



TEST CODE 8 1 4 4 0 8

MGP 2025

Time Allowed : Three Hours
समय : तीन घंटे

ForumIAS

Maximum Marks : 250
अधिकतम अंक : 250

GENERAL STUDIES / सामान्य अध्ययन

Name Of Candidate परीक्षार्थी का नाम	SHASHWAT PANDIT		
Roll No./अनुक्रमांक	1910158938	Medium/माध्यम	English <input checked="" type="checkbox"/> हिंदी <input type="checkbox"/>
Center Code/परीक्षा केंद्र	Karol Bagh	Date/दिनांक	8/07/2025

*Center Code : For Online - 1900 / Delhi : Karol bagh - 1901, ORN - 1902, Mukharji Nagar - 1903 / Patna : Boring Rd. - 2001 / Hyderabad : Jawahar Nagar - 2101

INDEX TABLE / अनुक्रमणिका			INSTRUCTION / अनुदेश		
Q. No. प्र.सं.	Max. Marks अधिकतम अंक	Marks Obtained प्राप्तांक	1. Please do furnish Name, Email, Roll No and Mobile in the answer sheet. कृपया उत्तर-पुस्तिका में नाम, ईमेल, रोल नंबर और मोबाइल नंबर भरें।		
1			2. There are TWELVE questions printed in ENGLISH & HINDI, all questions are compulsory. उत्तर पुस्तिका में अंग्रेजी/हिंदी में बारह प्रश्न दिए गए हैं, सभी प्रश्न अनिवार्य हैं।		
2			3. The number of marks carried by a question/part is indicated against it. प्रत्येक प्रश्न/भाग के लिए निर्धारित अंक उसके सामने अंकित किए गए हैं।		
3			4. Answers must be written in the medium authorized in the admission Certificate, which must be stated clearly on the cover of this Question-Cum-Answer (QCA) Booklet in the space provided. उत्तर प्रवेश पत्र में अधिकृत माध्यम में लिखे जाने चाहिए, जो कि दिए गए स्थान में इस प्रश्न-सह-उत्तर (क्यूसीए) पुस्तिका के कवर पर स्पष्ट रूप से लिखा जाना चाहिए।		
4			5. Word limit in questions, if specified, should be adhered to. Any page or portion of the page left blank in the Question-Cum Answer Booklet must be clearly Struck off. प्रश्नों में शब्द सीमा, यदि निर्दिष्ट हो, का पालन किया जाए। प्रश्न-सह-उत्तर पुस्तिका में खाली छोड़े गये किसी भी पृष्ठ या पृष्ठ के भाग को स्पष्ट रूप से काट दें।		
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Total/कुल अंक	250		For Student Only / केवल परीक्षार्थी प्रयोग हेतु		
Examiner's Discretion/मूल्यांकन कर्ता का विवेक :			Start Time/प्रारंभ करने का समय : 2:00 PM	End Time/समाप्त करने का समय : 5:10 PM	
Total Marks/कुल अंक :			Mode Of Examination/ परीक्षा की विधि :	Online/ऑनलाइन <input type="checkbox"/> Offline/ऑफलाइन <input checked="" type="checkbox"/>	
*Examiner's Discretion is the marks awarded at the discretion of the examiner based on your overall impression, on the basis of (but not limited to) your handwriting, presentation, use of diagrams, flowcharts, facts and figures or absolutely anything that he/she liked in your copy. मूल्यांकन कर्ता का विवेक अंक, आपकी लिखावट, प्रस्तुति, आरेखों के उपयोग, फ्लोचार्ट, तथ्यों और आंकड़ों या समग्र रूप किसी अन्य विषय वस्तु, जो मूल्यांकन कर्ता को आपकी कॉपी में पसंद आयी के आधार पर (लेकिन इन्हीं तक सीमित नहीं) पर दिए गए अंक हैं।			For Office Use Only / केवल कार्यालय प्रयोग हेतु		
			ECN CODE/ ईसीएन कोड :	EG/ईजी : ① ② ③ ④ ⑤	Evaluation Date/ मूल्यांकन तिथि :

Note: Students are expected to incorporate suggestions from the feedback provided in the answers. Discussion classes for the tests are also available online in your portal to aid in your preparation. Further, students are requested to see the good copies of the tests and learn from them. You can also discuss your copy with a Mentor and discover ways and means to improve your answers, or if you have any issues with this test / copy. Ask specific questions, to get specific answers.

EXAMINER'S REMARKS

CRITERIA FOR THE FEEDBACK SECTION AT THE END OF EACH QUESTION

1. **AWIS = Answered What is Asked.** This means whether you have addressed the core demand of the question or not. Addressing the core demand of the question gets you an objectively fair score. It is examiner's perception if you have understood the question and if you know the answer in the first place. Creative answer writing, sometimes missing the core demand, may fetch very high or very low scores, and exposes your answer to the subjectivity of the examiner.
2. **CD & VA = Content Density & Value Addition.** Examiner will evaluate the quality and quantity of your content in the answer. In the same word limit and space limit have you (a) written what is asked (b) gone beyond what is asked (c) enriched answers through combination of (but not all!) suggestions, ideas, quotes, flowcharts, diagrams, facts and figures, data etc. This affects objective components of assessment.
3. **S & F = Structure & Flow** = Whether you have structured your answer properly or not. Whether the answer has been broken into parts and sub-parts and each part has been addressed appropriately or not. Whether the flow of the answer is maintained. Affects both subjective and objective components of assessment.
4. **P & R =** How your answer performs on the criteria of **presentation, ease of read, clarity and apparent effort** in writing the answer. This affects the subjective components of assessment.

Section - A

Q.1) a) How has the evolution of data-driven targeting from service personalization to behavioral prediction created new ethical challenges for society? Discuss with examples. (10 marks, 150 words)

सेवा वैयक्तिकरण से व्यवहार के पूर्वानुमान तक डेटा-संचालित लक्ष्यीकरण के विकास ने समाज के लिए किस प्रकार नई नैतिक चुनौतियाँ पैदा की हैं? उदाहरणों के साथ चर्चा करें। (10 अंक, 150 शब्द)

Data has been recognized as the currency of 21st century which not only facilitates improving standard of life but also poses ethical questions and concerns.

Creation of new ethical challenges due to data driven targeting

① Man has become the means to fulfil objective of profit.

(E) Behavioral analytics to train AI

② Uninformed consent and data use affect the right to privacy of individual

(E) EU fined tiktok in millions for transferring data to China without consent

③ Data being used illegally to manipulate the individual

Ⓐ Cambridge Analytica's interference in elections harming democracy

④ Data used by the state to create surveillance mechanism curbing liberty

Ⓐ Rise of Orwellian States like China

⑤ New form of exploitation affecting the dignity of individual

Ⓐ Deep focus and Digital Arrest

Measures Needed

① Comprehensive laws to create Accountability

Ⓐ EU's GDPR Act

② Assumption of Responsibility by technology companies

Ⓐ AI Summit in France 2020

There is need to respect the autonomy of individual by upholding privacy & liberty

Feedback

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CD & VA			
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Please put tick marks in the above table.

Here G is Good, A is Average and P is Poor.

TOTAL MARKS

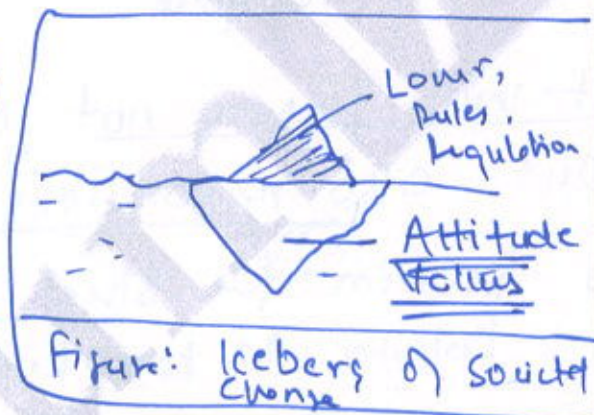
b) Even with legal safeguards in place, instances of sexual violence against women persist. How can a "change in attitude" help address this issue? (10 marks, 150 words)

विधिक सुरक्षा उपायों के बावजूद भी महिलाओं के खिलाफ यौन हिंसा की घटनाएं जारी हैं। "मनोवृत्ति में परिवर्तन" इस मुद्दे को हल करने में कैसे मदद कर सकता है? (10 अंक, 150 शब्द)

As per the NCRB crime statistics report 2023, 'Crime Against Women' increased by 4% in the year 2018-22 which displays the problem lies in attitude

Legal safeguards in place

- ① For Workplace Security: POSH Act 2013
- ② Domestic violence Act 2005
- ③ Fasttrack Courts using Nirbhaya Fund
- ④ National Commission for women



Ways in which change in Attitude can help

- ① Internalisation rather than mere compliance
- ② The belief of 19th century social reformers

② Culture of shame to nudge behavioural change FD Japanese Society

③ Men coming forward will reinforce Government's attempt for safety

FD # Selfie with Daughter initiative in Konyane

④ It will impose not just accountability but also responsibility.

FD Reclaim the Street Protest after Kolkata Rg kor Rape case

Ways to Attitudinal change

- ① Counselling of boys by parents themselves
- ② Indian Express Column "Raising a Boy"

Rewarding and glorifying the good Samaritan behaviour

③ Gender Sensitization through Media

It is the fundamental duty of citizens to uphold the dignity of a woman (Article 14(a))

Feedback

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TOTAL MARKS	
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Q.2) a) What is meant by 'parliamentary ethics'? Discuss its significance in maintaining democratic values in the context of recent developments in Indian politics. (10 marks, 150 words)

'संसदीय नैतिकता' से क्या अभिप्राय है? भारतीय राजनीति में हाल के घटनाक्रमों के संदर्भ में लोकतांत्रिक मूल्यों को बनाए रखने में इसके महत्व पर चर्चा करें। (10 अंक, 150 शब्द)

Parliamentary ethics refer to upholding the values in the proceedings as well as functioning of Parliament.

It is the act of ensuring Justice, upholding freedom and liberty and maintaining the decorum in the Parliament

Significance in maintaining democratic values

⊕ For Parliament

① It will ensure fewer disruptions in the proceedings

Ⓛ 17th Lok Sabha's productivity was only 88% as per PRS Report

② Will uphold the credibility in the eyes of public.

Ⓛ India ranks at 96th in Corruption Perception Index.

③ It will repose trust for parliament

(F) "Cash for Questioning Scam" in 2024 in Lok Sabha led to public outcry

⊕ For Parliamentarianism themselves

① Equal opportunity and fair treatment to all

(F) in 17th Lok Sabha only 2 private Member bill discussed.

② Ensure the freedom of speech of the MPR to debate (Article 105)

③ Constructive dialogue and debate will increase the efficiency of policymaking.

For Citizens

① Ensure policymaking include interest of 'Common Good'
(F) Inclusion Policies

② will protect citizens from arbitrary highhandedness

It is necessary as remarked by Dr. Ambedkar "The Constitution will remain futile if those having Authority act irresponsibly"

Feedback

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TOTAL MARKS

b) A "non-absolutist approach" has been a defining feature of ethical considerations in Indian society and its philosophical traditions. Do you agree? Justify your answer. (10 marks, 150 words)

भारतीय समाज और इसकी दार्शनिक परंपराओं में नैतिक विचारों की एक परिभाषित विशेषता "गैर-निरपेक्ष दृष्टिकोण" रही है। क्या आप इससे सहमत हैं? अपने उत्तर का औचित्य सिद्ध कीजिए। (10 अंक, 150 शब्द)

Indian Society has been a land of multiculturalism, characterised by 'sabd bowl' identity which depicts the tradition to be non absolutist to large extent

Non Absolutist as defining feature

① Tradition of democracy since the ancient times

Ⓜ "Vidhata" in Rig Vedic Age

② Emphasis on "debate and discussion"

Ⓜ "Shashtraartus" tradition

③ Philosophy of Multiple Realities

Ⓜ Anekantavada and Syadvada of Jainism

④ The tolerant nature of the state since ages

eg) Ashoka's Dhamma even tolerant to animals

⑤ The preaching of truth having many versions.

eg) Advait Philosophy

⑥ The constitution guarantees set of rights and special provision for minorities

eg) Article 25 right to practice religion

⑦ State have no religion and secular in nature # Preamble

However the right of minorities has largely been absolute

↳ ① Focus on Dharma for King
eg) Purushartu

↳ ② Collectivism focus on duties over mere rights

Yet the tradition reveals itself in Celebration of differences & Vasudhiva Kutumbhva

Feedback

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TOTAL MARKS

Q.3) Given below are three quotations of great thinkers. What do each of these quotations convey to you in the present context?

नीचे महान विचारकों के तीन उद्धरण दिए गए हैं। वर्तमान संदर्भ में इनमें से प्रत्येक उद्धरण आपको क्या संदेश देता है?

a) "You may never know what results come from your action. But if you do nothing, there will be no result" Mahatma Gandhi (10 marks, 150 words)

"आप कभी नहीं जान सकते कि आपके काम से क्या परिणाम निकलेंगे। लेकिन अगर आप कुछ नहीं करेंगे, तो कोई परिणाम नहीं निकलेगा" महात्मा गांधी (10 अंक, 150 शब्द)

The above quote of Gandhiji highlights the importance of action instead of just waiting.

We may not know the result of action because

① The uncertain reality of the future

Ⓜ Natural disasters

② Role of fortune and uncontrollable circumstances

Ⓜ Machiavelli's Theory of Migration

③ The world is world of change hence no guarantee

Ⓜ Repeated UPSC Attempts may lead to success.

But if we do nothing there will be no result because

① The action we take today determines the future

① Climate Summit: Montreal protocol
↓
recovery of Ozone.

② Those who don't learn from mistakes are bound to repeat it

① 2nd wave of COVID in 2021

③ It requires persistent effort to achieve goodness

① ISRO's journey of becoming Global Space Arena

④ We can't expect the fruits of mango by sowing seeds of Babur

Action is ultimately important because

"The world is changed by our action not by our opinion" - Gandhi Ji

Feedback

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TOTAL MARKS

b) "Our lives begin to end the day we become silent about things that matter." Martin Luther King Jr.
(10 marks, 150 words)

"हमारा जीवन उस दिन खत्म होना शुरू हो जाता है जिस दिन हम महत्वपूर्ण चीजों के बारे में चुप हो जाते हैं।" मार्टिन लूथर किंग जूनियर
(10 अंक, 150 शब्द)

The above statement highlights the need to perform the duty by raising concerns about things that matter.

By why do people become silent

① It takes courage to speak against the wrong

Ex) Bhagat Singh against Public Safety Act 1928

② It may require persistence and patience for any substantial result.

Ex) Anna Hazare against Corruption

③ People may face adversity and threat

Ex) IAS Anoop Khemka's movement for 50 transfer.

lives begins to end when we become silent because

- ① It will reduce any accountability
eg) Collusive Corruption
- ② It may give rise to totalitarian regimes
eg) Hannah Arendt on rise of Hitler
- ③ Imposition of duties and abrogation of any rights
eg) Surveillance State of George Orwell's 1984
- ④ Erasure of any self identity and self respect

Unexamined life is not worth living

John Furr's need to rise against any tide of wrongful authority as its sold

"Do not go gentle into that good night
Rage, rage against the dying of the light"

Feedback

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TOTAL MARKS

c) "Experience is the only teacher we have. We may talk and reason all our lives, but we shall not understand a word of truth, until we experience it ourselves". Swami Vivekananda (10 marks, 150 words)

"अनुभव ही हमारा एकमात्र शिक्षक है। हम जीवन भर बातें और तर्क करते रहेंगे, लेकिन हम सत्य का एक भी शब्द तब तक नहीं समझ पाएंगे, जब तक हम स्वयं उसका अनुभव न करें।" स्वामी विवेकानंद (10 अंक, 150 शब्द)

The above statement by Swami Vivekananda highlights the need of reasoning with oneself in order to progress in life

Experience is the only teacher we have
because

① The emotions are subjective and can't be understood objectively

⇒ Gandhi cleaned toilets to understand plight of Dalits

② All knowledge lies within us and the path to true knowledge is Introspection

⇒ Socrates' "know thyself"

③ It gives rise to deepening the understanding

⇒ Hannah Arendt's "phenomenology" because of her own experience of Nazi

④ Not experiencing, will lead to "ivory tower" or headquarter polymobin

⑨ Wrongful denial of forest claim in Madhya Pradesh due to sole reliance on satellite imagery

However in administration we also need to learn from other's experience

① The high cost of waiting till we experience

⑨ Disaster Management

② It helps us to imitate the best practices of the world

⑨ Securing critical minerals by own

Therefore there's need to display self awareness and social awareness to learn from own as well as other's experience

Feedback

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#	G	A	P
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TOTAL MARKS	
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Q.4) a) The interplay between laws and conscience is subtle; their synergy encourages ethical conduct, while dissonance can give rise to significant ethical dilemmas. Illustrate with examples.

(10 marks, 150 words)

विधि और विवेक के बीच का अंतरसंबंध सूक्ष्म है; उनका संतुलन नैतिक आचरण को प्रोत्साहित करता है, जबकि असंगति महत्वपूर्ण नैतिक दुविधाओं को जन्म दे सकती है। उदाहरणों के साथ स्पष्ट करें। (10 अंक, 150 शब्द)

Laws are the formal ~~area~~ instrument of behaviour regulation created by the competent authority while Conscience is the inherent intuitive capacity to do calculated reasoning and make decision.

The synergy will display ethical conduct

① Wise use of discretionary power

① Zail Singh exercised pocket veto in Indian POA Bill that curbed press liberty

② Righteous use of authority to maximize public welfare

② Vinod Rai, former CAA unearthed various corruption case like Coal scam and 2G scandal

③ Help in prudent decision making

① Supreme Court quashed POCSO case to reduce plight of consensual couple and provide basic need like shelter

However discretion can give rise to significant ethical dilemma as

① Personal Morality vs legal Provision

① termination of pregnancy when it is illegal

② may create conflict in immediate purpose vs long term impact

① transfusion of unbanked blood directly to save life in emergency.

However as Gondewji said, "Justice court of conscience favors no law of majority", hence person must find balance to maximize benefit and reduce negative impact.

Feedback

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#	(C)	(A)	(P)
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TOTAL MARKS

b) "In post-conflict rehabilitation, the pursuit of justice must be balanced with the need for reconciliation." Examine this statement in the context of addressing ethnic violence. (10 marks, 150 words)

"संघर्ष पश्चात् पुनर्वास में, न्याय की खोज को सुलह की आवश्यकता के साथ संतुलित किया जाना चाहिए।" नृजातीय हिंसा को संबोधित करने के संदर्भ में इस कथन का परीक्षण करें। (10 अंक, 150 शब्द)

Today the world is facing refugee crisis due to ethnic violence in failed states which necessitates pursuit of justice.

The pursuit of justice must be balanced with need of reconciliation as

① Security of resources in the developing world

① India facing Rohingya dilemma

② Rehabitation and shelter is not sustainable beyond a point

② Crisis faced by European countries

③ It does not address the root cause of the problem i.e. ethnic violence

need of UN led peacekeeping in violence-fused states.

④ Dialogue and tolerance is the only guarantee to ensure long term peace

eg) Indian Government signed Bodo Peace Accord

⑤ Mainstreaming the insurgents will ensure mitigating loss of life

eg) Indian Army's "winning hearts & minds" strategy

However at the same time justice must prevail as

↳ ① Duty of Nation to not refuse shelter

↳ ② Theories suggest peaceful coexistence possible

eg) Bomb Shelter Analogy

In difficult times, people are ready to live with hundreds when they won't show with 5 in normal times

Therefore humanity must prevail and attempt should always be made for reconciliation

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TOTAL MARKS

Q.5) a) What do you understand by the term "Conflict of Interest"? How does it manifest in the decision making by public servants? In what ways can it be minimized? (10 marks, 150 words)

आप "हितों के टकराव" शब्द से क्या समझते हैं? यह लोक सेवकों द्वारा निर्णय लेने में कैसे प्रकट होता है? इसे किन तरीकों से कम किया जा सकता है? (10 अंक, 150 शब्द)

Conflict of Interest is a situation where public servants professional obligation has potential of jeopardize due to personal interest and affiliation.

Manifestation of Conflict of Interest

① In dispute resolution, one party can be friend or relative

Ⓜ Often seen in judiciary

② In resource allocation, one's own community may demand more

Ⓜ Allocation during disaster

③ In project allocation, one's own relative may be a stakeholder

Ⓜ Tendering of public project like road construction

④ The investigation committee members may work under leader who has been accused.

④ New flagged process of investigation on Superintendent of Police

Ways to Minimise the Conflict of Interest

① Remove oneself from the process altogether

④ Recusal exercised by Judges

② Make public the potential of conflict of interest
↓
it will generate trust & scrutiny

③ Hire an independent third party to supervise process

④ Digitalisation of process to reduce human intervention (and ARL recommendations)

④ e-tendering

Resolution of the conflict of interest helps public servant to avoid traits "unbecoming of Civil Servant".

Feedback

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TOTAL MARKS

b) The utilitarian principle of 'the greatest happiness of the greatest number' should guide decision-making and public policy formulation. What is your opinion in this regard? Discuss.

(10 marks, 150 words)

'अधिकतम लोगों का अधिकतम सुख' के उपयोगितावादी सिद्धांत को निर्णय लेने और सार्वजनिक नीति निर्माण में मार्गदर्शन करना चाहिए। इस संबंध में आपकी क्या राय है? चर्चा करें। (10 अंक, 150 शब्द)

Jeremy Bentham has been recognized as "Father of Utilitarianism" who provided that not only the action is guided by utilitarianism but also 'ought to be'.

Utilitarian Principle Guiding decision making

Positive

① It will ensure Maximum practical solution

② Uphold the democracy as numbers given weightage

③ Will ensure the "Rule of Law"

⇒ Reasonable restriction under Article 19.

Negative

① It will lead to Rule of majority sidelining minority.

② Will create distrust in hearts of minority

③ May lead to social friction in the society

⇒ Communal violence

However since it becomes a potential scenario for mobocracy we should follow ~~the~~ other methods like

- ① Common Good Approach will mean "Sabko Soch Sabko Vikas"
- ② Rights approach
↳ minimum interference in rights of individual
- ③ Justice Approach
↳ chosen the option or reviewed 'just' by ethical standards
- ④ Virtue Approach
↳ The option should display of virtuous character

It is because "Each man is an end in himself. No one ought to treat others as mere means" - Kant's Dictum

Feedback

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Please put tick marks in the above table.

Here G is Good, A is Average and P is Poor.

TOTAL MARKS

Q.6) a) The risks to civilian aviation in conflict zones underscore the need for an ethical framework prioritizing human lives. Yet, the interplay of state interests and sovereignty complicates global responses. What ethical principles should guide nations in addressing aviation safety, and how can the international community address these risks? (10 marks, 150 words)

संघर्ष क्षेत्रों में नागरिक विमानन के लिए जोखिम मानव जीवन को प्राथमिकता देने वाले नैतिक ढांचे की आवश्यकता को रेखांकित करते हैं। फिर भी, राज्य हितों और संप्रभुता के बीच परस्पर क्रिया वैश्विक प्रतिक्रियाओं को जटिल बनाती है। विमानन सुरक्षा को संबोधित करने में राष्ट्रों को किन नैतिक सिद्धांतों का मार्गदर्शन करना चाहिए, और अंतरराष्ट्रीय समुदाय इन जोखिमों को कैसे संबोधित कर सकता है? (10 अंक, 150 शब्द)

The executive sovereignty rights provided by the Westphalian world order often poses restriction on use of territorial and maritime territories.

Ethical principles guiding nation in addressing aviation safety

① Follow Geneva Convention on rules of war.

② Civilian passenger planes must never be targeted

③ Take proactive step in preventing the loss of life

④ Declaration of closure of airspace on time.

③ Following the Just War Principles to ensure communication line is active

④ Providing safe space to the humanitarian organization like

① Red Cross and UN Human Aid

ways to address risk by International Community

① Ensure universally ratified treaty for eviction safety.

② Explicit condemnation of attacking civilian target.

The humanity must realize that we are crew of spaceship called Earth and just passenger hence our action will determine our destination.

Feedback

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TOTAL MARKS

b) "Knowing yourself is the beginning of all wisdom." Bring out the importance of emotional intelligence (EI) in self-realisation. How can it be developed? (10 marks, 150 words)

"खुद को जानना सभी ज्ञान की शुरुआत है।" आत्म-साक्षात्कार में भावनात्मक बुद्धिमत्ता (EI) के महत्व को उजागर करें। इसे कैसे विकसित किया जा सकता है? (10 अंक, 150 शब्द)

Socrates, the father of Philosophy gave the dictum of "know thyself" because all knowledge is inherent in the person and it leads to attainment of true knowledge i.e. wisdom.

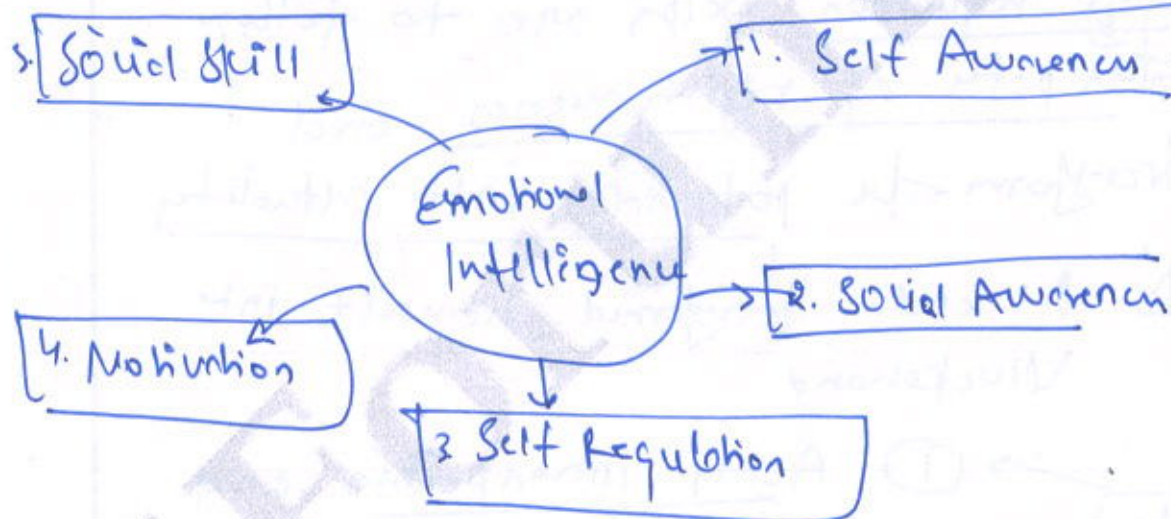


Fig: Daniel Coleman's Components of Emotional Intelligence

Importance of EI in self-realisation

1. Gives the courage to question own state of being and decision.
eg) Gandhi's Experiments with truth.

② Social skills help the person to find one's existence in society

⊲ by dialogue and discussion

③ Motivation helps one to keep pursuing the purpose of life

⊲ Ashoka's transformation to Dharmashoka

④ Self regulation helps one to follow the path of righteousness and transform the potentiality into actuality.

⊲ Maxandra transformed himself into Vivekananda

Ways to develop EI

① Act of introspection and critical examination

② Exposure to eminent personalities

⊲ Buddha's thoughts

Indeed self-realisation has the potential to transform the lives.

Feedback

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TOTAL MARKS

Section - B

Q.7) Prateek Kumar, the Project Manager, is in charge of the construction of a highly anticipated highway that is expected to drive regional development. The project aims to enhance connectivity, boost trade, and create substantial employment opportunities. Given its importance, it has become a focal point for the ruling party, which is actively promoting it as a symbol of progress ahead of the upcoming state elections next year. The timely completion of the highway is crucial, as the Chief Minister is scheduled to inaugurate it upon completion. This has led to added pressure on Prateek and his team to meet the approaching deadline, which is set for next month.

During a routine inspection, Prateek discovers that a particular stretch of the highway has been built with substandard materials. This section fails to meet the required safety and durability standards, posing a serious threat to public safety and lives. If left unresolved, the compromised quality could lead to accidents, undermining both the project's credibility and the government's promises for safe and reliable infrastructure. Concerned, Prateek raises the issue with the contractor, but the contractor downplays the severity, claiming that minor adjustments will fix the problem without causing major delays.

In a subsequent team meeting, some senior members suggest that Prateek overlook the quality concerns to ensure the project remains on schedule. They argue that the majority of the highway meets standards and emphasize the severe economic and political consequences of delays. With elections approaching, they stress the importance of the Chief Minister's inauguration as a key political event. They warn that any delay could damage the ruling party's image, harm its electoral prospects, and potentially have repercussions for the team and the organization.

Later, the contractor privately approaches Prateek with a substantial bribe, urging him to ignore the issue and allow the project to proceed. The contractor justifies his actions by citing financial pressures and the need to complete the project on time. Prateek is an honest and upright officer, but he understands that addressing the problem would delay the project, making it impossible to meet the deadline.

- Discuss the ethical issues involved in the case.
- Under the given conditions, what are the options available to Prateek as the Project Manager? Critically evaluate each of the options.
- What option should Prateek adopt and why? (20 marks, 250 words)

परियोजना प्रबंधक प्रतीक कुमार एक बहुप्रतीक्षित राजमार्ग के निर्माण के प्रभारी हैं, जिससे क्षेत्रीय विकास को बढ़ावा मिलने की उम्मीद है। इस परियोजना का उद्देश्य कनेक्टिविटी को बढ़ाना, व्यापार को बढ़ावा देना और पर्याप्त रोजगार के अवसर पैदा करना है। इसके महत्व को देखते हुए, यह सत्तारूढ़ पार्टी के लिए एक केंद्र बिंदु बन गया है, जो अगले साल होने वाले राज्य चुनावों से पहले इसे प्रगति के प्रतीक के रूप में सक्रिय रूप से बढ़ावा दे रही है। राजमार्ग का समय पर पूरा होना महत्वपूर्ण है, क्योंकि मुख्यमंत्री इसके पूरा होने पर इसका उद्घाटन करने वाले हैं। इससे प्रतीक और उनकी टीम पर अगले महीने निर्धारित समय सीमा को पूरा करने का अतिरिक्त दबाव बढ़ गया है।

नियमित निरीक्षण के दौरान, प्रतीक को पता चलता है कि राजमार्ग के एक विशेष हिस्से को घटिया सामग्री से बनाया गया है। यह खंड आवश्यक सुरक्षा और स्थायित्व मानकों को पूरा करने में विफल रहता है, जिससे सार्वजनिक सुरक्षा और जीवन को गंभीर खतरा है। यदि इसे अनसुलझा छोड़ दिया जाता है, तो समझौता की गई गुणवत्ता दुर्घटनाओं का कारण बन सकती है, जिससे परियोजना की विश्वसनीयता और सुरक्षित और विश्वसनीय बुनियादी ढांचे के लिए सरकार के वादे दोनों कम हो सकते हैं। चिंतित, प्रतीक ने ठेकेदार के साथ इस मुद्दे को उठाया, लेकिन ठेकेदार ने गंभीरता को कम करके आंका, दावा किया कि मामूली समायोजन से बड़ी देरी के बिना समस्या ठीक हो जाएगी।

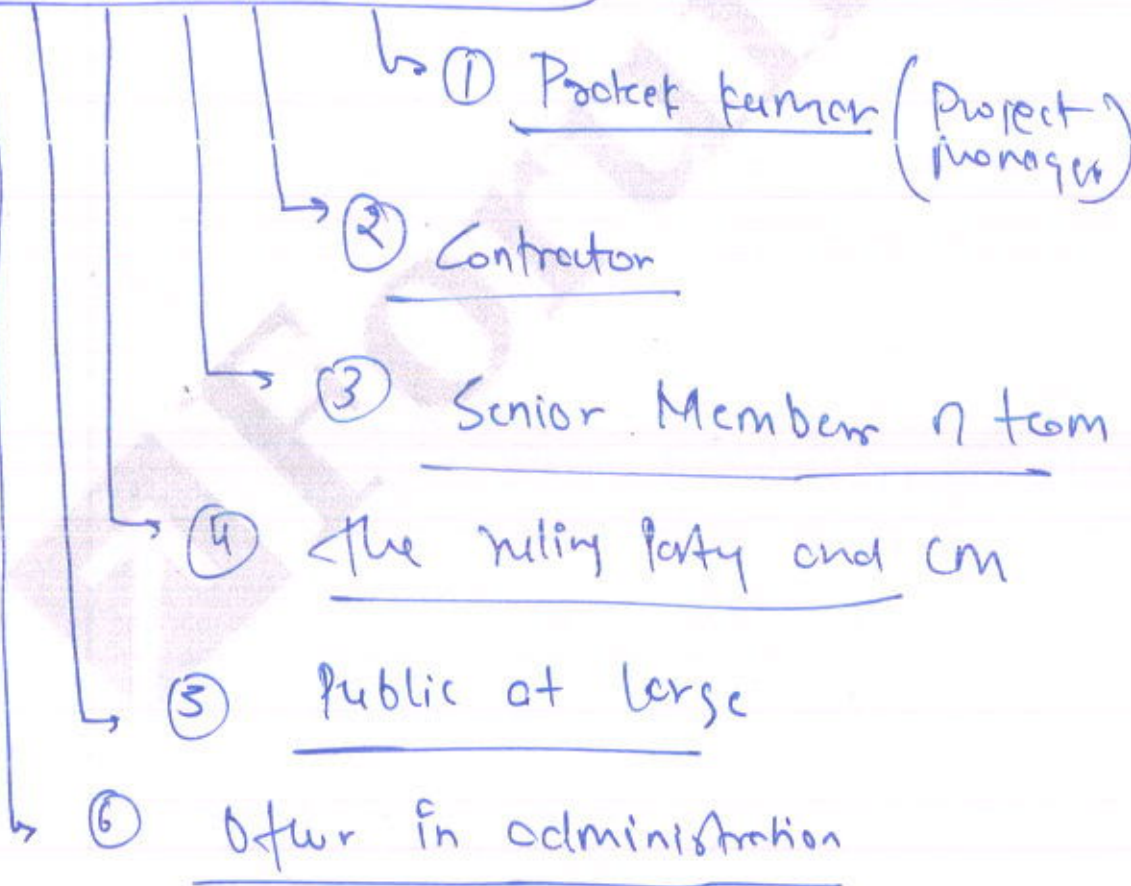
बाद की टीम मीटिंग में, कुछ वरिष्ठ सदस्यों ने सुझाव दिया कि प्रतीक को परियोजना को समय पर पूरा करने के लिए गुणवत्ता संबंधी चिंताओं को नजरअंदाज करना चाहिए। उनका तर्क है कि राजमार्ग का अधिकांश हिस्सा मानकों को पूरा करता है और देरी के गंभीर आर्थिक और राजनीतिक परिणामों पर जोर देता है। चुनाव नजदीक आने के साथ, वे एक प्रमुख राजनीतिक घटना के रूप में मुख्यमंत्री के उद्घाटन के महत्व पर जोर देते हैं। वे चेतावनी देते हैं कि किसी भी देरी से सत्तारूढ़ पार्टी की छवि को नुकसान हो सकता है, उसकी चुनावी संभावनाओं को नुकसान हो सकता है, और संभावित रूप से टीम और संगठन के लिए नतीजे हो सकते हैं। बाद में, ठेकेदार निजी तौर पर प्रतीक के पास एक बड़ी रिश्त ल लेकर आता है, और उससे इस मुद्दे को अनदेखा करने और परियोजना को आगे बढ़ने देने का आग्रह करता है। ठेकेदार वित्तीय दबाव और समय पर परियोजना को पूरा करने की आवश्यकता का हवाला

देकर अपने कार्यों को उचित ठहराता है। प्रतीक एक ईमानदार अधिकारी है, लेकिन वह समझता है कि समस्या का समाधान करने से परियोजना में देरी होगी, जिससे समय सीमा को पूरा करना असंभव हो जाएगा।

- मामले में शामिल नैतिक मुद्दों पर चर्चा करें।
- दी गई परिस्थितियों में, प्रोजेक्ट मैनेजर के रूप में प्रतीक के पास क्या विकल्प उपलब्ध हैं? प्रत्येक विकल्प का आलोचनात्मक मूल्यांकन करें।
- प्रतीक को कौन सा विकल्प अपनाना चाहिए और क्यों? (20 अंक, 250 शब्द)

The above case showcases the potential of corruption in public projects which poses threat to the life of public and trust over the administration.

Stakeholders Involved



Ans ①

The ethical Issues involved in the core are

- ① The leadership of Project at stake to display upright behaviour
- ② Duty of Project to ensure public safety
- ③ Network of corruption as contractor paying bribe
- ④ Accountability and Responsibility of the contractor
- ⑤ failure of the previous inspection team to overlook substandard material
- ⑥ Require courage by Project to stand against the pressure
- ⑦ Justice and integrity with respect to public money is herald.

Ans 6) Option available with Protections

1) Halt the working on particular station

Merit

- 1) Ensure the substandard material removed
- 2) Save the future safety

Demerit

- 1) Will delay the project
- 2) May face political punishment like transfer.

2) Ignore the finding of substandard material

Merit

- 1) Will lead to timely execution
- 2) Gain the political favour

Demerit

- 1) Threat to public life and safety
- 2) Will make Protections integrity questioned

③ Seek independent inspection by 3rd Party
and ensure no shortcut taken

Munit	Demerit
<p>① will uphold <u>due process of law</u></p> <p>② Safety and <u>Security of public</u></p>	<p>① May delay <u>the project</u></p>

④ The option that protects should
adopt is 3rd :

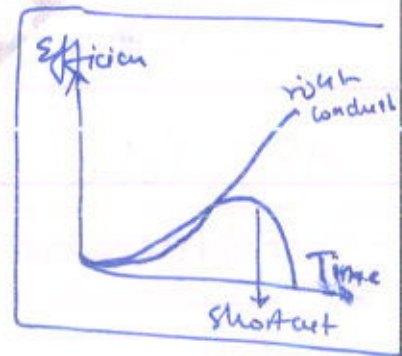
① To take view of 3rd party
independent expert

② If found the stretch separable
will go for it

③ If not separable, inform the
CM of potential future loss and
advise him/her against speedy/
hasty continuation.

Justification

- ① long term threat to public lives and safety
- ② Deterioration of substandard material used by contractor
- ③ If future bridge falls, trust of public will deteriorate.
- ④ Reopening the bridge will cost less than tackling the future disaster.



Hence, Project needs to display courage, integrity and persistence to make sure right way of highway construction

Feedback

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Please put tick marks in the above table.

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TOTAL MARKS	
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Q.8) Ramesh is a ninth-class student of Shiksha Public School from a lower-middle-class family in a tier-3 city. He had a deep interest in creative arts like music and dance and had always excelled in them. Teachers and friends often praised his talent, and Ramesh dreamed of pursuing a career in performing arts. However, his parents envisioned a different path for him, which was becoming an engineer. Coming from modest backgrounds and facing financial difficulties, Ramesh's parents were banking on his engineering career to secure a stable and prosperous future.

When Ramesh shared his dream with his parents, they strongly opposed it, as expected. His father dismissed his passion as unrealistic and said music and dance were not respectable professions. He also compared Ramesh to his cousin Mahesh, who had secured a high-paying job after graduating from a top engineering college. Ramesh felt pressured and reluctantly agreed to pursue science in school. After completing his board exams, his parents sent him to Kotanagar, a coaching hub known for engineering entrance exam preparation.

To finance Ramesh's coaching fees, his parents mortgaged their only ancestral property, emphasizing the importance of Ramesh's success in the upcoming engineering entrance exams. Ramesh, torn between his dreams and his family's expectations, resolved to work hard. However, the demanding coaching schedule, coupled with his lack of interest in the subjects, began to take a toll on his mental health.

Far from home, Ramesh felt isolated and depressed. He missed his friends, school environment, and the hobbies that once brought him joy. The pressure to perform was immense, with his mock test results consistently falling short of expectations. Over time, he began withdrawing from others, even avoiding phone calls with his parents.

After two years of grueling preparation, Ramesh appeared for the entrance exam under the weight of crushing expectations. When the results were declared, he was unable to secure admission to a prestigious engineering college. The disappointment in his parents' voices further deepened his guilt and sense of failure. Feeling like a burden and unable to bear the weight of unmet expectations, Ramesh took a drastic step and ended his life by jumping from his hostel building.

In his final note, Ramesh apologized to his parents for failing to meet their aspirations and expressed his regret for letting them down.

- Based on the above case study, discuss the ethical issues with the education system.
- What are the qualities lacked by Ramesh's parents?
- What qualities in a person can prevent them from taking the extreme step of suicide?

(20 marks, 250 words)

रमेश, शिक्षा पब्लिक स्कूल में नौवीं कक्षा का छात्र है, जो टियर-3 शहर के एक निम्न-मध्यम वर्गीय परिवार से है। उसे संगीत और नृत्य जैसी रचनात्मक कलाओं में गहरी रुचि थी और वह हमेशा उनमें अव्वल रहा। शिक्षक और दोस्त अक्सर उसकी प्रतिभा की प्रशंसा करते थे, और रमेश प्रदर्शन कला में अपना करियर बनाने का सपना देखता था। हालाँकि, उसके माता-पिता ने उसके लिए एक अलग रास्ता देखा, जो कि इंजीनियर बनना था। मामूली पृष्ठभूमि से आने और आर्थिक कठिनाइयों का सामना करने के कारण, रमेश के माता-पिता एक स्थिर और समृद्ध भविष्य को सुरक्षित करने के लिए उसके इंजीनियरिंग करियर पर भरोसा कर रहे थे।

जब रमेश ने अपने सपने को अपने माता-पिता के साथ साझा किया, तो उन्होंने उम्मीद के मुताबिक इसका कड़ा विरोध किया। उनके पिता ने उनके जुनून को अवास्तविक बताते हुए कहा कि संगीत और नृत्य सम्मानजनक पेशे नहीं हैं। उन्होंने रमेश की तुलना अपने चचेरे भाई महेश से भी की, जिसने एक शीर्ष इंजीनियरिंग कॉलेज से स्नातक होने के बाद उच्च वेतन वाली नौकरी हासिल की थी। रमेश ने दबाव महसूस किया और अनिच्छा से स्कूल में विज्ञान का अध्ययन करने के लिए सहमत हो गया। अपनी बोर्ड परीक्षाएँ पूरी करने के बाद, उनके माता-पिता ने उन्हें कोटानगर भेज दिया, जो इंजीनियरिंग प्रवेश परीक्षा की तैयारी के लिए जाना जाने वाला एक कोचिंग हब है।

रमेश की कोचिंग फीस का खर्च उठाने के लिए उसके माता-पिता ने अपनी एकमात्र पैतृक संपत्ति गिरवी रख दी, जिससे आगामी इंजीनियरिंग प्रवेश परीक्षाओं में रमेश की सफलता के महत्व पर जोर दिया जा सके। अपने सपनों और अपने परिवार की उम्मीदों के बीच उलझे रमेश ने कड़ी मेहनत करने का संकल्प लिया। हालाँकि, कोचिंग का व्यस्त कार्यक्रम और विषयों में उसकी रुचि की कमी ने उसके मानसिक स्वास्थ्य पर बुरा असर डालना शुरू कर दिया।

घर से दूर, रमेश अकेला और उदास महसूस करता था। उसे अपने दोस्तों, स्कूल के माहौल और उन शौक की याद आती थी जो कभी उसे खुशी देते थे। अच्छा प्रदर्शन करने का दबाव बहुत ज्यादा था, उसके माँक टेस्ट के नतीजे लगातार उम्मीदों से कम आ रहे थे। समय के साथ, वह दूसरों से दूर रहने लगा, यहाँ तक कि अपने माता-पिता से फ़ोन पर बात करने से भी कतराने लगा।

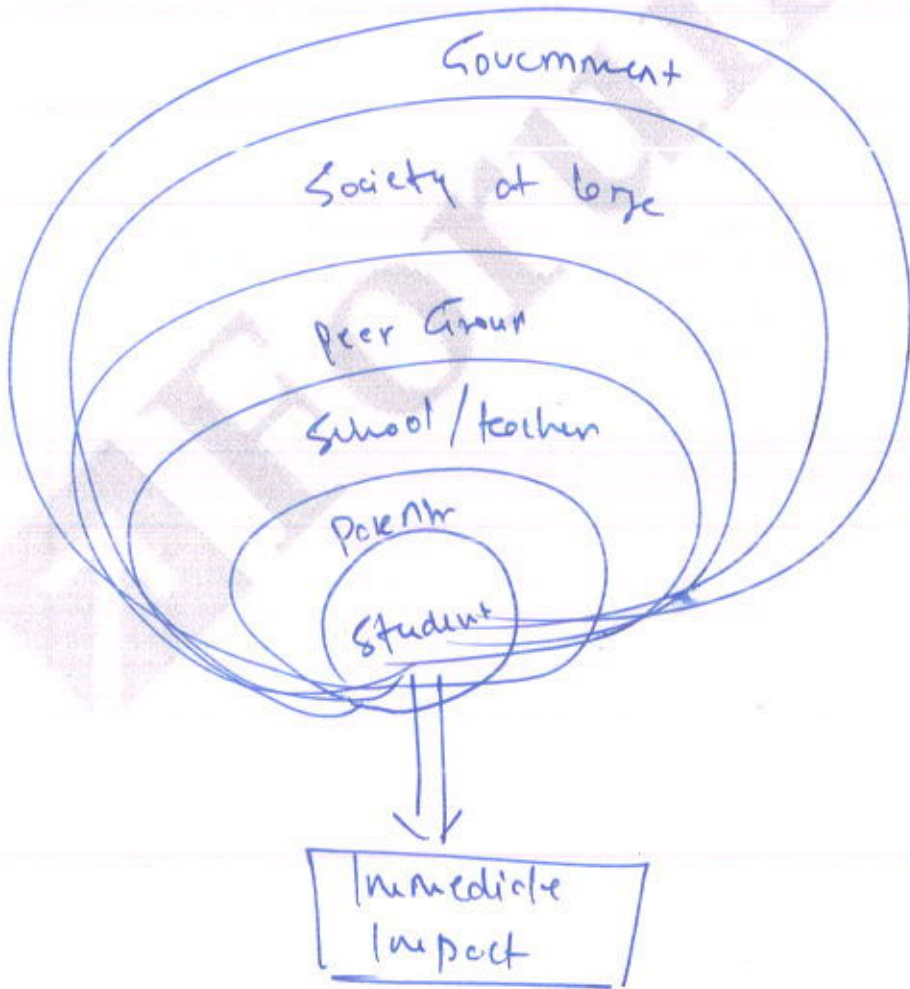
दो साल की कड़ी मेहनत के बाद, रमेश ने भारी उम्मीदों के बोझ तले प्रवेश परीक्षा दी। जब परिणाम घोषित हुए, तो वह एक प्रतिष्ठित इंजीनियरिंग कॉलेज में प्रवेश पाने में असमर्थ था। उसके माता-पिता की आवाज़ में निराशा ने उसके अपराधबोध और असफलता की भावना को और गहरा कर दिया। बोझ महसूस करने और पूरी न हुई उम्मीदों का भार उठाने में असमर्थ, रमेश ने एक कठोर कदम उठाया और अपने छात्रावास की इमारत से कूदकर अपनी जान दे दी। अपने अंतिम नोट में रमेश ने अपने माता-पिता से उनकी आकांक्षाओं को पूरा न कर पाने के लिए माफी मांगी तथा उन्हें निराश करने के लिए खेद व्यक्त किया।

- a. उपरोक्त केस स्टडी के आधार पर शिक्षा प्रणाली से जुड़े नैतिक मुद्दों पर चर्चा करें।
- b. रमेश के माता-पिता में कौन से गुणों का अभाव है?
- c. किसी व्यक्ति के कौन से गुण उसे आत्महत्या जैसा चरम कदम उठाने से रोक सकते हैं?

(20 अंक, 250 शब्द)

The given case highlights the rising case of suicides in students due to various factors like isolation, peer pressure etc

Stakeholders



Ans @

Several Issues with the education system

- ① Excessive focus on career over character.
- ② Judgement of student by marks over morality
- ③ The discrimination in the education institute
 (E) Delit student of IIT Bombay committed suicide (2024)
- ④ low focus on moral education
 (E) Peru's education system - compulsory teach 5-10 minutes moral education prior to class
- ⑤ Focusing on rote learning instead of critical thinking and introspection
 (E) Verbose of syllabus gives low time to introspect

⑥ Teaches education as mere means
rather than end

⑦ Rigid pedagogy of teachers gives less space for conceptual clarity.

⑧ Commercialization of education making the education inaccessible to poor

⑨ Romish parents mortgaged only bond they had for coaching fees

⑤ Qualities lacked by Romish's parents

- ① Empathy to let child pursue own dream
- ② Duty towards child to allow liberty
- ③ Self Interest instead of concern for the child
- ④ Lacked democratic parenting attribute

- ⑤ Poor communication skill by not allowing romush to express desire
- ⑥ Value of life was not understood because they compared son to another boy's success story.

Qualities in a person to prevent suicide

- ① Self Awareness and Self belief
to face the adversity
- ② Courage to keep trying and not feeling exhausted
- ③ Patience and persistence in approach
① Manjhi the mountaineer.
- ④ Communication skill to seek help from mentor/guide
- ⑤ Understanding the larger purpose of life
- ⑥ Practice of overcoming anxiety by meditation

⑦ Understanding the serenity of life

⑧ Vision of long term objectives

↳ The lines of Forivansh Kei Bachhon Gay
give hope to people

"Tu kis liye nirash hai
Tu chal
Teri wojood ki
Samay ko talash hai"

Why are you disappointed
Keep walking
Because the Destiny awaits
Your existence

Feedback

(For OFFICE use only)

#	G	A	P
AWIS			
CD & VA			
S & F			
P & R			

Please put tick marks in the above table.

Here G is Good, A is Average and P is Poor.

TOTAL MARKS

Q.9) Inside a busy city administration office, Joint Municipal Commissioner Keerthi, who also serves as the Public Information Officer (PIO), faces a challenging situation. Recently, an RTI application has been received, demanding details about public infrastructure projects initiated during her tenure. Upon reviewing the requested information, Keerthi discovers that certain decisions made regarding these projects were not entirely sound in hindsight. These decisions, although taken in good faith and after due diligence, failed to realize promised outcomes. There were other employees also who were party to this decision. The disclosure of this information could potentially lead to scrutiny and backlash against herself, the employees, and contractors involved. Known for her integrity and commitment to public service, Keerthi finds herself at a crossroads. The RTI Act has served as a critical check against administrative arbitrariness, ensuring transparency and accountability. However, she also observes a troubling trend. RTI applications are often used by vested interests and activists seeking personal gain rather than genuine public interest. Some activists even resort to threats or extortion tactics, undermining the integrity of the RTI process. She fears the requested RTI information could be similarly exploited. Moreover, the employees involved are requesting her to withhold the information. In navigating this situation, Keerthi weighs her options carefully.

- a. Critically examine the options available to Keerthi in the above situation.
b. Which of the above would be the most appropriate for Keerthi and why? (20 marks, 250 words)

एक व्यस्त शहर प्रशासन कार्यालय के अंदर, संयुक्त नगर आयुक्त कीर्ति, जो सार्वजनिक सूचना अधिकारी (PIO) के रूप में भी काम करती हैं, एक चुनौतीपूर्ण स्थिति का सामना करती हैं। हाल ही में, एक RTI आवेदन प्राप्त हुआ है, जिसमें उनके कार्यकाल के दौरान शुरू की गई सार्वजनिक अवसंरचना परियोजनाओं के बारे में विवरण मांगा गया है। मांगी गई जानकारी की समीक्षा करने पर, कीर्ति को पता चलता है कि इन परियोजनाओं के संबंध में किए गए कुछ निर्णय पूरी तरह से सही नहीं थे। ये निर्णय, हालांकि सद्भावनापूर्वक और उचित परिश्रम के बाद लिए गए थे, लेकिन वादा किए गए परिणामों को प्राप्त करने में विफल रहे। इस निर्णय में अन्य कर्मचारी भी शामिल थे। इस जानकारी के प्रकटीकरण से संभावित रूप से उनके, कर्मचारियों और शामिल ठेकेदारों के खिलाफ जांच और प्रतिक्रिया हो सकती है। अपनी ईमानदारी और सार्वजनिक सेवा के प्रति प्रतिबद्धता के लिए जानी जाने वाली कीर्ति खुद को एक चौराहे पर पाती हैं। RTI अधिनियम ने प्रशासनिक मनमानी के खिलाफ एक महत्वपूर्ण जांच के रूप में काम किया है, जो पारदर्शिता और जवाबदेही सुनिश्चित करता है। हालांकि, वह एक परेशान करने वाली प्रवृत्ति भी देखती हैं। RTI आवेदनों का उपयोग अक्सर निहित स्वार्थों और कार्यकर्ताओं द्वारा वास्तविक सार्वजनिक हित के बजाय व्यक्तिगत लाभ के लिए किया जाता है। कुछ कार्यकर्ता तो धमकी या जबरन वसूली की रणनीति का भी सहारा लेते हैं, जिससे आरटीआई प्रक्रिया की सत्यनिष्ठा को नुकसान पहुंचता है। उन्हें डर है कि मांगी गई आरटीआई जानकारी का भी इसी तरह से फायदा उठाया जा सकता है। इसके अलावा, इसमें शामिल कर्मचारी उनसे जानकारी छिपाने का अनुरोध कर रहे हैं। इस स्थिति से निपटने के लिए, कीर्ति अपने विकल्पों पर सावधानीपूर्वक विचार कर रही हैं।

- a) उपर्युक्त स्थिति में कीर्ति के लिए उपलब्ध विकल्पों की आलोचनात्मक जांच कीजिए।
b) कौन सा विकल्प कीर्ति के लिए सबसे उपयुक्त होगा और क्यों? (20 अंक, 250 शब्द)

RTE has been a landmark initiative in ensuring the transparency in the system ensuring Good Governance.

keerthi need to uphold but only the letter of the law but also the spirit

(a) Options available

① To withhold the information

Merit

Demerit

① Safety from the public scrutiny

① will lead to distrust in the public

② Short term relief only column

② Set a slippery slope in Office

③ Harm the character of integrity

② Releasing the information without any cover up

Merit	Demerit
<p>① will uphold the <u>"spirit of law"</u></p> <p>② A chance to <u>ensure willingness to be scrutinized</u></p>	<p>① will nullify the purpose of law</p> <p>① May lead to <u>questioning over decision</u></p> <p>② May lose trust of <u>fellow employees</u></p>

③ Releasing the partial information

Merit	Demerit
<p>① <u>Safe from slips and chow of accusation</u></p> <p>② <u>Trust of fellow employees restored</u></p>	<p>① May be <u>considered illegal</u></p> <p>② Distort <u>Distorted</u> <u>Conscience</u> can lead to <u>Dimension</u> and <u>create trouble</u></p>

- ⑥ The most appropriate Option for Kerkari would be to disclose the information fully
- ① Duty as PIO to furnish the required information.
 - ② Uphold citizen centricity in the administrative functioning.
 - ③ Confident of her intention of these projects made in good faith.
 - ④ Satisfaction of Citizens as to performance of responsibilities.
 - ⑤ Set moral precedent in the administration and improve work culture.
 - ⑥ Concealing information will surely raise eyebrows and assume guilty.

- ⑦ Uphold the trust of public in the administration
- ⑧ Fulfil constitutional morality doctrine of ensuring welfare state (Article 38)
- ⑨ Give her confidence and remain tension free as she has nothing to hide
- ⑩ will safeguard the credibility and reputation of position

It is wisely said by John Stuart Mill

"Truth is bound to emerge"

Feedback

(For OFFICE use only)

#	G	A	P
AWIS			
CD & VA			
S & F			
P & R			

Please put tick marks in the above table.

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TOTAL MARKS	
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Q.10) Littering at popular tourist destinations has become a significant environmental and ethical concern in India. A recent incident highlighted this issue when tourists were observed throwing tissue papers and a cake box on the road after celebrating a birthday. When a local politely requested them to use a nearby dustbin just 5 feet away, the tourists dismissed the appeal, claiming no dustbin was available. The situation escalated when their driver threw a plastic bag into the adjacent valley.

Public reactions to the incident were divided. Some individuals commended the intervention as an effort to promote civic responsibility, emphasizing the need to protect fragile ecosystems like hill stations. Many argued that tourists must adhere to basic environmental ethics and that public spaces are a shared responsibility. Critics also highlighted the broader implications of such irresponsible behavior on the environment and local livelihoods.

On the other hand, the tourists involved accused those intervening of interfering in their personal affairs, claiming their privacy was being violated. The argument that the tourists were being publicly shamed through the viral video added another layer to the ethical debate. Many questioned whether posting such incidents online, even for a social cause, was appropriate or necessary.

The debate continues, with one side emphasizing the collective responsibility to preserve public spaces and the environment, while the other raises concerns about individual privacy and autonomy.

- What are the ethical concerns associated with tourists littering at public destinations?
- How can ethical tourism practices be integrated into policies to address issues like littering at tourist destinations?
- Suggest a course of action that balances environmental responsibility and individual rights. Justify your answer. (20 marks, 250 words)

भारत में लोकप्रिय पर्यटन स्थलों पर कूड़ा फेंकना एक महत्वपूर्ण पर्यावरणीय और नैतिक चिंता बन गया है। हाल ही में एक घटना ने इस मुद्दे को उजागर किया जब पर्यटकों को जन्मदिन मनाने के बाद सड़क पर टिश्यू पेपर और केक का डिब्बा फेंकते हुए देखा गया। जब एक स्थानीय व्यक्ति ने विनम्रतापूर्वक उनसे 5 फीट की दूरी पर स्थित पास के कूड़ेदान का उपयोग करने का अनुरोध किया, तो पर्यटकों ने गद्गद करते हुए आंशिक को स्मरित कर दिया कि कोई कूड़ेदान उपलब्ध नहीं है। स्थिति तब और बिगड़ गई जब उनके ड्राइवर ने बगल की घाटी में एक प्लास्टिक बैग फेंक दिया।

इस घटना पर लोगों की प्रतिक्रियाएँ विभाजित थीं। कुछ लोगों ने नागरिक जिम्मेदारी को बढ़ावा देने के प्रयास के रूप में हस्तक्षेप की सराहना की, जिसमें हिल स्टेशनों जैसे नाजुक पारिस्थितिकी तंत्रों की रक्षा करने की आवश्यकता पर जोर दिया गया। कई लोगों ने तर्क दिया कि पर्यटकों को बुनियादी पर्यावरणीय नैतिकता का पालन करना चाहिए और सार्वजनिक स्थान एक साझा जिम्मेदारी है। आलोचकों ने पर्यावरण और स्थानीय आजीविका पर इस तरह के गैर-जिम्मेदार व्यवहार के व्यापक प्रभावों पर भी प्रकाश डाला।

दूसरी ओर, शामिल पर्यटकों ने हस्तक्षेप करने वालों पर उनके निजी मामलों में हस्तक्षेप करने का आरोप लगाया, उनका दावा है कि उनकी निजता का उल्लंघन किया जा रहा है। यह तर्क कि वायरल वीडियो के जरिए पर्यटकों को सार्वजनिक रूप से शर्मिंदा किया जा रहा है, ने नैतिक बहस को एक और स्तर पर ला खड़ा किया। कई लोगों ने सवाल उठाया कि क्या ऐसी घटनाओं को ऑनलाइन पोस्ट करना, चाहे वह सामाजिक उद्देश्य के लिए ही क्यों न हो, उचित या आवश्यक था।

यह बहस जारी है कि एक पक्ष सार्वजनिक स्थानों और पर्यावरण को संरक्षित करने की सामूहिक जिम्मेदारी पर जोर दे रहा है, जबकि दूसरा पक्ष व्यक्तिगत गोपनीयता और स्वायत्तता के बारे में चिंता जता रहा है।

- सार्वजनिक स्थलों पर पर्यटकों द्वारा कूड़ा-कचरा फैलाने से जुड़ी नैतिक चिंताएं क्या हैं?
- पर्यटन स्थलों पर कूड़ा-कचरा फैलाने जैसी समस्याओं से निपटने के लिए नीतियों में नैतिक पर्यटन प्रथाओं को कैसे एकीकृत किया जा सकता है?
- पर्यावरणीय जिम्मेदारी और व्यक्तिगत अधिकारों के बीच संतुलन बनाने वाली कार्यवाही का सुझाव दें। अपने उत्तर का औचित्य सिद्ध करें। (20 अंक, 250 शब्द)

- ① Social Concern with tourist loitering of public destination
- ① Moral disengagement from doing unappreciable conduct
- ② May make the locals unwelcome the tourism leading to social tension
- ③ Abdication of the fundamental duty to perform civic duties [Article 51A]
- ④ Wrong value inculcation in the children by setting wrong precedent
- ⑤ Lead to anthropocentrism and harm the ecology
- ⑥ Cleanliness is a social responsibility
- ⑦ Disrespecting the dignity of the locals.

⑥ # ways to integrate ethical tourism practice into policies

① Nudging the public by using humour based posters appealing cleanliness

② Set accountability mechanism like penalties, using CCTV camera,

③ Uphold the culture of cleanliness to suppress the idea of littering

④ Delhi Metro station

④ Rewards and recognition to people who lead cleanliness drive

④ "Swachhata Sathi" (Friend of Cleaners)

⑤ Promote the ethical values of nature preservation and practices

④ Bishnoi Community & wildlife

④ Course of Action that balance environmental responsibility and individual rights

①

ForumIAS

Feedback

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#	G	A	P
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CD & VA			
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Please put tick
marks in the above
table.

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TOTAL MARKS	
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Q.11) With multipronged strategy of the Central and State Governments, especially in the last few years, the Naxalite problem has been resolved to a large extent in the affected states of the country. However, there are a few pockets in certain states where the naxalite problem still persists, mainly due to the involvement of foreign countries. Rohit is posted as SP (Special Operations) for the last one year, in one of the districts which is still affected by the naxalite problem. The district administration has taken a lot of developmental works in the recent past in the naxalite-affected areas to win the hearts and minds of the people. Over a period of time, Rohit has established an excellent intelligence network to get real-time information regarding the movement of naxalite cadre. To instill confidence in the public and have moral ascendancy over the naxalites, a number of cordon and search operations are being conducted by the police. Rohit, who himself was leading one of the contingents, got a message through his intelligence source that about ten hardcore naxalites were hiding in a particular village with sophisticated weapons. Without wasting any time, Rohit reached the target village with his team and laid out a foolproof cordon and started carrying out a systematic search. During the search, his team managed to overpower all the naxalites along with their automatic weapons. However, in the meantime, more than a hundred tribal women surrounded the village and started marching towards the target house. They were shouting and demanding the immediate release of insurgents since they are their protectors and saviors. The situation on the ground was becoming very critical as the tribal women were extremely agitated and aggressive. Rohit tried to contact his superior officer (IG Special Operations) of the state on the radio set and on mobile phone, but failed to do so due to poor connectivity. Rohit was in great dilemma since out of the naxalites apprehended, two were not only hardcore top insurgents with prize money of ₹10 lakhs on their heads, but were also involved in a recent ambush on the security forces. However, if he did not release the naxalites, the situation could get out of control since the tribal women were aggressively charging towards them. In that case, to control the situation, Rohit might have to resort to firing, which may lead to valuable loss of lives of civilians and would further complicate the situation.

- What are the options available with Rohit to cope with the situation?
- What are the ethical dilemmas being faced by Rohit?
- Which of the options, do you think, would be more appropriate for Rohit to adopt and why?
- In the present situation, what are the extra precautionary measures to be taken by the police in dealing with women protesters?

(20 marks, 250 words)

केंद्र और राज्य सरकारों की बहुआयामी रणनीति के कारण, खासकर पिछले कुछ वर्षों में, देश के प्रभावित राज्यों में नक्सली समस्या काफी हद तक हल हो गई है। हालांकि, कुछ राज्यों में कुछ ऐसे क्षेत्र हैं जहाँ नक्सली समस्या अभी भी बनी हुई है, जिसका मुख्य कारण विदेशी राष्ट्रों की भागीदारी है। रोहित पिछले एक साल से एसपी (स्पेशल ऑपरेशन) के पद पर तैनात हैं, जो कि अभी भी नक्सली समस्या से प्रभावित जिलों में से एक है। जिला प्रशासन ने लोगों का दिल जीतने के लिए नक्सल प्रभावित क्षेत्रों में हाल के दिनों में कई विकास कार्य किए हैं। पिछले कुछ समय में, रोहित ने नक्सली कैडर की गतिविधियों के बारे में वास्तविक समय की जानकारी प्राप्त करने के लिए एक बेहतरीन खुफिया नेटवर्क स्थापित किया है। लोगों में विश्वास पैदा करने और नक्सलियों पर नैतिक नियंत्रण रखने के लिए, पुलिस द्वारा कई घेराबंदी और तलाशी अभियान चलाए जा रहे हैं। रोहित, जो खुद एक टुकड़ी का नेतृत्व कर रहे थे, को अपने खुफिया सूत्रों से संदेश मिला कि एक खास गांव में करीब दस कट्टर नक्सली अत्याधुनिक हथियारों के साथ छिपे हुए हैं। बिना समय गंवाए रोहित अपनी टीम के साथ लक्षित गांव में पहुंचे और एक अचूक घेराबंदी को और व्यवस्थित तलाशी शुरू की। तलाशी के दौरान उनकी टीम ने सभी नक्सलियों को उनके स्वचालित हथियारों के साथ काबू कर लिया। हालांकि, इस बीच, सौ से अधिक आदिवासी महिलाओं ने गांव को घेर लिया और लक्षित घर की ओर कूच करना शुरू कर दिया। वे चिल्ला रही थीं और उग्रवादियों को तत्काल रिहा करने की मांग कर रही थीं, क्योंकि वे उनके रक्षक हैं। जमीनी स्तर पर स्थिति बहुत गंभीर होती जा रही थी क्योंकि आदिवासी महिलाएं बेहद उत्तेजित और आक्रामक थीं। रोहित ने राज्य के अपने वरिष्ठ अधिकारी (आईजी स्पेशल ऑपरेशन) से रेडियो सेट और मोबाइल फोन पर संपर्क करने की कोशिश की, लेकिन खराब कनेक्टिविटी के कारण ऐसा करने में असफल रहे। रोहित बड़ी दुविधा में था क्योंकि पकड़े गए नक्सलियों में से दो न केवल 10 लाख रुपये के इनामी शीर्ष उग्रवादी थे, बल्कि हाल ही में सुरक्षा बलों पर घात लगाकर किए गए हमले में भी शामिल थे। हालांकि, अगर वह नक्सलियों को नहीं छोड़ता, तो स्थिति नियंत्रण से बाहर हो सकती थी क्योंकि आदिवासी महिलाएं उन पर आक्रामक रूप से हमला कर रही थीं। उस स्थिति में, स्थिति को नियंत्रित करने के लिए रोहित को गोलीबारी का सहारा लेना पड़ सकता था, जिससे नागरिकों की जान जा सकती थी और स्थिति और भी जटिल हो सकती थी।

- इस स्थिति से निपटने के लिए रोहित के पास क्या विकल्प उपलब्ध हैं?
- रोहित को किन नैतिक दुविधाओं का सामना करना पड़ रहा है?
- आपके विचार से रोहित के लिए कौन सा विकल्प अधिक उपयुक्त होगा और क्यों?
- वर्तमान स्थिति में, महिला प्रदर्शनकारियों से निपटने में पुलिस द्वारा क्या अतिरिक्त एहतियाती उपाय किए जाने चाहिए?

(20 अंक, 250 शब्द)

Ans ① Option Available with Rohit

① ~~Release~~ ^{Release} the noxality to avoid escalation

Merit	Demerit
① <u>Pacify the agitated women</u>	① <u>May fuel violence in future</u>
② <u>Avoid potential loss of life</u>	② <u>Deter morale of Security force</u>

② Pacify women by appeals & talk to the leader or community representative

Merit	Demerit
① <u>Avoid escalation of situation</u>	① <u>May not yield result</u>
② <u>Gain support of community</u>	② <u>May delay the operation</u>
③ <u>Uphold the rule of law.</u>	

③ If not agree, fire in the air to harm the marching women.

Merit	Demerit
① may deter the <u>agitation</u>	① may charge up the <u>riotous</u>
② will uphold the law	

④ Ethical dilemmas faced by Rohit

① Short term union to party agitation

low term goal ^(or) of justice

② Personal safety security

^(or)
National Interest and peace

③ Upholding morale of forces by not giving up

^(or)
willing to cause minor harm

④ Ensuring the trust of villagers in capacity of security forces

①
Setting up the wrong precedent by releasing robbers

⑤ The option that would be most appropriate would be

To pacify the agitated women by talking to the representative because

⑥ The rule of law must always be upheld

⑦ Morale of security forces is utmost important to ensure security

⑧ The release of terrorists can lead to further catastrophes

as seen in case of Masood Azhar
who conducted Parliament Attack later

① Extra precautionary measure taken by Police

① Women's argument must be listened carefully to assure them

② To avoid physical fight to every possible cost.

③ Not to injure women who are civilians

④ Women Police may enjoy the women's leader.

The right use of Emotional Intelligence is required to solve this type of charged scenario. The use of right verbal, non verbal language, and providing rational fact after listening the concern can help in pacifying the agitator and curb the noxalities.

Feedback

(For OFFICE use only)

#	G	A	P
AWIS			
CD & VA			
S & F			
P & R			

Please put tick marks in the above table.

Here G is Good, A is Average and P is Poor.

TOTAL MARKS	
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Q.12) In the lush green expanse of the Eastern Ghats, a significant change is underway. The state government has announced a new infrastructure project—a highway connecting City A and City B. This project, envisioned as a catalyst for economic growth and enhanced connectivity, also promises to attract significant investments, including from a major semiconductor company. The semiconductor company is important for strategic purposes, given the growing importance of semiconductors in defense, space, and communications sectors. However, the proposed highway passes through a densely forested tribal area, home to an indigenous community deeply connected to the land.

The local tribal community, reliant on the forest for their livelihood and cultural practices, is alarmed by the prospect of displacement and the extensive forest clearance required by the project. The forest is not just their home but a crucial part of their identity and source of livelihood. It is where their ancestors are buried, where they grow medicinal plants, and where their children play. The community's leaders, including Meera, a respected elder, are determined to protect their land. They fear losing their ancestral lands and the destruction of their way of life.

Determined to make their voices heard, the community organizes a protest march to the office of the District Magistrate and seeks time to meet the DM. The DM, Vikash known for his fair and balanced approach, listens intently as Meera and other leaders explain their fears. They asserted their legally protected right to manage and protect the forest.

Meanwhile, in the corporate offices of M&T Infrastructure Ltd., CEO Sunil is grappling with the growing unrest. The company has been contracted to build the highway, but the resistance from the tribal community poses a significant challenge. Delays could lead to escalating costs and potential project failure. Sunil decides to seek a meeting with Saritha, the Chief Secretary of State, to discuss the situation. Saritha, overseeing the project from the state secretariat, is aware of the delicate balance needed. The project is crucial for the state's development and aligns with the policy of promoting ease of doing business. Moreover, the potential investment from the semiconductor company is strategically important for both the state and the nation. Any delay or hindrance could tarnish the state's reputation and dissuade future investments. When Sunil meets Saritha, he lays out his concerns. "Madam Secretary, the protests are intensifying. If this continues, we might have to consider withdrawing from the project. The financial risks are becoming untenable."

The ruling party, keen to maintain its pro-development image, wants early completion of the project and the materialization of the semiconductor manufacturing plant to fulfill its poll promises. The Chief Secretary conveys the policy of the state government and the concerns of M&T Infrastructure Ltd. to the District Magistrate of the district concerned. As the administrative head of the district, the responsibility for maintaining law and order and facilitating development projects rests upon him.

a. What are the ethical issues involved in the case?

b. Evaluate the options available to Vikash, being District Magistrate of the area.

c. What course of action should Vikash adopt and why? (20 marks, 250 words)

पूर्वी घाट के हरे-भरे विस्तार में एक महत्वपूर्ण बदलाव चल रहा है। राज्य सरकार ने एक नई बुनियादी ढांचा परियोजना की घोषणा की है - शहर A और शहर B को जोड़ने वाला एक राजमार्ग। आर्थिक विकास और बेहतर कनेक्टिविटी के उत्प्रेरक के रूप में परिकल्पित इस परियोजना से एक प्रमुख सेमीकंडक्टर कंपनी सहित महत्वपूर्ण निवेश आकर्षित होने का भी वादा किया गया है। रक्षा, अंतरिक्ष और संचार क्षेत्रों में सेमीकंडक्टर के बढ़ते महत्व को देखते हुए, सेमीकंडक्टर कंपनी रणनीतिक उद्देश्यों के लिए महत्वपूर्ण है। हालाँकि, प्रस्तावित राजमार्ग एक घने जंगल वाले आदिवासी क्षेत्र से होकर गुजरता है, जो भूमि से गहराई से जुड़े एक देशज समुदाय का आश्रय स्थल है।

स्थानीय आदिवासी समुदाय, जो अपनी आजीविका और सांस्कृतिक प्रथाओं के लिए जंगल पर निर्भर है, विस्थापन की संभावना और परियोजना के लिए आवश्यक व्यापक वन निकासी से चिंतित है। जंगल न केवल उनका घर है, बल्कि उनकी पहचान और आजीविका का एक महत्वपूर्ण हिस्सा है। यह वह जगह है जहाँ उनके पूर्वजों को दफनाया गया है, जहाँ वे औषधीय पौधे उगाते हैं, और जहाँ उनके बच्चे खेलते हैं। मीरा, एक सम्मानित बुजुर्ग सहित समुदाय के नेता अपनी भूमि की रक्षा के लिए दृढ़ हैं। उन्हें अपनी पुश्तैनी ज़मीन खोने और अपनी जीवन शैली के नष्ट होने का डर है।

अपनी आवाज़ बुलंद करने के लिए दृढ़ संकल्पित समुदाय ने जिला मजिस्ट्रेट के कार्यालय तक विरोध मार्च निकाला और डीएम से मिलने का समय मांगा। डीएम विकास अपने निष्पक्ष और संतुलित दृष्टिकोण के लिए जाने जाते हैं, मीरा और अन्य नेताओं द्वारा उनके डर को स्पष्ट करने पर वे ध्यान से सुनते हैं। उन्होंने जंगल के प्रबंधन और सुरक्षा के लिए अपने कानूनी रूप से संरक्षित अधिकार पर जोर दिया।

इस बीच, एमएंडटी इंफ्रास्ट्रक्चर लिमिटेड के कॉर्पोरेट कार्यालयों में, सीईओ सुनील बढती अशांति से जूझ रहे हैं। कंपनी को राजमार्ग बनाने का ठेका दिया गया है, लेकिन आदिवासी समुदाय का प्रतिरोध एक बड़ी चुनौती है। देरी से लागत बढ़ सकती है और संभावित परियोजना विफलता हो सकती है। सुनील ने स्थिति पर चर्चा करने के लिए राज्य की मुख्य सचिव सरिता से मिलने का फैसला किया। राज्य सचिवालय से परियोजना की देखरेख करने वाली सरिता को इस नाजुक संतुलन की आवश्यकता का एहसास है। यह परियोजना राज्य के विकास के लिए महत्वपूर्ण है और व्यापार करने में आसानी को बढ़ावा देने की नीति के अनुरूप है। इसके अलावा, सेमीकंडक्टर कंपनी से संभावित निवेश राज्य और राष्ट्र दोनों के लिए रणनीतिक रूप से महत्वपूर्ण है। कोई भी देरी या बाधा राज्य की प्रतिष्ठा को धूमिल कर सकती है और भविष्य के निवेश को हतोत्साहित कर सकती है। जब सुनील सरिता से मिलता है, तो वह अपनी चिंताएँ बताता है। "मैडम सेक्रेटरी, विरोध प्रदर्शन तेज़ हो रहे हैं। अगर यह जारी रहा, तो हमें परियोजना से हटने पर विचार करना पड़ सकता है। वित्तीय जोखिम असहनीय होते जा रहे हैं।"

सत्ताधारी पार्टी अपनी विकास समर्थक छवि को बनाए रखने के लिए इस परियोजना को जल्द से जल्द पूरा करना चाहती है और अपने चुनावी वादों को पूरा करने के लिए सेमीकंडक्टर विनिर्माण संयंत्र को मूर्त रूप देना चाहती है। मुख्य सचिव राज्य सरकार की नीति और एमएंडटी इंफ्रास्ट्रक्चर लिमिटेड की चिंताओं को संबंधित जिले के जिला मजिस्ट्रेट को बताते हैं। जिले के प्रशासनिक प्रमुख के रूप में, कानून और व्यवस्था बनाए रखने और विकास परियोजनाओं को सुविधाजनक बनाने की जिम्मेदारी उन पर है।

- इस मामले में नैतिक मुद्दे क्या हैं?
- क्षेत्र के जिला मजिस्ट्रेट होने के नाते विकास के लिए उपलब्ध विकल्पों का मूल्यांकन करें।
- विकास को क्या कार्यवाही अपनानी चाहिए और क्यों?

(20 अंक, 250 शब्द)

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Feedback

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AWIS			
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Test Goal

- 1
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- 3

Outcomes

-
-
-
-

Marking Scheme

Mark	Good	Average	Below average
10 Marker	3.75 - 5.0	3.0 - 3.5	< 3.0
15 Marker	5.75 - 7.0	4.0 - 5.5	< 4.0
20 Marker	7.75 - 10	6 - 7.5	< 6
	Key / Relevant Point		
	Vague / Irrelevant		

* Subject to change without prior notice.

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