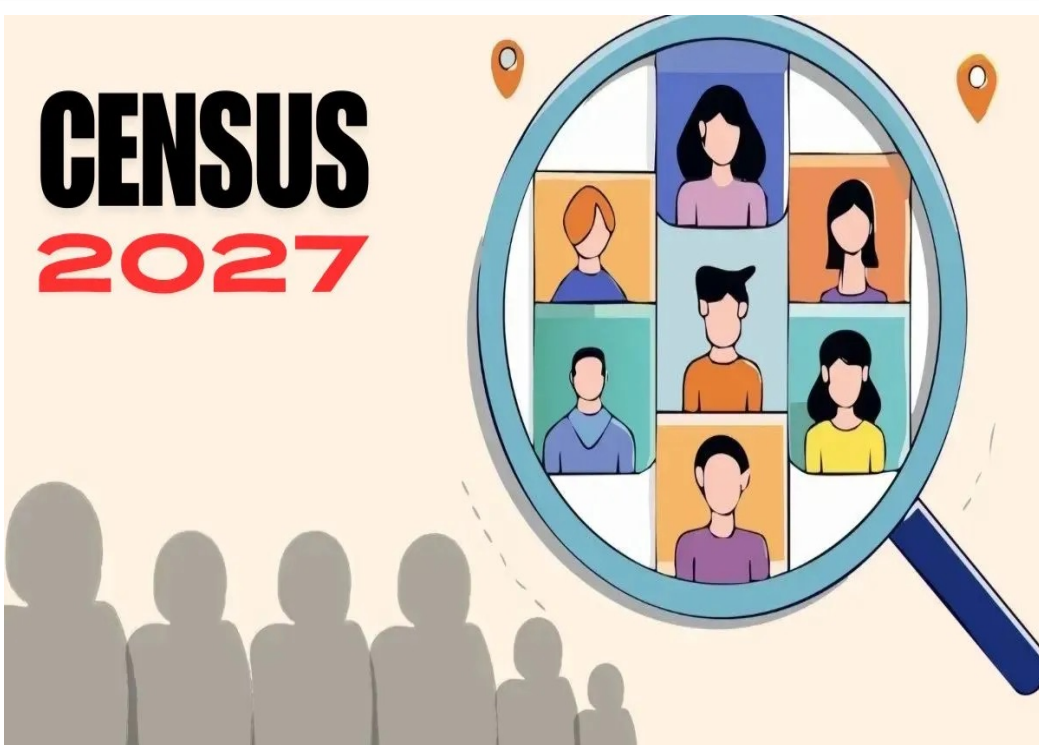




QUOTE OF THE WEEK - "ANY SYSTEM OF PUBLIC ADMINISTRATION INEVITABLY REFLECTS ITS ENVIRONMENT". - L.D. WHITE



Context - Self enumeration Census 2027, The Office of the Registrar General and Census Commissioner of India (ORGI) is a permanent organization under the Ministry of Home Affairs responsible for conducting the decennial Census and managing vital statistics, The organization operates through 33 Directorates of Census Operations (DCO) i. e. field agencies located in nearly all States and Union Territories, which manage field activities at the local level.



Context - Poor infrastructure Audit of Gurugram Audit report from CAG reveals that Indian cities suffer from a "weak civic compact," where high investment fails to translate into livability due to poor enforcement and maintenance. A 2025-2026 assessment shows that nearly 50% of public infrastructure is unprepared for disaster management. Between 2021 and 2025, India recorded 50 major infrastructure failures (e.g., bridge collapses in Bihar and Gujarat), resulting in damages exceeding ₹5,000 crore. Over 2,400 buildings in Delhi and other metros are currently at high risk of structural damage due to land subsidence. Solving India's urban problem needs shift to financial autonomy to cities via GIS-based property tax and municipal bonds, mandating independent third-party audits by technical institutes like the IITs, and adopting "Sponge City" urban planning to handle climate stress. Ultimately, success depends on moving toward a Mayor-in-Council model as highlighted by 2nd ARC where local leaders have the direct authority As highlighted by thinker Robert Chambers

Context - Being considered for promotion is a Fundamental Right The judgment by the Punjab and Haryana High Court holding that the right to be considered for a promotion is a fundamental right, brings into focus a nuanced legal principle governing public employment in India. It highlights that while no government employee can demand a promotion as an absolute guarantee the Constitution ensures that they must be fairly evaluated for one if they meet the eligibility criteria. Henri Fayol's principle of equity emphasises on fairness and justice is a key principle of organisation for its long term survival.



Context - AI based application of AIIMS for mental health AIIMS (All India Institute of Medical Sciences) has launched several AI-based applications and initiatives to enhance student wellness and patient care. The most prominent recent release is **Never Alone**, an AI-driven mental health platform. AI based applications serve as a model for e-governance by integrating technology into public health administration to improve transparency, efficiency, and accessibility. These initiatives strengthen networks between stakeholders including government bodies, healthcare providers, educational institutions, and the public by creating seamless, data-driven communication and service delivery channels as explained by **Public Administration Network Theory** which shows us how modern governance has shifted from a rigid, top-down hierarchy to a fluid "web" of collaboration between multiple stakeholders.

Context - Stampede kills 8 in Bihar, Stampede management in India is a critical aspect of public safety, given that approximately 79% of all stampedes in the country occur at religious gatherings. From 2000 to 2022, India recorded 3,074 deaths across nearly 4,000 stampede events, one of the main reasons for this have been Poor venue design (shared entry/exit points), and lack of coordination between police, district administration, and event organisers (**coordination is the biggest problem of organisation** as highlighted by the Classical theorist **Mooney and Reilly** their book "**Onward Industry**").

Context - The Parliament passed the Central Armed Police Forces (General Administration) Bill solidifying IPS officer deputation in top CAPF roles. The legislation mandates a quota for IPS officers (50% IG, 67% ADG, 100% SDG/DG) in CAPFs, effectively overriding a 2025 Supreme Court ruling that had favored promotion for CAPF cadre officers. **Parliamentary Standing Committee on Home Affairs** Recommended that senior positions, including Director General (DG), should not be exclusively reserved for IPS it Stated that CAPF officers must have an equal opportunity to reach the top rank within their own forces.



> **Vohra Committee** Highlighted that filling the topmost security posts with individuals lacking long-term security management experience (like rotating IPS officers) can lead to internal security failure, It Advocated for moving away from political and generalist control toward leadership known for professional domain integrity.

As per **Abraham Maslow theory** the top is the ultimate self-actualization. The Bill makes this impossible within chosen career path which needs to be resolved by the Government, as a middle path the top posts should be open to all rather than reserving for particular services.

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