-rise residential and commercial buildings are under construction in the city to meet the growing demand for housing. One such luxury residential complex is being built, employing hundreds of daily-wage labourers, many of whom live in temporary settlements at the construction site. Late one night during the monsoon season, a large section of scaffolding and concrete slabs collapses from the upper floors of one of the under-construction buildings. Seven labourers, including two minors, die on the spot. Several others are critically injured and rushed to the hospital. The tragic incident results in public outrage, intense media scrutiny, and protests by a local NGO. The state government orders a formal inquiry and directs you to submit a report within a week. Your preliminary investigation reveals a series of irregularities. The construction material used is substandard and not in accordance with the National Building Code. Although the approved plan permits construction of fifteen floors, the builder has illegally added two extra floors. Moreover, the structure has encroached on land demarcated for a community park and a fire service lane under the city's Zonal Development Plan. These violations are not reported during site inspections conducted by the building inspector of the municipal corporation. The building clearance was granted during the tenure of your predecessor, who is not only your batchmate but also a close friend. Both of you were roommates during your training at LBSNAA. Prima facie, the case appears to involve a widespread nexus between officials of the Municipal Corporation and the builder. Your colleagues are putting pressure on you to go slow in the inquiry. Some of them suggest that holding the builder accountable could damage the city's image among investors and slow down urban development. Meanwhile, you come to know that the builder is the younger brother of a powerful minister in the state cabinet. One evening, his personal aide visits you privately. He suggests that the matter could be "mutually settled" and offers you a premium apartment worth ₹2 crore in the same residential complex. In the same breath, he hints that if the matter is not resolved swiftly in the builder's favour, someone in his office is prepared to file a complaint against you under the SC and ST (Prevention of Atrocities) Act.

a) Discuss the ethical issues involved in the case.

b) What are the options available to you in this situation?

c) Explain your selected course of action.

(20 marks, 250 words)

आप एक टियर-2 शहर के नगर आयुक्त हैं, जो तेजी से शहरी विस्तार का अनुभव कर रहा है। आवास की बढ़ती मांग को पूरा करने के लिए शहर में कई ऊँची आवासीय और व्यावसायिक इमारतों का निर्माण किया जा रहा है। ऐसा ही एक आलीशान आवासीय परिसर बनाया जा रहा है, जिसमें सैकड़ों दिहाड़ी मजदूर काम करते हैं, जिनमें से कई निर्माण स्थल पर अस्थायी बस्तियों में रहते हैं। मानसून के मौसम में देर रात, निर्माणाधीन इमारतों में से एक की ऊपरी मंजिलों से मचान और कंक्रीट स्लैब का एक बड़ा हिस्सा गिर गया। दो नाबालिगों सहित सात मजदूरों की मौके पर ही मौत हो गई। कई अन्य गंभीर रूप से घायल हो गए और

उन्हें अस्पताल ले जाया गया। इस दुखद घटना के परिणामस्वरूप सार्वजनिक आक्रोश, मीडिया की गहन जांच और एक स्थानीय गैर सरकारी संगठन द्वारा विरोध प्रदर्शन हुआ। राज्य सरकार एक औपचारिक जांच का आदेश देती है और आपको एक सप्ताह के भीतर एक रिपोर्ट प्रस्तुत करने का निर्देश देती है। आपकी प्रारंभिक जांच में कई अनियमितताओं का पता चलता है। उपयोग की गई निर्माण सामग्री घटिया है और राष्ट्रीय भवन संहिता के अनुसार नहीं है। हालाँकि स्वीकृत योजना पंद्रह मंजिलों के निर्माण की अनुमति देती है, लेकिन बिल्डर ने अवैध रूप से दो अतिरिक्त मंजिलें जोड़ दी हैं। इसके अलावा, संरचना ने शहर की क्षेत्रीय विकास योजना के तहत एक सामुदायिक पार्क और एक अग्निशमन सेवा लेन के लिए निर्धारित भूमि पर अतिक्रमण किया है। नगर निगम के भवन निरीक्षक द्वारा किए गए साइट निरीक्षणों के दौरान इन उल्लंघनों की रिपोर्ट नहीं की जाती है। भवन की मंजूरी आपके पूर्ववर्ती के कार्यकाल के दौरान दी गई थी, जो न केवल आपके बैचमेट हैं, बल्कि एक करीबी दोस्त भी हैं। आप दोनों LBSNAA में अपने प्रशिक्षण के दौरान रूममेट थे। प्रथम दृष्टया, मामला नगर निगम के अधिकारियों और बिल्डर के बीच व्यापक सांठगांठ से जुड़ा हुआ प्रतीत होता है। आपके सहकर्मी आप पर जांच में धीमी गति से आगे बढ़ने का दबाव बना रहे हैं। उनमें से कुछ का सुझाव है कि बिल्डर को जवाबदेह ठहराने से निवेशकों के बीच शहर की छवि खराब हो सकती है और शहरी विकास धीमा हो सकता है। इस बीच, आपको पता चलता है कि बिल्डर राज्य कैबिनेट में एक शक्तिशाली मंत्री का छोटा भाई है। एक शाम, उसका निजी सहायक आपसे निजी तौर पर मिलने आता है। वह सुझाव देता है कि इस मामले को "पारस्परिक रूप से सुलझाया जा सकता है" और आपको उसी आवासीय परिसर में ₹2 करोड़ का प्रीमियम अपार्टमेंट देने की पेशकश करता है। इसी बीच उन्होंने यह भी संकेत दिया कि यदि मामला बिल्डर के पक्ष में शीघ्र हल नहीं हुआ तो उनके कार्यालय से कोई व्यक्ति आपके खिलाफ अनुसूचित जाति एवं अनुसूचित जनजाति (अत्याचार निवारण) अधिनियम के तहत शिकायत दर्ज कराने के लिए तैयार है।

- मामले में शामिल नैतिक मुद्दों पर चर्चा करें।
- इस स्थिति में आपके पास क्या विकल्प उपलब्ध हैं?
- अपनी चुनी हुई कार्यवाही का विवरण दीजिए।

(20 अंक, 250 शब्द)

# UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.  
 (Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस खण्ड में नही लिखना चाहिए।  
 Candidates must not write on this margin.

1a.

Former chief election Commissioner of India

T.N. Sheshan quoted

" Integrity should be the norm."

Rising influence of money power

- (a) campaigning & engaging influential people.
- (b) distributing freebies to public.  
eg. liquor.
- (c) bribes to officials.

Serious challenge to transparency, fairness & democratic accountability

- (1) unethically influencing electoral outcomes.
- (2) criminalisation of politics  
eg. Kerala state legislative Assembly  
↳ large no. of MLAs with criminal cases.
- (3) victory of 'power' over values.  
eg. booth capturing in West Bengal.
- (4) Diversion of funds  
eg. byelections in Manipur.

## Ensuring ethical electoral funding

- ① State funding of elections
  - as practiced in many modern democracies  
eg france.
- ② Strengthening Election Commission of India
  - to take actions.
  - provisions should be made under RoPA 1951.
- ③ Awareness among citizens
  - to have a broader perspective.
- ④ strict rules on disclosure of assets
  - if not, must lead to immediate disqualification.
- ⑤ use of technology for monitoring transfer of assets.

The proposed one nation one election scheme could be an important step to decrease influence of money power, and more focus on democratic ideals.

# UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.  
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस कॉलम में नहीं लिखना चाहिए। Candidates must not write on this margin.

1.b

Ethics is knowing the difference between what is right to do and what you have the right to do.

- Potter Stewart, former USA chief justice

Key dimensions of ethics that influence human behaviour

① Descriptive ethics

what is 'right' & what is wrong.

eg stealing is wrong

② Normative ethics

what one should do, what is right to do

③ Meta ethics

- evaluation of ethics itself

- what is actually right, how to decide right or wrong.

④ Applied ethics

- to be applied in different walks of life eg bio-ethics

media-ethics

shape ethical decision making in private life

① Moral absolutism

teaches us some maxims which are universally right & wrong.

eg. taking someone's life - wrong.

② Builds a voice of conscience, which guide us in our decisions.

③ propel us to question conventions  
[ Socratic dialectic method ]

eg. challenging gender norms

④ builds certain virtues in us.

eg. courage, temperance

⑤ gives us a positive outlook towards life.

⑥ builds our character and attitude  
eg. resilience in adversity.

"Relativity applies in physics,  
not in ethics"

- Albert Einstein

Please do not write anything except the answers in the answer booklet. Candidates must not write on this margin.

368913\_814412\_1910093289\_2021-06 20:27:17

# UPSC

उम्मीदवारों को इस कॉपी में नहीं लिखना चाहिए। Candidates must not write on this margin.

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis (Specimen Answer Booklet - For Practice Purpose Only)

2 a

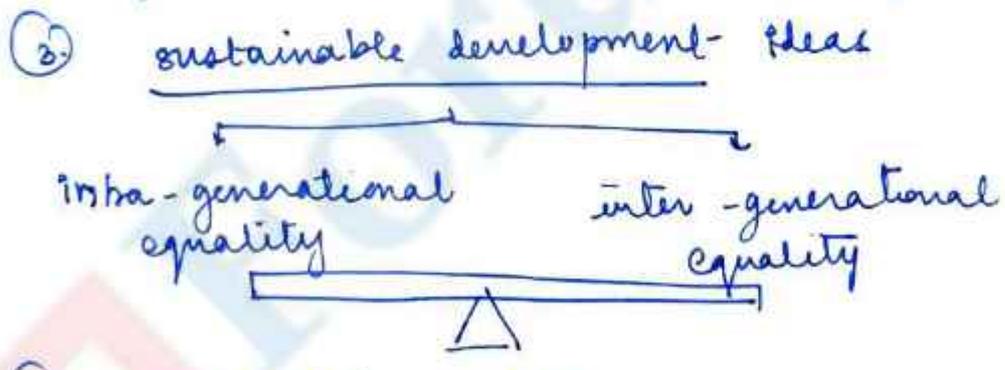
As Kofi Annan said, education is the best tool for empowerment.

Academic freedom is the bedrock of scholarly enquiry & intellectual progress

① Origination of Ideas of creativity  
- Moral intellectualism - (Socrates)

⚡ IIT Kanpur collaboration with startups

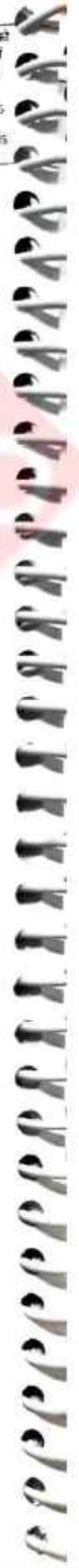
② Solutions to modern day challenges  
⚡ debates on same sex marriages



④ Globalisation of ideas  
& acknowledgment of moral relations

yielding to political, social & economic pressures

① Institutional Bias



Please do not  
write anything  
except the  
answers in  
this space  
कुछ भी न  
लिखें इस  
स्थान पर

368913\_814412\_19100932\_9\_102\_0\_06\_20\_27\_7

# UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis:  
( Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को  
इस स्थान में  
नहीं लिखना  
चाहिए।  
Candidates  
must not  
write on this  
margin

- entrenchment of inequality
- 2. Violations of deontological ethics
  - not performing one's duty
- 3. Crony capitalism
  - power of money
  - ↳ Cambridge analytics scandal
- 4. Violation of social contract as propounded by Hobbes & Locke

## Way ahead

1. Feedback mechanisms
  - and active incorporations
2. Appointments by independent boards based on meritocracy
3. Setting some minimum standards of conduct
4. ethical training and workshops to develop correct attitudes.

" Destiny of a nation is in the hands of its intellectuals. "

# UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.  
( Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवार को इस शीट में नहीं लिखना चाहिए।  
Candidates must not write on this margin.

2b

To do right when everything else around you is going wrong is a true test of a civil servant.

Fortitude enables to make difficult yet morally right decisions.

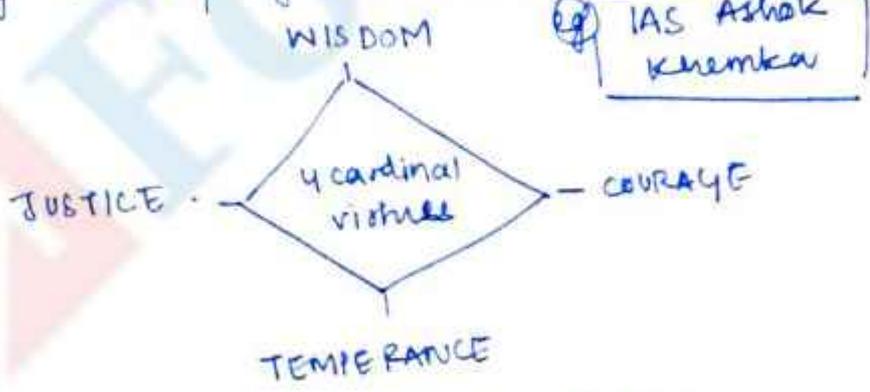
1. enables person to focus on his/her duties.

eg. E. Sreedharan - "metro man of India"

- tackled political pressure while working on projects such as Delhi Metro, Konkan Railways

2. Absence of fear & overcoming fear

by developing Plato's virtues

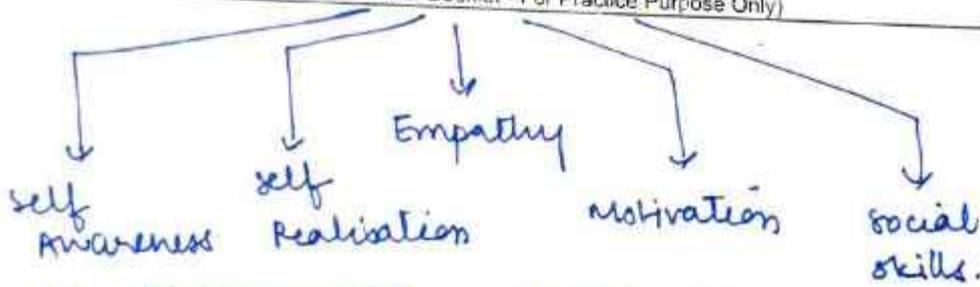


3. Developing emotional intelligence  
5 components according to Goleman :

# UPSC

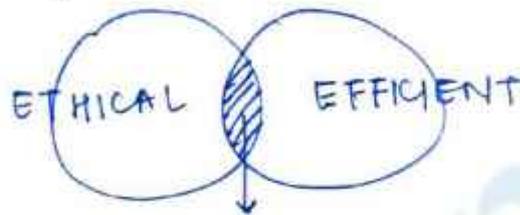
Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.  
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस भाग में सही विवरण देना चाहिए।  
Candidates must not write on this margin.



Ex: Ira Singhal's - inclusion of transgenders in governance.

4. Brings ethical & effective competence.



Holistic competence.

Ex - IAS Op. Chandhari's efforts in Dantewada (Naxal-affected)

5. Brings self-discipline

- avoidance of unnecessary pursuits
- satisfaction.

Ex: IAS Divya - learning Yendi language to communicate with tribals.

'Courage is not absence of fear, but the ability to fight & conquer it.'  
- Nelson Mandela

# UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.  
(Specimen Answer Booklet - For Practice Purpose Only)

3  
(a)

The given quotes represents how an economy and its state depends upon the intellect & thoughts of the individuals composing it.

when learning is purposeful, creativity blossoms

1. Freedom to create one own's path

eg. Subhashu shukla - Indian Astronaut

2. Non-imposition of rigid paths

eg. engineering is no longer a norm

3. Out of the box thinking

4. Questioning conventions

eg. why 'pink' color for girls?

when creativity blossoms, thinking emanates

1. widened perspectives

eg. Gandhi's Sarvodaya

2. holistic view of things

Adam Grant's concept of "think again"

3. breaking limits created by society

# UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.  
(Spectrum Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को  
इस खण्ड में  
नहीं लिखना  
चाहिए।  
Candidates  
must not  
write on this  
margin.

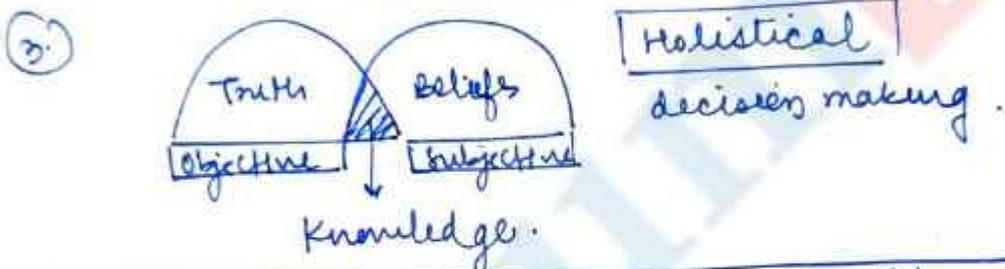
eg IAS Saurabh Kumar - lunch with  
collector initiative.

when thinking emanates, knowledge is  
fully lit

1. Tuning ideas into practice

eg Armstrong Pame's crowdfunding for  
road

2. Aristotle's Phronesis - Practical wisdom



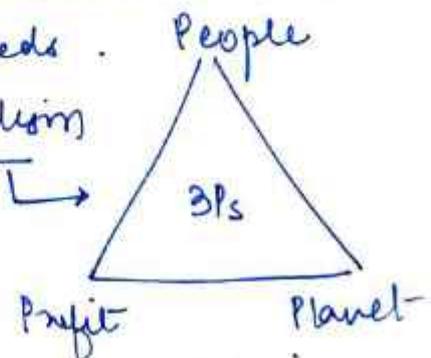
when knowledge is lit, economy flourishes

1. selfless service eg APJ Abdul Kalam

- prioritizing others' needs.

2. compassionate capitalism

3. inclusivity in  
decisions



eg DY Chandrababu Naidu : decriminalising  
sec 377.

The ripple effects of learning are  
immense and far reaching.

# UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.  
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस हद्द में नहीं लिखना चाहिए।  
Candidates must not write on this margin.

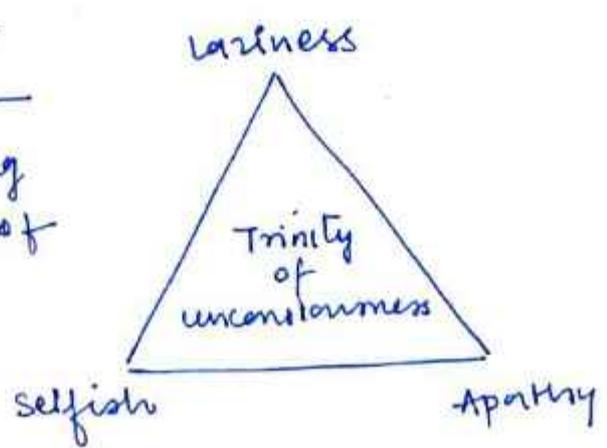
3b

It's often said the human beings utilise only one percent of their capability.

Difference between what we do and what we are capable of doing

- 1. Because of lack of purpose  
focusing on immediate needs and not broader perspective.  
eg spending time scrolling Instagram
- 2. Individualistic thinking  
not realising that we are a part of a society & have certain responsibilities towards it. eg IAS Dhiman Chakma caught taking bribe

3. Lack of motivation  
- not realising the purpose of life.



Difference would suffice to solve most of world's problems

- ① environment problems by
  - avoiding consumerism & materialism.
  - eg Greta Thunberg's advocacy
- ② Decline in inequality of poverty by
  - acting as trustees of wealth.
  - Rawlsian concept of veil of ignorance
  - eg Ratan tata
- ③ Unemployment issues by
  - developing entrepreneurial spirit.
  - eg Zerothra CEO - Nikhil Kamath.
- ④ Reducing & condemning wars by
  - dialogue & peace efforts eg Oslo Accords
- ⑤ ethical use of technology by
  - reduce algorithmic bias.
  - whistleblowing eg Rachel Carson

"The best way to love yourself is  
in the service of others"  
- Gandhi.

Please do not  
write anything  
in this space  
प्रश्न संख्या  
के अंत में लिखें  
नहीं।

368913\_814412\_1910093289\_(025/07/2016):2(37)

# UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.  
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को  
इस स्थिति में  
कोई लिखना  
नहीं।  
Candidates  
must not  
write on this  
margin

3c

Barack Obama quoted

"The power that binds us is much more stronger than the power that separates us"

Love & compassion are necessities, not luxuries

1. Flourishing of humankind is built on love & compassion.

[Aristotle's concept of EUDAIMONIA]

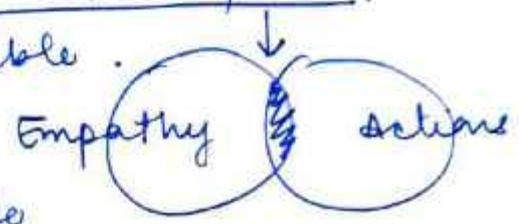
eg High happiness indicators in scandinavian countries.

2. Helps maintain work-life balance

(foundations of economy)

eg Japanese Ikigai

3. Everyone may not have wealth, but showing love & compassion is very much possible.



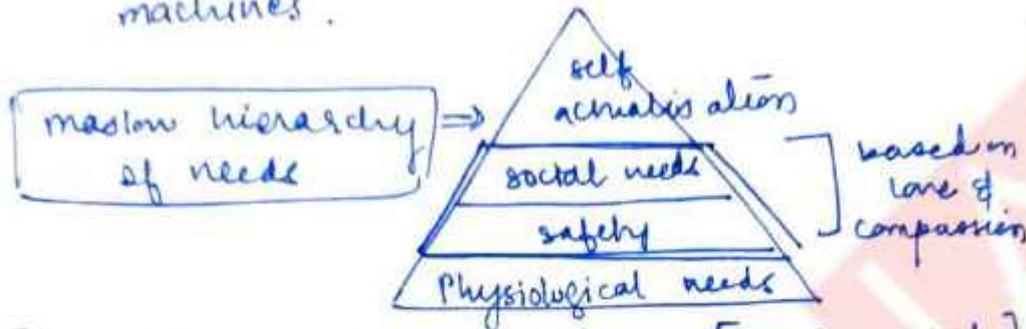
4. Gives a meaning to life

eg Nadia Murad works for girl & women (Nobel prize winner)

UPSC

without them, humanity can't survive

- ① Humans are social animals, not machines.



- ② Intergenerational equity [Environment ethics]

love & compassion could only guide us to take steps towards sustainable development, otherwise humanity won't survive.

- ③ Treaty people as ends in themselves

(Kant's categorical imperative)

love & compassion : primary mediums

- ④ collective upliftment of all.

✶ Prasant Nair - "collector Bro"  
(IAS Kerala)

^ There are no big things, there are small things done with great love.

- mother Teresa.

(Please do not write anything in this space) Question number in this space will be used for marking of answer booklets only.

368913\_814412\_1910093289\_2023-07-06\_10:17:37

# UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.  
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस कॉलम में नहीं लिखना चाहिए। Candidates must not write on this margin.

4a

According to Sardar Patel, probity is the unwanering adherence to certain universal moral principles & values.

## Probity in governance

- ① Uncompromisable character  
- strict adherence to moral ideals.  
eg FN Seshan - 1<sup>st</sup> CEC.
- ② Developing empathy towards citizens  
eg Smriti Sabharwal - People's officer



- ③ Focus on Utilitarianism as propounded by Bentham & Mills.  
- trying to achieve greatest benefit for greatest number.  
eg Minal Kamal - Balika Panchayat initiative.
- ④ Non partisanship  
public office - used for public



# UPSC

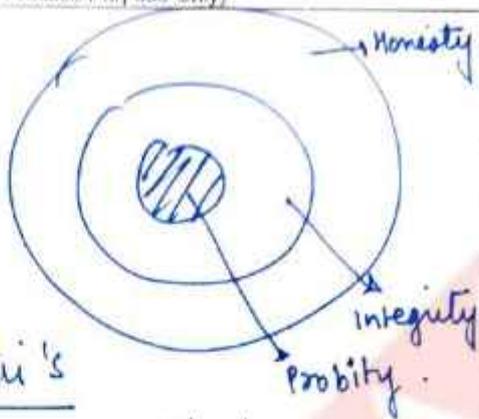
Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.  
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस इतिहास में नहीं लिखना चाहिए।  
Candidates must not write on this margin.

welfare

⑤ Accountability & transparency in each decision.

Ag. Lal Bahadur Shastri's resignation after train accident.



foundation of ethical public administration

① transparent governance

② Acting as role models

Ag. IAS P. Jyer - removing fecal matter from his hands.

③ Treating citizens as our family

Ag. IAS Semwanthi - removed A.C. from his home & got it placed in a care centre for children.

④ Building public trust in governance

- brings in their cooperation.

⑤ Brings inclusivity & progress

Probity is the hallmark for highest standard of public administration.

# UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.  
(Specimen Answer Booklet - For Practice Purpose Only)

46

In ongoing Israel-Palestine war, which started in October 2023, starvation has been used as a weapon of war.

Ethical considerations guiding powerful nations in preventing such actions

1. Rawls' Original position

- these nations should think that if the same situation would be with their people, what would they do.

2. Kant's categorical imperative

treating people as means and not ends

3. ethos of Vasudhaiva Kutumbakam

world's a one family.

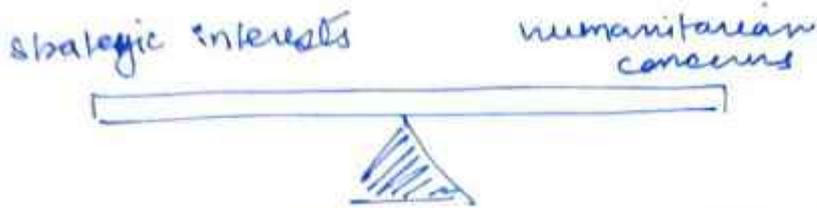
4. Bentham's Hedonic calculus

- maximising happiness for most of the people.

5. Aristotle's concept of Golden mean

- avoiding extremes but maintaining

balance :



Ensuring unimpeded humanitarian access

- ① ensuring rehabilitation  
- by creating safe zones.
- ② providing aid with help of NGOs  
eg Amnesty International.
- ③ following Geneva conventions.
- ④ international dialogue and  
engaging regional powers.
- ⑤ if necessary - use sanctions  
to force them
- ⑥ passing UN resolutions.  
- efforts for permanent solutions.

"War has no winners" - No war can't  
be justified as it is not a crime.

Please do not write anything in this margin. Candidates must not write in this margin.

368913\_814412\_1910093289\_025-07-06 0: 7:37

# UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.  
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस कलम में नहीं लिखना चाहिए।  
Candidates must not write in this margin.

59

Mahavira was the 24th Tirthankara of Jainism and also the last one.

### His teachings

1. Anekantavada
  - there is no absolute truth.
  - there could be multiple perspectives to things.
2. Respect for every kind of life
  - everything has  soul.
  - no living being should be hurt.
3. Avoiding material benefits
  - practicing penance of ascetism.
4. Avoid stealing
5. Speaking truth
6. Belief in non-violence.

### Relevance today & why

1. wars all around the world.
  - ↙ between nations
  - ↘ within nations
- eg) Russia-Ukraine (of South Sudan civil war).



# UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.  
( Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को  
इस दस्तावेज़ में  
नहीं लिखना  
चाहिए।  
Candidates  
must not  
write on this  
margin.

- believing in non violence & finding solutions through dialogue.

② encroachment of wildlife

- not hunting animals, because they also have soul.

③ Rising consumerism and environment degradation

- following minimalism & avoiding material benefits.

④ Rising crime in urban areas

- avoiding stealing.

- focus on capability development.

⑤ Rising fake news and misinformation, deepfakes ~~eg~~ Kashmirka Mandana Deepfake

- recognising the value of speaking truth.

His teachings are more relevant than ever, recognising intrinsic value of humans, & purpose of life.

Please do not  
write anything  
in this space  
as it may affect  
your answer  
evaluation.

368913\_814412\_1910093289\_2025-01-06\_20:37:37

# UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis  
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को  
इस स्थिति में  
कोई निबन्ध  
लिखना  
नाहिका।  
Candidates  
must not  
write on this  
margin.

56

Social media use platforms where people can interact with friends, families, and influencers & celebrities; and India is 3rd largest market.

Painful agents in shaping individual attitudes

1. Freedom to express views with anonymity eg Reddit.
2. Exposure to western culture & ideas eg fan pages of celebrities
3. More focus on materialism and outer beauty  
eg snapschal. filters.
4. growing individualism  
promising personal gain.
5. decreasing emotional value of relations  
- weakening family bonds.  
eg increasing screen time.
6. Increasing stress & mental health issues  
eg suicides due to harassment, cyber bullying.

Powerful agents in developing societal attitudes

- ① weakening social cohesion  
eg video calls instead of regular / weekend meetups
- ② blurring boundaries between nations  
eg McDonaldisation
- ③ cultural hybridisation  
influences from all over the world.
- ④ Reduction in collectivism  
- especially in urban areas.
- ⑤ lack of authentic conversations  
eg culture of 'small talks'

Yes, social media is playing a huge role in shaping attitudes. A balanced use without compromising tradition has should be a way ahead.

Please do not write the question number in this space. कृपया इस स्थान में प्रश्न संख्या न लिखें।

368913\_814412\_1910093289 (025-07-06-20: 7:37)

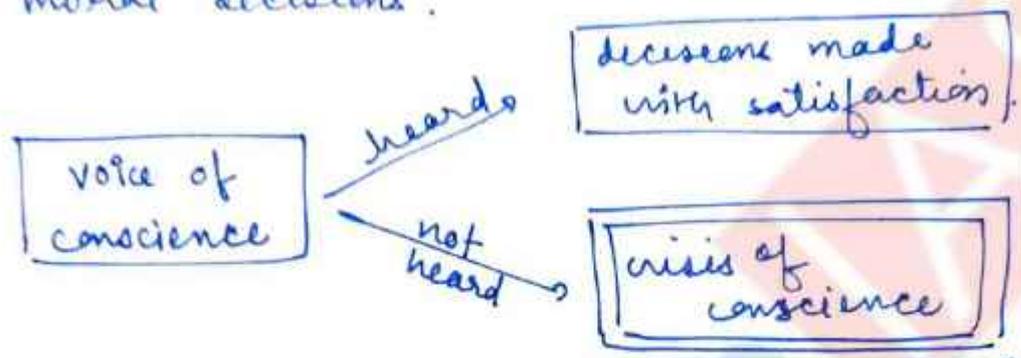
# UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis (Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस खंड में नहीं लिखना चाहिए। Candidates must not write on this margin.

64

"Voice of conscience" is the voice within us, which guides our ethical & moral decisions.



## Importance of listening to this voice

- ① avoiding feeling of guilt  
 eg helping an elder crossing the road even if getting a little late for work.
- ② inner satisfaction  
 eg donating a part of salary for needs of vulnerable.
- ③ avoiding extreme decisions  
 - crossing Madhyamarg.

## Preparing to listen to voice of conscience

- ① Setting certain minimums ethical



# UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.  
(Specimen Answer Booklet - For Practice Purpose Only)

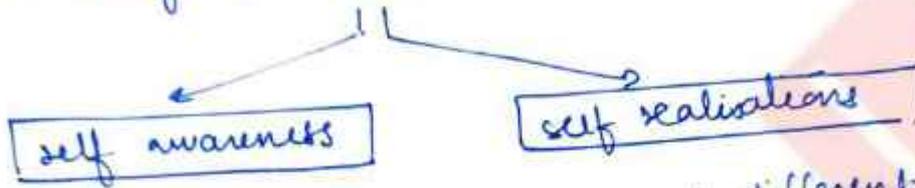
उम्मीदवारों को इस खंड में नहीं लिखना चाहिए।  
Candidates must not write on this margin.

standards for ourselves

- and sticking to them no matter how adverse the situation is.

② Developing emotional intelligence

- easy to make decisions.



③ weighing pros and cons of different situations



exploring possibilities

④ consulting family members and elders

⑤ developing courage of convictions

“there is a higher court than court of justice & it's the court of conscience.”  
- Gandhiji.

# UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.  
( Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस सीमा में नहीं लिखना चाहिए।  
Candidates must not write on this margin.

66

As per Transparency International, corruption is the misuse of a public office for personal gain, and underutilisation & misutilisation of public funds are two of its components.

## Reasons for under utilisations of public funds

- ① Bureaucratic Inertia & Red Tape  
 eg delays in linking Aadhar with PAN card
- ② Inefficient bureaucracy
  - various loopholes
  - people's discretion.
- ③ lack of awareness among citizens eg Naxal areas.
  - Impede proper & full use.

## Reasons for mis-utilisation of public funds

- ① Lack of accountability mechanism
  - opaque processes.

Please do not write anything in this margin. Question is to be written in this margin only.

368913\_814412\_1910093289\_ (25-07-2022)

# UPSC

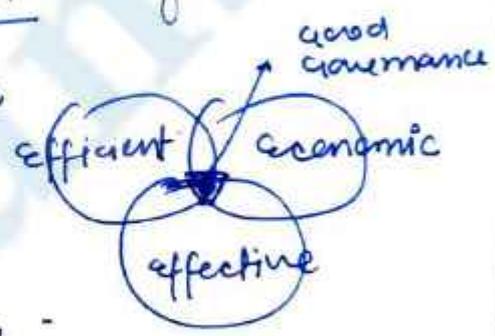
Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis:  
( Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस हानि में नहीं लिखना चाहिए।  
Candidates must not write on this margin.

- 2. weak value system of public officials  
eg. case found at Pooja Singhal IAS's home.
- 3. number of intermediaries  
increasing chances of 'leakage'.
- 4. Favouritism / Nepotism  
eg. allocating coal blocks.

## Implications

- 1. Loss of public trust in governance
- 2. Disincentivises people to take initiative
- 3. Slippery slope precedent for future.
- 4. Rising inequality in society.



Monopoly + Discretion - Accountability  
↓  
Mis / under utilisation

Max Weber's ideals of bureaucracy must guide utilisation of public funds.



Please do not write anything except the question number in this space. कृपया इस स्थान में केवल प्रश्न संख्या ही लिखें।

368913\_814412\_1910093289\_1025071611:2(3)

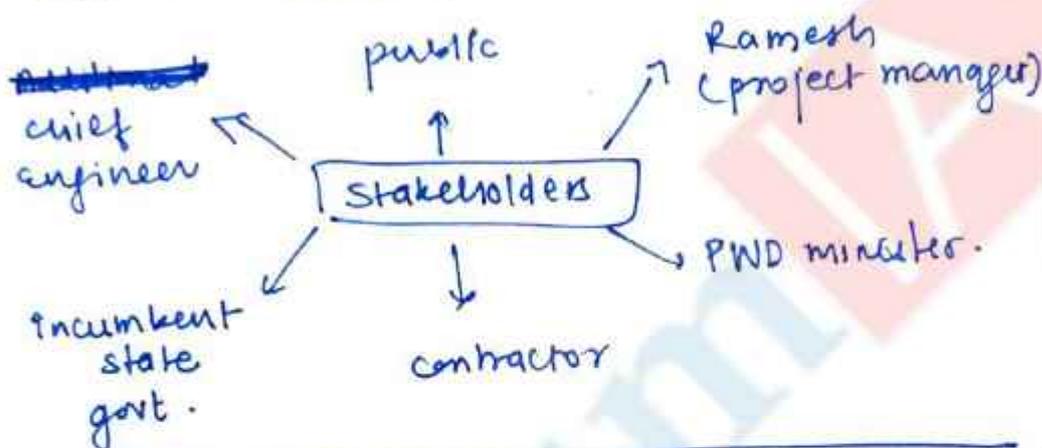
# UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.  
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को प्रश्न लिखित में नहीं लिखना चाहिए। Candidates must not write in this margin.

7

The case involves a project manager Ramesh facing several ethical dilemmas involving a bridge which has a 90° turn.



Options available to Ramesh

(I) Ignore the issue & agree to chief engineer

Pros : (a) avoid conflict with seniors & government  
(b) potential promotion as Additional chief engineer.

Cons : (a) public safety concerns  
(b) internal conflict within Ramesh.  
(c) future allegations.

# UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.  
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को  
इस कक्ष में  
कोई लिखना  
नाहीं।  
Candidates  
must not  
write on this  
margin.

I Approach to higher authorities & raise concerns

pros (a) possibility of addressing of issues

(b) public safety

cons

(a) delays in project

(b) conflict with seniors

(c) pressure from state government

(d) promotion may not take place

II Raise issue to local media houses  
& order halting of project

pros : (a) public pressure

(b) safety ensured

cons :

(a) delays in project

(b) costly process to correct alignment

(c) resistance from seniors of govt.

ethical dilemmas involved

(a) public safety vs. organisational hierarchy.

(b) deontology vs. career prospects

# UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.  
(Specimen Answer Booklet - For Practice Purpose Only)

- (c) short term desires vs. long term stability.
- (d) personal sacrifice vs. utilitarianism
- (e) integrity vs. stability of relations.

Option preferred by Ramesh should be combination of (I) & (II)

## course of action

- (a) prepare a report and give it to higher authorities
- with evidences &
  - clipping from newspapers
- (b) reaching out to local media and engineering experts
- (c) order immediate stoppage of project for time being.
- (d) explain his side to chief engineer.

Professional challenges

- ① Strained relations with senior.
- ② Postponement of promotion
- ③ Strong actions from government  
could be there

His response

report explaining his concerns.  
showing that issue is already gaining attention  
showing positive side of changing alignment.

Justifications

- ① Follows Mills' utilitarianism  
- greatest good for greatest number
- ② Kant's categorical imperative  
- performing duty no matter what
- ③ shows Plato's virtues of courage & temperance.

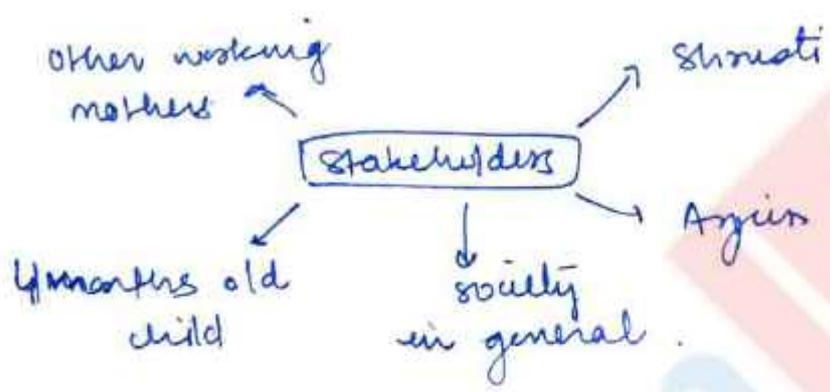
"The time to do right is always right."

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.  
( Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस खण्ड में नहीं लिखना चाहिए।  
Candidates must not write on this margin.

Q

This case presents a classical dilemma of society's dual nature towards men & women in positions.



### critical issues involved

- ① duty of a mother vs. duty towards nation.
- ② respecting husbands opinion vs. listening to seniors.
- ③ responsibility towards home vs. serving district-people.
- ④ career progression vs. child's initial development.
- ⑤ peace at home vs. stability in district.
- ⑥ perfection in one area vs. balancing both.

Options available to shreeta

① Continuing in the same situation

pros : (a) continuity in districts' work

(b) listening to seniors

cons : (a) strained relations with husband

(b) lack of focus on child

(c) she will get saturated at one point of time

② Resign

pros : (a) proper focus & development of child

(b) a constant hassle between work & home will end

(c) husband would be happy

cons : (a) evading responsibility

(b) society can judge even after resignation

(c) against personal wish

### III Maintaining work life balance

- pros :
- (a) responsibility towards society
  - (b) personal satisfaction
  - (c) adequate focus on child
  - (d) reduced scattering from society.

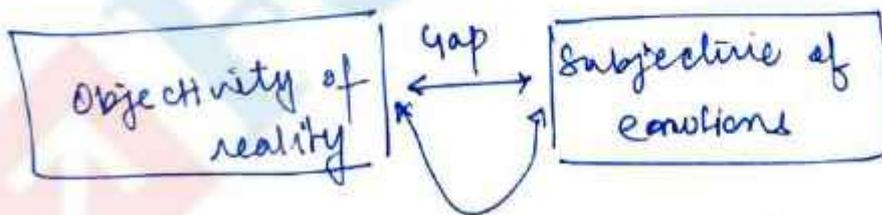
- cons :
- (a) continued pressure from husband.
  - (b) compromise on both fronts.

#### course of action

- (a) maintain a proper & healthy work life balance
  - ask for hybrid work after routine hours
- (b) open conversation with husband
  - explaining him her requirements.
- (c) adequate focus to child on weekdays
- (d) calling someone from family to take care of child for few months.

suggestions for healthy work life balance

- Honest communication with spouse.
- Developing emotional intelligence.
- separating public and private life
- don't get disappointed by what society says.
- Practising mindfulness.
- smart management of work at office
- utilising technology to ease burden.



A healthy balance will help bridge this gap.

(Please do not write anything in this space) Question number in this space should not be written in any form.

उम्मीदवारों को इस खण्ड में नहीं लिखना चाहिए। Candidates must not write on this margin.

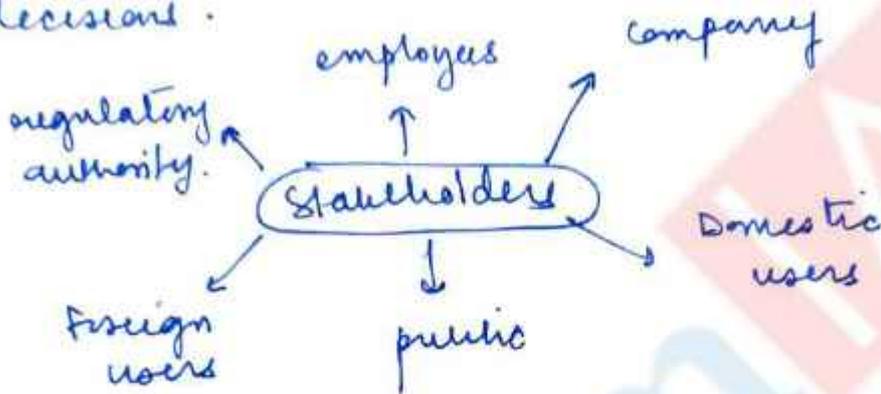
368913\_814412\_1910093289\_2025-01-01\_2025-01-31

# UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.  
( Specimen Answer Booklet - For Practice Purpose Only)

9

The case presents how companies misuse their reputation and market position and engage in unethical decisions.



## Ethical issues involved

- 1 Profitability vs. Public safety.
- 2 Reputation vs. Justice.
- 3 Job losses vs. utilitarianism.
- 4 responsibility vs. misuse of power.
- 5 market position vs - business ethics.
- 6 preventing resource wastage vs. health concerns.

Actions by competent regulatory authority

- ① Cancel export-license of the company.  
- ensuring no other assignment leaves the country.
- ② Filing FIR against the owner of the company
- ③ Stopping further production in manufacturing units.
- ④ A public notice warning the citizens.
- ⑤ publishing clear & detailed rules & guidelines to prevent any such incident in future

Justification

- ① ensuring accountability of manufacturing units
- ② Building public trust
- ③ Preventing future incidences

④ bold approach sets a future  
precedent.

Course of action for ~~public~~ company

① issue a public apology

- explaining their stance, and  
assurance that no such thing

will happen in future

② paying fine & penalties to  
regulatory authority.

③ launch a renewed version of  
product

- with clear marking of  
ingredients & chemicals.

- same product for both foreign  
& domestic market.

④ third party inspections &  
audits.

⑤ independent director should be  
appointed.

# UPSC

368913\_814412\_1910093\_89\_2015-07-06\_2015-12-31(37)

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.  
( Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को  
इस दस्तावेज़ में  
कोई लिखना  
नाहीं  
Candidates  
must not  
write on this  
margin

## Justification

- ① ensure independence of process.
- ② restores trust (but not immediately)
- ③ gives credibility  
to future process.
- ④ apology would show commitment  
to public good.

But, trust will take time to build.

As Dhar mann said,

\* It takes years to build trust,  
seconds to break it, and  
forever to repair.

10

The case presents a dilemma for me (as District magistrate) to manage a forest fire in ESA with limited resources.

### Options available

- ① Taking help from forest guards and local youths.
- ② Don't take help and wait for reinforcements from district headquarters.
- ③ Using media to highlight the criticality of situation.
- ④ Taking a written consent from ~~those willing to help~~ only ex-forest guards after confirming their credentials & not involving youths.

### Evaluation of options

= ① Taking help

# UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis  
( Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को  
इन अक्षरों में  
कोई लिखना  
नाहीं।  
Candidates  
must not  
write on this  
margin

pros : (a) minimising loss of life,  
property & environment

cons : (a) against law  
(b) may result in danger for  
them (guards & youths)  
(c) resistance from team

= (2) Not taking help

pros : (a) rule by law

(b) not putting them in  
danger

cons : (a) huge loss of property,  
life & environment

(b) resistance from team  
members who were in favor  
of taking help.

= (3) + (4) : using media and  
taking help from ex-forest-  
guards after verification.

pros : (a) balance <sup>between</sup> ~~of~~ option (1) & (2)

Please do not write anything except the question number in this space  
कृपया इस स्थान में केवल प्रश्न संख्या ही लिखें।

# UPSC

उम्मीदवारों को इस स्थान में कोई लिखना नहीं चाहिए।  
Candidates must not write on this margin.

368913\_814412\_1910093289\_2025-06-20:27:77

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis  
( Specimen Answer Booklet - For Practice Purpose Only)

- (b) forest guards are experienced.
- (c) people will understand the situations

- cons :
- (a) against the laws.
  - (b) may have professional consequences.
  - (c) ex-forest guards life.

option taken - (b) and (c)

## justification

- (a) Aristotelean Golden Mean
- (b) saving maximum lives.
- (c) taking consent ensures accountability.
- (d) media for awareness.
- (e) utilizing forest guards' experience.

This may not ensure rule by law,  
but- will ensure rule of law.

## ethical dilemmas faced

1. legality vs. preventing lives.
2. organisational hierarchy vs. environment protection.
3. compromising few lives vs. protecting many lives, property and environment.
4. authority as leader vs. listening to differing opinions in team.
5. rule by law vs rule of law.

The chosen decision reflects Aristotelian

practical wisdom, ensuring accountability and maximising social benefit.

Please do not write anything except the answers in this space. कृपया इस स्थान में केवल उत्तर ही लिखें।

368913 814412\_1910093289\_(2025-07-06 20:27:37)

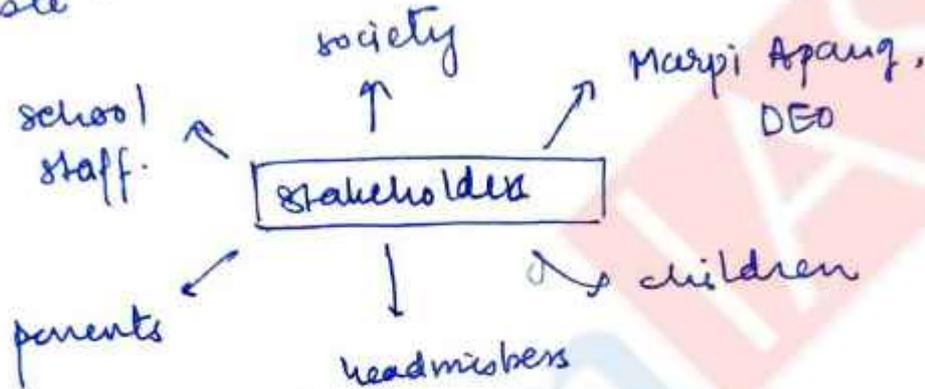
# UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.  
( Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस स्थान में नतीजा लिखना चाहिए।  
Candidates must not write on this margin.

11

The case showcases the age old problem in Indian society - discrimination based on communities and caste.



## ethical issues involved

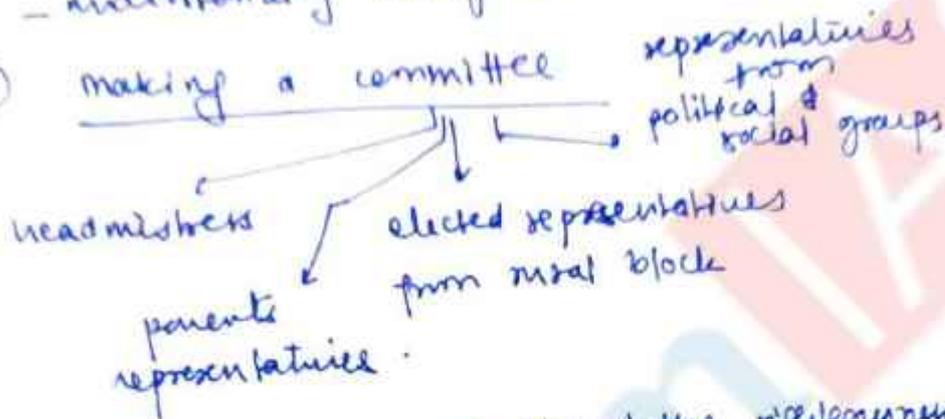
- 1) maintaining equality vs. accepting age old tradition.
- 2) educating children vs. inclusive learning space.
- 3) doing the right things vs. challenging norms.
- 4) maintaining sanctity of office vs. meeting societal expectations.
- 5) continuation of a government scheme vs. true spirit of education.

## Course of actions for Marpi

① consulting all the stakeholders

- understanding everyone's concerns.

② making a committee



• - making them understand the righteousness in headmistress' decisions.

• - selecting a 'role model' who will eat food along with children of lower communities

• - gathering media support.

③ incentivising students to come to school

⚡ free stationery.

④ workshops for whole area - on importance of inclusivity.

(Please do not  
write answers  
in this space)  
कृपया इस स्थान  
में उत्तर लिखने के  
प्रयत्न न करें।

368913\_814412\_1910093289\_2023-07-06\_0:07-37

# UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.  
( Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को  
इस स्थान में  
कोई लिखना  
चाहिए।  
Candidates  
must not  
write on this  
margin.

## Justification

1. Doing right even if it is difficult to do
2. Gandhi's concept of sarvodaya.
3. imbibing the spirit of education
4. engaging in constructive dialogue.
5. Socrates dialytic method.

## Responsibilities of diff social segments & agencies

1. NGOs & social groups
  - awaring citizens.
  - can do 'nukkad natak'.
  - conducting workshops.
2. Administration & police
  - digital campaigning
  - using 'celebrities' or 'role models' to spread message.
  - also checking if the practice is

368913\_814412\_1910093289\_2023-07-06\_0:07-37

in place in other schools & taking appropriate actions

③ Parents of elders ( who are not opposed to the change )

- teaching tolerance to children.
- becoming role models for others & setting a positive example.

④ Teachers

- going beyond curriculum to teach fundamental values to children
- creating a joyful environment so that students want to come to school.

total societal change will need sustained efforts.

" Education of heart is more important than education of mind"

- Aristotle

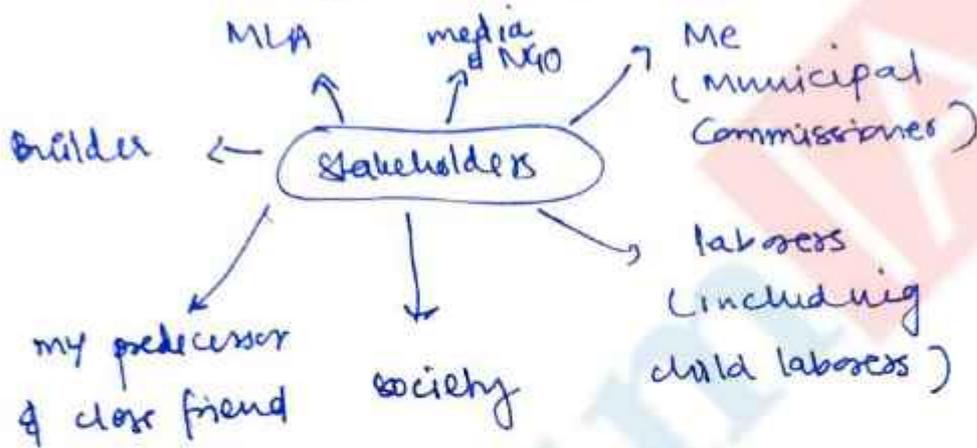
# UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.  
(Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस कॉलम में नहीं लिखना चाहिए।  
Candidates must not write on this margin.

(12)

The given case involves broad range of dilemmas & issues involving a building with number of irregularities and also illegal construction.



## Critical Issues Involved

- (a) safety of labours vs. employment of hundreds of them
- (b) maintaining friendship vs. integrity
- (c) protecting environment vs. more number of houses
- (d) personal reputation vs. deontology
- (e) personal gain (₹2cr house) vs. justice for labours



Options available

I To cite "workers' negligence" as  
the cause of accident & accepting  
house

- pros :
- (a) continued investment of construction in city
  - (b) saves my reputation
  - (c) I get a 2cr apartment
  - (d) cordial relations with friend

- cons :
- (a) neglecting duty of public safety concerns
  - (b) could lead to slippery slope
  - (c) injustice w/ laborers.

II Report my findings & holding builder  
& my friend accountable

- pros :
- (a) justice with laborers.
  - (b) ensuring responsible actions in future
  - (c) environment of fire service lane construction.

# UPSC

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.  
( Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को इस खण्ड में नहीं लिखना चाहिए।  
Candidates must not write on this margin.

- cons :
- (a) wasteful resources ( already spent)
  - (b) strained relations with friend
  - (c) case against me under SC & ST (Prevention of Atrocities) Act.
  - (d) under development - of city.

(III) Reporting just the builder and protective friend.

- pros :
- (a) maintained friendship.
  - (b) justice to labourers.

- cons :
- (a) harm to reputation
  - (b) sunk cost.
  - (c) city won't attract investment.

selected course of action - (I)

- 1) Report everything truly.
- 2) collecting evidence of <sup>me</sup> ~~you~~ being offered 2 lac house & regarding complaint.

# UPSC

368913\_814412\_1910093281 (2025-07-06 10:27:30)

Answer Questions in NOT MORE THAN the Word Limit specified for each in the Parenthesis.  
( Specimen Answer Booklet - For Practice Purpose Only)

उम्मीदवारों को  
इस खण्ड में  
रही लिखना  
अतिरिक्त  
Candidates  
must not  
write on this  
margin

- ③ Using media to expose MLA and builder
- ④ cooperate in impartial enquiry under SC & ST (Prevention of Atrocities) Act.
- ⑤ Talk & try to convince friend that what he/she did was wrong.
- ⑥ ensuring proper pre inspections & maintaining clear regulations & guidelines for buildings.

## Justification

- ① Utilitarianism - greatest good of maximum people.
- ② accountability & transparency
- ③ moral courage.
- ④ selfless service

"The best way to lose yourself is in service of others" - Gandhi.