

TEST CODE 8 1 4 4 2 8

MGP 2025

Time Allowed : Three Hours  
समय : तीन घंटे

ForumIAS

Maximum Marks : 250

अधिकतम अंक : 250

## GENERAL STUDIES / सामान्य अध्ययन

Name Of Candidate परीक्षार्थी का नाम	Darshana Singh Baghel		
Roll No./अनुक्रमांक	1910137659	Medium/माध्यम	English <input checked="" type="checkbox"/> हिंदी <input type="checkbox"/>
Center Code/परीक्षा केंद्र	1901	Date/दिनांक	10/08/25

\*Center Code : For Online - 1900 / Delhi : Karol bagh - 1901, ORN - 1902, Mukharji Nagar - 1903 / Patna : Boring Rd. - 2001 / Hyderabad : Jawahar Nagar - 2101

## INDEX TABLE / अनुक्रमणिका

## INSTRUCTION / अनुदेश

Q. No. प्र.सं.	Max. Marks अधिकतम अंक	Marks Obtained प्राप्तांक
1		
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Total/कुल अंक	250	

1. Please do furnish Name, Email, Roll No and Mobile in the answer sheet.

कृपया उत्तर-पुस्तिका में नाम, ईमेल, रोल नंबर और मोबाइल नंबर भरें।

2. There are TWELVE questions printed in ENGLISH &amp; HINDI, all questions are compulsory.

उत्तर पुस्तिका में अंग्रेजी/हिंदी में बारह प्रश्न दिए गए हैं, सभी प्रश्न अनिवार्य हैं।

3. The number of marks carried by a question/part is indicated against it. प्रत्येक प्रश्न/भाग के लिए निर्धारित अंक उसके सामने अंकित किए गए हैं।

4. Answers must be written in the medium authorized in the admission Certificate, which must be stated clearly on the cover of this Question-Cum-Answer (QCA) Booklet in the space provided.

उत्तर प्रवेश पत्र में अधिकृत माध्यम में लिखे जाने चाहिए, जो कि दिए गए स्थान में इस प्रश्न-सह-उत्तर (क्यूसीए) पुस्तिका के कवर पर स्पष्ट रूप से लिखा जाना चाहिए।

5. Word limit in questions, if specified, should be adhered to. Any page or portion of the page left blank in the Question-Cum Answer Booklet must be clearly Struck off.

प्रश्नों में शब्द सीमा, यदि निर्दिष्ट हो, का पालन किया जाए। प्रश्न-सह-उत्तर पुस्तिका में खाली छोड़े गये किसी भी पृष्ठ या पृष्ठ के भाग को स्पष्ट रूप से काट दें।

## For Student Only / केवल परीक्षार्थी प्रयोग हेतु

Examiner's Discretion/मूल्यांकन कर्ता का विवेक : Start Time/प्रारंभ करने का समय : End Time/समाप्त करने का समय :

Total Marks/कुल अंक :

Mode Of Examination/  
परीक्षा की विधि :Online/ऑनलाइन Offline/ऑफलाइन 

## For Office Use Only / केवल कार्यालय प्रयोग हेतु

\*Examiner's Discretion is the marks awarded at the discretion of the examiner based on your overall impression, on the basis of (but not limited to) your handwriting, presentation, use of diagrams, flowcharts, facts and figures or absolutely anything that he/she liked in your copy.

मूल्यांकन कर्ता का विवेक अंक, आपकी लिखावट, प्रस्तुति, आरेखों के उपयोग, फ्लोचार्ट, तथ्यों और आंकड़ों या समय रूप किसी अन्य विषय वस्तु, जो मूल्यांकन कर्ता को आपकी कॉपी में पसंद आयी के आधार पर (लेकिन इन्हीं तक सीमित नहीं) पर दिए गए अंक हैं।

ECN CODE/  
ईसीएन कोड :

EG/ईजी :

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Evaluation Date/  
मूल्यांकन तिथि :

**Note:** Students are expected to incorporate suggestions from the feedback provided in the answers. Discussion classes for the tests are also available online in your portal to aid in your preparation. Further, students are requested to see the good copies of the tests and learn from them. You can also discuss your copy with a Mentor and discover ways and means to improve your answers, or if you have any issues with this test / copy. Ask specific questions, to get specific answers.

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## EXAMINER'S REMARKS

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### CRITERIA FOR THE FEEDBACK SECTION AT THE END OF EACH QUESTION

1. **AWIS = Answered What is Asked.** This means whether you have addressed the core demand of the question or not. Addressing the core demand of the question gets you an objectively fair score. It is examiner's perception if you have understood the question and if you know the answer in the first place. Creative answer writing, sometimes missing the core demand, may fetch very high or very low scores, and exposes your answer to the subjectivity of the examiner.
2. **CD & VA = Content Density & Value Addition.** Examiner will evaluate the quality and quantity of your content in the answer. In the same word limit and space limit have you (a) written what is asked (b) gone beyond what is asked (c) enriched answers through combination of ( but not all!) suggestions, ideas, quotes, flowcharts, diagrams, facts and figures, data etc. This affects objective components of assessment.
3. **S & F = Structure & Flow =** Whether you have structured your answer properly or not. Whether the answer has been broken into parts and sub-parts and each part has been addressed appropriately or not. Whether the flow of the answer is maintained. Affects both subjective and objective components of assessment.
4. **P & R =** How your answer performs on the criteria of presentation, ease of read, clarity and apparent effort in writing the answer. This affects the subjective components of assessment.

Section - A

Q.1) a) The increasing use of digital surveillance technologies for maintaining law and order is a debatable issue. Critically examine the statement from the ethical point of view. (10 marks, 150 words)

कानून और व्यवस्था बनाए रखने के लिए डिजिटल निगरानी तकनीकों का बढ़ता उपयोग एक बहस का मुद्दा है। नैतिकता के परिप्रेक्ष्य में इस कथन का आलोचनात्मक परीक्षण करें। (10 अंक, 150 शब्द)

The use of Facial Recognition technology as a form of digital surveillance has sparked the debate of maintaining law & order using digital technology

Increasing use of digital surveillance technology

① concerns for the privacy as a fundamental right [puttaswamy judgement]

② Dignity of individuals, <sup>threatened</sup> [using them as a means]

e.g) Heavy use of surveillance in china for uighur muslims

③ use for racial profiling → can be used to justify stereotypes

-e.g) use in Black neighbourhoods in America

- ④ Doctrine of Proportionality → Such as intrusive technology should pass the test of proportion.
- e.g) Right to Privacy -/s Security of all

## Need for the use of ethical digital

### Surveillance:-

- ① Principle of consent
- ② Legitimate authority collecting the data e.g) state
- ③ Ethical use for preventing stampede  
e.g) FRT used in Kumbh Mela to prevent crowding
- ④ Surveillance can be used for high risk criminals and high risk crime zones.

Digital Surveillance technology is a double edged sword that should be regulated and utilised while adhering to ethical principles

### Feedback

(For OFFICE use only)

#	G	A	P
AWIS			
CD & VA			
S & F			
P & R			

Please put tick marks in the above table.

Here G is Good, A is Average and P is Poor.

TOTAL MARKS



b) Knowledge and skills are important, but they must be grounded in ethical principles for true success. In this context, discuss the importance of ethics in education and the role of educational institutions in imparting ethical values. (10 marks, 150 words)

ज्ञान और कौशल महत्वपूर्ण हैं, लेकिन सच्ची सफलता के लिए उन्हें नैतिक सिद्धांतों पर आधारित होना चाहिए। इस संदर्भ में, शिक्षा में नैतिकता के महत्व और नैतिक मूल्यों को प्रदान करने में शैक्षणिक संस्थानों की भूमिका पर चर्चा करें। (10 अंक, 150 शब्द)

Swami Vivekanand argued that the role of education should be to nurture the heart and souls of students.

Importance of ethics in education :-

① Moral competence for the individuals

e.g. learn values of national leaders and ideals that inspired the freedom struggle.

② Principles of equality, tolerance through education

③ Necessary for peaceful existence of society and build social capital

e.g. Japan's schools use principle of 'Tokubetsu katsudo' children taking

responsibility of cleaning the classroom  
[motilla's first responsibility]

Role of educational institutions in imparting ethical values :-

① Teachers demonstrate the values to be taken up by students  
e.g) Anne Sullivan showed patience and civility while teacher Helen Keller

② unity or diversity by introducing students from different backgrounds  
e.g) Rule of "uniform / Dress code" in school enable equality and unity.

③ values of Discipline, punctuality

④ Traditional values e.g) DAV Schools (vedanta philosophy)

Kothari committee pointed out that the destiny of a nation is being shaped on her classroom which makes the role of ethics/educational institution crucial.

**Feedback**

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CD & VA			
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TOTAL MARKS			



Q.2) a) How does persuasion help achieve a desired change in attitude? What are the elements of an effective persuasive approach? (10 marks, 150 words)

अनुनयन, मनोवृत्ति में वांछित परिवर्तन प्राप्त करने में कैसे मदद करता है? एक प्रभावी अनुनयन मनोवृत्ति के तत्त्वों का उल्लेख कीजिए? (10 अंक, 150 शब्द)

Persuasion is the technique of positive reinforcement through words, actions or role modeling to achieve a desired change in attitude

e.g.] Remarkable success of Swachh Bharat Mission and achievement of ODF highlights the power of persuasion

Elements of effective persuasive approach :-

① Nudging - providing a positive choice architecture to promote the desired change

e.g.] availability of stairs with escalators

② Exposure - To a positive and desired change and community involvement

e.g.] Including SHCs is Sanitary Napkin

Manufacturing to remove the stigma/taboo around menstruation.

③ | Repeated persuasion - warnings through Caller tune during COVID.

④ | Observational learning - learning while experiencing something positive  
 e.g.] During Swachha Bharat Mission for demonstration, Swachhagrahi used to put fly on water to create disgust

using default advantage  
 e.g.] TDS



public acceptability  
 e.g.] Mirrors on walls in Bengaluru to stop public urination

Celebrity role modeling

e.g.] modiji requesting people for #Gine7up campaign for LPG subsidy

Persuasion can be used as a tool to mould the public attitude in a desired manner

**Feedback**

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TOTAL MARKS			



b) While scientific research drives technological progress and societal development, its funding often raises ethical questions. What ethical concerns arise from corporate sponsorship of scientific research, and how can these be addressed? (10 marks, 150 words)

जबकि वैज्ञानिक अनुसंधान तकनीकी प्रगति और सामाजिक विकास को आगे बढ़ाता है, लेकिन इसके वित्तपोषण से अक्सर नैतिक प्रश्न उठते हैं। वैज्ञानिक अनुसंधान के कॉर्पोरेट प्रायोजन से कौन से नैतिक मुद्दे उत्पन्न होते हैं, और इनका समाधान कैसे किया जा सकता है? (10 अंक, 150 शब्द)

Elon Musk's research on Brain computer interface (Neuralink) offers a ray of hope for patients of Brain diseases but its intrusive nature has also raised ethical questions.

Ethical concerns from corporate sponsorship of scientific research :-

① Intentional - Profit making v/s public interest

e.g.] Pharma companies not developing new antibiotics

② Unethical practices to promote obesity and ensure selling of their product

e.g.] Terminator seeds - Naturally productivity declines after some time

- ③ Equitable distribution - concentrated in high income and developed countries.
- ④ Technology protection through IPRs -  
e.s. Gene codes of diseases are being patented
- ⑤ Appropriation of traditional knowledge  
e.s. Biodiversity / medicinal plants from tribal areas.

### Addressing concerns :-

- ① clear rules and guidelines  
e.s. Access and benefit sharing under Biodiversity Act 2002
- ② Application of ESG (Environment - social - Governance) norms
- ③ Transparency in clinical trials.
- ④ Diversity in the company boards  
e.s. Independent directors to ensure impartiality

Corporate sponsorship of scientific research is crucial for enhancing investment but it should be ethically responsible

#### Feedback

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Please put tick marks in the above table. Here G is Good, A is Average and P is Poor.			
TOTAL MARKS			



Q.3) Given below are three quotations of great thinkers. What do each of these quotations convey to you in the present context?

नीचे महान विचारकों के तीन उद्धरण दिए गए हैं। वर्तमान संदर्भ में इनमें से प्रत्येक उद्धरण आपको क्या संदेश देता है?

a) "Where do the evils like corruption arise from? It comes from the never-ending greed. The fight for corruption-free ethical society will have to be fought against this greed and replace it with 'what can I give' spirit." - A.P.J. Abdul Kalam  
(10 marks, 150 words)

"भ्रष्टाचार जैसी बुराइयाँ कहाँ से आती हैं? यह कभी न खत्म होने वाले लालच से आती है। भ्रष्टाचार मुक्त नैतिक समाज के लिए लड़ाई इस लालच के खिलाफ लड़ी जानी चाहिए और इसकी जगह 'मैं क्या दे सकता हूँ' जैसी भावना लानी चाहिए। - "एपीजे अब्दुल कलाम  
(10 अंक, 150 शब्द)

The former president and missile man of India. Abdul Kalam ji is highlighting the need to end corruption from its roots.

Corruption free society = fight against greed :-

- ① Obsession with materialist happiness and success.  
e.g. Promotes negative vices
- ② violates the principle of Nishkama kama in public service  
e.g. cases of corruption, rent seeking culture in bureaucracy
- ③ Corporate greed -> collusive corruption to skip the ethical duty.  
e.g. Skimming EIA mechanisms

④ focusing on ends (success) rather than means to achieve success.

e.g] Parents paying for the leaked papers of students

Corruption free society = what can I give :-

① Realising the 'Rin' cosmic debt towards the society

e.g] Manushya rin will guide the Public Servant towards empathetic governance.

② Value of Service more than Material success

e.g] Gandhiji focused on only Truth & Non-violence for serving others.

③ Constitutional morality - following the principles of PPSP can promote political will to reform corruption ridden society.

The society can become truly ethical and corruption free only when we realise our inherent connectedness

**Feedback**

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TOTAL MARKS	
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b) "The greatest glory in living lies not in never failing, but in rising every time we fail." - Nelson Mandela  
(10 marks, 150 words)

"जीवन जीने का सबसे बड़ा गौरव कभी असफल न होने में नहीं है, बल्कि हर बार असफल होने पर उठ खड़े होने में है। -  
नेल्सन मंडेला (10 अंक, 150 शब्द)

The global leader Nelson Mandela has highlighted the role of perseverance on the life.

Greatest glory - Rising every time we fail

- ① It is hard to start everytime from beginning and requires fortitude, grit and determination.
- ② Social and peer pressure - creates a fear of failure.  
e.g.] Kota - students committing suicide due to fear of failure
- ③ Requires moral, physical and mental courage to start after failing
- ④ Glory also lies on learning from the past mistakes to build

a better society for everyone

e.g. Nelson Mandela established Truth and reconciliation commission instead of retributive justice approach

Relevance in the present context :-

① Helps individuals in fighting through the complex lives.

e.g. Motivate students to study harder.

② Demonstrate resilience for generations to follow

e.g. Chandrayaan 2 fail → Chandrayaan 3 (Success)  
(Built back better and stronger)

③ Rising everytime after failing also involves taking responsibility of the consequences as a leader

Nelson Mandela exclaimed, "I am the master of my mind, captain of my soul" to reinforce the learning from failing.

### Feedback

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TOTAL MARKS	
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c) "Your goodness is an impediment in your way, so let your eyes be red with anger, and try to fight the injustice with a firm hand." - Sardar Patel (10 marks, 150 words)

"आपकी अच्छाई आपके मार्ग में बाधा बन रही है, इसलिए अपनी आंखों को क्रोध से लाल होने दे और अन्याय के खिलाफ मजबूती से लड़ने का प्रयास करें।" सरदार पटेल (10 अंक, 150 शब्द)

Sardar Patel, the iron man of India is arguing for the spirit to fight injustice with a firm end.

The statement is contextual in nature. It highlights the difficult times which present us with the opportunity to 'fight or flight'

Here, Sardar Patel is emphasising that we should not only respond with a "flight" response but with full force and power.

e.g.] freedom struggle required resistance of people with a firm stance without being scared from the British.

Goodness, here symbolises the "soft Stance" or reckless attitude.

Patel argues that it is not possible to bring justice only with goodness of heart, it also requires Strength to back it up

[Relevance] -

- ① India's soft power is a major strength for global diplomacy
- ② But to emerge as the leader of South, fight injustice of climate with a firm (military capabilities) is required

Thus, the statement of Sardar Patel is contextual in nature highlighting the to golden mean between goodness and firmness

**Feedback**

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Q.4) a) What do you understand by the term "Conflict of Interest"? How does it manifest in the decision making by public servants? In what ways can it be minimized? (10 marks, 150 words)

आप "हितों के टकराव" शब्द से क्या समझते हैं? यह लोक सेवकों द्वारा निर्णय लेने में कैसे प्रकट होता है? इसे किन तरीकों से कम किया जा सकता है? (10 अंक, 150 शब्द)

Conflict of interest is the dilemma between two competing interests of one individual, usually - public vs private interest for public servants

Decision making by public servants :-

① Organisation management - Saving one's friend / dear colleague from an enquiry ; conflict between personal and professional relationship

② Utilisation of funds - Giving benefits to an individual or company for personal gains  
e.g. } corruption in tendering process

③ Non partisanship - returning political favors for better posting, transfers

- (4) showcasing bias as an independent regulator (while belonging to the same department)  
 e.g) head of Atomic energy board promotes as well as regulates the sector

Minimising conflict of interest -

- (1) Adhere to the organisational rule and regulations  
 e.g) Ethical code of conduct.
- (2) use of technology to reduce discretion
- (3) value based leadership to promote ethical values in the organisation  
 e.g) E. Sreedharan reform the entire Delhi metro Rail corporation
- (4) Building character, virtuous behavior  
 Bismarck argued that, "It is impossible to govern with good laws and bad civil servants"  
 hence it is necessary for civil servants to ~~build~~ not do anything, unbecoming of an officer

**Feedback**

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TOTAL MARKS			



b) "In post-conflict rehabilitation, the pursuit of justice must be balanced with the need for reconciliation."  
Examine this statement in the context of addressing ethnic violence. (10 marks, 150 words)

"संघर्ष पश्चात् पुनर्वास में, न्याय की खोज को सुलह की आवश्यकता के साथ संतुलित किया जाना चाहिए।" नृजातीय हिंसा को संबोधित करने के संदर्भ में इस कथन का परीक्षण करें। (10 अंक, 150 शब्द)

The issue of ethnic violence in Manipur should be seen as a developmental & justice miscarriage to facilitate justice with reconciliation.

Post conflict rehabilitation & pursuit of justice

① Just distribution of resources while rehabilitating the survivors of violence

② Fast track courts to ensure justice who perpetrated violence on others

③ Justice can also be ensured by establishing checks and balances so that such conflict does not happen in future

e.g.] social media regulation of fake news and propaganda used for radicalising youth.

Need for reconciliation

① Dialogue between communities is essential to stop the cycle of violence and retribution, <sup>forms</sup> of justice

e.g. Hornbill festival in Nagaland to bring communities together.

② Reconciling different communities for long lasting peace

e.g. Truth and reconciliation commission of South Africa not only demonstrated justice but also amicable resolution to promote peaceful existence

Peace is not only absence of tension but presence of trust among communities

**Feedback**

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AWIS			
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S & F			
P & R			
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TOTAL MARKS			



Q.5) a) In the ever-evolving landscape of academic institutions administrators must not only manage academic issues but also emotional and interpersonal dynamics. In this context, discuss the significance of emotionally intelligent administrators in higher education. (10 marks, 150 words)

शैक्षणिक संस्थानों के निरंतर विकसित होते परिदृश्य में, प्रशासकों को न केवल शैक्षणिक मुद्दों बल्कि भावनात्मक और पारस्परिक गतिशीलता का भी प्रबंधन करना चाहिए। इस संदर्भ में, उच्च शिक्षा में भावनात्मक रूप से बुद्धिमान प्रशासकों के महत्व पर चर्चा करें। (10 अंक, 150 शब्द)

Rising cases of suicides among students of IITS (10 student suicide in 2024) highlight the role of emotionally intelligent administrators in higher education.

Significance of emotionally intelligent administrators :-

① Help in dealing with academic pressure through creative learning

e.g. Project based learning instead of rote learning culture

② Emotionally intelligent supervisors for PhD students

- reduced burden
- less demanding
- act as a mentor and guide

③ Role in recognising signs of distress to avoid any tragedy

↳ understanding the emotions of others

④ Apart from empathising also Compassionate (deep motivation to help on others suffering)

e.g.) taking out extra time to help relatively academically weak students.

⑤ Lack of prejudiced attitude towards - women, Specially abled or Dalit students

e.g.) allegation of discrimination by Rohit Verma suicide case.

Empathetic administrators are required to understand the complex and changing needs of students.

### Feedback

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Please put tick marks in the above table. Here G is Good, A is Average and P is Poor.			
TOTAL MARKS			



b) "The recognition of the horrors of nuclear weapons should compel nations to move towards meaningful disarmament. However, geopolitical interests continue to hinder genuine progress in this direction. What are the ethical considerations of nuclear states to pursue global disarmament, and how can the international community balance security concerns with the moral imperative of a nuclear-free world?"

(10 marks, 150 words)

"परमाणु हथियारों की भयावहता की पहचान राष्ट्रों को सार्थक निरस्त्रीकरण की दिशा में आगे बढ़ने के लिए बाध करेगी। हालांकि, भू-राजनीतिक हित इस दिशा में वास्तविक प्रगति में बाधा डालते रहते हैं। वैश्विक निरस्त्रीकरण को आगे बढ़ाने के लिए परमाणु हथियारों से युक्त राज्यों के नैतिक विचार क्या हैं, और अंतर्राष्ट्रीय समुदाय परमाणु मुक्त विश्व की नैतिक अनिवार्यता के साथ सुरक्षा चिंताओं को कैसे संतुलित कर सकता है?"

(10 अंक, 150 शब्द)

After 80 years of Hiroshima and Nagasaki bombing, impact of nuclear weapon is still visible, which highlights the need for global disarmament

Ethical consideration of nuclear states :- Global disarmament

- ① Responsibility of a state to protect sovereignty and integrity of its territory
- ② A deterrence against formidable attacks by stronger nations or smaller nations  
e.g) Russia-Ukraine conflict
- ③ Cosmopolitan model theory - Ethical considerations exists beyond physical

territories

④ utilitarian principle at a global level

Balance security concerns with moral imperative of a nuclear free world :-

① Global consensus on disarmament

e.g. Comprehensive Test ban treaty is not recognised by everybody

② Complete pacifism would require building trust across societies and adherence to just <sup>was</sup> principles.

③ Panchsheel - Non aggression policy

④ Indian philosophy "No first use"

⑤ Equitable global governance  
e.g. NSG is discriminatory for developing states.

We have to believe and apply the age old philosophy, "No nation has ever bought long lasting peace with war"

**Feedback**

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TOTAL MARKS			



Q.6 a) "Probity in governance is an essential and vital requirement for an efficient and effective system of governance and for socio-economic development." Discuss the statement with examples.

(10 marks, 150 words)

"शासन में ईमानदारी एक कुशल और प्रभावी शासन प्रणाली और सामाजिक-आर्थिक विकास के लिए एक अनिवार्य और महत्वपूर्ण आवश्यकता है।" उदाहरणों के साथ इस कथन पर चर्चा करें।

(10 अंक, 150 शब्द)

Probity is the highest standard of integrity, honesty, trustworthiness in public administration

Probity : Efficient and effective governance :-

① Ensuring transparency

e.g) suo moto cognizance disclosure in RTI applications

② Responsiveness

e.g) IAS Ajay Devrajur learnt Hindi language to help tribals.

③ Democratic governance

e.g) officers promoting joint forest management in odisha.

④ Equity - To ensure rule of law is followed

e.g) unbiased attitude towards all sections of society

Probity = socio-economic development :-

① Ensuring implementation of schemes in letter and spirit

e.g) Preventing PDS leakages

② Corruption free-utilisation of public funds.

e.g) Cate of DMF (District mineral fund) is an institution in tribal areas development

③ Integrity of character and innovation

e.g) <sup>IAS</sup> Shashanka Ala "my school my farm abilities"

④ Temperance to ensure empathetic governance e.g) Sandeep Nanduri's cafe able

Probity is the cornerstone in public administration integration of personal as well professional competence

### Feedback

(For OFFICE use only)

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TOTAL MARKS			



b) How can responsible and informed social media use be nurtured among children to make the internet a safer space for them? (10 marks, 150 words)

बच्चों के बीच सोशल मीडिया के जिम्मेदार और सूचित उपयोग को कैसे बढ़ावा दिया जा सकता है ताकि इंटरनेट उनके लिए अधिक सुरक्षित स्थान बन सके? (10 अंक, 150 शब्द)

Recent banning of social media by Australia for children (<14 years) highlights the need for responsible & informed social media use.

Making internet a safer space :- Responsible and informed social media use :-

① Role of rules & regulations to ensure safe use of social media

e.g.] GDPR rules highlight parental/guardian consent for underage accounts

② Role of parents :-

3C approach



help-kids in realising the dangers of social media & promote ethical use

③ Role of teachers and school :-

- ↳ To aware children against the harms of social media
- ↳ To ensure ethical and responsible use of social media

Respecting others privacy & security

Reporting of crimes in case of indecent behavior

- ④ Children →
- ④ learn the value of compassion & care for others
  - ⑤ know about safeguards against unethical social media use

⑤ Traditional values of 'santosh', 'Daya' 'sewa' to negate the impact of material & individualist culture on social media

New education policy 2020 includes these values and smart pedagogy to ensure that responsible and safe use of social media

**Feedback**

(For OFFICE use only)

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TOTAL MARKS			



## Section – B

Q.7) Arushi is a young IPS officer known for her competence, integrity, and relentless dedication to challenging tasks. Recognizing her excellent track record, her superiors have chosen her to handle a sensitive assignment in a tribal-dominated district notorious for illegal bauxite mining. Here, the mafia mines bauxite from mineral-rich lands, transports it by truck, and sells it on the black market. This illegal operation thrives with the support of certain local officials and tribal musclemen who intimidate the local population and bribe select poor tribals to maintain control and silence.

Upon assuming the new role, Arushi quickly grasps the ground realities and identifies the mafia's modus operandi, characterized by a series of devious tactics. Her inquiries reveal that several employees in her office are colluding with the mafia, forming an unholy nexus that enables these illegal operations. Determined to dismantle this network, she initiates strict actions, including raids on trucks transporting illegally mined bauxite. These actions significantly disrupt the mafia's operations, unsettling criminals unaccustomed to such resistance. Some office employees allegedly allied with the mafia inform the criminals of her determination to dismantle their operations, posing a serious threat to their profits. In response, the mafia adopts a counter-offensive strategy. Tribal strongmen and mafia operatives begin issuing direct threats to her, warning of severe consequences if the raids continue. Her family (husband and elderly mother) are stalked and placed under virtual surveillance, causing mental anguish and stress for them all. Matters assume serious proportions when a muscleman appears in her office and threatens that if she does not halt raids, etc., she will suffer the same fate as a predecessor officer who was killed by the mafia a decade earlier.

- Discuss the ethical issues involved in this case.
- Identify and evaluate the different options available to Arushi under the given situation.
- Which option would she adopt and why? (20 marks, 250 words)

आरुषि एक युवा IPS अधिकारी हैं जो अपनी योग्यता, ईमानदारी और चुनौतीपूर्ण कार्यों के प्रति अथक समर्पण के लिए जानी जाती हैं। उनके बेहतरीन ट्रैक रिकॉर्ड को देखते हुए, उनके वरिष्ठों ने उन्हें अवैध बाँक्साइट खनन के लिए कुख्यात आदिवासी बहुल जिले में एक संवेदनशील कार्य को संभालने के लिए चुना है। यहाँ माफिया खनिज-समृद्ध भूमि से बाँक्साइट का खनन करते हैं, उसे ट्रक से ले जाते हैं और काले बाजार में बेचते हैं। यह अवैध काम कुछ स्थानीय अधिकारियों और आदिवासी बाहुबलियों के समर्थन से फलता-फूलता है जो स्थानीय आबादी को डराते हैं और नियंत्रण और चुप्पी बनाए रखने के लिए चुनिंदा गरीब आदिवासियों को रिश्वत देते हैं।

नई भूमिका संभालने के बाद, आरुषि जल्दी से जमीनी हकीकत को समझ जाती है और माफिया के काम करने के तरीके को पहचान लेती है, जिसमें कई तरह की कुटिल चालें शामिल हैं। उसकी पृष्ठताछ से पता चलता है कि उसके कार्यालय के कई कर्मचारी माफिया के साथ मिलकर एक गठजोड़ बना रहे हैं, जो इन अवैध कार्यों को संभव बनाता है। इस नेटवर्क को खत्म करने के लिए दृढ़ संकल्पित होकर, वह सख्त कार्रवाई शुरू करती है, जिसमें अवैध रूप से खनन किए गए बाँक्साइट को ले जाने वाले ट्रकों पर छापे शामिल हैं। ये कार्रवाइयाँ माफिया के संचालन को काफी हद तक बाधित करती हैं, जिससे ऐसे प्रतिरोध के अभ्यस्त न होने वाले अपराधी परेशान हो जाते हैं। माफिया के साथ कथित रूप से जुड़े कुछ कार्यालय कर्मचारी अपराधियों को उनके संचालन को खत्म करने के उसके दृढ़ संकल्प के बारे में सूचित करते हैं, जिससे उनके मुनाफे को गंभीर खतरा पैदा होता है। जवाब में, माफिया एक जवाबी आक्रामक रणनीति अपनाता है। आदिवासी ताकतवर और माफिया के गुर्गों ने उसे सीधे धमकियाँ देना शुरू कर दिया, अगर छापे जारी रहे तो गंभीर परिणाम भुगतने की चेतावनी दी। उसके परिवार (पति और बुजुर्ग माँ) का पीछा किया जाता है और उन्हें आभासी निगरानी में रखा जाता है, जिससे उन सभी को मानसिक पीड़ा और तनाव होता है। मामला तब गंभीर हो जाता है जब एक दबंग व्यक्ति उसके कार्यालय में आता है और धमकी देता है कि यदि उसने छापेमारी आदि बंद नहीं की तो उसका भी वही हश्र होगा जो एक पूर्ववर्ती अधिकारी का हुआ था, जिसे एक दशक पहले माफिया ने मार डाला था।

- इस मामले में शामिल नैतिक मुद्दों पर चर्चा करें।
- दी गई स्थिति में आरुषि के लिए उपलब्ध विभिन्न विकल्पों की पहचान करें और उनका मूल्यांकन करें।
- वह कौन सा विकल्प अपनाएगी और क्यों? (20 अंक, 250 शब्द)

The case represents ethical issues of resource depletion, unholy nexus and unethical actions of powerful people involved

① Ethical issues involved in the case :-

Stakeholder	Issues
① Anusli (young IPS)	Conflict of duties - as a dedicated officer v/s <u>threat to family</u> <u>Personal safety of Anusli is compromised</u>
② Department officers	→ <u>lack of integrity</u> → <u>unholy nexus with mafia</u> → <u>lack of dedication of to public service</u> → <u>lack of secrecy (told crucial information to mafia)</u>
③ Mafia and Tribal Strongmen	①. Criminal offences against the society

(5) State & Society

- ↳ Resource depletion
- ↳ loss of revenue
- ↳ threat to a dedicated public officer
- ↳ inability to protect officers

(b) Options available to Aswari

Seek transfer from the district citing threat to life and family

Merits

Demerits

① Ethical egoism

② Responsibility towards family

① moral abdication of responsibility

② may cause crisis of conscience

③ career issues in future

Continue with her investigation and send report to the seniors

Merits

Demerits

① Dedication to duty

② courage against resistance

① harm to family

② may face the same fate as previous officer

Request for an undercover posting

merits	demerits
① Help in investigation ② protects her life and family's life	① legal and administrative hurdles. ② sets a wrong precedence for organised criminals

(C) Option to choose

Option	Justification
① continue with the investigation in that area	To ensure <u>justice</u> , <u>dedication to service</u>
② Identify the disloyal team members and request for strict action against them	To break the <u>unholy nexus</u> of local officials and <u>mafias</u>
③ A value based leadership in the department	to showcase <u>positive</u> work culture

4) Take help from the village / Tribal community

To build a local intelligence network

5) spread awareness regarding governmental programmes ~~for~~ for ~~the~~ the villages and how illegal mining causes hardships

To secure trust of the public on institution

6) Demand extra security for family and herself

Duty as a family member to protect

The case study represented a structural issue of unethical nexus hindering development and causing resource depletion, Dedication officers like Aaulhi along with state support is needed to systematically end the issue

**Feedback**

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Please put tick marks in the above table. Here G is Good, A is Average and P is Poor.			
TOTAL MARKS			



Q.8) The Siang Upper Multipurpose Project (SUMP) is proposed on a river in a northeastern state of India, a recognized biodiversity hotspot. Covered in dense forests, this region harbors a rich diversity of flora and fauna, including numerous endemic species. Although sparsely populated, the region's communities have livelihoods and cultural practices deeply intertwined with the natural landscape. Its ecological wealth has been preserved over the years due to its environmental significance and cultural heritage. Additionally, the Upper Siang basin holds immense strategic importance due to its proximity to international borders, offering potential leverage in regional security and resource management.

The SUMP aims to harness the river's energy for economic growth, proposing infrastructure that includes an 11,000 MW "mega dam," power stations, and transmission lines that could transform the state into a renewable energy hub. Proponents argue that the project will boost the state's economy through power generation, employment, and enhanced infrastructure while also helping meet the country's clean energy targets.

However, a local NGO has raised concerns about the ecological and social costs of SUMP. The project would require extensive forest clearance, which plays a crucial role in carbon sequestration. Additionally, experts warn that construction activities could disturb the region's delicate ecosystems. This may affect riverine biodiversity and increase the risk of soil erosion and sedimentation, with potential downstream effects on agriculture and water quality. Another major issue raised is the potential displacement and cultural impact on local communities. This could threaten their subsistence-based livelihoods and disrupt their way of life. Critics also highlight that the project may contradict India's commitments to sustainable development.

Despite these concerns, supporters of the project argue that SUMP's strategic importance and clean energy potential cannot be ignored. Moreover, they emphasize the project's strategic location, which would strengthen energy security, reduce regional inequalities, and contribute to the country's long-term development goals. They argue that amidst rising energy demands, the country cannot afford to forgo such an opportunity, especially given the presence of hydroelectric projects across borders that could shift regional control over water resources.

(a) What are the ethical issues involved in the above case?

(b) In your opinion, which should take priority between development and conservation, and why?

(20 marks, 250 words)

सियांग अपर बहुउद्देशीय परियोजना (SUMP) भारत के एक पूर्वोत्तर राज्य, जो एक मान्यता प्राप्त जैव विविधता हॉटस्पॉट है, की एक नदी पर प्रस्तावित है। घने जंगलों से आच्छादित, यह क्षेत्र वनस्पतियों और जीवों की समृद्ध विविधता का केंद्र है, जिसमें कई स्थानिक प्रजातियाँ शामिल हैं। हालाँकि यहाँ की आबादी विरल है, फिर भी इस क्षेत्र के समुदायों की आजीविका और सांस्कृतिक प्रथाएँ प्राकृतिक परिदृश्य के साथ गहराई से जुड़ी हुई हैं। इसकी पारिस्थितिक संपदा अपने पर्यावरणीय महत्व और सांस्कृतिक विरासत के कारण वर्षों से संरक्षित रही है। इसके अतिरिक्त, अपर सियांग बेसिन अंतर्राष्ट्रीय सीमाओं से अपनी निकटता के कारण अत्यधिक सामरिक महत्व रखता है, जो क्षेत्रीय सुरक्षा और संसाधन प्रबंधन में संभावित लाभ प्रदान करता है।

SUMP का उद्देश्य नदी की ऊर्जा का-आर्थिक विकास के लिए दोहन करना है, और इसके लिए 11,000 मेगावाट के "बृहद् बांध", बिजलीघरों और पारेषण लाइनों सहित बुनियादी ढाँचे का प्रस्ताव है जो राज्य को एक नवीकरणीय ऊर्जा केंद्र में बदल सकते हैं। समर्थकों का तर्क है कि यह परियोजना बिजली उत्पादन, रोजगार और उन्नत बुनियादी ढाँचे के माध्यम से राज्य की अर्थव्यवस्था को बढ़ावा देगी और साथ ही देश के स्वच्छ ऊर्जा लक्ष्यों को पूरा करने में भी मदद करेगी।

SUMP की पारिस्थितिक और सामाजिक लागतों को लेकर चिंता जताई गई है। इस परियोजना के लिए व्यापक वन मंजूरी की आवश्यकता होगी, जो कार्बन पृथक्करण में महत्वपूर्ण भूमिका निभाती है। इसके अतिरिक्त, विशेषज्ञ चेतावनी देते हैं कि निर्माण गतिविधियाँ क्षेत्र के नाजुक पारिस्थितिक तंत्र को प्रभावित कर सकती हैं। इससे नदी की जैव विविधता प्रभावित हो सकती है और मृदा अपरदन और अवसादन का खतरा बढ़ सकता है, जिसका कृषि और जल गुणवत्ता पर संभावित प्रभाव पड़ सकता है। उठाया गया एक अन्य प्रमुख मुद्दा स्थानीय समुदायों पर संभावित विस्थापन और सांस्कृतिक प्रभाव है। इससे उनकी जीविका-आधारित आजीविका को खतरा हो सकता है और उनकी जीवन शैली बाधित हो सकती है। आलोचक यह भी रेखांकित करते हैं कि यह परियोजना भारत की सतत विकास प्रतिबद्धताओं के विपरीत हो सकती है।



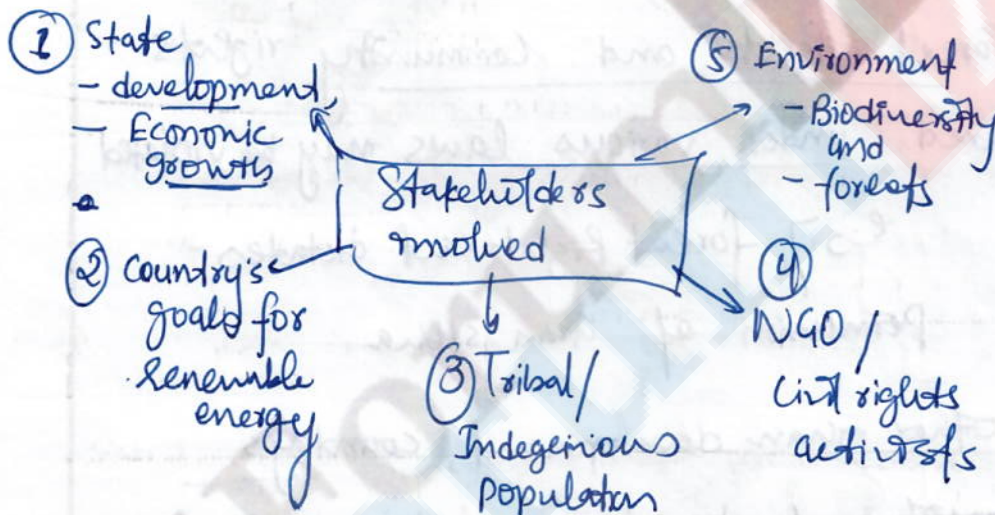
इन चिंताओं के बावजूद, परियोजना के समर्थकों का तर्क है कि SUMP के रणनीतिक महत्व और स्वच्छ ऊर्जा क्षमता को नज़रअंदाज़ नहीं किया जा सकता। इसके अलावा, वे परियोजना की रणनीतिक स्थिति पर बल देते हैं, जो ऊर्जा सुरक्षा को मज़बूत करेगी, क्षेत्रीय असमानताओं को कम करेगी और देश के दीर्घकालिक विकास लक्ष्यों में योगदान देगी। उनका तर्क है कि बढ़ती ऊर्जा माँगों के बीच, देश इस अवसर को हाथ से जाने नहीं दे सकता, खासकर सीमा पार मौजूद जलविद्युत परियोजनाओं को देखते हुए, जो जल संसाधनों पर क्षेत्रीय नियंत्रण को स्थानांतरित कर सकती हैं।

(a) उपर्युक्त परिस्थिति में शामिल नैतिक मुद्दों का वर्णन कीजिए?

(b) आपकी राय में विकास और संरक्षण में से किसे प्राथमिकता दी जानी चाहिए और क्यों?

(20 अंक, 250 शब्द)

The case is a modern dilemma of development v/s sustainability when it is seen from a biased perspective



Ethical issues involved in the above case :-

1. Issue of practicing deep ecology (protection of environment) and developmental goals.

- ② Security of the Country → regional security (border area)  
→ renewable energy security
- ③ Dam will cause displacement of people
- ④ It will cause forest clearance
- ⑤ long term impact on ecosystem & forest conservation
- ⑥ forest rights and community rights enshrined under various laws may be violated  
e.g. forest rights act dictates permission of gram sabha
- ⑦ other than development, country's commitment to sustainability of development
- ⑧ concept of intergenerational equity

1: Priority between development and conservation :-

- ① Development and conservation are the <sup>two</sup> needs of the country

We should not prioritise rather balance development with conservation such as that it is (a) Inclusive, (b) Equitable (c) Sustainable

Steps to balance development with conservation :-

- ① conduct an EIA to ensure, and screen the damages that may be caused by dams.
- ② conduct a social impact assessment to access the needs of impacted population.
- ③ Include all the stakeholders on the planning stage
  - NGOs
  - Tribal community
  - Engineers
- ④ Ensure rehabilitation and compensation for the community

- 5) Designate a nearby hotspot for the biodiversity - flora and fauna
- 6) Panna tiger reserve shifting
- 7) Compensatory afforestation activities  
Disaster prevention :-
- 8) Ensure the quality of dam construction by continuous monitoring and reviews
- 9) Disaster management (risk reduction)  
Local self government capacity building  
Early warning systems.  
Quick Deployment & response of rescue teams

To balance the agenda of conservation & development we should focus on protecting nature because  
"Prakriti rakshito rakshita" - when you protect nature, she also protects.

**Feedback**

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#	G	A	P
AWIS			
CD & VA			
S & F			
P & R			
Please put tick marks in the above table. Here G is Good, A is Average and P is Poor.			
TOTAL MARKS			



Q.9) Inside a busy city administration office, Joint Municipal Commissioner Keerthi, who also serves as the Public Information Officer (PIO), faces a challenging situation. Recently, an RTI application has been received, demanding details about public infrastructure projects initiated during her tenure. Upon reviewing the requested information, Keerthi discovers that certain decisions made regarding these projects were not entirely sound in hindsight. These decisions, although taken in good faith and after due diligence, failed to realize promised outcomes. There were other employees also who were party to this decision. The disclosure of this information could potentially lead to scrutiny and backlash against herself, the employees, and contractors involved. Known for her integrity and commitment to public service, Keerthi finds herself at a crossroads. The RTI Act has served as a critical check against administrative arbitrariness, ensuring transparency and accountability. However, she also observes a troubling trend. RTI applications are often used by vested interests and activists seeking personal gain rather than genuine public interest. Some activists even resort to threats or extortion tactics, undermining the integrity of the RTI process. She fears the requested RTI information could be similarly exploited. Moreover, the employees involved are requesting her to withhold the information. In navigating this situation, Keerthi weighs her options carefully.

(a) Critically examine the options available to Keerthi in the above situation.

(b) Which of the above would be the most appropriate for Keerthi and why? (20 marks, 250 words)

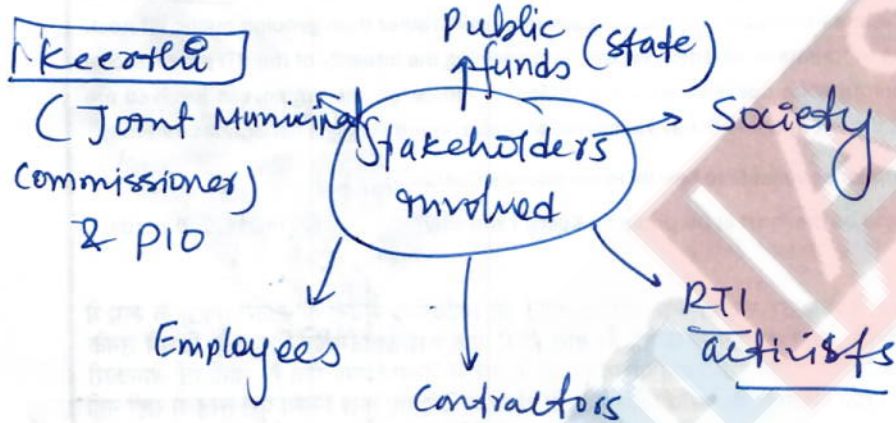
एक व्यस्त शहर प्रशासन कार्यालय के अंदर, संयुक्त नगर आयुक्त कीर्ति, जो सार्वजनिक सूचना अधिकारी (PIO) के रूप में भी काम करती हैं, एक चुनौतीपूर्ण स्थिति का सामना करती हैं। हाल ही में, एक RTI आवेदन प्राप्त हुआ है, जिसमें उनके कार्यकाल के दौरान शुरू की गई सार्वजनिक अवसंरचना परियोजनाओं के बारे में विवरण मांगा गया है। मांगी गई जानकारी की समीक्षा करने पर, कीर्ति को पता चलता है कि इन परियोजनाओं के संबंध में किए गए कुछ निर्णय पूरी तरह से सही नहीं थे। ये निर्णय, हालांकि सद्भावनापूर्वक और उचित परिश्रम के बाद लिए गए थे, लेकिन वादा किए गए परिणामों को प्राप्त करने में विफल रहे। इस निर्णय में अन्य कर्मचारी भी शामिल थे। इस जानकारी के प्रकटीकरण से संभावित रूप से उनके कर्मचारियों और शामिल ठेकेदारों के खिलाफ जांच और प्रतिक्रिया हो सकती है। अपनी ईमानदारी और सार्वजनिक सेवा के प्रति प्रतिबद्धता के लिए जानी जाने वाली कीर्ति खुद को एक चोराहे पर पाती हैं। RTI अधिनियम ने प्रशासनिक मनमानी के खिलाफ एक महत्वपूर्ण जांच के रूप में काम किया है, जो पारदर्शिता और जवाबदेही सुनिश्चित करता है। हालांकि, वह एक परेशान करने वाली प्रवृत्ति भी देखती हैं। RTI आवेदनों का उपयोग अवसर निहित स्वार्थों और कार्यकर्ताओं द्वारा वास्तविक सार्वजनिक हित के बजाय व्यक्तिगत लाभ के लिए किया जाता है। कुछ कार्यकर्ता तो धमकी या जबरन वसूली की रणनीति का भी सहारा लेते हैं, जिससे आरटीआई प्रक्रिया की सत्यनिष्ठा को नुकसान पहुंचता है। उन्हें डर है कि मांगी गई आरटीआई जानकारी का भी इसी तरह से फायदा उठाया जा सकता है। इसके अलावा, इसमें शामिल कर्मचारी उनसे जानकारी छिपाने का अनुरोध कर रहे हैं। इस स्थिति से निपटने के लिए, कीर्ति अपने विकल्पों पर सावधानीपूर्वक विचार कर रही हैं।

(a) उपर्युक्त स्थिति में कीर्ति के लिए उपलब्ध विकल्पों की आलोचनात्मक जांच कीजिए।

(b) कौन सा विकल्प कीर्ति के लिए सबसे उपयुक्त होगा और क्यों?

(20 अंक, 250 शब्द)

The case study is instrumental in understanding the role of RTI as a people's movement while also highlighting the conflict of interest inherent in public administration



Options available to Keerthi in the situation

Option 1 :- Don't reveal the information

Merits

- ① saves her team members and her reputation
- ② can resolve the matter personally

Demerits

- ① fraud to the spirit of public service and right to information
- ② slippery slope & wrong precedence

Option-2 - Disclose the information

Merits

Demerits

- ① Resolves her crisis of conscience
- ② Opportunity to learn from the process
- ③ Chance to make the process more robust

- ① It may also promote unethical intentions of the RTI activists
- ② Keerthi and her employees may be punished for the same.

(b) Option to choose

Justification

- ① ~~Re~~ Prepare the report honestly and reveal everything procedurally asked in RTI

Adhere to her duty as a public information office

- ② Recuse herself as a PIO from this particular case

Due to conflict of interest

③ Cooperate with the searching and enquiry from the department

Showing humility and as a role model for her team members

④ Take responsibility for her actions as the leader of the team.

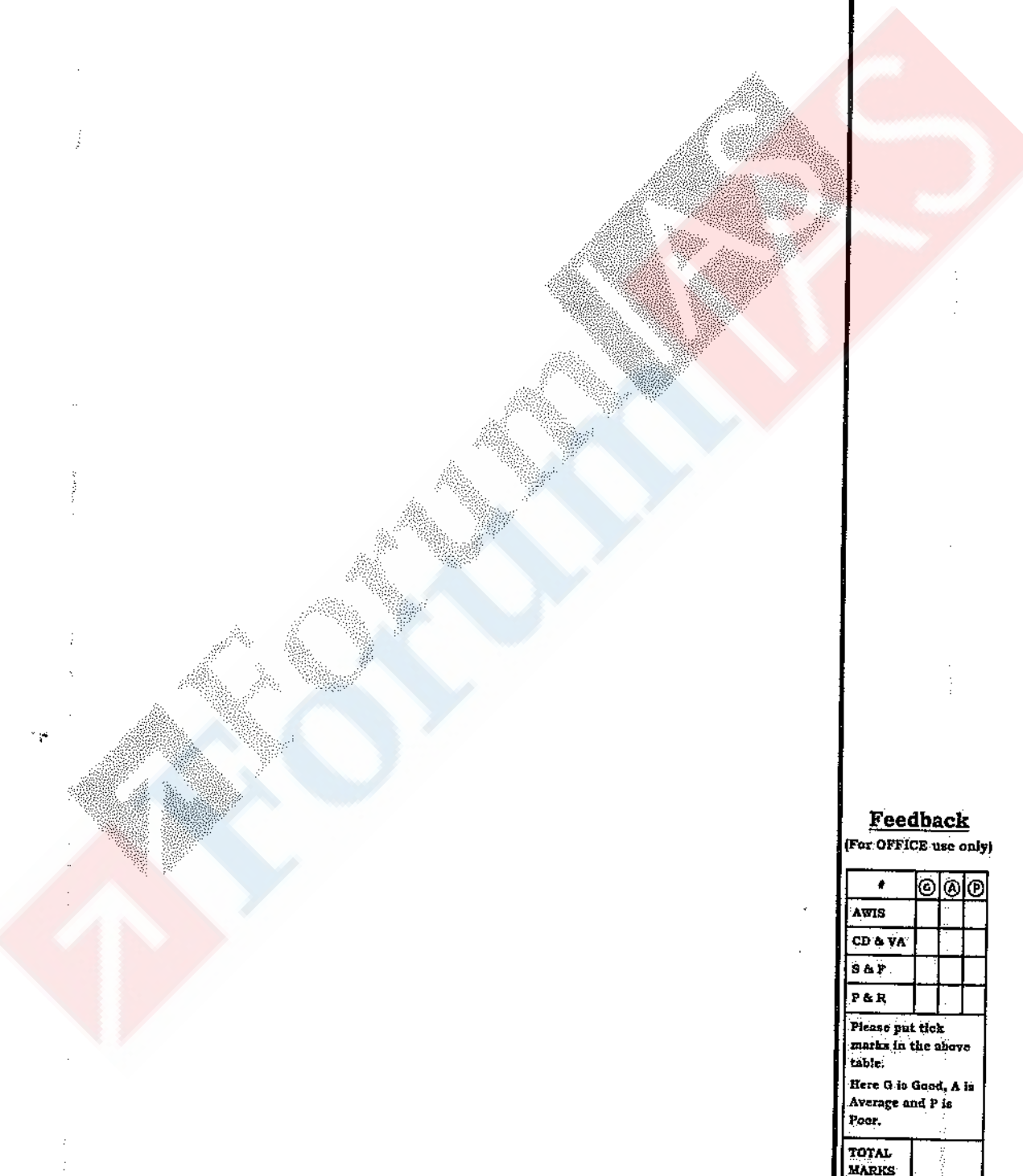
opportunity to show strength of character.

finally, two things should be kept in mind

① Shelf life of lie is small, whole truth should always also be taken side of "Satyameva jayate"

② There should be checks and balances to address the unethical practices by RTI activists.

Both the dilemma should that, a law is as good as people who are following it



**Feedback**

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CD & VA			
S & P			
F & R			
Please put tick marks in the above table: Here G is Good, A is Average and P is Poor.			
TOTAL MARKS			



Q.10) Littering at popular tourist destinations has become a significant environmental and ethical concern in India. A recent incident highlighted this issue when tourists were observed throwing tissue papers and a cake box on the road after celebrating a birthday. When a local politely requested them to use a nearby dustbin just 5 feet away, the tourists dismissed the appeal, claiming no dustbin was available. The situation escalated when their driver threw a plastic bag into the adjacent valley.

Public reactions to the incident were divided. Some individuals commended the intervention as an effort to promote civic responsibility, emphasizing the need to protect fragile ecosystems like hill stations. Many argued that tourists must adhere to basic environmental ethics and that public spaces are a shared responsibility. Critics also highlighted the broader implications of such irresponsible behavior on the environment and local livelihoods.

On the other hand, the tourists involved accused those intervening of interfering in their personal affairs, claiming their privacy was being violated. The argument that the tourists were being publicly shamed through the viral video added another layer to the ethical debate. Many questioned whether posting such incidents online, even for a social cause, was appropriate or necessary.

The debate continues, with one side emphasizing the collective responsibility to preserve public spaces and the environment, while the other raises concerns about individual privacy and autonomy.

- (a) What are the ethical concerns associated with tourists littering at public destinations?
- (b) How can ethical tourism practices be integrated into policies to address issues like littering at tourist destinations?
- (c) Suggest a course of action that balances environmental responsibility and individual rights. Justify your answer. (20 marks, 250 words)

भारत में लोकप्रिय पर्यटन स्थलों पर कूड़ा फेंकना एक महत्वपूर्ण पर्यावरणीय और नैतिक चिंता बन गया है। हाल ही में एक घटना ने इस मुद्दे को उजागर किया जब पर्यटकों को जन्मदिन मनाने के बाद सड़क पर टिश्यू पेपर और केक का डिब्बा फेंकते हुए देखा गया। जब एक स्थानीय व्यक्ति ने विनम्रतापूर्वक उनसे 5 फीट की दूरी पर स्थित पास के कूड़ेदान का उपयोग करने का अनुरोध किया, तो पर्यटकों ने यह कहते हुए अपील को खारिज कर दिया कि कोई कूड़ेदान उपलब्ध नहीं है। स्थिति तब और बिगड़ गई जब उनके ड्राइवर ने बगल की घाटी में एक प्लास्टिक बैग फेंक दिया।

इस घटना पर लोगों की प्रतिक्रियाएँ विभाजित थीं। कुछ लोगों ने नागरिक जिम्मेदारी को बढ़ावा देने के प्रयास के रूप में हस्तक्षेप की सराहना की, जिसमें हिल स्टेशनों जैसे नाजुक पारिस्थितिकी तंत्रों की रक्षा करने की आवश्यकता पर जोर दिया गया। कई लोगों ने तर्क दिया कि पर्यटकों को बुनियादी पर्यावरणीय नैतिकता का पालन करना चाहिए और सार्वजनिक स्थान एक साझा जिम्मेदारी है। आलोचकों ने पर्यावरण और स्थानीय आजीविका पर इस तरह के गैर-जिम्मेदार व्यवहार के व्यापक प्रभावों पर भी प्रकाश डाला।

दूसरी ओर, शामिल पर्यटकों ने हस्तक्षेप करने वालों पर उनके निजी मामलों में हस्तक्षेप करने का आरोप लगाया, उनका दावा है कि उनकी निजता का उल्लंघन किया जा रहा है। यह तर्क कि वायरल वीडियो के जरिए पर्यटकों को सार्वजनिक रूप से शर्मिंदा किया जा रहा है, ने नैतिक बहस को एक और स्तर पर ला खड़ा किया। कई लोगों ने सवाल उठाया कि क्या ऐसी घटनाओं को ऑनलाइन पोस्ट करना, चाहे वह सामाजिक उद्देश्य के लिए ही क्यों न हो, उचित या आवश्यक था।

यह बहस जारी है कि एक पक्ष सार्वजनिक स्थानों और पर्यावरण को संरक्षित करने की सामूहिक जिम्मेदारी पर जोर दे रहा है, जबकि दूसरा पक्ष व्यक्तिगत गोपनीयता और स्वायत्तता के बारे में चिंता जता रहा है।

- (a) सार्वजनिक स्थलों पर पर्यटकों द्वारा कूड़ा-कचरा फैलाने से जुड़ी नैतिक चिंताएं क्या हैं?
- (b) पर्यटन स्थलों पर कूड़ा-कचरा फैलाने जैसी समस्याओं से निपटने के लिए नीतियों में नैतिक पर्यटन प्रथाओं को कैसे एकीकृत किया जा सकता है?
- (c) पर्यावरणीय जिम्मेदारी और व्यक्तिगत अधिकारों के बीच संतुलन बनाने वाली कार्यवाही का सुझाव दें। अपने उत्तर का औचित्य सिद्ध करें। (20 अंक, 250 शब्द)

The overwhelming presence of social media in our lives is demonstrated in this case through an ethical dilemma between collective responsibility and individual autonomy.

(a) Ethical concerns : Tourist Littering at public destinations :-

- ① Environmental pollution  
e.g. Plastic Littering.
- ② Biodiversity loss due to increased air and water pollution.
- ③ Shows lack of civic responsibility as a tourist.
- ④ Shows narrow perception towards environment.
- ⑤ Cascadal impact on the lives of locals & their livelihoods.

⑥ Highlights usage of tourist destinations as a means to achieve the ends of fun/leisure.

⑥ Ethical tourism with policies to address issues like littering:-

① Awareness regarding tourists conduct in a place that is ecologically sensitive

② Penalties against littering

③ Nudging - availability of bins at all the places

④ Training of tourist guides on the ethical/eco-sensitive behavior

⑤ Training and capacity building of local self government

- ⑥ Promotion of eco-sensitive tourism  
on social media
- ⑦ Course of action : Environmental responsibility  
↳ individual rights
- ① Instead of posting video on  
social media for public sharing  
-focus should be on teaching  
the tourists.
- ② Individual rights of Privacy  
should meet with fundamental  
duties towards environment in  
a holy union
- ③ Warning, Persuasion, nudging,  
appealing to the conscience  
should be first weapon of  
Choice.

This case study shows that individual rights can also be accessed when we do the 'right thing', showcasing collective responsibility towards environment

**Feedback**

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AWIS			
CD & VA			
S & F			
P & R			
Please put tick marks in the above table. Here G is Good, A is Average and P is Poor.			
TOTAL MARKS			



Q.11) You are the Operations Manager at a fast-growing technology startup, NexGen Solutions, known for its innovative projects and timely delivery. The startup's environment is fast-paced, with tight deadlines and high expectations from clients and investors. Your current project, creating a cutting-edge AI based application, is critical for securing upcoming funding and partnerships. Your small, capable team includes four software developers and two project coordinators, with an equal number of men and women.

Recently, the team has encountered major challenges. Priya, one of the female developers, has requested leave to care for her ailing mother. Meanwhile, another team member, Ayesha, is struggling to manage her workload along with caring for her infant child. As a result, other team members have taken on extra tasks, impacting their work-life balance and causing heightened stress. With the project deadline looming, tensions in the team have become visible. During a crucial project meeting, Karan, a senior developer, voices his frustration, saying, "Perhaps it's not ideal to have team members who can't fully commit during critical stages."

Karan's remark triggers an immediate reaction. Neha, a project coordinator, finds his comment offensive and reports it to the Human Resources (HR) Department. She also hints that she might bring the issue to social media, which could harm the startup's image. The HR Department, located at the company's headquarters, investigates and recommends disciplinary action against Karan, emphasizing the importance of a respectful, inclusive workplace. Their recommendation puts you in a difficult situation. The project is already delayed, and losing a senior developer like Karan could jeopardize its timely completion.

You are now faced with a complex dilemma. On one hand, it's vital to address the inappropriate comment and ensure a respectful work culture. On the other hand, you must keep the project on track without further demotivating your team.

(a) Discuss the ethical issues involved in this case.

(b) As the Operations Manager, how would you deal with the given situation?

(c) Based on the case study, discuss the challenges faced by women at workplace. How can such challenges be addressed?

(20 marks, 250 words)

आप एक तेजी से बढ़ते प्रौद्योगिकी स्टार्टअप, नेक्सजेन सॉल्यूशंस में संचालन प्रबंधक हैं, जो अपनी अभिनव परियोजनाओं और समय पर डिलीवरी के लिए जाना जाता है। स्टार्टअप का माहौल तेज गति वाला है, जिसमें सख्त समय सीमा और ग्राहकों और निवेशकों से उच्च अपेक्षाएं हैं। आपका वर्तमान प्रोजेक्ट, एक अत्याधुनिक एआई आधारित एप्लिकेशन बनाना, आगामी फंडिंग और साझेदारी को सुरक्षित करने के लिए महत्वपूर्ण है। आपकी छोटी, सक्षम टीम में चार सॉफ्टवेयर डेवलपर्स और दो प्रोजेक्ट समन्वयक शामिल हैं, जिनमें पुरुषों और महिलाओं की संख्या बराबर है।

हाल ही में, टीम को बड़ी चुनौतियों का सामना करना पड़ा है। महिला डेवलपर्स में से एक प्रिया ने अपनी बीमार माँ की देखभाल के लिए छुट्टी मांगी है। इस बीच, टीम की एक अन्य सदस्य अयशा अपने शिशु की देखभाल के साथ-साथ अपने कार्यभार को संभालने के लिए संघर्ष कर रही हैं। नतीजतन, टीम के अन्य सदस्यों ने अतिरिक्त कार्य किए हैं, जिससे उनके कार्य-जीवन संतुलन पर असर पड़ा है और तनाव बढ़ गया है। प्रोजेक्ट की समय सीमा समाप्त होने के साथ, टीम में तनाव स्पष्ट रूप से दिखने लगा है। एक महत्वपूर्ण प्रोजेक्ट मीटिंग के दौरान, एक वरिष्ठ डेवलपर करण ने अपनी निराशा व्यक्त करते हुए कहा, "शायद यह आदर्श स्थिति नहीं है कि टीम के सदस्य महत्वपूर्ण चरणों के दौरान पूरी तरह से प्रतिबद्ध न हों।"

करण की टिप्पणी से तत्काल प्रतिक्रिया होती है। प्रोजेक्ट कोऑर्डिनेटर नेहा को उनकी टिप्पणी आपत्तिजनक लगती है और वह मानव संसाधन (HR) विभाग को इसकी रिपोर्ट करती है। वह यह भी संकेत देती है कि वह इस मुद्दे को सोशल मीडिया पर ला सकती है, जिससे स्टार्टअप की छवि को नुकसान हो सकता है। कंपनी के मुख्यालय में स्थित HR विभाग जांच करता है और करण के खिलाफ अनुशासनात्मक कार्रवाई की सिफारिश करता है, जो एक सम्मानजनक, समावेशी कार्यस्थल के महत्व पर जोर देता है। उनकी सिफारिश आपको मुश्किल स्थिति में डाल देती है। परियोजना में पहले से ही देरी हो रही है, और करण जैसे वरिष्ठ डेवलपर को खोने से इसका समय पर पूरा होना खतरे में पड़ सकता है।

अब आप एक जटिल दुविधा का सामना कर रहे हैं। एक तरफ, अनुचित टिप्पणी को संबोधित करना और एक सम्मानजनक कार्य संस्कृति सुनिश्चित करना महत्वपूर्ण है। दूसरी ओर, आपको अपनी टीम को और अधिक हतोत्साहित किए बिना परियोजना को ट्रैक पर रखना चाहिए।

(a) इस मामले में शामिल नैतिक मुद्दों पर चर्चा करें।

(b) परिचालन प्रबंधक के रूप में आप दी गई स्थिति से कैसे निपटेंगे?

(c) केस स्टडी के आधार पर कार्यस्थल पर महिलाओं के सामने आने वाली चुनौतियों पर चर्चा करें। ऐसी चुनौतियों का समाधान कैसे किया जा सकता है?

(20 अंक, 250 शब्द)

workculture is the soul of an organisation having overwhelming impacts on the team and organisational goals.

## Ethical issues involved in the case

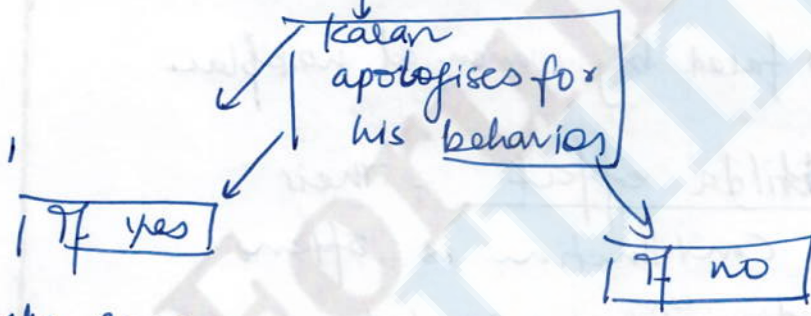
- ① Reputation of startup is at stake
- ② Priya → family responsibility v/s duty towards organisation
- ③ Ayesha → Role as a mother.
- ④ unequal distribution of workload causing stress.
- ⑤ lack of trust, coordination and cooperation in the team.
- ⑥ lack of gender sensitivity and respect for dignity of women.
- ⑦ Disciplinary action is taken by Company HQ - Lack of understanding of work situation.

→ Rule based compliance of norms.

⑥ As operations manager - deal with given situation :-

⑦ foster dialog dialogue on the team

↓  
Try to resolve the tension within the team



↳ make sure Priya and Ayesha feel comfortable working with Karan now

↳ Give a warning to Karan for not repeating such behavior

→ If there is no positive contribution  
↓  
Cooperates with disciplinary action  
↓  
Communicate to

HQ regarding the workload and request for extra staff

↓  
 Ensure flexible working conditions for employees  
 e.g.) work from home.

③

Challenges faced by women at workplace

① Mattilda effect - Their contribution is often diminished or taken away

② lack of cooperation ~~is~~ from team members

③ face Patriarchal and discriminatory attitude

④ Mothering role may hinder their growth prospects.

⑤ Dual burden → family responsibility

↳ Professional responsibility

Addressing challenges -

① Work from home

② value based leadership

③ organisational values of equity & gender equality

④ positive workculture.

Patriarchy is a mindset. It is necessary to change this attitude, to ensure complete women participation

**Feedback**

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#	G	A	P
AWIS			
CD & VA			
S & F			
P & R			
Please put tick marks in the above table. Here G is Good, A is Average and P is Poor.			
TOTAL MARKS			



Q.12) Prateek Kumar, the Project Manager, is in charge of the construction of a highly anticipated highway that is expected to drive regional development. The project aims to enhance connectivity, boost trade, and create substantial employment opportunities. Given its importance, it has become a focal point for the ruling party, which is actively promoting it as a symbol of progress ahead of the upcoming state elections next year. The timely completion of the highway is crucial, as the Chief Minister is scheduled to inaugurate it upon completion. This has led to added pressure on Prateek and his team to meet the approaching deadline, which is set for next month.

During a routine inspection, Prateek discovers that a particular stretch of the highway has been built with substandard materials. This section fails to meet the required safety and durability standards, posing a serious threat to public safety and lives. If left unresolved, the compromised quality could lead to accidents, undermining both the project's credibility and the government's promises for safe and reliable infrastructure. Concerned, Prateek raises the issue with the contractor, but the contractor downplays the severity, claiming that minor adjustments will fix the problem without causing major delays.

In a subsequent team meeting, some senior members suggest that Prateek overlook the quality concerns to ensure the project remains on schedule. They argue that the majority of the highway meets standards and emphasize the severe economic and political consequences of delays. With elections approaching, they stress the importance of the Chief Minister's inauguration as a key political event. They warn that any delay could damage the ruling party's image, harm its electoral prospects, and potentially have repercussions for the team and the organization.

Later, the contractor privately approaches Prateek with a substantial bribe, urging him to ignore the issue and allow the project to proceed. The contractor justifies his actions by citing financial pressures and the need to complete the project on time. Prateek is an honest and upright officer, but he understands that addressing the problem would delay the project, making it impossible to meet the deadline.

(a) Discuss the ethical issues involved in the case.

(b) Under the given conditions, what are the options available to Prateek as the Project Manager? Critically evaluate each of the options.

(c) What option should Prateek adopt and why?

(20 marks, 250 words)

परियोजना प्रबंधक प्रतीक कुमार एक बहुप्रतीक्षित राजमार्ग के निर्माण के प्रभारी हैं, जिससे क्षेत्रीय विकास को बढ़ावा मिलने की उम्मीद है। इस परियोजना का उद्देश्य कनेक्टिविटी को बढ़ाना, व्यापार को बढ़ावा देना और पर्याप्त रोजगार के अवसर पैदा करना है। इसके महत्व को देखते हुए, यह सत्तारूढ़ पार्टी के लिए एक केंद्र बिंदु बन गया है, जो अगले साल होने वाले राज्य चुनावों से पहले इसे प्रगति के प्रतीक के रूप में सक्रिय रूप से बढ़ावा दे रहा है। राजमार्ग का समय पर पूरा होना महत्वपूर्ण है, क्योंकि मुख्यमंत्री इसके पूरा होने पर इसका उद्घाटन करने वाले हैं। इससे प्रतीक और उनकी टीम पर आगे महीने निर्धारित समय सीमा को पूरा करने का अतिरिक्त दबाव बढ़ गया है।

नियमित निरीक्षण के दौरान, प्रतीक को पता चलता है कि राजमार्ग के एक विशेष हिस्से को घटिया सामग्री से बनाया गया है। यह खंड आवश्यक सुरक्षा और स्थायित्व मानकों को पूरा करने में विफल रहता है, जिससे सार्वजनिक सुरक्षा और जीवन को गंभीर खतरा है। यदि इसे अनसुलझा छोड़ दिया जाता है, तो समझौता की गई गुणवत्ता दुर्घटनाओं का कारण बन सकती है, जिससे परियोजना की विश्वसनीयता और सुरक्षित और विश्वसनीय बुनियादी ढांचे के लिए सरकार के वादे दोनों कम हो सकते हैं। चिंतित, प्रतीक ने ठेकेदार के साथ इस मुद्दे को उठाया, लेकिन ठेकेदार ने गंभीरता को कम करके आंका, दावा किया कि मामूली समाधान से बड़ी देरी के बिना समस्या ठीक हो जाएगी।

बाद की टीम मीटिंग में, कुछ वरिष्ठ सदस्यों ने सुझाव दिया कि प्रतीक को परियोजना को समय पर पूरा करने के लिए गुणवत्ता संबंधी चिंताओं को नजरअंदाज करना चाहिए। उनका तर्क है कि राजमार्ग का अधिकांश हिस्सा मानकों को पूरा करता है और देरी के गंभीर आर्थिक और राजनीतिक परिणामों पर जोर देता है। चुनाव नजदीक आने के साथ, वे एक प्रमुख राजनीतिक घटना के रूप में मुख्यमंत्री के उद्घाटन के महत्व पर जोर देते हैं। वे चेतावनी देते हैं कि किसी भी देरी से सत्तारूढ़ पार्टी की छवि को नुकसान हो सकता है, उसकी चुनावी संभावनाओं को नुकसान हो सकता है, और संभावित रूप से टीम और संगठन के लिए नतीजे हो सकते हैं।

बाद में, ठेकेदार निजी तौर पर प्रतीक के पास एक बड़ी रिश्त त लेकर आता है, और उससे इस मुद्दे को अनदेखा करने और परियोजना को आगे बढ़ने देने का आग्रह करता है। ठेकेदार वित्तीय दबाव और समय पर परियोजना को पूरा करने की आवश्यकता का हवाला देकर अपने कार्यों को उचित ठहराता है। प्रतीक एक ईमानदार अधिकारी है, लेकिन वह समझता है कि समस्या का समाधान करने से परियोजना में देरी होगी, जिससे समय सीमा को पूरा करना असंभव हो जाएगा।

(a) मामले में शामिल नैतिक मुद्दों पर चर्चा करें।

(b) दी गई परिस्थितियों में, प्रोजेक्ट मैनेजर के रूप में प्रतीक के पास क्या विकल्प उपलब्ध हैं? प्रत्येक विकल्प का आलोचनात्मक मूल्यांकन करें।

(c) प्रतीक को कौन सा विकल्प अपनाना चाहिए और क्यों?

(20 अंक, 250 शब्द)

- ① Ethical issues.
- ① Political interference for personal gains.
- ② Pressure on team - work life balance issues.
- ③ Substandard construction
  - ↳ safety
  - ↳ Durability is compromised
- ④ Can cause loss of public life
- ⑤ erosion of <sup>Public</sup> trust in government institutions
- ⑥ Corruption - the easy way out
- ⑦ Ignoring the first instance of corruption by the officer

⑤ options available

option 1

Expedite the project

Merits

- complete the project on time
- follow directive from political leader

Demerits

- less of public life
- Lack integrity
- can cause crisis of confidence

Complete the project on time

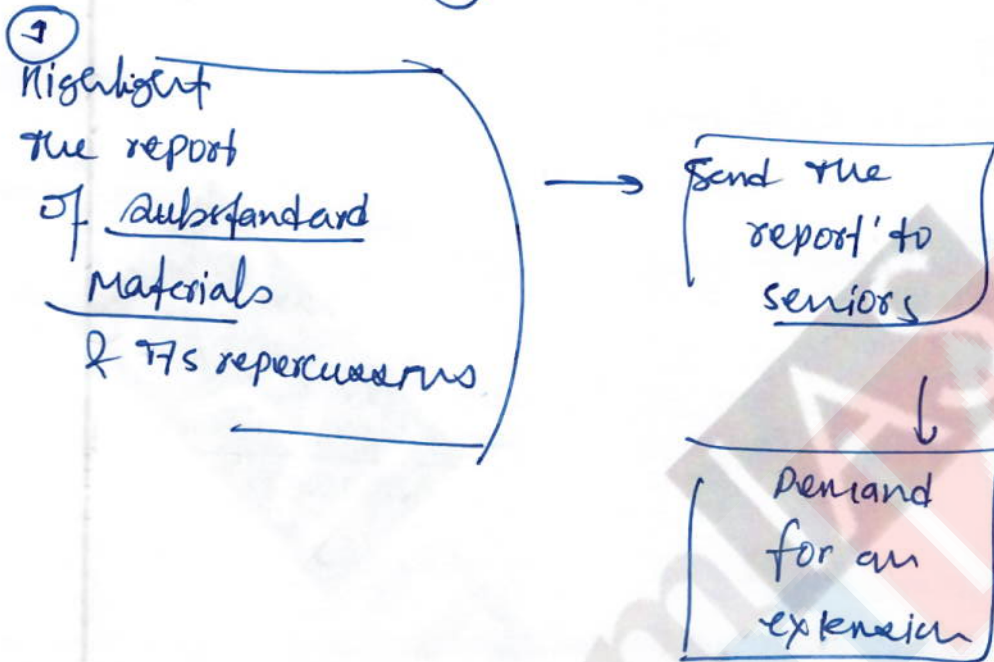
Merit

- ensure the construction quality

Demerits

- Delay in project
- political pressure

① Option taken by Prateek :-



② Expedite the project at own pace ensuring quality of construction.

In this case it is necessary to ensure quality of public goods in order to ensure public trust and public safety.

**Feedback**

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	G	A	P
AWIS			
CD & VA			
S & F			
F & R			
Please put tick marks in the above table.			
Here G is Good, A is Average and P is Poor.			
TOTAL MARKS			

**Mentor Feedback Questions**

- 1 .....
- 2 .....
- 3 .....
- 4 .....
- 5 .....

**Test Goal**

- 1 .....
- 2 .....
- 3 .....

**Outcomes**

- .....
- .....
- .....
- .....
- .....

**Marking Scheme**

Mark	Good	Average	Below average
10 Marker	3.75 - 5.0	3.0 - 3.5	< 3.0
15 Marker	5.75 - 7.0	4.0 - 5.5	< 4.0
20 Marker	7.75 - 10	6 - 7.5	< 6
✓✓	Key / Relevant Point		
✗	Vague / Irrelevant		

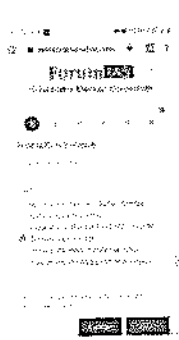
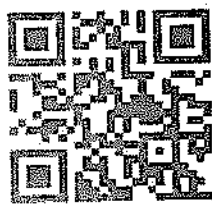
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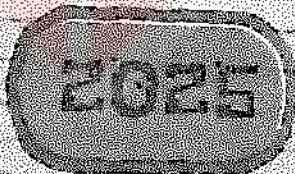
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plan to learn and evaluate for CSE Prelims

The ForumIAS Prelims Test Series 2026 aims to prepare you for Civil Services Prelims 2026 in a structured, relaxed and comprehensive manner. It seeks for gradual and incremental progress over multiple levels coverage of static through NCERTs and recommended textbooks as well as coverage of current affairs for a period of 2 years. Different pattern & difficulty levels provide for sufficient practice to develop problem solving skills for prelims.

# FACTIFY



Extra Miles  
for those  
Extra Marks.

Scan to Order



# Forum IAS

## Enhance Your Optional Performance in CSE Mains 2026

### Optional Answer Writing Focus Group (O-AWFG)

Coverage of syllabus through 36 answer writing tests

Incremental study plan on day-day basis with mentorship

Test Discussion, Model Answers & Copy Evaluation

#### YOU SHOULD JOIN THE COURSE IF YOU

- ◆ Have Completed the Syllabus
- ◆ Need help in conceptual clarity & note making
- ◆ Seeking disciplined preparation

### Augmented Test Series (ATS)

Total 10 Tests (4 Sectional & 6 Full Length Tests)

One to One Mentorship with Faculty

Test Discussion, Model Answers & Copy Evaluation

#### YOU SHOULD JOIN THE COURSE IF YOU

- ◆ Want to attempt UPSC- level, full-length papers under the time limit
- ◆ Have completed the syllabus
- ◆ Want 300+ answers, fine-tuned speed, structure & value-addition

#### Faculty Recommends

##### For starters

- Write small, learn fast (O-AWFG) → then go full-scale (ATS)

##### Already confident with Optional basics and PYQs?

- You may enrol directly in ATS and jump straight into UPSC-level full-length mocks.

### OPTIONAL SUBJECTS

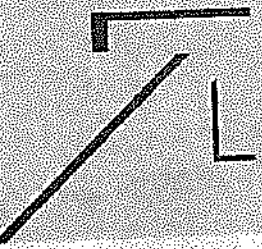
PSIR

SOCIOLOGY

ANTHROPOLOGY

PUB AD

हिंदी साहित्य



O-AWFG (Batch-5)  
**11 AUGUST**

ATS (Batch-5)  
**17 AUGUST**

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